# somerville industries limited 1973 annual nepont





### **Directors**

J. G. Church

G. E. Creber

I. A. MacDonald

A B Van der Ende

W. Garfield Weston

T. E. White

### Officers

Chairman and President J. G. Church Executive Vice-President I. A. MacDonald Secretary-Treasurer

A. B. Van der Ende

Group Vice-President, Special Products Divisions

# **Management Committees**

Head Office:

J. C. Bacon

J. G. Church Chairman

**Executive Vice-President** I. A. MacDonald Secretary-Treasurer A. B. Van der Ende

Manager, Industrial and Public Relations T. E. White

Group Vice-President, Special Products Divisions J. C. Bacon

Packaging:

I. A. MacDonald Chairman

General Manager, Ontario Packaging Divisions L. A. Biddie

General Manager, Consolith Division G. J. Deignan

Special Products:

J. G. Church Chairman

Group Vice-President J. C. Bacon

General Manager, Automotive Products Division D. W. Clay

General Manager, Plastics Division B. A. Cooper General Manager, Games Division B. L. Morin

General Manager, Merchandising Services Division J. O. Watt

### **Transfer Agent**

The Canada Trust Company

Toronto, London, Montreal, Winnipeg and Vancouver

## SOMERVILLE INDUSTRIES LIMITED and its wholly owned subsidiaries

### TO THE SHAREHOLDERS:

Consolidated net sales for the year 1973 were \$51,257,000—an increase of \$3,790,000 over the previous twelve months.

Unfortunately, net income did not rise with the improved sales. Earnings of \$1,735,000 showed a decline from 1972 levels, as a result of rapidly escalating costs which were not completely recovered during 1973.

The cost of all types of raw materials—notably paperboard and plastic resins—increased with unpredictable frequency and at an unprecedented rate in the past year, and is continuing to do so.

In addition, scarcities resulting from prolonged labour disturbances in the pulp and paper industry interrupted production. The location of substitute materials and the juggling of production schedules, undertaken to maintain service to our clients, was expensive. Finally, a strike in the Somerville automotive products operation in Scarborough, Ontario, and a subsequent narrowing of U.S. market demand further reduced profitability.

Fixed asset purchases totalled \$1,240,000 in 1973. The program to improve and expand productive capacity in all Divisions will continue through 1974 and 1975.

Two major appointments were made at the corporate executive level in the mid-year and in early 1974. I. A. MacDonald, formerly Vice-President in charge of the Packaging Divisions, was named Executive Vice-President on May 1, 1973. J. C. Bacon was appointed Group Vice-President in charge of the Automotive, Plastics, and Merchandising Services Divisions on February 1, 1974. Mr. Bacon was previously General Manager of the Automotive Products Division. Both of these experienced and capable executives will add depth and strength to the corporate management group.

While most of the raw material cost and supply problems, which affected financial performance in 1973, are expected to continue for some time to come, prospects for the current year are excellent. Substantial increases in both sales and income are forecast, and these expanded objectives will be attained as the full benefit of various profit improvement programs, instituted earlier in 1973, are realized. As always, the continuing support of all employees will be a vital determining factor.

