

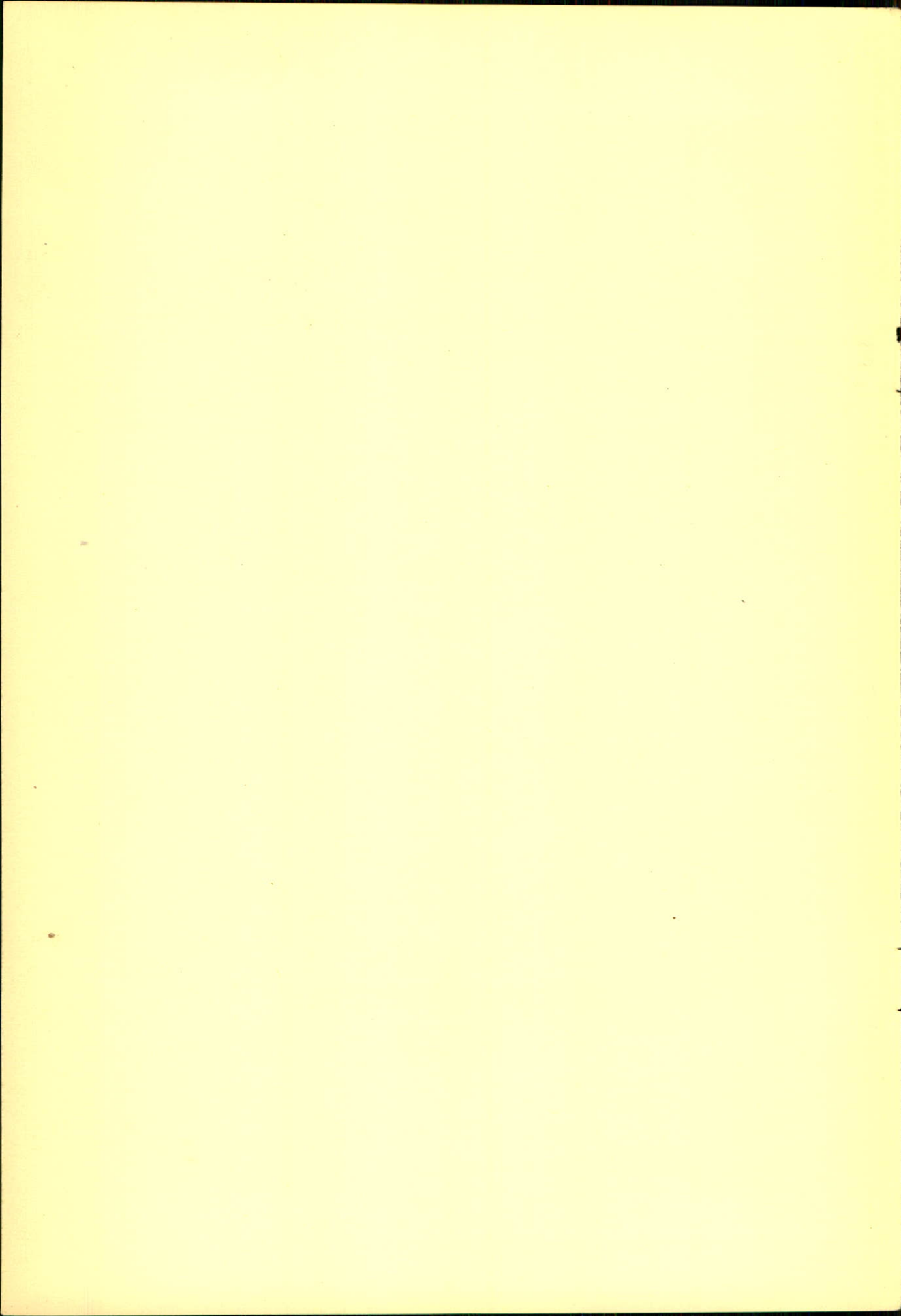
**CANADIAN
GENERAL  ELECTRIC
COMPANY
LIMITED**

**ANNUAL
REPORT
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Annual Report
of the Board of Directors

for the Year ended
December 31, 1932

CANADIAN
GENERAL  ELECTRIC
COMPANY
LIMITED

CANADIAN GENERAL ELECTRIC COMPANY LIMITED

HEAD OFFICE

212-218 KING STREET WEST, TORONTO, ONT.

