

ANNUAL REPORT
CANADIAN GENERAL
ELECTRIC Co.
LIMITED
1916



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• Annual Report
of the Board of Directors
for the Year ended
Dec. 31st, 1916



Canadian General Electric Company
Limited

**CANADIAN GENERAL ELECTRIC COMPANY
LIMITED**

AND SUBSIDIARY COMPANIES

GENERAL OFFICES

COR. KING AND SIMCOE STREETS, TORONTO, ONT.

DISTRICT OFFICES

MONTREAL, QUE.

HALIFAX, N.S.

OTTAWA, ONT.

LONDON, ONT.

COBALT, ONT.

SOUTH PORCUPINE, ONT.

WINNIPEG, MAN.

CALGARY, ALTA.

EDMONTON, ALTA.

NELSON, B.C.

VANCOUVER, B.C.

VICTORIA, B.C.

*** FACTORIES**

CANADIAN GENERAL ELECTRIC CO., LIMITED

PETERBORO, ONT.

TORONTO, ONT.

TUNGSTEN AND CARBON LAMP WORKS

TORONTO, ONT.

PETERBORO, ONT.

MONTREAL, QUE.

CANADIAN ALLIS-CHALMERS, LIMITED

TORONTO, ONT.

BRIDGEBURG, ONT.

MONTREAL, QUE.

STRATFORD, ONT.

ARCHITECTURAL BRONZE AND IRON WORKS

TORONTO

CANADIAN GENERAL ELECTRIC COMPANY LIMITED

DIRECTORS

W. R. BROCK, Hon. President and Chairman of the Board.

LT.-COL. THE HON. FREDERIC NICHOLLS, President.

W. D. MATTHEWS, Vice-President.

A. E. DYMENT, Vice-President.

SIR WM. MORTIMER CLARK,
LL.D., K.C.

H. C. COX.

SIR RODOLPHE FORGET.

SIR HERBERT HOLT.

COL. THE HON.
SIR J. S. HENDRIE, C.V.O.

SIR WILLIAM MACKENZIE.

F. GORDON OSLER.

J. K. L. ROSS.

SECRETARY

AND ASSISTANT GENERAL MANAGER

J. J. ASHWORTH.

SOLICITORS

KERR, DAVIDSON, PATERSON & McFARLAND.

BANKERS

THE BANK OF MONTREAL.

THE CANADIAN BANK OF COMMERCE.

THE DOMINION BANK.

STOCK TRANSFER AGENTS

NATIONAL TRUST CO., LIMITED, TORONTO.

NATIONAL TRUST CO., LIMITED, MONTREAL.

CANADIAN BANK OF COMMERCE, LONDON, ENGLAND.

DIRECTORS.

W. R. BROCK, HON. PRESIDENT AND CHAIRMAN OF THE BOARD.
PRESIDENT, WESTERN ASSURANCE CO.
DIRECTOR, TORONTO GENERAL TRUSTS CORPORATION.

LT.-COL. THE HON. FREDERIC NICHOLLS, PRESIDENT.
VICE-PRESIDENT, TORONTO RAILWAY COMPANY.
VICE-PRESIDENT, DOMINION STEEL CORPORATION, LTD.

W. D. MATTHEWS, VICE-PRESIDENT.
VICE-PRESIDENT, DOMINION BANK.
DIRECTOR, CANADIAN PACIFIC RAILWAY.

A. E. DYMENT, VICE-PRESIDENT.
DIRECTOR, ROYAL BANK.
PRESIDENT, DYMENT SECURITIES, LOAN AND SAVINGS CO.

SIR WILLIAM MORTIMER CLARK, LL.D., K.C., DIRECTOR.
DIRECTOR, CONSUMERS' GAS COMPANY.
DIRECTOR, TORONTO GENERAL TRUSTS CORPORATION.

H. C. COX, DIRECTOR.
PRESIDENT, CANADA LIFE ASSURANCE COMPANY.
DIRECTOR, CANADIAN BANK OF COMMERCE.

SIR RODOLPHE FORGET, DIRECTOR.
VICE-PRESIDENT, MONTREAL LIGHT, HEAT AND POWER CO.
DIRECTOR, TORONTO RAILWAY COMPANY.

