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## Thirty-first AnNUAL REPORT for the Year Ended March 31st <br> 1941

# CANADIAN COTTONS, LIMITED <br> HEAD OFFICE: <br> 760 Victoria Square, Montreal <br> Operating <br> Ontario Mill, Hamilton, Ont. <br> Stormont Mill, Cornwall, Ont. Dundas Mill, Cornwall, Ont. Canada Mill, Cornwall, Ont. <br> St. Croix Mile, Milltown, N.B. <br> Gibson Mill, Marysville, N.B. <br> Subsidiary <br> Cornwall and York Cotton Mills Company, Limited Saint John, N.B. 

OFFICERS
E. C. Fox
R. G. Tolmie
W. J. Morrice
W. V. Boyd
K. L. Hamilton

Chairman
President and Man. Director
Vice-President
General Manager
Secretary-Treasurer

## DIRECTORS

Sir H. Montagu Allan, C.V.O. - - - Montreal W. V. Boyd - - - - - - Montreal
A. S. Bruneau, K.C. - - - - - Montreal
E. C. Fox - - - - - - Toronto
F. E. Meredith, K.C., LL.D. - - - Montreal
W. J. Morrice - - - - - - Montreal R. G. Tolmie - - - - - - Montreal

| Dividend Disb | The Royal Trust Co., Montreal |
| :---: | :---: |
| Stock Transfer Agents... | The Royal Trust Co., Montreal and Toronto |
| Registrars. | The Bank of Montreal, Montreal and Toronto |
| BAN | The Bank of Montreal, Montreal |
| tock Listed | The Montreal Stock Exchange |

## Annual Report

of the

## Directors of

## CANADIAN COTTONS, LIMITED

Year Ended 31st March, 194I

To the Shareholders:
Your Directors submit herewith the Balance Sheet of the Company as at 31st March, 1941, together with a Statement of Profit and Loss for the year which ended on that date.

Net profits, including income from
investments and after providing for depreciation, for Federal and Provincial taxes and for other customary charges, amount to $\$ 601,811.30$. This sum has been appropriated as follows:-

| Pension Fund. | \$50,000.00 |
| :---: | :---: |
| 6\% Dividend on Preferred Stock | 219,690.00 |
| 4\% " " Common " | 108,620.00 |
| $2 \%$ Bonus " " | 54,310.00 |
|  | 432,620.00 |
| Balance transferred to Surplus. | 169,191.30 |
|  | \$601,811.30 |

In last year's report reference was made to the marked increase in demand for the products of your Company during the last seven months of that year. It would appear
that some of the buying at that time was of a speculative character, in expectation of a scarcity of goods and advancing markets. This resulted early in the year under review in a
falling-off of new business booked and in an accumulation of manufactured goods inventory over a period of about seven months. During that time mill production was maintained with a minimum curtailment, with a view to giving as steady employment as possible. Taking the year as a whole, the volume of production established an all-time high. Since the beginning of 1941 the Trade has been buying more freely, stimulated in part by a rising raw material market.

Special taxation, made necessary by war conditions, is taking a substantial portion of profits of Canadian corporations. Your Directors are glad that there are profits out of which your Company can make its contribution to Canada's war effort. Along with tens of thousands of Canadian taxpayers, both individual and corporatc, your Company is vitally interested in knowing that the hundreds of millions of dollars being collected annually are spent in an earnest effort to prosecute the war to a successful conclusion.

Employees throughout our entire organization - mills and offices have responded enthusiastically to
the appeal to purchase war saving certificates. Ninety-seven percent in all have taken advantage of the payroll-deduction plan for this purpose.

Reference was made a year ago to the large demands there will be on the liquid resources of your Company for important replacements, especially buildings. The investment in capital assets this year of $\$ 268,704.03$ is not in fulfilment of that policy but has to do almost entirely with machinery replacement and new machinery, in order to maintain the equipment of your mills at an up-todate standard.

Your Directors, in considering the investments of the Company, have decided that it is in the Company's interest to apply a portion of its surplus funds to the purchase for cancellation of such preferred stock of the Company as may be offered at a reasonable price, or its redemption from such preferred shareholders as may be disposed of their own free will to turn in their shares for redemption. The by-law submitted for your approval does not alter the rights of any shareholder and permits only the voluntary retirement of preferred stock.

At the same time your Directors have thought it expedient to add to the charter powers of the Company for the purpose of giving the Company reasonable powers in the investment of its surplus funds.

During the year Mr. Hugh M. Watson retired as Secretary of the Company, after fifty-four years of valued service. Mr. K. L. Hamilton, formerly Treasurer, has been ap-
pointed by your Board to the position of Secretary-Treasurer.

Your Directors wish to express sincere appreciation for the faithful efforts, loyalty and efficiency of all employees of the Company.

The books and accounts of the Company have been duly audited, and the Auditors' report is submitted herewith.

Submitted on behalf of the Board of Directors.
E. C. Fox,

Chairman.
R. G. Tolmie, President.