BRANCH OFFICES

HALIFAX, N.S.	NEW LISKEARD, ONT.
SYDNEY, N.S.	FORT WILLIAM, ONT.
ST. JOHN, N.B.	WINNIPEG, MAN.
MONTREAL, QUE.	CALGARY, ALTA.
QUEBEC, QUE.	EDMONTON, ALTA.
OTTAWA, ONT.	REGINA, SASK.
HAMILTON, ONT.	SASKATOON, SASK.
LONDON, ONT.	NELSON, B.C.
WINDSOR, ONT.	VANCOUVER, B.C.
	VICTORIA, B.C.

MANUFACTURING PLANTS

PETERBOROUGH WORKS	PETERBOROUGH, ONT.
DAVENPORT WORKS	TORONTO, ONT.
WARD STREET WORKS	TORONTO, ONT.
EDISON MAZDA LAMP WORKS	TORONTO, ONT.
VACUUM TUBE WORKS	TORONTO, ONT.
ARCHITECTURAL BRONZE & IRON WORKS	TORONTO, ONT.
ROCKFIELD WORKS	LACHINE, QUE.

CANADIAN GENERAL ELECTRIC COMPANY LIMITED

DIRECTORS

J. J. ASHWORTH	SIR HERBERT HOLT
GEORGE W. BEARDMORE	W. L. MATTHEWS
J. H. BLACK	HON. F. B. McCURDY
H. C. COX	J. A. RICHARDSON
D. C. DURLAND	HON. W. D. ROSS
A. E. DYMENT	JULIAN C. SMITH
STEPHEN HAAS	A. M. STEWART, K.C.

W. J. BLAKE WILSON

EXECUTIVE OFFICERS

A. E. DYMENT, Chairman of the Board
D. C. DURLAND, President
STEPHEN HAAS, Vice-President
J. J. ASHWORTH, General Manager
E. I. JENKING, Treasurer
W. H. NESBITT, Secretary

BANKERS

THE BANK OF MONTREAL
THE CANADIAN BANK OF COMMERCE
THE DOMINION BANK
THE ROYAL BANK OF CANADA
GUARANTY TRUST CO. OF NEW YORK

STOCK TRANSFER AGENTS

NATIONAL TRUST CO., LIMITED, TORONTO AND MONTREAL
THE CANADIAN BANK OF COMMERCE, LONDON, ENGLAND

REGISTRARS

MONTREAL TRUST CO., TORONTO AND MONTREAL
THE CANADIAN BANK OF COMMERCE, LONDON, ENGLAND

DIRECTORS

- A. E. DYMENT, CHAIRMAN OF THE BOARD.
DIRECTOR, ROYAL BANK OF CANADA.
DIRECTOR, CANADA & DOMINION SUGAR CO.
- D. C. DURLAND, PRESIDENT.
- STEPHEN HAAS, VICE-PRESIDENT.
PRESIDENT, GEO. H. HEES, SON & CO.
DIRECTOR, ROYAL BANK OF CANADA.
- J. J. ASHWORTH, GENERAL MANAGER.
- GEORGE W. BEARDMORE.
PRESIDENT, BEARDMORE LEATHERS, LIMITED.
- J. H. BLACK.
PRESIDENT, DOMINION CONSTRUCTION CORP.
DIRECTOR, CANADA NORTHERN POWER CORP.
- H. C. COX.
CHAIRMAN OF BOARD, CANADA LIFE ASSURANCE COMPANY.
DIRECTOR, CANADIAN BANK OF COMMERCE.
- SIR HERBERT HOLT.
CHAIRMAN, MONTREAL LIGHT, HEAT AND POWER
CONSOLIDATED.
PRESIDENT, ROYAL BANK OF CANADA.
- W. L. MATTHEWS.
DIRECTOR, DOMINION BANK.
DIRECTOR, CONFEDERATION LIFE ASSOCIATION.
- HON. F. B. McCURDY.
DIRECTOR, BANK OF NOVA SCOTIA.
PRESIDENT, EASTERN TRUST COMPANY.
- JAMES A. RICHARDSON.
DIRECTOR, CANADIAN PACIFIC RAILWAY.
PRESIDENT, JAMES RICHARDSON & SONS, LIMITED.
- HON. W. D. ROSS.
DIRECTOR, BANK OF NOVA SCOTIA.
DIRECTOR, INTERNATIONAL POWER CO.
- JULIAN C. SMITH.
PRESIDENT, MONTREAL TRAMWAYS COMPANY.
VICE-PRESIDENT AND GENERAL MANAGER, THE SHAWINIGAN
WATER AND POWER COMPANY.
- A. M. STEWART, K.C.
- W. J. BLAKE WILSON.
DIRECTOR, BRITISH COLUMBIA POWER CORP.
DIRECTOR, CANADIAN PACIFIC RAILWAY.

