FEDERAL GRAIN, LIMITED

Twelfth Annual Report of the Directors

YEAR ENDED 31st JULY, 1941

TO THE SHAREHOLDERS:

Your Directors present herewith Financial Statements for the year ended 31st July, 1941, including the Balance Sheet, certified by your Auditors Messrs. George A. Touche & Company.

Statement of Income and Expenditure shows a net profit of \$230,587.88, after meeting all expenses including depreciation and bond interest. A reserve of \$155,000.00 has also been provided for Income and Excess Profits Taxes. The Net Profit has been placed to the credit of Earned Surplus Account.

Working Capital is reduced by \$112,617.30 compared with the previous year. This is accounted for through the erection of essential temporary country and terminal storage space and the acquisition of 28 additional country elevators at advantageous points. Your Company erected 7,000,000 bushels of storage space in the form of country elevator annexes and built 5,500,000 bushels of temporary terminal elevator storage at the head of the lakes. This latter storage was constructed under arrangement with the Canadian Wheat Board, the Dominion Government and other elevator companies, in order to provide space to accommodate the 1940 crop and to house the crop now being harvested. Your Company now operates 438 country elevators and 15,025,000 bushels of terminal storage space.

Bank loans of \$7,734,000.00 are due to the large volume of grain carried in store in the company's elevators.

First Mortgage Bonds of the par value of \$161,000.00 were redeemed during the year in accordance with Sinking Fund provisions. The total amount of Company bonds redeemed is now \$1,462,000.00.

Substantial amounts were expended during the year on installation of modern equipment and in renewals in keeping the company's properties in good operating repair.

The Company enjoyed a satisfactory handling of grain through its country and terminal elevators which resulted in the improved showing over previous years. Our handling for the current year will be reduced on account of the government's policy of encouraging reduction in wheat acreage and the poor crop returns over large areas of Western Canada.

A dividend of \$2.00 per share on the 30,000 outstanding Preferred shares has been declared by your Directors, payable November 1st next, to shareholders of record October 15th. This is the first payment since February 1st, 1931, and it is hoped that further payments will be possible as conditions warrant.

Pursuant to the recommendations of the Dominion Department of Labor, the Company is paying to all employees, with the exception of Executive officers, the cost of living bonus, as set forth under the provisions of Order-in-Council No. 7440. With the increasing living costs of recent months this amounts to an appreciable added expense in the company's operations.

Your Directors desire to express appreciation of the efficient services and devotion to duty of all employees. The company is proud of the fact that many of its staff have joined the Canadian Forces. Those who have remained at home are loyally subscribing to various War funds and are investing in Victory Bonds and War Savings Certificates.

All your Directors retire at the ensuing Annual General Meeting and are eligible for re-election.

