

**ANNUAL REPORT**  
**CANADIAN GENERAL**  
**ELECTRIC CO.**  
**LIMITED**  
**1917**



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**CANADIAN GENERAL ELECTRIC COMPANY  
LIMITED**

**AND SUBSIDIARY COMPANIES**

**GENERAL OFFICES**

**COR. KING AND SIMCOE STREETS, TORONTO, ONT.**

**DISTRICT OFFICES**

**MONTREAL, QUE.**

**HALIFAX, N.S.**

**SYDNEY, N.S.**

**OTTAWA, ONT.**

**LONDON, ONT.**

**COBALT, ONT.**

**WINNIPEG, MAN.**

**CALGARY, ALTA.**

**EDMONTON, ALTA.**

**NELSON B.C.**

**VANCOUVER, B.C.**

**VICTORIA, B.C.**

**SOUTH PORCUPINE, ONT.**

**FACTORIES**

**CANADIAN GENERAL ELECTRIC CO., LIMITED**

**PETERBORO, ONT.**

**TORONTO, ONT.**

**TUNGSTEN AND CARBON LAMP WORKS**

**TORONTO, ONT.**

**PETERBORO, ONT.**

**MONTREAL, QUE.**

**CANADIAN ALLIS-CHALMERS, LIMITED**

**TORONTO, ONT.**

**BRIDGEBURG, ONT.**

**MONTREAL, QUE.**

**STRATFORD, ONT.**

**ARCHITECTURAL BRONZE AND IRON WORKS,**

**TORONTO**

# CANADIAN GENERAL ELECTRIC COMPANY LIMITED

## DIRECTORS

LT.-COL. THE HON. FREDERIC NICHOLLS, President and General  
Manager.

W. D. MATTHEWS, Vice-President and Chairman of the Board.

A. E. DYMENT, Vice-President.

GEORGE W. BEARDMORE.

COL. THE HON.

H. C. COX.

SIR J. S. HENDRIE, C.V.O.

SIR RODOLPHE FORGET.

SIR WILLIAM MACKENZIE.

SIR HERBERT HOLT.

F. GORDON OSLER.

W. G. ROSS.

## SECRETARY

AND ASSISTANT GENERAL MANAGER

J. J. ASHWORTH.

## BANKERS

THE BANK OF MONTREAL.

THE CANADIAN BANK OF COMMERCE.

THE DOMINION BANK.

## STOCK TRANSFER AGENTS

NATIONAL TRUST CO., LIMITED, TORONTO.

NATIONAL TRUST CO., LIMITED, MONTREAL.

CANADIAN BANK OF COMMERCE. LONDON, ENGLAND.

## DIRECTORS

LT.-COL. THE HON. FREDERIC NICHOLLS, PRESIDENT.

VICE-PRESIDENT, TORONTO RAILWAY COMPANY.

VICE-PRESIDENT, DOMINION STEEL CORPORATION, LTD.

W. D. MATTHEWS, VICE-PRESIDENT AND CHAIRMAN OF THE BOARD.

VICE-PRESIDENT, DOMINION BANK.

DIRECTOR, CANADIAN PACIFIC RAILWAY.

A. E. DYMENT, VICE-PRESIDENT.

DIRECTOR, ROYAL BANK.

PRESIDENT, DYMENT SECURITIES, LOAN AND SAVINGS CO.

GEORGE W. BEARDMORE, DIRECTOR.

OF MESSRS. BEARDMORE & CO.

VICE-PRESIDENT, THE NATIONAL LIFE ASSURANCE COMPANY  
OF CANADA.

H. C. COX, DIRECTOR.

PRESIDENT, CANADA LIFE ASSURANCE COMPANY.

DIRECTOR, CANADIAN BANK OF COMMERCE.

SIR RODOLPHE FORGET, M.P., DIRECTOR.

PRESIDENT, THE QUEBEC RAILWAY, LIGHT, HEAT AND  
POWER CO., LIMITED.

