CASSIDY'S LIMITED

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ANNUAL REPORT 1944

LIBKARIES

JAN 11 1946

MoGILL UNIVERSITY

CASSIDY'S LIMITED

HEAD OFFICE 51 St. Paul Street West, Montreal

Branches
Montreal, Toronto, Vancouver

BOARD OF DIRECTORS
ARNOLD WAINWRIGHT, K.C., Chairman

N. M. YUILE N. A. PRENTICE

HUGH DAVIDSON H. N. BOOTH

A. N. McKAY W. S. YUILE

Lt.-Col. I. P. REXFORD LESLIE H. BOYD, K.C.

OFFICERS

President - - - - - - - N. M. YUILE

Vice-President - - - - - - N. A. PRENTICE

SECRETARY-TREASURER - - - - - - GEORGE MUIR

Transfer Agents
THE ROYAL TRUST COMPANY

REGISTRARS
BANK OF MONTREAL

BANK OF MONTREAL

Auditors
PRICE, WATERHOUSE & CO.

REPORT OF THE DIRECTORS

To the Shareholders of Cassidy's Limited:

Your Directors take pleasure in submitting a Consolidated Balance Sheet of your Company and its Subsidiary Company and a Consolidated Statement of Profit and Loss and Earned Surplus as at December 31, 1944, together with the Auditors' Report thereon.

During the year the shares of Elkington & Company Limited owned by your Company were disposed of to New Trading Company Limited, London, England, the consideration being One Million Dollars (Canadian) paid in Montreal and 80,000 "B" Ordinary Shares of Elkington & Company Limited, which shares were created on the reorganization of that Company. An option, good for ten years, to purchase these shares for Eighty thousand Pounds Sterling has been given to New Trading Company Limited which has also caused to be surrendered to your Company 21,618 Cassidy's Limited Common Shares previously held by Elkington & Company Limited.

The Capital Stock of Elkington & Company Limited, after giving effect to the above mentioned reorganization, is £420,000, divided into 150,000 Cumulative 6% Preference Shares of £1 each, 250,000 "A" Ordinary Shares of £1 each and 80,000 "B" Ordinary Shares of 5/- each. These "B" Shares participate, in proportion to the Par Value, equally with the "A" Ordinary Shares in any distribution in excess of 10% of the combined Par Value of the Preference and "A" Ordinary Shares.

The sale of the shares of Elkington & Company Limited has brought about a much improved Working Capital position for your Company, the ratio of Current Assets to Current Liabilities now being 4.78 to 1. The Earned Surplus is reduced by the undistributed Surplus of Elkington & Company Limited, which was included in the Surplus carried forward at December 31, 1943.

The Operating Profit is shown at \$121,783, after provision for Income and Excess Profits Taxes and exclusive of the 1944 refundable portion of the Excess Profits Tax, \$60,488. This Operating Profit compares with \$120,472 for 1943, which is exclusive of the profits of Elkington & Company Limited for that year. Provision for Income and Excess Profits Taxes for the Year 1944 has been made to the extent of \$399,804. The corresponding figure for 1943 was \$362,350.

During the year dividends totalling 7% were paid quarterly on the Preferred Stock. Your Directors recommend to the incoming Board the

REPORT OF THE DIRECTORS (Continued)

consideration of an additional payment of 3% on account of arrears before the end of the current year, if favourable conditions continue.

1944 Sales in Canada were the largest in the history of the Company and notwithstanding the Wartime shortages in many lines inventories have been well maintained. At present business continues at about the same level as last year.

It is proposed to effect a reduction in the paid-up Capital of your Company by the cancellation of a total number of 25,835 Common Shares and 70 Preference Shares which have been held by Subsidiaries of your Company and which have been surrendered for such cancellation. Of these 21,618 Common Shares have been so surrendered through New Trading Company Limited, as previously stated, and 4,217 Common and 70 Preference Shares have been surrendered by John Round & Son Limited, a Subsidiary of your Company.

You will be asked to sanction By-Law No. 14 giving effect to the aforementioned reduction in paid-up Capital and also to By-Law No. 15 giving your Company the right to purchase on the open market its Preference Shares for redemption.

During the year, with the co-operation of the employees, the Company instituted an Employees' Welfare programme, whereby employees participate in life assurance and disability benefits on a contributory basis.

Your Directors wish to record their appreciation to all officers and employees who by their continued faithful services and effort have made possible the completion of another year of satisfactory progress.

Respectfully submitted on behalf of the Board,

N. M. YUILE,

President.

MONTRBAL, April 12, 1945.

