# CANADIAN WESTINGHOUSE COMPANY, LIMITED

#### EIGHTH ANNUAL REPORT

DECEMBER 31st. 1911

#### DIRECTORS

GEORGE WESTINGHOUSE, ESQ., PRESIDENT

H. H. WESTINGHOUSE, ESQ., VICE-PRESIDENT

L. A. OSBORNE, ESQ., VICE-PRESIDENT

PAUL J. MYLER, ESQ., VICE-PRESIDENT AND TREASURER

T. AHEARN, ESQ.

SIR JOHN M. GIBSON, K. C. M. G.

WARREN Y. SOPER, ESQ.

C. F. SISE, ESQ.

CHARLES A. TERRY, ESQ.

JOHN H. KERR, ESQ., SECRETARY

F. A. MERRICK, ESQ., General Manager

N. S. BRADEN, ESQ., MANAGER OF SALES

PRINCIPAL OFFICE AND WORKS, HAMILTON, ONTARIO

DISTRICT OFFICES

MONTREAL, QUE.

TORONTO, ONT. WINNIPEG, MAN.

VANCOUVER, B. C. HALIFAX, N. S. CALGARY, ALTA.



## CANADIAN WESTINGHOUSE COMPANY, LIMITED

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The Directors submit herewith the usual Balance Sheet of the Company's affairs at the close of the fiscal year ended December 31st, and a statement of the Profit and Loss Account at same date, which shows not profits as a result of operations for 1911 of \$1,010,153,56. These profits are an increase of forty-five per cent, over 1910, the year of previous maximum.

From the year's profits regular quarterly dividends at the rate of six per cent. per annum, and bonus dividends aggregating two per cent. (making a total for the year of eight per cent.) have been paid, amounting to \$350,128.00. The sum of \$100,000.00 has been added to the general reserve for depreciation of Property and Plant, increasing that reserve to \$500,000.00. \$50,000.00 has been added to the reserve for Inventory Adjustment, which now totals \$100,000.00, and which should be adequate to safeguard the possibility of decrease in market values of either raw materials or finished product. A reserve of \$50,000.00 has been created for an Insurance Fund, your Directors having in mind the advisability at some future date of the Company carrying certain special lines of its own insurance risks. Pursuant to previous policy, against items not immediately productive from a manufacturing standpoint included in Property and Plant account the sum of \$135,794.05 has been written off. The remaining balance, amounting to \$324,231.51 has been carried forward to the credit of Profit and Loss account, which shows as of December 31st, 1911, a total unapportioned surplus of \$1,050,844.78.

With regard to the physical activities of the Company, the year opened with a number of large contracts on hand well advanced through their design and into their manufacturing stages, which situation, taken along with a constant influx of new business in large quantities, produced a condition tending to bring about more than ordinarily satisfactory returns for the year. The volume of output increased approximately forty per cent, over the previous year, and the high standard previously set up in design, engineering application, and quality has been fully maintained.

In accomplishment of the foregoing the extensions to plant mentioned in last year's report have been an important factor. The extensions to Warehouse, Foundry and Pattern building were completed early in 1911, and the plant has been further increased this year by a new Main Machine Shop Aisle, which is now nearing the stage of completion looking toward the installation of the necessary machine tool equipment. Coincident with all these extensions the former Boiler Plant has been rebuilt with all modern labor-saving appurtenances in a manner to correspond with the added requirements of present plant additions and as well to permit installation of extra units should further factory extensions require. The construction of all these buildings has been carried out on the same lines of solidity and permanency in general plan and in execution of detail as marked the original buildings, and it may be remarked that the construction of all additions has been carried forward without interruption to manufacturing operations in the existing plant, due to the engineering skill embodied in the original layout of the building scheme.

In accordance with established conservative custom, the business of the year has absorbed ample charges to cover maintenance and renewal accounts, expenditures for development work in both engineering and manufacturing lines, and amounts representing concurrent loss in value on those special manufacturing appliances where the decrease in values is at a more rapid rate than ordinary depreciation.

For the results of the year just closed acknowledgment is due to the operating and directing forces in all departments for their continued loyal and effective service.

By order of the Board,

GEORGE WESTINGHOUSE.

## CANADIAN WESTINGHOUSE COMPANY, LIMITED

### ABSTRACT OF FINANCIAL STATEMENT

FOR FISCAL YEAR ENDED DECEMBER 31ST. 1911

### GENERAL BALANCE SHEET

	GENERAL BALANCE O					
ASSETS	:—					
CAS	SH	\$ 203,882.32				
AC	COUNTS AND BILLS RECEIVABLE -	1,641,998.09				
PRO	OPERTY AND PLANT:					
]	Hamilton, (includes Air Brake and					
	Electric Properties, Real Estate,					
	General Office Building, Equipment,					
	Sundries and Patents, Rights and					
	Licenses) \$2,989,680	.77				
7	Winnipeg, (includes Real Estate and					
	Building for Offices and Warehouse) - 61,249.	3,000,930.36				
INVENTORY OF MATERIALS AND PRODUCTS ON HAND,						
••••	DECEMBER 31st. 1911	- 1,727,920.98				
INS	SURANCE UNEXPIRED AND TAXES PAID IN ADVANGE					
LIABILI	TIES:—					
CA	PITAI, STOCK:					
	AUTHORIZED \$5,000,000.					
	ISSUED	- \$4,376,600.00				
CUI	RRENT ACCOUNTS PAYABLE	- 509,307.15				
RE	SERVE FOR DEPRECIATION OF PROPERTY AND PLAN					
	SERVE FOR INVENTORY ADJUSTMENT	- 100,000.00				
	SERVE FOR INSURANCE FUND PURPOSES	- 50,000.00				
PRO	OFIT AND LOSS ACCOUNT	-				
	DDOELT AND LOCG AGE	COLINIT				
	PROFIT AND LOSS ACC					
	ANCE BROUGHT FORWARD JAN. 1ST. 1911	\$ 726,613.22				
	T EARNINGS, FISCAL YEAR ENDED DEC. 31ST. 1911	- \$1,010,153.56				
I,ES	88—					
	Dividends 1911 (8 per cent.) - \$350,128.	.00				
	Reserve for General Depreciation					
	of Property and Plant - 100,000.	•				
	Reserve for Inventory Adjustment 50,000.					
	Reserve for Insurance Fund Purposes 50,000.					
	Written off Property and Plant - 135,794.					
BAI	LANCE CARRIED FORWARD JAN. 1ST. 1912	\$1,050,844.78				

I have audited the books of the Company for the twelve months ended 31st. December, 1911, and have been furnished with vouchers for all expenditures, and certify to the accuracy of the above statement, which agrees with the Company's books.

C. S. SCOTT, F. C. A.,