DIRECTOR, THE CIVIC INVESTMENT AND INDUSTRIAL  
COMPANY.

COL. THE HON. SIR J. S. HENDRIE, C.V.O., DIRECTOR.

LIEUT.-GOVERNOR OF ONTARIO.

PRESIDENT, BANK OF HAMILTON.

SIR HERBERT HOLT, DIRECTOR.

PRESIDENT, ROYAL BANK OF CANADA.

PRESIDENT, THE CIVIC INVESTMENT AND INDUSTRIAL  
COMPANY.

SIR WILLIAM MACKENZIE, DIRECTOR.

PRESIDENT, CANADIAN NORTHERN RAILWAY.

PRESIDENT, TORONTO RAILWAY COMPANY.

F. G. OSLER, DIRECTOR.

DIRECTOR, CANADA PERMANENT MORTGAGE CORPORATION.

DIRECTOR, MANUFACTURERS LIFE INSURANCE COMPANY.

W. G. ROSS, DIRECTOR.

PRESIDENT, MONTREAL HARBOUR COMMISSION.

PRESIDENT, ASBESTOS CORPORATION OF CANADA, LIMITED.



Main Electrical Works, Peterboro, Ont.

## ANNUAL REPORT OF THE DIRECTORS

TO BE SUBMITTED TO THE SHAREHOLDERS AT THE  
ANNUAL GENERAL MEETING OF THE COMPANY IN TORONTO,  
ON MONDAY, MARCH 25th, 1918.

Your Directors submit herewith the Balance Sheet of the Company as upon the 31st day of December, 1917, also Statement of Profit and Loss for the year, and Certificate of Messrs. Price, Waterhouse & Company, Auditors.

It will be noticed that the Gross Profit earned is somewhat less than during the preceding year, and this is accounted for by higher cost of labour and the lesser price received from munitions contracts. From the Gross Profit of \$2,051,609.21 the sum of \$524,317.97 has been reserved for depreciation of buildings, machinery and patterns, and the sum of \$393,694.33 has been reserved for the amortization of munitions plants and equipment, leaving a Net Profit of \$1,133,596.91. Deducting the sum of \$780,000.00 for Dividends paid, a Surplus for the year of \$353,596.91 has

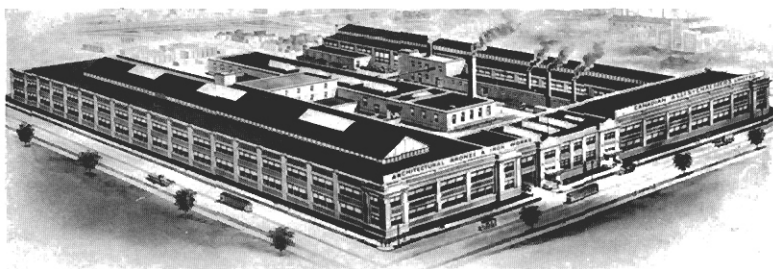


Canadian Allis-Chalmers, Limited, Works, Toronto, Ont.

been brought forward. This Surplus added to last year's balance at the credit of Profit and Loss account made a total at the credit of that account of \$966,293.00, from which the sum of \$500,000.00 has been transferred to Reserve, bringing the amount to the credit of Reserve account to \$4,000,000.00 and leaving a balance of \$466,293.00 at the credit of Profit and Loss.

Mortgage obligations on properties purchased have been reduced to the nominal sum of \$24,000.00 and our Investments have increased from \$165,277.24 to \$703,172.01. Our Cash Surplus has been invested mostly in Victory War Loan Bonds and on March 1st, 1918, our holding of Victory War Loan Bonds amounted to \$1,378,500.00. Our Reserve for Depreciation of buildings, plant and equipment now amounts to \$3,810,313.88 and our Surplus to \$4,466,293.00.