Blunch

Chairman and President

# CONSOLIDATED STATEMENT OF INCOME

for the year ended December 31, 1973

(in thousands of dollars)	1973	1972
NET SALES	\$51,257	\$47,467
Costs, excluding expenses shown below	46,806	42,373
Operating Income, before undernoted items	4,451	5,094
Deduct:	1 000	1 116
Depreciation	1,092	1,116
Interest on long term debt	556	63
Amortization of debt financing costs	14	- 202
Other interest	96	363
	1,758	1,542
OPERATING INCOME	2,693	3,552
Equity in net income of Mastico Industries Limited	170	101
Income before income taxes	2,863	3,653
Taxes on income (Note 1)	1,128	1,723
NET INCOME FOR THE YEAR	\$ 1,735	\$ 1,930
NET INCOME FOR THE TEAR	<del>+ 1,700</del>	= 1,000
Earnings per common share after preferred dividends	\$ 4.60	\$ 5.14
CONSOLIDATED STATEMENT OF RETAINED EARNINGS for the year ended December 31, 1973		
(in thousands of dollars)	1973	1972
RETAINED EARNINGS AT BEGINNING OF YEAR Add:	\$10,612	\$ 9,462
Net income for the year	1,735	1,930
Net adjustment resulting from accounting changes	_	457
	12,347	11,849
Deduct:		
Dividends—preferred shares	94	97
—common shares	1,160	1,140
— common shares	1,254	1,237
RETAINED EARNINGS AT END OF YEAR	\$11,093	\$10,612



# SOMERVILLE INDUSTRIES LIMITED and its wholly owned subsidiaries

# **CONSOLIDATED STATEMENT OF FINANCIAL POSITION AS AT DECEMBER 31, 1973**

(in thousands of dollars)

