

**CANADIAN
GENERAL ELECTRIC
COMPANY LIMITED**



ANNUAL REPORT

1925

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Annual Report
of the Board of Directors

for the Year ended
December 31st, 1925



Canadian General Electric Company
Limited

**CANADIAN GENERAL ELECTRIC COMPANY
LIMITED**

AND SUBSIDIARY COMPANIES

HEAD OFFICES

212-218 KING STREET WEST, TORONTO, ONT.

BRANCH OFFICES

HALIFAX, N.S.

SYDNEY, N.S.

ST. JOHN, N.B.

MONTREAL, QUE.

QUEBEC, QUE.

OTTAWA, ONT.

HAMILTON, ONT.

LONDON, ONT.

WINDSOR, ONT.

COBALT, ONT.

SOUTH PORCUPINE, ONT.

WINNIPEG, MAN.

CALGARY, ALTA.

EDMONTON, ALTA.

NELSON, B.C.

VANCOUVER, B.C.

VICTORIA, B.C.

WORKS

CANADIAN GENERAL ELECTRIC CO., LIMITED

PETERBORO, ONT. STRATFORD, ONT. TORONTO, ONT.

EDISON MAZDA LAMP WORKS

TORONTO, ONT.

CANADIAN ALLIS-CHALMERS, LIMITED

TORONTO, ONT.

MONTREAL, QUE.

ARCHITECTURAL BRONZE AND IRON WORKS

TORONTO

CANADIAN GENERAL ELECTRIC COMPANY LIMITED

DIRECTORS

J. J. ASHWORTH	STEPHEN HAAS
GEORGE W. BEARDMORE	SIR HERBERT HOLT
HON. R. B. BENNETT, LL.B., K.C., M.P.	W. L. MATTHEWS
J. H. BLACK	F. GORDON OSLER
H. C. COX	E. G. PATTERSON
D. C. DURLAND	W. D. ROSS
A. E. DYMMENT	W. G. ROSS

A. M. STEWART, K.C.

EXECUTIVE OFFICERS

A. E. DYMMENT, Chairman of the Board
D. C. DURLAND, President
STEPHEN HAAS, Vice-President
J. J. ASHWORTH, General Manager
J. A. BREMNER, Assistant General Manager and
Comptroller
E. I. JENKING, Treasurer
W. H. NESBITT, Secretary