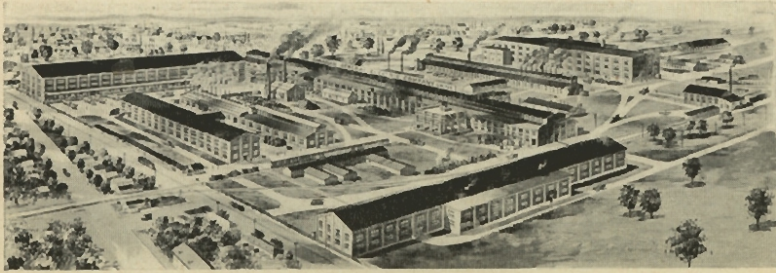
COL. THE HON. SIR J. S. HENDRIE, C.V.O., DIRECTOR.
LIEUT.-GOVERNOR OF ONTARIO.
PRESIDENT, BANK OF HAMILTON.

SIR HERBERT HOLT, DIRECTOR.
PRESIDENT, ROYAL BANK OF CANADA.
PRESIDENT, MONTREAL LIGHT, HEAT AND POWER CO.

SIR WILLIAM MACKENZIE, DIRECTOR.
PRESIDENT, CANADIAN NORTHERN RAILWAY.
PRESIDENT, TORONTO RAILWAY COMPANY.

F. G. OSLER, DIRECTOR.
DIRECTOR, CANADA PERMANENT MORTGAGE CORPORATION.
DIRECTOR, MANUFACTURERS LIFE INSURANCE COMPANY.

J. K. L. ROSS, DIRECTOR.
DIRECTOR, CANADIAN PACIFIC RAILWAY.
DIRECTOR, DOMINION BRIDGE CO., LIMITED.



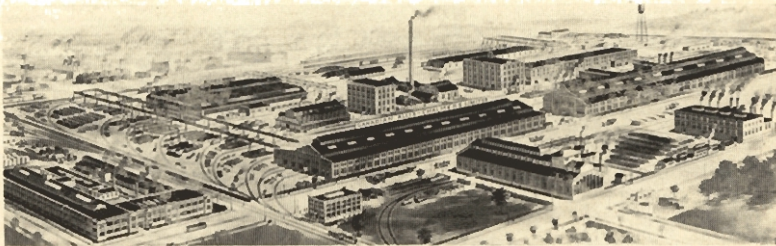
Main Electrical Works, Peterboro, Ont.

ANNUAL REPORT OF THE DIRECTORS

TO BE SUBMITTED TO THE SHAREHOLDERS AT THE
ANNUAL GENERAL MEETING OF THE COMPANY IN TORONTO,
ON WEDNESDAY, MARCH 21st, 1917.

Your Directors submit herewith the Balance Sheet of the Company as upon the 31st day of December, 1916, also Statement of Profit and Loss for the year, and Certificate of Messrs. Price, Waterhouse & Company, Chartered Accountants.

An examination of the Statement of Profit and Loss will show that a gross profit of \$2,225,912.19 was earned, which is in excess of any previous year in the history of the Company. The sum of \$408,887.73 has been reserved for depreciation of buildings, machinery and patterns, and in addition a further sum of \$631,603.50 has been reserved for the amortization of munitions plants and equipment, leaving a net profit of \$1,185,420.96. From this amount the sum of \$779,843.90 has been paid in Dividends, leaving a surplus for the year of \$405,577.06. This surplus

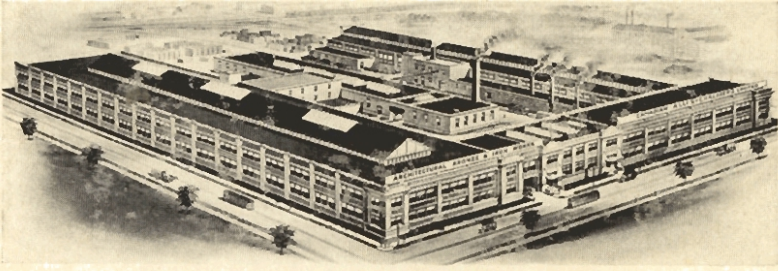


Canadian Allis-Chalmers, Limited, Works, Toronto, Ont.

added to last year's balance at the credit of Profit and Loss Account makes a total at the credit of that account of \$1,112,696.09. From this total the sum of \$500,000.00 has been transferred to Reserve, bringing the amount to the credit of Reserve Account to \$3,500,000.00 and leaving a balance of \$612,696.09 to the credit of Profit and Loss.