CURRENT LIABILITIES       Bank Advances.       1,639       1,842         Accounts payable and accrued liabilities (note 2)       3,472       2,188         Taxes payable.       186       568         Dividends payable.       23       24         Advance from affiliated company       —       5,000         Long term debt payable within one year       —       234         WORKING CAPITAL.       13,742       5,748         SINKING FUND RE PREFERRED SHARES— government and industrial bonds at market values (cost \$121,141)       100       102         UNAMORTIZED DEBT FINANCING COSTS (note 1)       259       —         INVESTMENTS—Shares in 50% owned company— Mastico Industries Limited—at equity value       410       390         FIXED ASSETS (note 1)       23,655       22,611         Less: Accumulated depreciation       13,347       12,451         10,308       10,160         TOTAL ASSETS, LESS CURRENT LIABILITIES       24,819       16,400         LONG TERM DEBT (note 3)       8,576       683         DEFERRED INCOME TAXES (note 1)       2,243       2,102         NET ASSETS (being Shareholders' equity)       \$14,000       \$13,615         SHAREHOLDERS' EQUITY       \$1,985       \$2,081         Capital stock (n	CURRENT ASSETS  Cash	1973 \$ 7 7,040 11,629 386 19,062	\$\frac{1972}{5,265}\$ 10,030 302 15,604
WORKING CAPITAL       13,742       5,748         SINKING FUND RE PREFERRED SHARES—government and industrial bonds at market values (cost \$121,141)       100       102         UNAMORTIZED DEBT FINANCING COSTS (note 1)       259       —         INVESTMENTS—Shares in 50% owned company—Mastico Industries Limited—at equity value       410       390         FIXED ASSETS (note 1)       23,655       22,611         Less: Accumulated depreciation       13,347       12,451         TOTAL ASSETS, LESS CURRENT LIABILITIES       24,819       16,400         LONG TERM DEBT (note 3)       8,576       683         DEFERRED INCOME TAXES (note 1)       2,243       2,102         NET ASSETS (being Shareholders' equity)       \$10,819       2,785         SHAREHOLDERS' EQUITY       Capital stock (note 4)       \$ 1,985       \$ 2,081         Retained earnings (note 5)       11,093       10,612         Excess of appraised value of fixed assets over cost       922       922	Bank Advances Accounts payable and accrued liabilities (note 2) Taxes payable Dividends payable Advance from affiliated company.	3,472 186 23 —	2,188 568 24 5,000 234
SINKING FUND RE PREFERRED SHARES—government and industrial bonds at market values (cost \$121,141)       100       102         UNAMORTIZED DEBT FINANCING COSTS (note 1)       259       —         INVESTMENTS—Shares in 50% owned company—Mastico Industries Limited—at equity value       410       390         FIXED ASSETS (note 1)       23,655       22,611         Less: Accumulated depreciation       13,347       12,451         TOTAL ASSETS, LESS CURRENT LIABILITIES       24,819       16,400         LONG TERM DEBT (note 3)       8,576       683         DEFERRED INCOME TAXES (note 1)       2,243       2,102         NET ASSETS (being Shareholders' equity)       \$14,000       \$13,615         SHAREHOLDERS' EQUITY       Capital stock (note 4)       \$ 1,985       \$ 2,081         Retained earnings (note 5)       11,093       10,612         Excess of appraised value of fixed assets over cost       922       922	WORKING CAPITAL	2,711	
government and industrial bonds at market       values (cost \$121,141)       100       102         UNAMORTIZED DEBT FINANCING COSTS (note 1)       259       —         INVESTMENTS—Shares in 50% owned company—       410       390         Mastico Industries Limited—at equity value       410       390         FIXED ASSETS (note 1)       23,655       22,611         Less: Accumulated depreciation       13,347       12,451         10,308       10,160         TOTAL ASSETS, LESS CURRENT LIABILITIES       24,819       16,400         LONG TERM DEBT (note 3)       8,576       683         DEFERRED INCOME TAXES (note 1)       2,243       2,102         NET ASSETS (being Shareholders' equity)       \$10,819       2,785         NET ASSETS (being Shareholders' equity)       \$14,000       \$13,615         SHAREHOLDERS' EQUITY       \$1,985       \$ 2,081         Retained earnings (note 5)       11,093       10,612         Excess of appraised value of fixed assets over cost       922       922	WORKING CALITAL	13,742	5,746
UNAMORTIZED DEBT FINANCING COSTS (note 1)         259           INVESTMENTS—Shares in 50% owned company—         410           Mastico Industries Limited—at equity value         410           FIXED ASSETS (note 1)         23,655           Less: Accumulated depreciation         13,347           TOTAL ASSETS, LESS CURRENT LIABILITIES         24,819           LONG TERM DEBT (note 3)         8,576           DEFERRED INCOME TAXES (note 1)         2,243           NET ASSETS (being Shareholders' equity)         \$14,000           \$13,615           SHAREHOLDERS' EQUITY           Capital stock (note 4)         \$ 1,985         \$ 2,081           Retained earnings (note 5)         11,093         10,612           Excess of appraised value of fixed assets over cost         922         922			