On behalf of the Board of Directors,

H. E. SELLERS, President.

PURVIS HALL LIBRARIES MANITOBA, 23rd September, 1941. McGILL UNIVERSITY

FEDERAL GRAIN, LIMITED

BALANCE SHEET AT 31st JULY, 1941

ASSETS			LIABILITIES AND CAPITAL		
CURRENT ASSETS:			CURRENT LIABILITIES:		
Cash at Banks, less Outstanding Cheques	\$	88,281.63	Bank Loans (secured)	\$	7,734,000.00
CASH in transit and with Paying Agents, etc		133,212.32	Sundry Creditors		1,111,419.16
Dominion of Canada War Loan Bonds-Par Value \$100,000.00, at cost		100,000.00	Accrued Taxes, including provision for Income Taxes and Excess		
ACCOUNTS RECEIVABLE:			Profits Tax on profit for the year ended 31st July, 1941		206,326.61
The Canadian Wheat Board—re Farm Storage	35,529.22		FIRST MORTGAGE SINKING FUND GOLD BONDS:	\$	9,051,745.77
Agents' Cottage Loans	5,344.39 736.65		Authorized\$6,000,000.00		
		102,788.90		50 000 00	
Advances Secured by Grain		267,089.40	Less Redeemed through Sinking Fund 1,46		
STOCKS ON HAND, AS CERTIFIED BY RESPONSIBLE OFFICIALS:			<u></u>		2,788,000.00
Wheat purchased for account of The Canadian Wheat Board: valued	010 050 00		BOND REDEMPTION RESERVE		129,733.86
on the basis of Board prices less freight, etc	212,059.30		CAPITAL;		
	974,860.22		Authorized—		
	35,386.19		40,000 61/2% Cumulative Preference Shares of \$100.00 each,		
Accrued Earnings		9,222,305.71 178,511.83	redeemable at the option of the Company 160,000 Class A Common Shares of No Par Value		
Prepaid Expenses		19,388.74	40,000 Class B Common Shares of No Par Value		
TABLED DALBASSS	_		Issued and fully paid—		
	\$1	0,111,578.53	30,000 Preference Shares	00,000.00	
MORTGAGE RECEIVABLE, arising out of sale of terminal elevator		290,388.83	200,000 Common Shares Amount apportioned as Capital	50 000 00	
Investments:			Amount apportunied as Capital		4,250,000.00
In Shares of Grain Trade Organizations, at book values\$			DISTRIBUTABLE SURPLUS:		2,200,000.00
In Marketable Securities (Market Value \$17,959.25)	25,591.55	70,495,49	Balance at 31st July, 1940—unchanged \$ 29	95,065.77	
Bonds of the Company purchased in anticipation of Sinking Fund		10,200.20	EARNED SURPLUS:		
Par \$60,000.00 — cost		59,190.65	Balance at 31st July, 1940		
Memberships, at cost		86,001.00	Per Statement II		
PROPERTIES:			32	24,729.38	
Terminal and Country Elevators, Temporary Bins, Coal Sheds,			CAPITAL COMMITMENT in respect of Distress Storage Bins—Ft. William—		619,795.15
Dwellings, Flour Sheds, Automobiles, Furniture and Miscellaneous Equipment, at cost			Estimated	30,000.00	
Less Reserve for Depreciation 3,049,530.49	744,789.78		Cumulative Preference Dividends not paid since 1st February, 1931.		
	208,917.09		Approved on behalf of the Board,		
Distress Storage Bins — Ft. William — in process of construction, amount expended to date	267 012 41		H. E. Sellers, Director.		
amount expended to date		6,221,620.28	T. H. RATHJEN, Director.		
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	\$1	6,839,274.78		\$1	16,839,274.78
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AUDITORS' REPORT

To the Shareholders,

Federal Grain, Limited, Winnipeg.

We have examined the foregoing Balance Sheet of Federal Grain, Limited with the books and vouchers relating thereto, and we report that we have obtained all the information and explanations we have required.

We further report that in our opinion the Balance Sheet is properly drawn up so as to exhibit a true and correct view of the state of the Company's affairs at 31st July, 1941, according to the best of our information and the explanations given to us, and as shown by the books of the Company.

GEORGE A. TOUCHE & CO., Chartered Accountants, Auditors.

Federal Grain, Limited

STATEMENT OF INCOME AND EXPENDITURE

For the Year Ended 31st July, 1941

Income from the Company's operations after meeting all expenses including Depreciation \$453,240.61, amount written off Temporary Country Storage Bins \$208,917.10 and Executive Salaries and Legal Fees \$52,093.10, but	
before taking into account the items shown below	\$520,391.99
Income from Investments.	46,077.09
	\$566,469.08
Less: Bond Interest	\$164,035.07
Bond Interest Premiums	17,651.35
Directors' Fees	2,400.00
•	184,086.42
Operating Profit, before providing for Income Taxes and Excess Profits Tax .	\$382,382.66
Less: Provision for Income Taxes and Excess Profits Tax	155,000.00
	\$227,382.66
Add: Surplus on fire loss adjustment, etc. (net)	3,205.22
Net Profit for the year ended 31st July, 1941	\$2 30,587.88

DIRECTORS

H. E. SELLERS, President and Managing Director.

A. THOMSON, Vice-President.

T. H. RATHJEN, Treasurer.

H. J. Symington	A. H. WILLIAMSON	W. A. Anderson		
J. R. Murray	F. E. TOPPER	V. W. TRYON		
Secretary: R. C. GAGE				
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Registrar	THE ROYAL TRUST COMPANY, Toronto, Montreal and Winnipeg.
<i>m</i> , , , ,	THE MONTREAL TRUST COMPANY, Toronto and Montreal;
Transfer Agents	THE MONTREAL TRUST COMPANY, Toronto and Montreal; THE NORTHERN TRUSTS Co., Winnipeg.
Auditors	
Solicitors	