BANKERS

THE BANK OF MONTREAL
THE CANADIAN BANK OF COMMERCE
THE DOMINION BANK
ROYAL BANK OF CANADA
GUARANTY TRUST CO. OF NEW YORK

STOCK TRANSFER AGENTS

NATIONAL TRUST CO., LIMITED, TORONTO AND MONTREAL
THE CANADIAN BANK OF COMMERCE, LONDON, ENGLAND

REGISTRARS

MONTREAL TRUST CO., TORONTO AND MONTREAL
THE CANADIAN BANK OF COMMERCE, LONDON, ENGLAND

DIRECTORS

- A. E. DYMENT, CHAIRMAN OF THE BOARD.
DIRECTOR, ROYAL BANK OF CANADA.
VICE-PRESIDENT, DOMINION SUGAR CO.
- D. C. DURLAND, PRESIDENT.
- STEPHEN HAAS, VICE-PRESIDENT.
PRESIDENT, GEO. H. HEES, SON & CO.
DIRECTOR, ROYAL BANK OF CANADA.
- J. J. ASHWORTH, GENERAL MANAGER.
DIRECTOR, CANADIAN ALLIS-CHALMERS, LIMITED.
- GEORGE W. BEARDMORE.
PRESIDENT, BEARDMORE BELTING CO.
PRESIDENT, ACTON TANNING CO.
- HON. R. B. BENNETT, LL.B., K.C., M.P.
DIRECTOR, E. B. EDDY COMPANY, LIMITED.
DIRECTOR, IMPERIAL OIL LIMITED.
- J. H. BLACK.
VICE-PRESIDENT, NORTHERN CANADA POWER LIMITED.
GENERAL MANAGER, SPRUCE FALLS COMPANY, LIMITED.
- H. C. COX.
PRESIDENT, CANADA LIFE ASSURANCE COMPANY.
DIRECTOR, CANADIAN BANK OF COMMERCE.
- SIR HERBERT HOLT.
PRESIDENT, MONTREAL LIGHT, HEAT AND POWER
CONSOLIDATED.
PRESIDENT, ROYAL BANK OF CANADA.
- W. L. MATTHEWS.
DIRECTOR, DOMINION BANK.
DIRECTOR, CONFEDERATION LIFE ASSOCIATION.
- F. G. OSLER.
DIRECTOR, CANADA PERMANENT MORTGAGE CORPORATION.
DIRECTOR, MANUFACTURERS LIFE INSURANCE COMPANY.
- E. G. PATTERSON.
- W. D. ROSS.
VICE-PRESIDENT, WM. A. ROGERS LIMITED.
DIRECTOR, BANK OF NOVA SCOTIA.
- W. G. ROSS.
PRESIDENT, ASBESTOS CORPORATION OF CANADA, LIMITED.
- A. M. STEWART, K.C.



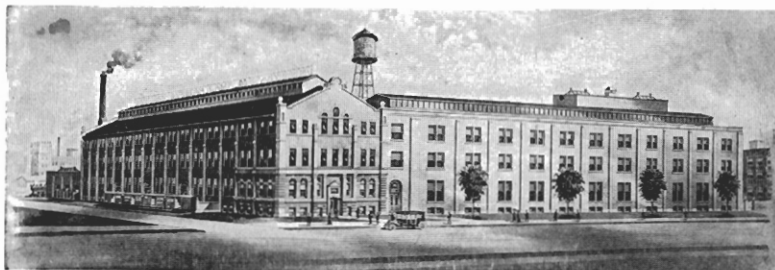
Head Office, 212 King St. W., Toronto



Warehouse and Show Rooms, 214-218 King St. W., Toronto



Main Electrical Works, Peterboro, Ont.



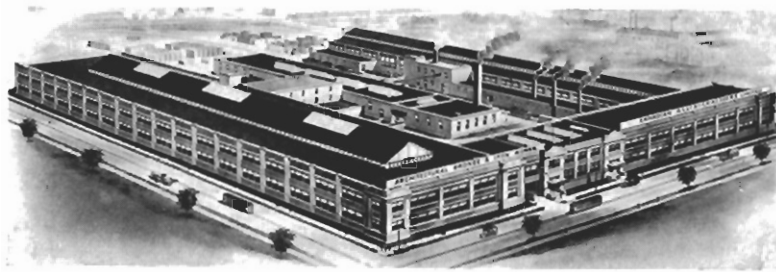
Edison Mazda Lamp Works, Toronto, Ont.

ANNUAL REPORT OF THE DIRECTORS
TO THE SHAREHOLDERS OF
CANADIAN GENERAL ELECTRIC COMPANY, LIMITED
TORONTO, CANADA MARCH 24th, 1926.

Your Directors submit herewith the Balance Sheet of the Company as upon the thirty-first day of December, 1925, Statement of Profit and Loss for the year, and Certificate of the Company's Auditors, Messrs. Price, Waterhouse and Company, Chartered Accountants.

The Profit and Loss Statement shows an operating profit of \$1,617,092.84. From this amount \$600,000 has been deducted for depreciation, and \$83,341.56 for interest and exchange, leaving \$933,751.28 as the net profit for the year. There has been charged off from profits the sum of \$375,000, which was the premium paid for the redemption of the \$5,000,000 Debenture Bond issue as referred to in our last annual report, and there was distributed in 1925 the sum of \$553,541.65 in dividends.

