Dear Dr. Penfield:
Here is the statistical analysis of fees. In addition to the information re: fees, I have worked out some statisties which I thought you would find interesting. It is an estimate of the professional fees and hospitalization charges which would apply to the proposed 27 bed unit. The cost at first seems rather large, but when finally worked out it seems very much more reasonable: the proposed unit would admit a total of 430 patients per year and the overall cost would be $\$ 200$ per patient, including hospitalization and professional fees. It might be worthwhile to point this out. This $\$ 200.00$ per patient is very small when weighed against the possible saving in pensions to the Government and the effect on the patient's future outlook.

John Kershman, Executive Assistant.
P.S. Please insist that the rate of $\$ 5.50$ and $\$ 11.00$ hospitalization charge per day is subject to revision if costs rise.

# D.P. \& N.H. Professional Fees 

| Neurosurgery: | Average $\$ 4.50$ per day |  |
| :--- | :---: | :---: |
| Neurology: | $"$ | 1.76 n " |

Combined Neurosurgery and Neurology (corrected) - $\$ 4.19$ per day

These figures are based on fees and patients from June lst, 1943 to May 31st, 1944. - 12 months.

Neurosurgery: 278 admissions. 5,560 pt. days. $\$ 24,973.25$ fees. Neurology: 61 " 913 " " $1,590.00$ " charged.
$(+\$ 965$. corrected) - 2,025.00 corrected

Combined Neurology and Neurosurgery:
339 admissions. 6,473 Pt.Days. $\$ 27,030.25$ total fees.

Average stay in hospital: Neurosurgery
20 days per patient
Neurology 15 days per patient
Combined 19.1 " " "
Average fee per admission:Neurosurgery $\$ 90.00$ per admission Neurology

Combined:
26.40 actual 32.10 corrected 80.03

* Corrected: In many cases Neurology did not charge for interpretation of pneumogram and myelogram. A fee of $\$ 20.00$ is allowed by the D.P.N.H. tariff for this. The corrected figures include these charges which might have been made in appropriate cases.

Estimated Fees for 27 bed Army Hospital Unit.
Patient days: $27 \times 365 \times 85 \%$ (allowing for $85 \%$ total occupancy,
wastage due to lag, bed changes, etc.).
$=8277$ patient days per year.

On the basis of continuing the present ratio between Neurosurgical and Neurological patient days -

$$
\begin{aligned}
& \frac{5560}{6473}=\text { Neurosurgery }=\underline{7108 \text { neurosurgical days }} \\
& \frac{913}{6473}=\text { Neurology } \quad=1167 \text { neurological days }
\end{aligned}
$$

On the rate of $\$ 4.50$ per day per neurosurgical patient total fees are:

$$
8277 \times \frac{5560}{6473} \times \$ 4.50=\$ 31,986.00 \text { Neurosurgery fees. }
$$

On the basis of $\$ 2.14$ per day per Neurology patient total fees are:

$$
8277 \times \frac{913}{6473} \times \$ 2.14=\$ 2,497.38 \text { Neurology fees. }
$$

Total estimated fees: $\$ 34,483.38$.

Estimated Hospitalization Costs to the Army of 27 bed Unit.

27 beds $-27 \times 365 \times 85 \%-8277$ patient days.

At the estimated rate of $6 / 7$ public patients (N.C.O.s and men)
$1 / 7$ officer patients

$$
\begin{array}{r}
8277 \times \frac{6}{7} \times \$ 5.50 \text { per patient per day }-\$ 39,020.00 \\
8277 \times \frac{1}{7} \times \$ 11.00 " \quad=\frac{\$ 13,007.00}{\$ 52,027.00}
\end{array}
$$

If to this is added the estimated professional fees:The total cost to the Army would be:-

```
\(\$ 34,483.00\) Fees
    52,027.00 Hospitalization
\(\$ 86,510.00\) Total cost annually
```

If the present stay per patient in the hospital is kept up, i.e., 20 days per neurosurgical patient and 15 days per neurological patient, The unit will take care of:-

350 Neurosurgical patients per year
79 Neurological " "

429 Admissions per year

At an average total cost of $\$ 201.00$ each (including hospital and professional fees).

