
CANADIAN WESTINGHOUSE CO.
LIMITED

HAMILTON, - CANADA

FIFTH ANNUAL REPORT

DECEMBER 31ST, 1908.

CANADIAN WESTINGHOUSE COMPANY, LIMITED

DIRECTORS

GEORGE WESTINGHOUSE, ESQ., PRESIDENT

H. H. WESTINGHOUSE, ESQ., VICE-PRESIDENT

L. A. OSBORNE, ESQ., VICE-PRESIDENT

T. AHEARN, ESQ.

WARREN Y. SOPER, ESQ.

HON. J. M. GIBSON,

C. F. SISE, ESQ.

GEORGE C. SMITH, ESQ.

CHAS. A. TERRY, ESQ.

PAUL J. MYLER, ESQ., VICE-PRESIDENT AND GENERAL MANAGER

PRINCIPAL OFFICE AND WORKS, HAMILTON, ONTARIO

DISTRICT OFFICES

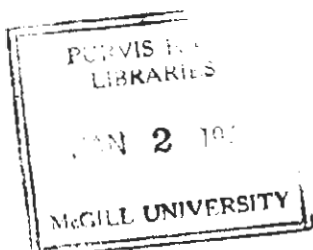
MONTREAL, QUE.

TORONTO, ONT.

WINNIPEG, MAN.

HALIFAX, N. S.

VANCOUVER, B. C.



CANADIAN WESTINGHOUSE COMPANY, LIMITED

FIFTH ANNUAL REPORT

DECEMBER 31st, 1908

The Directors submit herewith Balance Sheet at the closing of the fiscal year, December 31st, 1908, together with statement of Profit and Loss Account at same date, showing net profits for the year of \$320,377.36 and a total unapportioned surplus of \$431,724.82. From this year's profits the usual dividends at the rate of 6% per annum were paid quarterly, amounting to \$249,937.09 and the sum of \$30,000.00 transferred to the reserve for depreciation of Plant and Property (total reserve for depreciation now totals \$250,000.00), leaving a balance of \$40,440.27 carried to the credit of Profit and Loss Account.

Comparison of the physical or financial condition of a manufacturing concern at the close of 1908, with the preceding year is inseparable from the consideration of the stagnation in finance, commerce and industry existing generally over the entire continent throughout the year. Your Company depending for a large part of its output on the flotation of new enterprises requiring original or additional capital investment and for another large portion relying on orders for equipment from transportation companies having side tracks filled with idle cars, was in position to realize the full force of this stagnation. Some mitigation of these conditions however, was experienced through the carrying forward at the beginning of the year of a certain amount of unfilled orders with the resultant effect that the actual decrease in net profits was but 25%, although the total value of orders received decreased 40% in comparison with the previous year. It may be remarked that no inconsiderable offset to the undesirable features of a period of business depression exists in the opportunity offered to bring about a more highly organized and effective condition of operation, than is possible when under pressure for a strained maximum of output.

During the early part of the year, the remaining calls on the Capital Stock subscribed by the shareholders in 1907 matured and were promptly paid, amounting to \$354,900.00.

The inventory of materials and products on hand is \$281,531.56 less than at the close of the previous year, it being found practicable to decrease the raw material investment to this extent in keeping with the volume of manufacturing operations. In computing the inventory, your Directors adopted the prudent course of writing down to present market value all items represented on our books at a higher purchase cost.

The additions to property and plant aggregate \$57,352.00 during the year and cover such items as have been warranted by special circumstances, notably the completion of the extension to the Air Brake Department Buildings with the necessary tools and equipment, begun in 1907.

The general efficiency of the plant has been further demonstrated during the year in the fact that notwithstanding the keen competition with consequent low prices accepted for apparatus, due to the demoralized trade conditions, the cost of production has been reduced in relation to the billing of shipments.

By order of the Board,

GEORGE WESTINGHOUSE,
President.

CANADIAN WESTINGHOUSE COMPANY, LIMITED

ABSTRACT OF FINANCIAL STATEMENT

FOR FISCAL YEAR ENDED DECEMBER 31st, 1908

GENERAL BALANCE SHEET

ASSETS :—

CASH, - - - - -	\$	443,253.40	
ACCOUNTS AND BILLS RECEIVABLE - - - - -			828,356.06
PROPERTY AND PLANT, (includes Air Brake and Electric Properties, Real Estate, General Office Building, Equipment, Sundries and Patents, Rights and Licenses) - - - - -			2,794,123.72
INVENTORY OF MATERIALS AND PRODUCTS ON HAND, DECEMBER 31ST, 1908 - - - - -			1,048,998.04
INSURANCE UNEXPIRED AND TAXES PAID IN ADVANCE - - - - -			12,941.88
			<u>\$5,127,673.10</u>

LIABILITIES :—

CAPITAL STOCK :			
AUTHORIZED - - - - -		\$5,000,000.00	
ISSUED - - - - -			\$4,224,600.00
ACCOUNTS PAYABLE - - - - -			221,348.28
RESERVE FOR DEPRECIATION OF PROPERTY AND PLANT - - - - -			230,000.00
RESERVE FOR INVENTORY ADJUSTMENT - - - - -			20,000.00
PROFIT AND LOSS ACCOUNT - - - - -			431,724.82
			<u>\$5,127,673.10</u>

PROFIT AND LOSS ACCOUNT

DECEMBER 31st, 1908

NET BALANCE, BROUGHT FORWARD JAN. 1st, 1908 - - - - -			\$ 391,284.55
NET EARNINGS, FISCAL YEAR ENDED DEC. 31st, 1908 - - - - -			\$320,377.36
LESS DIVIDENDS PAID FOR 1908 - - - - -		\$249,937.09	
LESS RESERVE FOR DEPRECIATION OF PROPERTY AND PLANT - - - - -		30,000.00	279,937.09
BALANCE CARRIED FORWARD, JAN. 1st, 1909 - - - - -			<u>40,440.27</u>
			<u>\$ 431,724.82</u>

I have audited the books of the Company for the twelve months ended 31st December, 1908 and have been furnished with vouchers for all expenditures, and certify to the accuracy of the above statement, which agrees with the Company's books.

Hamilton, Canada,
March 8th, 1909.

C. S. SCOTT, F.C.A.
Auditor