ANNUAL REPORT OF THE DIRECTORS
TO THE SHAREHOLDERS OF
CANADIAN GENERAL ELECTRIC COMPANY, LIMITED

TORONTO, CANADA

MARCH 28, 1933

The Board of Directors submit herewith the Balance Sheet of your Company as of December 31, 1932, and Statement of Profit and Loss for the year, certified by the Company's Auditors, Messrs. Price, Waterhouse and Co., Chartered Accountants.

The general recession in business prevailing in 1930 and 1931 continued in greater degree in the year 1932, resulting in a considerable reduction in the volume of sales of your Company's products. Diminished sales together with a smaller amount of unfilled orders carried over into 1932 resulted in a material reduction in sales billed, with a consequent decrease in earnings. Operating expenses have been reduced and measures of economy introduced wherever possible.

The profits for the year after deducting all expenses of manufacture, distribution and administration and making adequate reserves and provisions for taxes, but before providing for depreciation, amounted to \$2,086,466.59, as compared with \$3,176,443.93 for the year 1931, a decrease of \$1,089,977.34. From these profits an amount of \$920,806.01 has been written off for current or normal depreciation, as compared with \$868,290.16 in 1931, leaving a net profit for the year of \$1,165,660.58, a decrease of \$1,142,493.19 from the net profit of 1931.

The regular dividends were paid on the Preference Stock at the rate of 7% per annum, amounting to \$599,042.50, and on the Common Stock at \$4.00 per share,

or 8% upon the par value of the stock, amounting to \$755,380.00, a total disbursement of \$1,354,422.50 in dividends.

The difference between net earnings and dividend payments amounting to \$188,761.92 was charged against Surplus, leaving a balance of \$6,764,418.26 in this account on December 31, 1932.

The Company has no funded debt, notes payable or any obligation bearing its endorsement outstanding.

Current Assets amounted to \$18,429,566.90, while Current Liabilities totalled \$2,810,167.89, a ratio of 6.5 to 1 as compared with 5.7 to 1 last year. The excess of Current Assets over Current Liabilities, or working capital, amounting to \$15,619,399.01 is an increase of \$438,190.11 over the working capital as at December 31, 1931.

Investments in Government Bonds amounted to \$9,208,191.67, an increase of \$482,700.00. Cash and Loans fully secured by collateral totalled \$4,880,870.82, a reduction of \$157,233.87. These two items aggregate \$14,089,062.49, an increase of \$325,466.13. Investments in securities other than Government Bonds amounted to \$4,088,617.16, a decrease of \$678,129.49. All investments have been carefully appraised. Government Bonds are carried at cost or par value, whichever was the lower, while all other securities have been written down to the market value at December 31, 1932.

Accounts and Notes Receivable have been carefully examined and adequate reserves provided to cover possible losses. Inventories have been reduced from \$4,723,825.98 to \$3,732,563.98, a decrease of \$991,262.00. In accordance with the Company's established practice Inventories have been taken into the Balance Sheet on the basis of cost or market value, whichever was the lower, and adequate reserves are maintained to provide for obsolescence and shrinkage in value.

Capital Expenditures have been curtailed and in 1932 amounted to \$228,230.00 as compared with \$1,389,637.00 in the previous year. Large expenditures have been made in recent years in improving and modernizing the manufacturing plants, district offices and warehouses, all of which, including equipment, are now in excellent physical condition. Engineering activities have been well maintained, and considerable advancement made in the quality of products, as well as methods of manufacture.