INVESTMENTS - Shares in 50% owned company - Mastico Industries Limited - at equity value			102
Mastico Industries Limited—at equity value       410       390         FIXED ASSETS (note 1)       23,655       22,611         Less: Accumulated depreciation       13,347       12,451         TOTAL ASSETS, LESS CURRENT LIABILITIES       24,819       16,400         LONG TERM DEBT (note 3)       8,576       683         DEFERRED INCOME TAXES (note 1)       2,243       2,102         NET ASSETS (being Shareholders' equity)       \$10,819       2,785         SHAREHOLDERS' EQUITY       \$1,985       \$ 2,081         Retained earnings (note 4)       \$ 1,985       \$ 2,081         Retained earnings (note 5)       11,093       10,612         Excess of appraised value of fixed assets over cost       922       922		259	_
FIXED ASSETS (note 1)       23,655       22,611         Less: Accumulated depreciation       13,347       12,451         TOTAL ASSETS, LESS CURRENT LIABILITIES       24,819       16,400         LONG TERM DEBT (note 3)       8,576       683         DEFERRED INCOME TAXES (note 1)       2,243       2,102         NET ASSETS (being Shareholders' equity)       \$14,000       \$13,615         SHAREHOLDERS' EQUITY       \$1,985       \$ 2,081         Retained earnings (note 4)       \$ 1,985       \$ 2,081         Retained earnings (note 5)       11,093       10,612         Excess of appraised value of fixed assets over cost       922       922	INVESTMENTS—Shares in 50% owned company—	410	200
Less: Accumulated depreciation       13,347       12,451         10,308       10,160         TOTAL ASSETS, LESS CURRENT LIABILITIES       24,819       16,400         LONG TERM DEBT (note 3)       8,576       683         DEFERRED INCOME TAXES (note 1)       2,243       2,102         NET ASSETS (being Shareholders' equity)       \$10,819       2,785         SHAREHOLDERS' EQUITY       \$1,985       \$1,9615         SHAREHOLDERS' EQUITY       \$1,985       \$2,081         Retained earnings (note 4)       \$1,985       \$2,081         Retained earnings (note 5)       11,093       10,612         Excess of appraised value of fixed assets over cost       922       922			
TOTAL ASSETS, LESS CURRENT LIABILITIES 24,819 16,400 LONG TERM DEBT (note 3) 8,576 683 DEFERRED INCOME TAXES (note 1) 2,243 2,102  10,819 2,785  NET ASSETS (being Shareholders' equity) \$14,000 \$13,615  SHAREHOLDERS' EQUITY Capital stock (note 4) \$1,985 \$2,081 Retained earnings (note 5) 11,093 10,612 Excess of appraised value of fixed assets over cost 922 922			
TOTAL ASSETS, LESS CURRENT LIABILITIES       24,819       16,400         LONG TERM DEBT (note 3)       8,576       683         DEFERRED INCOME TAXES (note 1)       2,243       2,102         NET ASSETS (being Shareholders' equity)       \$10,819       \$13,615         SHAREHOLDERS' EQUITY       \$1,985       \$2,081         Retained earnings (note 4)       \$1,985       \$2,081         Retained earnings (note 5)       11,093       10,612         Excess of appraised value of fixed assets over cost       922       922			
LONG TERM DEBT (note 3)       8,576       683         DEFERRED INCOME TAXES (note 1)       2,243       2,102         10,819       2,785         NET ASSETS (being Shareholders' equity)       \$14,000       \$13,615         SHAREHOLDERS' EQUITY       \$1,985       \$2,081         Retained earnings (note 5)       11,093       10,612         Excess of appraised value of fixed assets over cost       922       922	TOTAL ASSETS, LESS CURRENT LIABILITIES		
DEFERRED INCOME TAXES (note 1)         2,243         2,102           10,819         2,785           NET ASSETS (being Shareholders' equity)         \$14,000         \$13,615           SHAREHOLDERS' EQUITY         \$1,985         \$2,081           Retained earnings (note 5)         11,093         10,612           Excess of appraised value of fixed assets over cost         922         922	LONG TERM DEBT (note 3)		
NET ASSETS (being Shareholders' equity)       \$14,000         SHAREHOLDERS' EQUITY       \$1,985         Capital stock (note 4)       \$ 1,985         Retained earnings (note 5)       11,093         Excess of appraised value of fixed assets over cost       922	DEFERRED INCOME TAXES (note 1)	2,243	2,102
SHAREHOLDERS' EQUITY         Capital stock (note 4)       \$ 1,985       \$ 2,081         Retained earnings (note 5)       11,093       10,612         Excess of appraised value of fixed assets over cost       922       922		10,819	2,785
Capital stock (note 4)       \$ 1,985       \$ 2,081         Retained earnings (note 5)       11,093       10,612         Excess of appraised value of fixed assets over cost       922       922	NET ASSETS (being Shareholders' equity)	\$14,000	\$13,615
Capital stock (note 4)       \$ 1,985       \$ 2,081         Retained earnings (note 5)       11,093       10,612         Excess of appraised value of fixed assets over cost       922       922	SHAREHOI DERS' FOLLITY		
	Capital stock (note 4) Retained earnings (note 5) Excess of appraised value of fixed assets over cost	11,093 922	10,612 922