Your Directors are pleased to be able to report that during the year the mortgage indebtedness on properties purchased has been reduced from \$1,367,751.25 to the sum of \$413,813.90 thus reducing our fixed charges to a nominal amount. Our total Liquid Assets, including Cash on Hand, Accounts Receivable, Inventory and Investments, amount to \$8,340,013.79 and a reference to our Balance Sheet will show that our Reserve for Depreciation now amounts to \$2,920,948.07, and our Surplus, including Reserve Account and the balance at the credit of Profit and Loss, to \$4,112,696.09.

Following the usual policy of the Company our Inventory has been taken at or below cost, and sufficient allowance has been made in respect to any goods considered to be either obsolete or not readily saleable.



Architectural Bronze and Iron Works, Toronto, Ont.

It will also be noticed that the item of Patents, Contracts and Good Will is carried in our Assets at the nominal sum of \$1.00.

Our sales of machinery and supplies show a very gratifying increase over the preceding year, and from present indications the situation should continue to improve. At the present time there are approximately five thousand employees on the Pay Rolls of the Company at its various plants and offices, but the scarcity of labour is our principal difficulty in the way of further increasing production.

The detachment of twenty-five electrical and mechanical engineers contributed by the Company for service during the continuance of the war has been, and will be, continuously maintained, and in addition thereto generous contributions have been made to the Canadian Patriotic Fund, Red Cross Society, and other deserving war time funds, and recently a sum of \$500,000.00 has been invested in the Canadian War Loan.

Immediately after the outbreak of war all branches of business suffered so materially that your Directors



Carbon and Tungsten Lamp Works, Toronto, Ont.

were confronted with two alternatives:—either to discharge a large proportion of the staff, or to retain as many as possible in the employment of the Company, the staff themselves co-operating by accepting a reduction of 20% on their salaries until such time as conditions improved. Since that date the Company has experienced the benefit of improved business, and therefore has repaid to those still in the employ of the Company the total amount deducted during the time the reduction was in force, the sum involved amounting to \$130,000.00.

Your Directors desire to express their great regret at the death of the late Honourable J. K. Kerr, K.C., a Vice-President of the Company. The late Senator Kerr was a charter member of the Company, having been one of its original Directors, and had rendered valuable services to the Company for over twenty-five years.

The vacant Vice-Presidency has been filled by the election of Mr. A. E. Dymont to that office.

FREDERIC NICHOLLS,
President.

CERTIFICATE OF CHARTERED ACCOUNTANTS

MONTREAL
TORONTO
WINNIPEG
VANCOUVER

LONDON
MEXICO, F. D.
BUENOS AYRES
VALPARAISO
RIO JANEIRO

CABLE ADDRESS: "PRICWATER," TORONTO

PRICE, WATERHOUSE & CO.

CHARTERED ACCOUNTANTS IN
ENGLAND AND WALES

NEW YORK
CHICAGO
PHILADELPHIA
BOSTON
ST. LOUIS
PITTSBURGH
SAN FRANCISCO
LOS ANGELES
SEATTLE
MILWAUKEE

Royal Bank Building,
Toronto, March 7th, 1917.

To the Shareholders
of the Canadian General Electric Company, Limited.

We have examined the books and accounts of the Canadian General Electric Company, Limited, and of its subsidiary Companies, for the year 1916, and find that the annexed Consolidated Balance Sheet and Surplus Account are correctly prepared therefrom.

During the year there have been charged to Capital Accounts only expenditures in respect of actual additions, extensions or permanent improvements. Sufficient provision has been made for depreciation of Plant and Equipment.

The Inventories of Raw Material, Supplies, Work in Progress and Manufactured Products have been taken in accordance with the Company's usual custom, and have been certified to by responsible officials. The valuations have been accurately made at or below cost, and reserves have been provided in respect of stock on hand which was purchased at abnormally high prices.

Reserves have been made for Doubtful Accounts Receivable, and for all ascertainable liabilities.

We have verified the Cash, the Investments and the Bank Balances by actual inspection or by properly certified statements.

We certify that the annexed Balance Sheet at 31st December, 1916, is properly drawn up so as to show the true financial position of the Company at that date, and that the Surplus Account shows the correct result of the operations for the year.

PRICE, WATERHOUSE & CO.