While contracts for munitions have fallen off very materially, our sales of standard machinery and supplies continue to improve, and in addition our Davenport Works have received contracts for a number of marine engines and boilers for ships that are being built in various parts of the country. Our Structural Steel Works at Bridgeburg, which were purchased



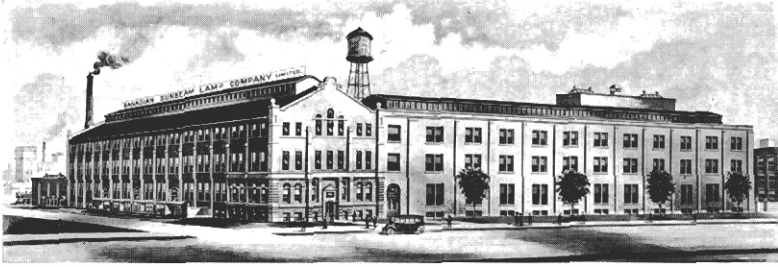
Architectural Bronze and Iron Works, Toronto, Ont.

from the Canadian Shipbuilding Company some years ago, have been re-converted into a modern shipbuilding plant, and the Company is at present engaged on a contract for building four steel cargo ships complete, of 3,500 tons each.

Following the usual policy of the Company our Inventory has been taken at or below cost, and sufficient allowance has been made in respect to any goods considered to be either obsolete or not readily saleable.

The detachment of twenty-five electrical and mechanical engineers contributed by the Company for service during the continuance of the war has been, and will be, continuously maintained, and in addition thereto generous contributions have been made to the Canadian Patriotic Fund, Red Cross Society, and other deserving war-time Funds, and the Company has been allotted the sum of \$2,297,500.00 of Canada's Victory War Loan.

Your Directors desire to express their great regret at the death of the late Mr. W. R. Brock, Honorary President and Chairman of the Board, and of the



Carbon and Tungsten Lamp Works, Toronto, Ont.

late Sir William Mortimer Clark, LL.D., K.C. Mr. Brock was an original member of the Syndicate of ten who, thirty years ago, organized the first electrical undertaking in Canada from which our present Company grew, and during this term rendered valuable service to the Company. Mr. W. D. Matthews and myself are the only remaining members of the original Board of Directors, each of the other members, however, having continuously served as a Director of the Company until the time of his death. The late Sir Mortimer Clark had been a Director of the Company for over seven years, and had always taken the greatest interest in the affairs of the Company. Mr. W. D. Matthews was elected Chairman of the Board to fill the vacancy created by the death of Mr. Brock. Mr. W. G. Ross of Montreal and Mr. George W. Beardmore of Toronto have been elected Directors since the last Annual Meeting.

FREDERIC NICHOLLS,  
President.



# CERTIFICATE OF CHARTERED ACCOUNTANTS

MONTREAL  
TORONTO  
WINNIPEG  
VANCOUVER

LONDON  
MEXICO: F.D.  
BUENOS AYRES  
VALPARAISO  
RIO JANEIRO

CABLE ADDRESS: "PRICEWATER," TORONTO

 **PRICE, WATERHOUSE & CO.**

CHARTERED ACCOUNTANTS IN  
ENGLAND AND WALES

NEW YORK  
CHICAGO  
PHILADELPHIA  
BOSTON  
ST. LOUIS  
PITTSBURG  
SAN FRANCISCO  
LOS ANGELES  
SEATTLE  
MILWAUKEE

Royal Bank Building,  
Toronto, March 6th, 1918.

To the Shareholders  
of the Canadian General Electric Company, Limited.

We have examined the books and accounts of the Canadian General Electric Company, Limited, and of its subsidiary Companies, for the year 1917, and find that the annexed Consolidated Balance Sheet and Surplus Account are correctly prepared therefrom.

During the year there have been charged to Capital Accounts only expenditures in respect of actual additions, extensions or permanent improvements. Sufficient provision has been made for depreciation of Plant and Equipment.

