

The Ford Motor Company of Canada
LIMITED

Ford, Ontario

ANNUAL REPORT

YEAR ENDED
DECEMBER 31st,
1926

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Ford Motor Company of Canada

LIMITED

Ford, Ontario

BOARD OF DIRECTORS

HENRY FORD, *President*
W. R. CAMPBELL, *Vice-President and Treasurer*
EDSEL B. FORD, *Second Vice-President*
GEO. E. DICKERT, *Third Vice-President*
P. E. MARTIN

P. W. GRANDJEAN, *Secretary and Assistant Treasurer*

Stock Transfer Agent - THE SECRETARY OF THE COMPANY
Auditors - MESSRS. CLARKSON, GORDON & DILWORTH

BRANCHES

ST. JOHN	MONTREAL	TORONTO	LONDON
WINNIPEG	REGINA	CALGARY	VANCOUVER

AFFILIATED COMPANIES

AUSTRALIA	SOUTH AFRICA	INDIA	MALAYA
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Ford Motor Company of Canada

LIMITED

Ford, Ontario

STATEMENT OF SURPLUS AND PROFITS

December 31st, 1926

Surplus—December 31st, 1925		\$24,275,530.29
Net Profit for year ended December 31st, 1926 after deduction of all charges for manufactur- ing, selling and general expenses including depreciation, taxes and plant write-offs, but excluding certain rebates which may be re- ceived at a later date		5,341,177.25
Adjustment of Claims and Income Tax		135,871.99
		<u>29,752,579.53</u>
Deduct :		
Transferred to Reserve for Contingencies	\$500,000.00	
Dividends Paid	<u>700,000.00</u>	1,200,000.00
Surplus - December 31st, 1926		<u><u>\$28,552,579.53</u></u>

FORD MOTOR COMPANY OF CANADA, LIMITED

BALANCE SHEET

December 31st, 1926

ASSETS		LIABILITIES	
Cash and Bonds—		Accounts Payable—	
Cash on hand and in Banks	\$ 7,216,883.67	Purchase Creditors	\$ 1,488,742.94
Dominion of Canada Government Bonds (Market Value)	<u>1,642,342.50</u>	Accrued Expenses and Pay Rolls	121,149.96
Accounts Receivable—	\$ 8,859,226.17	Provision for Income Tax	<u>552,986.10</u>
Sight Drafts and Export Shipments	82,033.65	Reserves—	
Open Charge Accounts (less Bad and Doubtful Debts)	80,068.32	Depreciation of Plant	7,395,457.96
Customs Drawback	513,541.78	Contingencies	<u>1,000,000.00</u>
Advances to Affiliated Companies	<u>4,410,294.81</u>	Surplus—as per Statement	28,552,579.53
Inventories—		Capital Stock—	
(Not more than Market Value)	5,445,850.70	Authorized	<u>10,000,000.00</u>
Deferred Charges—		Issued and Fully Paid	7,000,000.00
Insurance, Taxes, etc.	139,375.27		
Investments—			
Capital Stock of Affiliated Companies (Fully Paid)	5,985,534.59		
Plant Accounts—			
Home Office	18,043,274.29		
Branches	<u>2,551,715.91</u>		
Patents—	1.00		
	<u>\$46,110,916.49</u>		<u>\$46,110,916.49</u>

We certify that we have audited the books and accounts of Ford Motor Company of Canada, Limited, for the year ended December 31st, 1926, and have obtained all the information and explanations which we have required.

In our opinion the above Balance Sheet has been properly drawn up so as to show the true and correct position of the Company as at December 31st, 1926.

G. T. Clarkson, F. C. A.
H. D. L. Gordon, F. C. A.
R. J. Dilworth, F. C. A.
of Clarkson, Gordon & Dilworth,
Chartered Accountants.

April 9th, 1927

Approved on behalf of the Board

W. R. CAMPBELL
DIRECTOR
GEO. E. DICKERT
DIRECTOR

DIRECTORS' REPORT

TO THE SHAREHOLDERS :

The Board of Directors submits herewith its Annual Report for the fiscal year ended December 31st, 1926, which includes a Statement of Surplus and Profits, and Balance Sheet certified by your auditors, showing the condition of the Company at the close of that period.

During the year Affiliated Companies were incorporated in India and Malaya with headquarters in Bombay and Singapore respectively to further our interests in territories which have heretofore been served by distributors.

Income Account—Total sales and other income amounted to \$54,254, 618.97, as compared with \$45,622,493.14 for the preceding twelve months.

Net Profits for the year were \$5,341,177.25

Output—The Year's output, including sales to Affiliated Companies, was 100,614 cars and trucks and 6,140 tractors, being increases of 21,375 cars and 759 tractors over the preceding calendar year.

Advances to Affiliated Companies—Consists chiefly of the value of materials sold to Affiliated Companies for the assembly and resale of Ford products.

Inventories—Represents value, not in excess of market, of raw materials, stocks in process, finished stocks and supplies on hand.

Capital Stock of Affiliated Companies—Represents our fully paid-up capital stock investment in Affiliated Companies in Australia, South Africa, India and Malaya.

Plant Accounts—The amount of this asset is lower than that shown on the previous report by \$1,783,784.27, due chiefly to the adjustment of plant and equipment values.

Accounts Payable—Provision for Income Tax of \$552,986.10 represents total amount payable to the Federal Government on profits and surplus adjustments up to and including December 31st, 1926.

Reserves—Ample reserve has been maintained for depreciation of plant and equipment and Contingencies Reserve has been increased by the transfer of \$500,000.00 from Surplus.

For the Directors,

A handwritten signature in cursive script, appearing to read "W. R. Campbell".

VICE-PRESIDENT AND TREASURER

Ford, Ontario,
September 10th, 1927.