On behalf of the Board:

J. G. Church, Director

I. A. MacDonald, Director

### CONSOLIDATED STATEMENT OF SOURCE AND APPLICATION OF FUNDS

for the year ended December 31, 1973

(in thousands of dollars)

SOURCE OF FUNDS:	1973	1972
From operations—  Net income for the year  Charges to income not resulting in an outlay of funds—	\$ 1,735	\$ 1,930
Depreciation	1,092	1,116
Deferred income taxes	141	(161)
Amortization of debt financing costs	14	
, , , , , , , , , , , , , , , , , , , ,	2,982	2,885
Proceeds from Series A debenture issue	8,000	_
Troccas from Sories / Assertation leader	10,982	2,885
APPLICATION OF FUNDS:		
Purchase of fixed assets (net of disposals)	1,240	542
Purchase of preferred shares for cancellation	96	34
Dividends to shareholders	1,254	1,237
Reduction in long term debt	107	264
Debt financing costs related to debenture issue	273	_
Sundry items (net)	18	3
	2,988	2,080
Increase in working capital	7,994	805
Working capital at beginning of year	5,748	4,943
WORKING CAPITAL AT END OF YEAR	\$13,742	\$ 5,748
	0	-

### **AUDITORS' REPORT**

To the Shareholders of Somerville Industries Limited:

We have examined the consolidated statement of financial position of Somerville Industries Limited and its wholly owned subsidiaries as at December 31, 1973 and the consolidated statements of income, retained earnings and source and application of funds for the year then ended. Our examination included a general review of the accounting procedures and such tests of accounting records and other supporting evidence as we considered necessary in the circumstances.

In our opinion these consolidated financial statements present fairly the financial position of the Companies as at December 31, 1973 and the results of their operations and the source and application of their funds for the year then ended, in accordance with generally accepted accounting principles applied on a basis consistent with that of the preceding year.

London, Canada January 15, 1974 CLARKSON, GORDON & CO.
Chartered Accountants



### SOMERVILLE INDUSTRIES LIMITED and its wholly owned subsidiaries

### NOTES TO CONSOLIDATED STATEMENTS

### 1. Accounting policies:

### Principles of consolidation

The consolidated financial statements include the accounts of Canadian Folding Cartons Limited and Somerville Automotive Trim Limited. The business formerly conducted by these wholly-owned inactive subsidiaries is now being carried on by the Canadian Folding Cartons Division and the Somerville Automotive Trim Division of the Company.

### Inventories

Inventories are valued at the lower of cost and net realizable value.

	1973	1972
Raw materials, goods in process and supplies	\$ 7,483,886	\$ 5,172,743
Finished goods	4,144,797	4,856,934
	\$11,628,683	\$10,029,677

### Unamortized debt financing costs

Debt financing costs related to the 8½% Series A sinking fund debentures are being amortized over the twenty year term of the issue on a straight line basis.

### Fixed assets and depreciation

Buildings and equipment are stated at cost except for buildings owned in 1951 and equipment owned in 1955 which are stated at depreciated replacement values in accordance with appraisals made in those years. Other fixed assets and additions subsequent to the appraisals have been shown at cost.

	19/3	19/2
Land and buildings	\$ 6,093,971	\$ 6,080,303
Machinery and equipment	17,561,346	16,530,855
	\$23,655,317	\$22,611,158

Depreciation is provided on a straight line basis over the estimated useful lives of the fixed assets.

### Income taxes

Deferred income taxes arise as a result of claiming capital cost allowances for tax purposes in excess of depreciation included in the Company's costs.

### 2. Accounts receivable and accounts payable:

Included in accounts receivable is an amount of \$447,354 owing from, and in accounts payable an amount of \$121,892 owing to affiliated companies. In 1972, the amounts were \$387,597 and \$36,486 respectively.

### 3. Long term debt:

	1973		1972
Debentures outstanding	-		
81/2% sinking fund debentures Series A due April 1, 1993	\$ 7,900,000		-
First mortgage bonds outstanding			
51/4% sinking fund bonds Series A due October 15, 1973	_	\$	234,260
6% sinking fund bonds Series B due June 15, 1977	676,000		683,000
Language Harris Harris and Control of the Control o	8,576,000	-	917,260
Less payable within one year			234,260
Total long term debt	\$ 8,576,000	\$	683,000
		-	

The first mortgage bonds are secured by a first fixed and specific mortgage and a first floating charge on the assets of the Company.