During the year the Company booked some important contracts in connection with large hydro electric developments and the establishment or enlargement of industrial enterprises. The value of orders received during the year, particularly in the electrical department, were in excess of those for the previous year. The unfilled orders carried



Architectural Bronze and Iron Works, Toronto, Ont.

over from 1924 were considerably less than from 1923, with the result that shipments during 1925 were approximately \$3,000,000 less than the previous year, the deficiency being principally in mechanical equipment. The operating profit derived from the smaller output and sales billed was, however, in excess of that for the previous year due to reduced costs having been attained as a result of improvements in manufacturing facilities, methods and engineering. Further improvements should result from the policy of concentrating manufacturing operations in order to secure the advantage of quantity production and increased efficiency.

An examination of the Balance Sheet will reveal the satisfactory liquid position of the Company. Notes Payable, which stood at \$1,200,000 at the beginning of the year, have been paid off, and Deferred and Contingent Liabilities have been reduced from \$470,490.91 to \$233,328.15. Total Current Assets amount to \$8,551,843.57 as against \$10,074,629.86 on December 31st, 1924, while total Current Liabilities stand at \$1,756,590.21 as compared with \$2,948,856.03 at the end of the previous year.

In accordance with established practice the inventories in factories and warehouses have been taken into the Balance Sheet on a basis of cost or market value, whichever was the lower. Accounts and Notes Receivable have been carefully examined and adequate reserves are carried to care for possible losses.



Electrical Porcelain Works, Peterboro, Ont.

The 20-Year Gold Debentures of the Company, amounting to \$5,000,000, were redeemed on April 1st last. Funds for the redemption of the Debentures were advanced by the General Electric Company, who accepted payment in Capital Stock, half in Common and the remainder in Preference Shares. As pointed out in our Report last year, the replacement of the Debentures by additional Capital Stock, half of which consisted of Common Shares carrying no annual dividend obligation, means a considerable saving to the Company each year in interest charges. The General Electric Company extended to the Shareholders of your Company the privilege of participating in this new issue at par, pro rata to their holdings, of which advantage was taken by a considerable number of the Shareholders.

The retirement of the debentures and the liquidation of all notes payable and mortgages has placed your Company in the position of having no funded debt, outstanding notes payable or interest bearing obligations of any kind. The Cash Balance at December 31st, 1925, was \$1,092,119.24 compared with \$816,420.37 at the close of the previous year.

Improvement in Canadian business conditions, as the result of excellent crops, expanding industrial activity and increase in exports, should augment the purchasing power of the consuming public for electrical merchandise, and prospective water power and other developments will



Canadian Allis-Chalmers, Limited, Montreal, Que.

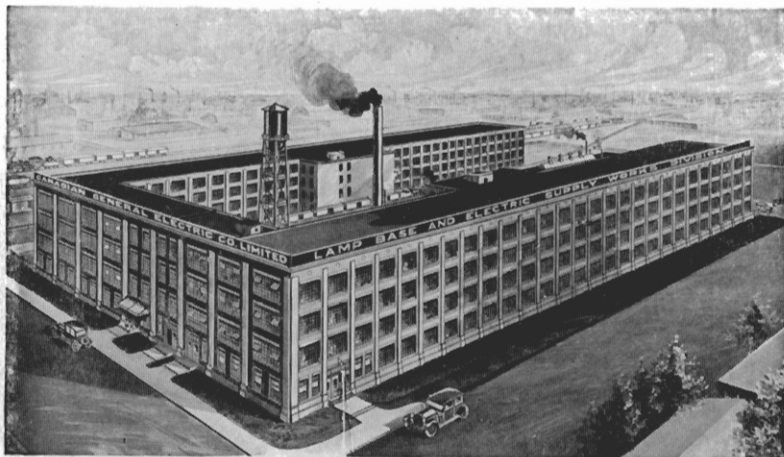
create a continuing and greater demand for electrical apparatus, which should be reflected in the business of your Company for the current year.

Your Directors take pleasure in expressing their appreciation of the faithful and co-operative services rendered by the members of the staff and employees of all Departments of the Company during the year.