CANADIAN GENERAL ELECTRIC COMPANY, LIMITED
AND SUBSIDIARY COMPANIES
CONSOLIDATED BALANCE SHEET, 31st DECEMBER, 1916

| ASSETS. | |
|---|-----------------|
| CAPITAL ASSETS— | |
| Land, Buildings, etc., at Toronto, Peterboro, Bridgeburg, Stratford, Montreal, Branch Offices, and Power Plant at Nassau. | \$ 6,372,559.68 |
| Machinery and Tools | 1,168,648.10 |
| Patterns and Drawings | 733,990.69 |
| Patents, Contracts and Goodwill | 1.00 |
| Total Capital Assets. | \$11,275,199.47 |
| CURRENT ASSETS— | |
| Inventory of Raw Material, Supplies, Work in Pro- gress and Finished Ma- terials, including expen- ditures on Contracts (less collections on account). | \$1,079,455.21 |
| Accounts Receivable (less reserve for doubtful debts). | 3,487,403.61 |
| Investments. | 165,277.21 |
| Cash on hand and in Banks | 519,798.76 |
| Prepaid Insurance, Prem- iums, etc. | 58,378.91 |
| Total Current Assets | \$3,310,013.79 |
| | \$19,615,213.56 |

| LIABILITIES | |
|---|-----------------|
| CAPITAL STOCK— | |
| Common—Authorized | \$10,000,000.00 |
| Issued | \$ 8,000,000.00 |
| Preferred—Authorized and Issued | 2,000,000.00 |
| | \$10,000,000.00 |
| MORTGAGE OBLIGATIONS ON PROPERTIES PURCHASED | |
| | 113,813.90 |
| WAR TAX AND CONTINGENT LIABILITIES | |
| | 180,221.82 |
| CURRENT ACCOUNTS PAYABLE | |
| | 1,167,533.68 |
| DIVIDEND ON COMMON STOCK, paid 1st January, 1917 | |
| | 220,000.00 |
| RESERVE FOR DEPRECIATION | |
| | 2,920,918.07 |
| SURPLUS, per Account Annexed— | |
| Reserve | \$3,500,000.00 |
| Profit and Loss Balance | 612,696.09 |
| | 1,112,696.09 |
| | \$19,615,213.56 |

We have audited the above Balance Sheet, and certify that it is properly drawn up, and in our opinion shows the true financial position of the Company, on 31st December, 1916.

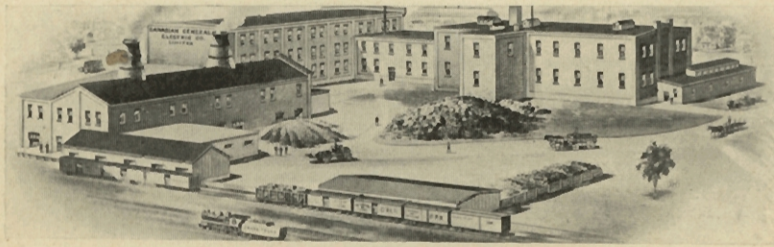
PRICE, WATERHOUSE & CO.,
Chartered Accountants.



Electrical Supply Works, Toronto, Ont.

CONSOLIDATED SURPLUS ACCOUNT

| | |
|--|------------------------------|
| Profit for the year ended 31st December, 1916, before providing for Depreciation. | \$2,225,912.19 |
| Less— | |
| Reserved for Depreciation of Permanent Plants | \$408,887.73 |
| Reserved for amortization of Munitions Plants and Equipment | 631,603.50 |
| | <u>1,040,491.23</u> |
| Net Profit for the Year | \$1,185,420.96 |
| Less—Dividends Paid | 779,843.90 |
| Surplus for the Year | <u>\$ 405,577.06</u> |
| Add— | |
| Undivided Profits as at 31st December, 1915 | 707,119.03 |
| | <u>\$1,112,696.09</u> |
| Deduct— | |
| Amount transferred to Reserve | 500,000.00 |
| Balance at Credit of Profit and Loss Account | <u>\$ 612,696.09</u> |
| Reserve, after including the above amount of \$500,000.00 | 3,500,000.00 |
| Surplus per Balance Sheet | <u><u>\$1,112,696.09</u></u> |

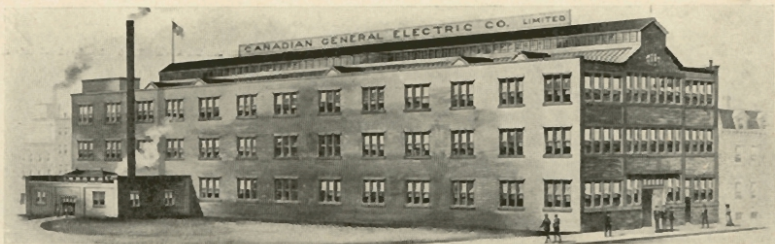


Electric Porcelain Works, Peterboro, Ont.

