

re: Furnishing of Annex

January 23rd, 1945

Dr. F. Cyril James,
Principal and Vice-Chancellor,
McGill University.

Dear Dr. James:

I am enclosing notes made by Miss Flanagan in regard to the list of material to be supplied for the Annex in Mr. Ross' letter of January 16th. I have made a copy of this list, which I am now returning.

Dr. Kershman has submitted to you a further analysis of the cost of hospitalization in the Annex. I believe that we must put the proposal in the most acceptable form to the Government, but I believe also that it is unwise to be anything but realistic in regard to what the cost will be. I propose that we shall reduce the number of patients in the Institute proper when the Annex is built.

In Kershman's memorandum to you I realize now that he has proposed not charging the Army for the light, heat and power which the Annex will cost on the basis of their not receiving anything of the money taken in for the anaesthetist. I do not feel that this is a very good scheme. I would think it better to pay back to the Navy the amount of the anaesthetist's salary if the charges made for his services in giving anaesthesia amount to that much, and I believe they would amount to more. In that case, just as soon as we switch from a service to a civilian anaesthetist, which might come at any time, funds would be immediately available for him. In other words, I should place the anaesthetist on his own basis and face the other costs frankly.

I am afraid this is developing into quite a headache for you.

Yours sincerely,

WGP/AD
Encl.