The Inventories of Raw Material, Supplies, Work in Progress and Manufactured Products have been taken in accordance with the Company's usual custom, and have been certified to by responsible officials. The valuations have been accurately made at or below cost, and reserves have been provided in respect of stock on hand which was purchased at abnormally high prices.

Reserves have been made for Doubtful Accounts Receivable, and for all ascertainable liabilities.

We have verified the Cash, the Investments and the Bank Balances by actual inspection or by properly certified statements.

We certify that we have obtained all the information and explanations we have required, and in our opinion the attached Balance Sheet is properly drawn up so as to exhibit a true and correct view of the state of the Company's affairs according to the best of our information and the explanations given us, and as shown by the Books of the Company.

PRICE, WATERHOUSE & COMPANY,  
Auditors.

# CANADIAN GENERAL ELECTRIC COMPANY, LIMITED

AND SUBSIDIARY COMPANIES

CONSOLIDATED BALANCE SHEET, 31st DECEMBER, 1917

## ASSETS.

### CAPITAL ASSETS—

Land, Buildings, etc., at Toronto, Peterboro, Bridgeburg, Stratford, Montreal, Branch Offices, and Power Plant at Nassau.....	\$ 6,155,162.17
Machinery and Tools.....	4,321,171.62
Patterns and Drawings.....	757,855.99
Patents, Contracts and Goodwill.....	1.00
Total Capital Assets.....	<u>\$11,537,190.78</u>

### CURRENT ASSETS—

Inventory of Raw Material, Supplies, Work in Progress and Finished Materials, including expenditures on Contracts (less collections on account).....	\$1,395,469.23
Accounts Receivable (less reserve for doubtful debts).....	2,990,275.99
Investments.....	703,172.01
Cash on hand and in Banks.....	407,062.96
Prepaid Insurance Premiums, etc.....	61,966.72
Total Current Assets.....	<u>8,557,916.91</u>

\$20,095,137.69

## LIABILITIES

### CAPITAL STOCK—

Common—Authorized.....	<u>\$10,000,000.00</u>
Issued.....	\$ 8,000,000.00
Preferred—Authorized and Issued.....	<u>2,000,000.00</u>
	\$10,000,000.00

### MORTGAGE OBLIGATIONS ON PROPERTIES

PURCHASED.....	24,000.00
WAR TAX AND CONTINGENT LIABILITIES.....	136,378.53
CURRENT ACCOUNTS PAYABLE.....	1,198,152.28
DIVIDEND ON COMMON STOCK, paid 1st January, 1918.....	160,000.00
RESERVE FOR DEPRECIATION.....	3,810,313.88

### SURPLUS, per Account Annexed—

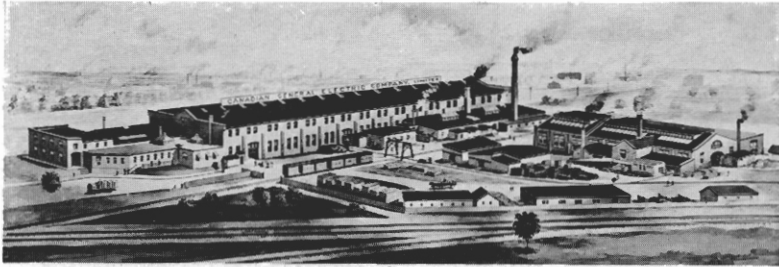
Reserve.....	\$1,000,000.00
Profit and Loss Balance.....	<u>166,293.00</u>
	4,466,293.00

\$20,095,137.69

FREDERIC NICHOLLS, President.  
W. D. MATTHEWS, Vice-President.

With our certificate of this date appended hereto.

PRICE, WATERHOUSE & CO.  
Auditors.



Electrical Supply Works, Toronto, Ont.