DIVIDENDS

The following table sets forth the Dividends that have been paid since 1893:

| | | | | |
|-------|-----|---------------|----|----------------|
| 1893 | 6% | | \$ | 85,641.41 |
| 1894 | 6% | | | 87,768.53 |
| 1895 | 6% | | | 87,982.29 |
| 1897 | 6% | | | 71,330.57 |
| 1898 | 8% | | | 81,000.00 |
| 1899 | 10% | | | 108,000.00 |
| 1900 | 10% | | | 127,623.07 |
| 1901 | 10% | | | 166,750.00 |
| 1902 | 10% | | | 213,739.22 |
| 1903 | 10% | | | 269,277.98 |
| 1904 | 10% | | | 284,890.00 |
| 1905 | 10% | | | 335,499.11 |
| 1906 | 10% | | | 484,690.14 |
| 1907 | 10% | | | 488,000.00 |
| 1908 | 7% | | | 439,042.30 |
| 1909 | 7% | | | 469,000.00 |
| 1910 | 7% | | | 494,624.83 |
| 1911 | 7% | | | 525,109.37 |
| 1912 | 7% | and 1% Bonus. | | 689,871.80 |
| 1913 | 7% | and 1% Bonus. | | 776,634.17 |
| 1914 | 7% | | | 696,741.13 |
| 1915 | 7% | | | 698,022.32 |
| 1916 | 8% | | | 779,843.90 |
| Total | | | | \$8,461,082.14 |



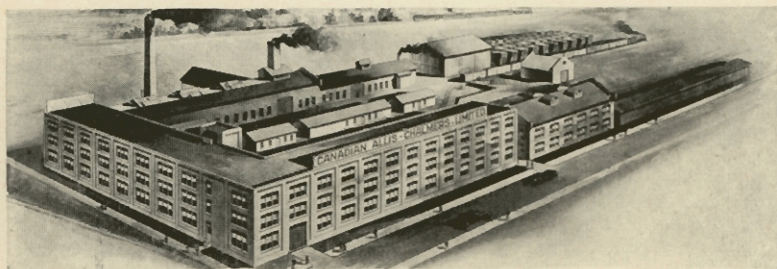
Tungsten Lamp Works, Montreal, Que.



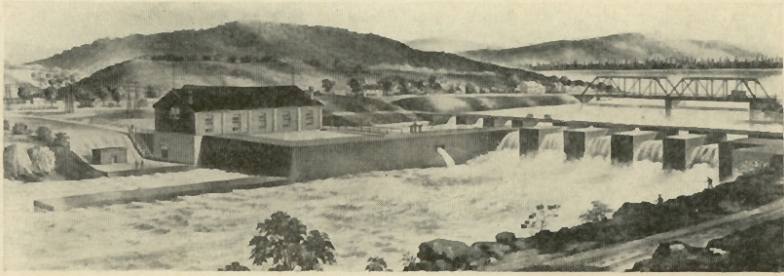
Canadian Allis-Chalmers, Limited, Bridgeburg, Ont.



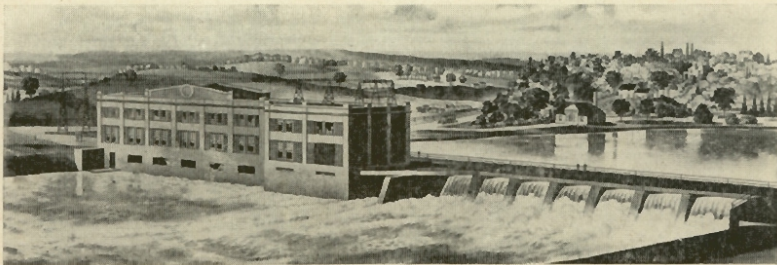
Canadian Allis-Chalmers, Limited, Montreal, Que.



Canadian Allis-Chalmers, Limited, Stratford, Ont.



Power House No. 1, Peterboro, Ont.



Power House No. 2, Peterboro, Ont.

