CANADIAN WESTINGHOUSE COMPANY, LIMITED

FIFTEENTH ANNUAL REPORT

DECEMBER 31ST, 1918

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DIRECTORS

H. H. WESTINGHOUSE, CHAIRMAN OF THE BOARD

LIEUT .- COL. PAUL J. MYLER, PREBIOENT

L. A. OSBORNE, VICE-PRESIDENT

F. A. MERRICK, VICE-PRESIDENT AND GENERAL MANAGER

T. AHEARN

SIR JOHN M. GIBSON, K. C. M. G.

JOHN F. MILLER

CHARLES A. TERRY

WARREN Y. SOPER

GENERAL GUY E. TRIPP

W. E. SPRAGUE, SECRETARY

GEORGE R. KERR, TREASURER

N. S. BRADEN, MANAGER OF SALES

H. M. BOSTWICK, ABBT. MAHAGER OF SALES

C. H. O. POOK, MANAGER OF WORKS

PRINCIPAL OFFICE AND WORKS, HAMILTON, ONTARIO

SALES OFFICES

MONTREAL, QUE.

TORONTO, ONT.

WINNIPEG, MAN.

HALIFAX, N. S.

OTTAWA, ONT.

CALGARY, ALTA.

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CANADIAN WESTINGHOUSE COMPANY, LIMITED

FIFTEENTH ANNUAL REPORT

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DECEMBER 31ST, 1918

The Directors submit herewith the usual certified Balance Sheet of the Company, at the close of the fiscal year ended December 31st; and a statement of the Profit and Loss Account, showing earnings for the year 1918 amounting to \$1,040,718.01, from which the sum of \$170,000.00 has been written off for general depreciation, leaving net profits of \$870,718.01.

During the year quarterly dividends at the rate of seven per cent. per annum and an extra dividend of two per cent. on the capital stock were paid, amounting to \$560,646.00, leaving a balance of \$310,072.01 carried forward to Profit and Loss, which account shows as of December 31st, 1918, a total surplus of \$1,711,688.37.

Near the end of the year just closed, the collapse of Germany and her allies, after more than four years in which every agent of civilization had been bent to the prosecution of war on a scale beyond precedent, left the world confronted with the problems of readjustment to normal life. In the application of these problems to conditions in Canada, it is proper to consider that though the Dominion made more than her patriotic contribution in men and money, and in a spirit above that of counting the cost, she at the same time bettered her general commercial status, in that her war operations have built up an international balance in her favor, which though not at present liquid is still a potential factor in the readjustment period.

Although the incidence of these conditions on the affairs of your Company is a matter of future determination, it may be said at present that your Company finds itself in a strong position for either an immediately expanding business or for such period of hesitancy as may normally follow a sudden change from war to peace status.

Speaking of the past year's business, the gross amount as well as the operating results have been in substantial accord with those of the previous year, while as to performance of the functions of an engineering company the Westinghouse standards have been maintained in excellence of design, quality of materials and thoroughness of workmanship.

The efficiency of the departments concerned directly in this work has been equally matched in the efforts of the correlated departments and the actuating spirit of the whole organization has been an earnest and loyal support of the Company's best interests.

Operating costs of the year have included adequate charges for maintenance and replacement as well as for obsolescence depreciation of special equipment.

All inventories have been carefully verified by count and conservatively priced, using the lower of either the book or current figures with appropriate readjustments on items affected by diminishing use or salability.

In sorrow and with a deep sense of loss, your Board records the death during the year of Mr. Charles F. Sise, a member of the Board; Mr. Alfred R. Miller, Treasurer; and Mr. John H. Kerr, Secretary; all associated with the Company in their respective capacities since its inception in 1908.

Mr. F. A. Merrick, Vice President and General Manager, was elected a member of the Board to fill the vacancy created by the death of Mr. Sise.