## CONSOLIDATED SURPLUS ACCOUNT

Profit for the year ended 31st December, 1917, before providing for Depreciation.	\$2,051,609.21
Less—	
Reserved for Depreciation of Permanent Plants . . . .	\$524,317.97
Reserved for amortization of Munitions Plants and Equipment . . . . .	393,694.33
	<u>918,012.30</u>
Net Profit for the Year . . . . .	\$1,133,596.91
Less—Dividends Paid . . . . .	780,000.00
Surplus for the Year . . . . .	\$ 353,596.91
Add—	
Undivided Profits as at 31st December, 1916 . . . . .	612,696.09
	<u>\$ 966,293.00</u>
Deduct—	
Amount transferred to Reserve . . . . .	500,000.00
Balance at Credit of Profit and Loss Account . . . . .	\$ 466,293.00
Reserve, after including the above amount of \$500,000.00 . . . . .	4,000,000.00
Surplus per Balance Sheet . . . . .	<u>\$4,466,293.00</u>



Electric Porcelain Works, Peterboro, Ont.

## DIVIDENDS

The following table sets forth the Dividends that have been paid since 1893:

1893.....	6%	\$ 85,641.41
1894.....	6%	87,768.53
1895.....	6%	87,982.29
1897.....	6%	71,330.57
1898.....	8%	81,000.00
1899.....	10%	108,000.00
1900.....	10%	127,623.07
1901.....	10%	166,750.00
1902.....	10%	213,739.22
1903.....	10%	269,277.98
1904.....	10%	284,890.00
1905.....	10%	335,499.11
1906.....	10%	484,690.14
1907.....	10%	488,000.00
1908.....	7%	439,042.30
1909.....	7%	469,000.00
1910.....	7%	494,624.83
1911.....	7%	525,109.37
1912.....	7% and 1% Bonus.	689,871.80
1913.....	7% and 1% Bonus.	776,634.17
1914.....	7%	696,741.13
1915.....	7%	698,022.32
1916.....	8%	779,843.90
1917.....	8%	780,000.00

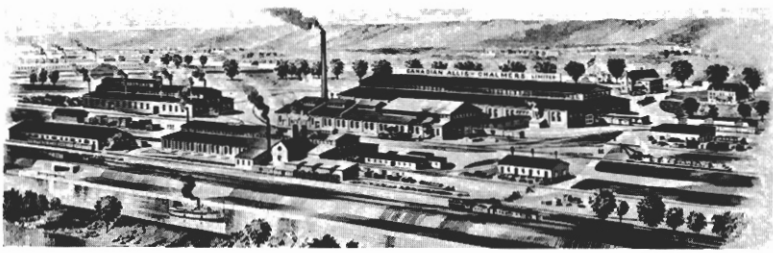
Total..... \$9,241,082.14



**Tungsten Lamp Works, Montreal, Que.**



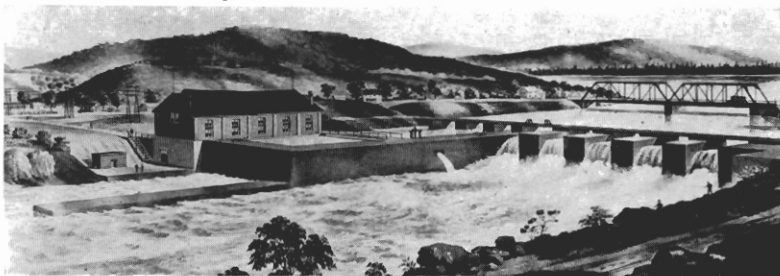
**Canadian Allis-Chalmers, Limited, Bridgeburg, Ont.**



Canadian Allis-Chalmers, Limited, Montreal, Que.



Canadian Allis-Chalmers, Limited, Stratford, Ont.



Power House No. 1, Peterboro, Ont.



Power House No. 2, Peterboro, Ont.



CANADIAN GENERAL ELECTRIC CO. LTD.

KING & SIMCOE STS.  
TORONTO

CANADIAN ALLIS CHALMERS CO. LTD.