By Order of the Board of Directors,

A. E. DYMENT, Chairman of the Board.

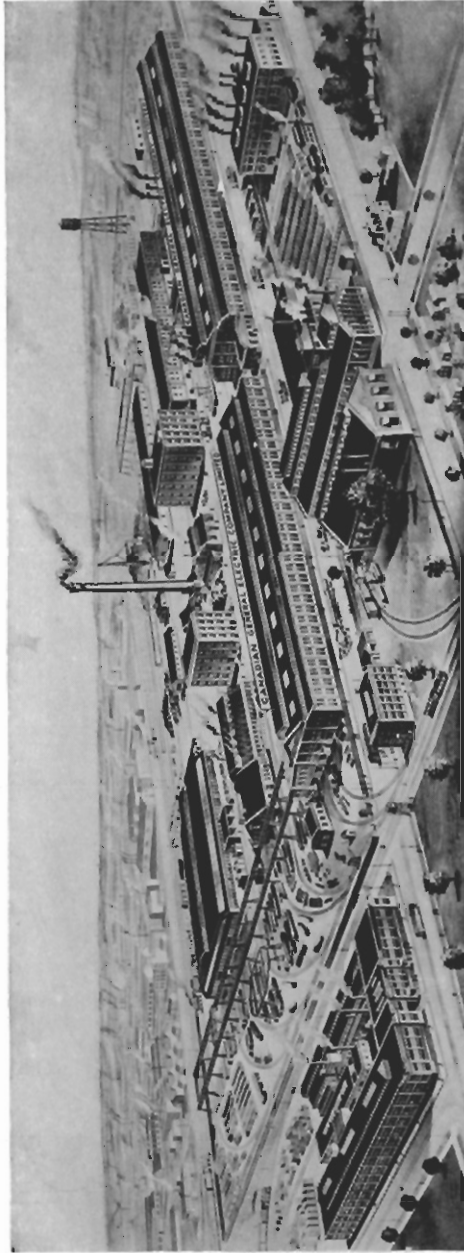
D. C. DURLAND, President.



Ward Street Works, Toronto, Ont.
Electrical Wiring Devices and Radio Appliances



Hotpoint Works, Stratford, Ont.
Electric Household Appliances



Davenport Electrical Works, Toronto, Ont.

CERTIFICATE OF CHARTERED ACCOUNTANTS

CABLE ADDRESS: "PRICEWATER," TORONTO

PRICE, WATERHOUSE & CO.

CHARTERED ACCOUNTANTS

Royal Bank Building,

Toronto, March 10th, 1926.

To the Shareholders

of the Canadian General Electric Company, Limited.

We have examined the books and accounts of the Canadian General Electric Company, Limited, and of its subsidiary Companies, for the year ending December 31st, 1925, and have obtained all the information and explanations which we required.

The charges during the year to the Property Accounts represent only actual additions, extensions or permanent improvements, and a provision of \$600,000.00 has been made from the operations of the year for depreciation of Plants.

The inventories of Raw Material, Supplies, Work in Progress and Manufactured Products were taken in accordance with the Company's usual custom, and have been certified to by responsible officials. The valuations have been accurately made at cost or market value, whichever was lower.

Adequate provision has been made for doubtful Accounts Receivable, and for all ascertainable liabilities.

The Cash on hand, Investments and the Bank Balances have been verified by actual inspection or by properly certified statements.

We certify that in our opinion the attached Balance Sheet is properly drawn up so as to exhibit a true and correct view of the state of the Company's affairs, according to the best of our information and the explanations given us, and as shown by the books of the Company.

PRICE, WATERHOUSE & COMPANY,
Auditors.

CANADIAN GENERAL ELEC
AND SUBSIDIARY

CONSOLIDATED BALANCE

TRIG COMPANY, LIMITED
COMPANIES

SHEET, DECEMBER 31st, 1925.