The Employees' Savings and Investment Plan, which has been of material benefit to the employees of the Company during this difficult period, will be continued in 1933. The employees' holdings in the Preference Stock of the Company acquired under this Plan amount to \$1,213,300 par value, or over 14% of the outstanding Preference Stock.

The Board of Directors and Officers take this opportunity of again recording their appreciation of the continued loyalty and co-operation shown by the employees of the Company.

By Order of the Board of Directors.

A. E. DYMENT, Chairman.

D. C. DURLAND, President.

CANADIAN GENERAL ELEC

BALANCE SHEET,

ASSETS

Capital Assets—

Manufacturing Plants, including Land, Buildings, Machinery, Head Office and Branch Office Properties at cost	\$17,096,246.16
Patents and Franchises	1.00
Total Capital Assets	\$17,096,247.16

Investments 4,088,617.16

Employees' Savings Plan 307,955.66

Current Assets—

Inventory of Raw Materials,
Supplies, Work in Pro-
gress, and Finished Ma-
terials, including expen-
ditures on Contracts (less
inventory reserves)..... \$ 3,732,563.98

Accounts and Notes Receiv-
able (less reserve for
doubtful accounts)..... 2,099,491.28

Government Securities..... 9,208,191.67

Cash and Loans Secured by
Collateral..... 4,880,870.82

\$19,921,117.75

Less Advance Payments on
Contracts..... 1,491,550.85

Total Current Assets..... 18,429,566.90

Deferred Charges 35,919.11

\$39,958,305.99

A. E. DYMENT, Chairman of the Board.

D. C. DURLAND, President.

TRIC COMPANY, LIMITED

DECEMBER 31, 1932

LIABILITIES

Capital Stock—

Authorized..... \$18,000,000.00

Issued:

Common, 188,845 Shares
par value \$50.00..... \$ 9,442,250.00

Preference, 171,155 Shares
par value \$50.00 (call-
able at \$57.50)..... 8,557,750.00

\$18,000,000.00

Current Liabilities—

Accounts Payable..... \$ 2,471,562.26

Dividend on Preference Stock
Payable..... 149,760.63

Dividend on Common Stock
Payable..... 188,845.00

Total Current Liabilities..... 2,810,167.89

Depreciation and General Reserve..... 12,383,719.84

Surplus December 31, 1932..... 6,764,418.26

\$39,958,305.99

With our Report to the Shareholders dated March 21, 1933, appended
hereto.

PRICE, WATERHOUSE & CO.,
Auditors.

PROFIT AND LOSS ACCOUNT

Profit for the year ended December 31,
1932, before providing for Depreciation. \$2,086,466.59

Less—

Depreciation..... 920,806.01

Net Profit for the Year..... \$1,165,660.58

Add—

Surplus as at January 1, 1932..... 6,953,180.18

\$8,118,840.76

Deduct—

Dividend on Common Stock..... 755,380.00

Dividend on Preference Stock..... 599,042.50

Surplus at December 31, 1932..... \$6,764,418.26

PRICE, WATERHOUSE & CO.
CHARTERED ACCOUNTANTS

Royal Bank Building,
Toronto, March 21, 1933.

To the Shareholders
of the Canadian General Electric Company, Limited.

We have examined the books and accounts of the Canadian General Electric Company, Limited, for the year ending December 31, 1932, and have obtained all the information and explanations which we required.

The charges during the year to the Property Accounts represent only actual additions, extensions or permanent improvements, and a provision of \$920,806.01 has been made from the operations of the year for depreciation of Plants.

The inventories of Raw Material, Supplies, Work in Progress and Manufactured Products were taken in accordance with the Company's usual custom, and have been certified to by responsible officials. The valuations have been accurately made at cost or market value, whichever was lower.

Adequate provision has been made for doubtful Accounts Receivable, and for all ascertainable liabilities.

The Cash on hand, Investments and the Bank Balances have been verified by actual inspection or by properly certified statements. The investments in public utility and industrial securities have been written down to market value whilst Government Securities are carried at par or cost whichever was lower.

On the above basis we report that in our opinion the attached Balance Sheet is properly drawn up so as to exhibit a true and correct view of the state of the Company's affairs, according to the best of our information and the explanations given us, and as shown by the books of the Company.

PRICE, WATERHOUSE & CO.,
Auditors.