CASSIDY'S LIMITED

AND

SUBSIDIARY COMPANY

CONSOLIDATED BALANCE SHEET, DECEMBER 31, 1944

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LIABILITIES

CURRENT ASSETS:			CURRENT LIABILITIES:
Inventories of stocks on hand as determined and certified by responsible officials of the Company, valued at the lower of cost or market price.	\$1,247,964		Secured Bank Loan re Employees' Victory Loan Subscriptions
Trade Accounts and Bills Receivable, less reserve	573,628		For Buildings
Orher Accounts Receivable	43,610		For Conringencies
Dominion of Canada Bonds, at market	50,000		Capital Stock Authorized Issued
Cash in Bank and on Hand	761,294	\$2,676,496	7% Cumulative Preferred Shares of \$100 each \$5,589,700 \$1,623,800
REFUNDABLE PORTION OF EXCESS PROFITS TAX		133,962	Less: Held by Subsidiary Company
INVESTMENT IN ELKINGTON & CO. LIMITED:			Ψ 100,000 Ψ 100,000
80,000 "B" Ordinary Shares of five shillings each		88,600	Less: Held for can- cellation \$ 21,618 Held by Sub- sidiary Com-
LAND, BUILDINGS, FURNITURE AND FIXTURES			pany 4,217 25,835 74,165
At cost, less amounts written off		866,660	\$1,690,965
			Capital Surplus
INSURANCE AND TAXES, ETC. PREPAID		3,569	Refundable Portion of Excess Profits Tax 133,962 Earned Surplus, per statement attached
		\$3,769,287	Note—Preferred Dividend Arrears, December 31, 1944, \$254,646. \$3,769,287

Approved on behalf of the Board:

ARNOLD WAINWRIGHT, Chairman. N. M. YUILE, Director. Submitted with our Report to the Shareholders dated March 21, 1945.

PRICE, WATERHOUSE & CO.,

Auditors,

CASSIDY'S LIMITED

SUBSIDIARY COMPANY

CONSOLIDATED STATEMENT OF PROFIT AND LOSS AND EARNED SURPLUS

DECEMBER 31, 1944

Deduct: Depreciation		s from operations for the year ending taking into account the items shown b		\$ 616,174
Interest on Loans 10,257 Salaries of Executive Officers 61,969 Directors' Fees 3,220 Legal Expenses 502 Provision for Income and Excess Profits Taxes (including \$60,488 refundable portion of Excess Profits Tax) 399,804 Net Profit for the year \$121,783 Earned Surplus, December 31, 1943 \$1,015,800 Deduct: Undistributed surplus of Subsidiary Company sold during the year, included in Surplus carried forward at December 31, 1943 209,087 B06,713 \$928,496 Deduct: Dividends on Preferred Stock 113,176	Deduct:			
Salaries of Executive Officers	Depreciation	1	\$ 18,639	
Directors' Fees. 3,220 Legal Expenses 502 Provision for Income and Excess Profits Taxes (including \$60,488 refundable portion of Excess Profits Tax) 399,804 Net Profit for the year \$121,783 Earned Surplus, December 31, 1943. \$1,015,800 Deduct: Undistributed surplus of Subsidiary Company sold during the year, included in Surplus carried forward at December 31, 1943. 209,087 Bo6,713 \$928,496 Deduct: Dividends on Preferred Stock 113,176	Interest on l	Loans	10,257	
Legal Expenses	Salaries of I	Executive Officers	61,969	
Provision for Income and Excess Profits Taxes (including \$60,488 refundable portion of Excess Profits Tax)	Directors' F	ees	3,220	
cluding \$60,488 refundable portion of Excess Profits Tax)	Legal Exper	ses	502	
Net Profit for the year	cluding	\$60,488 refundable portion of Excess	200 004	
Earned Surplus, December 31, 1943	Pronts	1ax)	399,804	494,391
Deduct: Undistributed surplus of Subsidiary Company sold during the year, included in Surplus carried forward at December 31, 1943	Ne	Profit for the year		\$ 121,783
sold during the year, included in Surplus carried forward at December 31, 1943	Earned Surplus,	December 31, 1943	\$1,015,800	
## 806,713 \$ 928,496 Deduct: Dividends on Preferred Stock	sold during	the year, included in Surplus carried	200 087	
Deduct: Dividends on Preferred Stock	forward at	December 31, 1943	209,087	 806,713
				\$ 928,496
Earned Surplus, December 31, 1944 \$ 815,320	Deduct: Dividen	ds on Preferred Stock		113,176
	Ea	rned Surplus, December 31, 1944		\$ 815,320

AUDITORS' REPORT TO THE SHAREHOLDERS

Montreal, March 21, 1945.

We have made an examination of the consolidated balance sheet of Cassidy's Limited and Subsidiary Company as at December 31, 1944, and of the relative consolidated statement of profit and loss and earned surplus. In connection therewith, while we did not make a detailed audit of the transactions, we examined or tested accounting records of the Companies and have received all the information and explanations which we have required.

Based upon our examination we report that the attached consolidated balance sheet at December 31, 1944, in our opinion, is properly drawn up so as to exhibit a true and correct view of the combined state of the Companies' affairs, according to the best of our information and the explanations given to us and as shown by the books of the Companies.

PRICE, WATERHOUSE & CO.,

Auditors.