## CANADIAN COTTONS, LIMITED

## BALANCE SHEET

AS AT 3ist MARCH, 1941

## ASSETS

| CURRENT: |  |
| :---: | :---: |
| Cash on hand and in Banks-including U.S. Funds converted at $10 \%$ premium. | \$ 871,460.42 |
| Accounts Receivable-less Reserve for Bad and Doubtful Accounts. | 1,327,743.42 |
| Inventories of Raw Cotton (including Cotton purchased but not delivered), Goods in Process, Manufactured Stock and Supplies, as determined and certified by the management, and valued in each case at cost or under, and not in excess of present market values. | 2,434,515.07 |
| Investments- <br> Dominion and Provincial Government Bonds and Corporation Bonds and Shares-at Cost. (Market Value as at 31 st March, 1941 - $\$ 4,156,650.00$ ) | 4,140,314.45 |
| TOTAL CURRENT ASSETS | 8,774,033.36 |
| SHARES IN SUBSIDIARY COMPANIES | 3.00 |
| DEFERRED CHARGES TO OPERATIONS | 104,857.08 |
| CAPITAL ASSETS: |  |
| Mills, Plants and Properties-at CostBalance as at lst April, 1940............ . \$18,069,161.81 Additions during year................... . . $268,704.03$ |  |
|  | 18,337,865.84 |
|  | \$27,216,759.28 |

## LIABILITIES

CURRENT:


NOTE:-In computing the amount set aside for Dominion
and Provincial taxes, consideration has been
given to the provisions of the Excess Profits
Tax Act, allowing reserves against future
depreciation in inventory values.

Montreal, 30th April, 1941
Audited and verified as per Certificate attached. RITCHIE, BROWN \& CO.

Approved:
$\left.\begin{array}{l}\text { R. G. TOLMIE } \\ \text { W. V. BOYD }\end{array}\right\}$ Directors.

## Canadian Cottons, Limited

## PROFIT AND LOSS ACCOUNT

## FOR THE YEAR ENDED 31ST MARCH, 1941

> Operating Profit after providing for items
> A, B, C, D, E, as below noted
> \$ 486,339.05
> Add: Income from Investments. . . . . . . . . . . . . . . . . . . . . . . . . . 115,472.25
> $\$ 601,811.30$
> Deduct: Contribution to Pension Fund. . . . . . . . . . . . . . . . . . . 50,000.00
> NET PROFIT FOR YEAR....................................... 551,811.30
> Deduct:
> Dividends-
> Preferred 6\% . . . . . . . . . . . . . . . . . . . . . . . . . \$219,690.00
> Common-Ordinary $4 \% \ldots \$ 108,620.00$
> Bonus $2 \% \ldots 54,310.00$
> $162,930.00$ 382,620.00
> SURPLUS FOR YEAR........................................... . . 169,191.30
> Earned Surplus as at 31 March, 1940........................... . . 1,901,596.92
> \$2,070,788.22
A. Depreciation
\$579,287.86
B. Executive Salaries.............. . . $52,560.00$
C. Directors' Fees. ................. . . 7,775.00
D. Provision for Current Year's Income and Excess Profits Taxes, including adjustment affecting prior years

1,226,703.09
E. Legal Fees. . . . . . . . . . . . . . . . . . . 2,791.18

# TO THE SHAREHOLDERS, 

## CANADIAN COTTONS, LIMITED.

We have examined the books and accounts of Canadian Cottons, Limited, for the year ended 31st March, 1941. We have verified the Cash in Banks and the Investment Securities and the Revenue therefrom.

We have obtained all the information and explanations required, and in our opinion the attached Balance Sheet and Profit and Loss Account, based upon certified inventories presented, are properly drawn up so as to exhibit a true and correct view of the state of affairs of the Company as at 31st March, 1941, and for the year ended that date, according to the best of our information and the explanations given to us, and as shown by the books of the Company.

## RITCHIE, BROWN \& CO.,

Chartered Accountants.

Montreal, 30th April, 1941.

# Canadian Cottons, Limited 

## Manufacture

DENIMS<br>COTTONADES<br>CASSIMERES<br>COVERTS<br>AUTOMOBILE FABRICS

COTTON TWEEDS
COTTON SUITINGS
PANTINGS
BEDFORD CORDS WHIPCORDS

MATTRESS TICKINGS
AWNING FABRICS

SHIRTINGS
GALATEAS
DRESS GINGHAMS
CHAMBRAYS

APRON GINGHAMS
NOVELTY DRESS FABRICS
NURSES CLOTH
RIPPLETTES

ARTIFICIAL SILK FABRICS FOR DRESSES, LININGS AND LINGERIE

COLOURED FLANNELETTES
BLEACHED FLANNELETTES MOTTLED INTERLININGS
NAPPED SHAKERS SILENCE CLOTH
TIE LININGS
NAPPED SHEETINGS
EIDERDOWNS AND
ROBE CLOTHS

COTTON BLANKETS
WOOL-MIXTURE BLANKETS

UNBLEACHED, BLEACHED AND COLOURED YARNS
HOSIERY YARNS, WARP YARNS
SPUN RAYON AND WOOL BLEND YARNS