During the year the Company issued \$8,000,000 81/2% Sinking Fund Debentures Series A, for an aggregate consideration of \$7,808,000 which, after deducting all costs of issue, was reduced to \$7,727,000. Under the terms of the Trust Indenture these debentures are secured by a floating charge on the assets of the Company subject to the prior charges securing the first mortgage bonds. The Company repurchased for cancellation \$100,000 of these debentures during 1973.

Aggregate sinking fund requirements during the next five fiscal years are as follows: 1974—Nil; 1975—\$100,000; 1976-\$176,000; 1977-\$700,000; 1978-\$100,000.

### 4. Capital stock:

, Capital Stock.	Number of shares		Amount	
	1973	1972	1973	1972
Preferred cumulative, redeemable shares, par value \$50 each, issuable in series				
Authorized	100,000	100,000		
Less purchased for cancellation	7,431	5,494		
	92,569	94,506		
Issued and outstanding-				
\$2.80 sinking fund cumulative preferred shares,				
1953 series, redeemable at \$51 per share	32,569	34,506	\$1,628,450	\$1,725,300
Common shares without par value				
Authorized	500,000	500,000		
Issued and outstanding	356,300	356,300	356,300	356,300
100000 and outstanding			\$1,984,750	\$2,081,600

### 5. Retained earnings:

Retained earnings include an amount of \$96,850 set aside as capital surplus in connection with the redemption of preferred shares as required by Section 62 of the Canada Corporations Act.

Long term leases entered into by the Company extend into the year 1988. Under the terms of such leases, the aggregate rental amounts to \$1,868,595. The maximum annual rental payable thereunder for the years 1974 to 1978 is \$154,666.

### 7. Statutory information:

(a	Remu	ineration	of	directors	and	officers

(a) Remuneration of directors and officers	1973	1972
Number of directors	6	6
Aggregate remuneration as directors	Nil	Nil
Number of officers	3	3
Aggregate remuneration as officers	\$152,455	\$142,364
Number of officers who are directors	3	3

### (b) Classes of business

In the opinion of the directors, the classes of business contributing in excess of 10% of sales were as follows:

	Amount		Percentage	
	1973	1972	1973	1972
Packaging	\$36,456,387	\$33,124,435	71.1%	69.8%
Automotive products	6,802,231	7,706,022	13.3	16.2
Other	7,998,575	6,636,519	15.6	14.0
	\$51,257,193	\$47,466,976	100.0%	100.0%

### SOMERVILLE DIRECTORY

- Head Office and London Division
   P.O. Box 5760, Terminal 'A', London, Ontario
- Winnipeg Plant
   1885 Sargent Avenue, Winnipeg 21, Manitoba
- Consolith Division
   865 Hodge Street, Montreal 379, Quebec
- Canadian Folding Cartons Division
   188 Cartwright Avenue, Toronto 19, Ontario
- Automotive Products Division—Scarborough
   20 Bertrand Avenue, Scarborough, Ontario
- Automotive Products Division—Windsor 2744 Edna Street, Windsor, Ontario
- Somerville Automotive Trim Division 2744 Edna Street, Windsor, Ontario
- Merchandising Services Division
   11 Lesmill Road, Don Mills, Ontario
- Games Division
   P.O. Box 5760, Terminal 'A', London, Ontario
- Somerville Plastics Division
   376 Orenda Road, Bramalea, Ontario

## Sales Offices situated at all manufacturing divisions and at the following locations:

- Guelph: 21 Oak Street (P.O. Box 331)
- Moncton: P.O. Box 1106
- Peterborough: 166 Brock Street (P.O. Box 325)
- Truro: 545 Prince Street (P.O. Box 458)

Agents from coast to coast