ASSETS

Capital Assets —

Manufacturing Plants, including Land, Buildings, Machinery and Tools, Pat- terns and Drawings, Head Office and Branch Office Properties.....	\$21,421,106.87
Patents and Franchises.....	1.00
Total Capital Assets.....	\$21,421,107.87

Investments..... \$19,012.61

Current Assets—

Inventory of Raw Materials,
Supplies, Work in Progress,
and Finished Materials,
including expenditures on
Contracts (less collections
on account and inventory
reserves)..... \$1,685,288.61

Accounts and Notes Receiv-
able (less Reserve for
doubtful accounts)..... 2,777,135.72

Cash..... 1,092,119.21

Total Current Assets..... 8,554,813.57

Deferred Charges..... 60,782.00

\$30,885,746.08

LIABILITIES

Capital Stock —

Authorized..... \$18,000,000.00

Issued:

Common..... \$9,442,250.00

Preference..... 8,557,750.00

\$18,000,000.00

Deferred and Contingent Liabilities..... 233,328.15

Current Liabilities—

Current Accounts Payable.. \$1,606,833.10

Dividend on Preference Stock

Accrued..... 149,757.11

Total Current Liabilities..... 1,756,590.21

Reserve for Depreciation..... 6,146,512.71

General Reserve..... 2,000,000.00

Surplus per Account Annexed..... 2,749,315.01

\$30,885,746.08

A. E. DYMENT, Chairman of the Board.

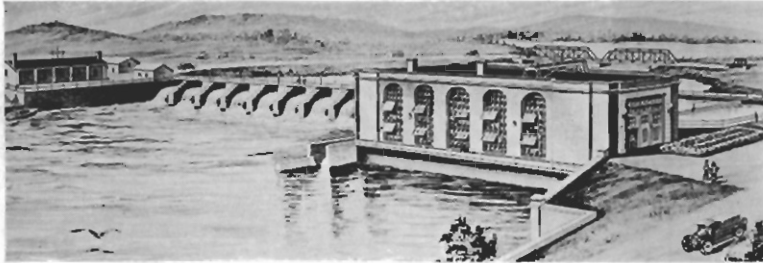
D. C. DURLAND, President.

With our Report to the Shareholders dated March 10th,
1926, appended hereto.

PRICE, WATERHOUSE & CO.,
Auditors.

CONSOLIDATED PROFIT AND LOSS ACCOUNT

Profit for the year ended December 31st, 1925, before providing for Depreciation, and Interest and Exchange.....	\$1,617,092.84
Less --	
Depreciation.....	\$600,000.00
Interest and Exchange.....	83,341.56
	683,341.56
Net Profit for the year.....	\$ 933,751.28
Deduct -	
Premium on \$5,000,000.00 Debentures retired 1925.....	375,000.00
	\$ 558,751.28
Add --	
Surplus as at December 31st, 1924.....	2,744,105.38
	\$3,302,856.66
Deduct --	
Dividend on Preference Stock.....	553,541.65
	\$2,749,315.01



Power House No. 1, Peterboro, Ont.



Power House No. 2, Peterboro, Ont.



VANCOUVER, B.C.



HAMILTON, ONT.



WINNIPEG, MAN.



LONDON, ONT.



TORONTO OFFICE, WAREHOUSE & SHOWROOMS



OTTAWA, ONT.



MONTREAL, QUE.



CALGARY, ALTA.



ST. JOHN, N.B.



WINDSOR, ONT.



EDMONTON, ALTA.

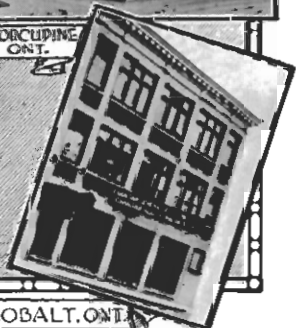


S. PORCUPINE, ONT.



HALIFAX, N.S.

Offices & Warehouses
**CANADIAN GENERAL
ELECTRIC COMPANY
LIMITED**



COBALT, ONT.