By Order of the Board,

ABSTRACT OF FINANCIAL STATEMENT

FOR FISCAL YEAR ENDED OECEMBER 31ST, 1918

GENERAL BALANCE SHEET

ASSETS:	- 1	
	\$ 498,900.96	
DOMINION WAR LOAN BONDS, ETC		
ACCOUNTS AND BILLS RECRIVABLE (less Advance Payments)		
PROPERTY AND PLANT	1,000,021.00	
Hamilton, (includes Air Brake and		
Electric Properties, Real Estate,		
Office Buildings, Equipment, etc.) \$2,725,657.59		
Winnipeg, (includes Real Estate and		
Building for Offices and Warehouse) 55,500.00		
Patents, Rights and Licenses - 600,000.00		
8,881,157.59		
Written off for Depreciation - 170,000.00	8,211,157.59	
INVENTORY OF MATERIALS AND PRODUCTS ON HAND,		
DECEMBER 31st, 1918	3,738,377.38	
INSURANCE UNEXPIRED AND TAXES PAID IN ADVANCE	5,241.05	\$9,441,398.37
I,IABILITIES:		
CAPITAL STOCK		
Authorized \$10,000,000.00		
Issued	\$6,229,400.00	
CURRENT ACCOUNTS PAVABLE	486,400.16	
DIVIDEND NO. 57, PAYABLE JANUARY 1ST, 1919	238,602.50	
CONTRACTS IN PROGRESS	80,807.84	
RESERVE		
For Depreciation of Property and Plant \$500,000.00		
For Inventory Adjustment - 100,000.00		
For Insurance Fund Purposes - 150,000.00	750,000.00	50 444 000 00
PROFIT AND LOSS ACCOUNT	1,711,688.87	\$9,441,398.37
PROFIT AND LOSS ACCOU	INT	
INCOME AND EXPENDITURE	/14 1	
		31 101 010 NO
BALANCE BROUGHT FORWARD JANUARY 1ST, 1918 -	-	\$1,401,616.86
EARNINGS, FISCAL YEAR ENDED DECEMBER 81st, 1918	31. (0)2. 0.111.110	
From Manufacturing Operations	51,622,048.88	
Administration, Selling and General Expenses, etc., including provision for Doubtful Accounts, Payment		
of Business Profits War Tax, Subscriptions to		
Patriotic and Red Cross Funds, etc.	617,168.49	
	1,004,880.39	
From Interest on Dominion War Loan Bonds	21,529.26	
From Bank Interest and Miscellaneous Earnings	14,308.36	
	1,040,718.01	
LESS:—Written off for Depreciation	170,000.00	
NET EARNINGS	870,718.01	
LESS DIVIDENDS, 1918	560,646.00	310,072.01
BALANCE CARRIED FORWARD JANUARY 1ST, 1919 -	-	\$1,711,688.97

PAUL J. MYLER, President

AUDITOR'S CERTIFICATE

F. A. MERRICK, Vice. President

I have audited the books of the Company for the twelve months ended 31st December, 1918, and have been furnished with vouchers for all expenditures. I have obtained all information and explanations required by me, and in my opinion the Balance Sheet is properly drawn up so as to exhibit a correct view of the Company's affairs according to the best of my information and the explanations given me, and as shown by the books of the Company.

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CANADIAN WESTINGHOUSE COMPANY, LIMITED SIXTEENTH ANNUAL REPORT

DECEMBER 31st, 1919

DIRECTORS

H. H. WESTINGHOUSE, CHAIRMAN OF THE BOARD

PAUL J. MYLER, PRESIDENT

L. A. OSBORNE, VICE-PRESIDENT

F. A. MERRICK, VICE-PRESIDENT

T. AHEARN

SIR JOHN M. GIBSON, K. C. M. G. JOHN F. MILLER

CHARLES A. TERRY

WARREN Y. SOPER

GENERAL GUY E. TRIPP

N. S. BRADEN, VICE-PRESIDENT

H. U. HART, GENERAL MANAGER AND CHIEF ENGINEER

H. M. BOSTWICK, MANAGER OF SALES

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