

McGILL UNIVERSITY

To the Shareholders of Commercial Aleohols Limited.

Your Directors submit herewith your Company's Fifteenth Annual Report, together with the Balance Sheet as at March 31st, 1938, also statement of Profit and Loss and Surplus Account for the twelve month period ending on that date, prepared in accordance with the provisions of the Dominion Companies Act, 1934, and Amendments thereto.

An examination of the statement of Profit and Loss will show that a net profit of \$86, 212.48 was earned before providing for depreciation and Income Tax, and in comparison with the two previous years, shows a decided improvement.

	Year ending March 31st		
	1938	1937	1936
Net Operating Profit	\$86,212.48	\$59,068.29	\$35,942.62
Depreciation	26,572.15	17,749.32	17,850.03
	\$59, 64 0.33	\$41,318.97	\$18,092.59
Provision for Income Tax	10,710.02	7,309.62	2,866.27
	\$48,930.31	\$34,009.35	\$15,226.32

The response of the Preferred Shareholders in subscribing for 73,890 shares of Common Stock under the Compromise or Arrangement to compensate them for the cancellation of their claim for accrued dividends was most gratifying to your Board. Their subscriptions provided \$59,112.00 additional capital which enabled your Company to proceed with the extensions and improvements to its plant. The increased capacity and greater efficiency is well demonstrated in the earnings as shown on the Statements submitted. Dividends were paid on the new Preferred Stock commencing on October 15, 1937.

Your Directors consider the Company's operations during the year in review were very satisfactory. Prices were steady, and both the Alcohol and Magnesia Departments were able to show a substantial increase in sales. Your Directors are inclined to hold an optimistic outlook for business during the coming fiscal year, and while apparently the economic trend is still downward, it is encouraging that the main factors are definitely constructive. Your Company's products are not in the luxury class, and so are not subject to wide fluctuations during a business recession.

I, personally, together with the Directors, wish to express our appreciation of the faithful and efficient services rendered by the staff and employees.

On behalf of the Board,

C. G. KERTLAND, President.

DIRECTORS

THOMAS ARNOLD	-W. J.	HENDERSON	JOHN IRWIN	C. G. KERTLAND
A. LAFONTAINE,	K.C.	E.J.	MANNING	J. A. Wales

COMMERCIAL ALCOHOLS LIMITED

Balance Sheet as at 31st March 1938

ASSETS Current Assets:			LIABILITIES Current Liabilities:			
Cash on Hand and in Bank	\$ 30,273.83		Accounts Payable and Accrued Expenses	\$ 13,184.37		
Accounts Receivable, less Reserve InventoriesFinished Products, Raw Materials and Supplies As determined by actual count, weight or measurement and	20,485.09		Provision for Taxes including Dominion and Provincial Income Taxes. Preferred Dividend payable 15th April, 1938	10,9 8 8.15 5,000.00	\$ 29,167.52	
valued at cost	86,917.14		Reserve for Repurchase of Containers		4,490.11	
Containers on Hand, less depreciation	137,676.06 14,579.62	\$15 2,255. 6 8	Capital and Surplus: Preferred Stock: Authorized, Issued and Fully Paid			
Deferred Charges: Sundry Prepaid Expenses	· · · · · · · · · · · · · · · · · · ·	4,443.04	50,000-8% Cumulative, Convertible Redeemable Shares of a Par Value of \$5.00 each	250,000.00		
Fixed Assets: Buildings, Plant and Equipment—at cost Less: Reserves for Depreciation	332,792.71 134,932.41	197,860.30	Common Stock:Authorized:400,000 shares without nominal or par value.Issued and Fully Paid—103,400 shares as at 31st March, 193774,000 shares issued for cash59,222.00			
Rights and Contracts		111,152.09	177,400 shares outstanding—31st March, 1938	167,722.00		
		\$465.711.11	Earned Surplus: as per attached statement	14,331.48	432,053.48	
APPROVED ON BEHALF OF THE BOARD: C. G. Kertland Thomas Arnold			Contingent Liability: Containers in the hands of Customers		¥200,111.11	

AUDITORS' REPORT TO THE SHAREHOLDERS

We have examined the books and accounts of Commercial Alcohols Limited for the year ended 31st March, 1938, and we have obtained all the information and explanations which we have required.

We report that, in our opinion, the above Balance Sheet and relative Statement of Income and Expenditure and Earned Surplus are properly drawn up so as to exhibit a true and correct view of the state of the company's affairs, and the results of the operations for the year, according to the best of our information and the explanations given to us and as shown by the books of the company.

MONTREAL, 30th April, 1938.

(Signed) McDONALD, CURRIE & CO., Chartered Accountants.

COMMERCIAL ALCOHOLS LIMITED

GENERAL STATEMENT OF INCOME AND EXPENDITURE FOR THE YEAR ENDED 31st MARCH, 1938

Net Operating Profit for the Year		\$102,655.08
Deduct:		
Executive Salaries	\$ 13,750.00	
Directors' Fees	1,240.00	
Legal Fees	1,452.60	16,442.60
		86,212.48
Provision for Depreciation	<i>.</i>	26,572.15
		59,640.33
Provision for Dominion and Provincial Income Taxes		10,710.02
Net Profit for the Year-after providing for Depreciation and I	ncome Taxes.	\$48,930.31
STATEMENT OF EARNED SURP FOR THE YEAR ENDED 31st MARC		
Net Profit for the Year-after providing for Depreciation	and	
Income Taxes		\$ 48,930.31
Deduct:		
Balance at debit of Profit and Loss Account as at 31st Ma	.reh, 1 9 37	19,598.83