REPORT and STATEMENT

DOMINION BRIDGE COMPANY LIMITED

FOR YEAR ENDED
31st OCTOBER

1932



URAIS HALL L. ARIES

MeCIL I IVERSITY



For the Fiscal Year Ended 31st October

1932

DOMINION BRIDGE COMPANY

DIRECTORS

G. H. DUGGAN, President

W. F. ANGUS, Vice-President	JULIAN C. SMITH, Vice-President
G. W. ALLAN, K.C	J. W. McCONNELL Montreal ROSS H. McMASTER Montreal C. B. McNAUGHT Toronto HOWARD MURRAY Montreal W. G. MURRIN Vancouver H. H. VAUGHAN Montreal W. J. BLAKE WILSON Vancouver

EXECUTIVE OFFICERS

G. H. DUGGAN		 	President and Managing Director
N. W. WARREN		 	Vice-President and General Manager
W. TAYLOR-BAI	LEY	 	Vice-President in Charge of Sales
L. R. WILSON -		 	Vice-President in Charge of Construction
A. H. COWIE		 	Assistant General Manager
F. P. SHEARWOO	DD	 	Chief Engineer
F. W. EVENS		 	Secretary-Treasurer

HEAD OFFICE and PLANT - LACHINE, Que.

BRANCH PLANTS

AMHERST, N.SJ. F. F. MACKENZIELocal Manager.
OTTAWA, ONTW. A. MATTICELocal Manager.
TORONTO, ONT A. ROSS ROBERTSON Manager Ontario Division.
WINNIPEG, MANS. W. CAMPBELLVice-Pres. & Western Manager.
CALGARY, ALTAF. L. IRVINGLocal Manager.
VANCOUVER, B.CA. S. GENTLESManager Pacific Coast Division.

AGENCIES

MONTREAL, QueC. S. KANE, Contracting EngineerArchitects Building.
EDMONTON, AltaDONALD J. CARTER, AgentTegler Building.
REGINA Sask H. CRABTREE, Agent 1769 Hamilton Street

To the Shareholders of

DOMINION BRIDGE COMPANY, LIMITED

Your Directors submit the Annual Report of the Company together with Balance Sheet as at 31st October, 1932, and Profit and Loss Account for the year ended that date.

Your business for the past year has shown a further recession—the value of new work secured being 67% less than in the previous year and the output 46% less. The percentage of the total output for the individual plants was—Amherst 2%; Lachine 48%; Ottawa 2%, Toronto 12%; Winnipeg 20%; Calgary 4%; Vancouver 12%.

The financial result of the operations of Manitoba Bridge & Iron Works, Limited, is included in the consolidated Balance Sheet and Profit and Loss Account, but the Company is operated as an entity and the sales and output are not included in the figures above noted.

During the past year Manitoba Bridge & Iron Works appropriated the sum of \$61,633.25 out of earnings to provide for Depreciation and, in the Consolidated Profit and Loss Account now before you, the deduction for Depreciation has been increased by this sum.

Large reductions have been made in overhead and operating expenses.

The amount expended on Capital Account was in round figures \$214,000.00. Of this amount approximately \$147,000.00 was required to complete work authorized previous to October 31st, 1931. The balance, \$67,000.00 is for Special Equipment necessary for fulfilling the Company's orders.

Stocks of raw material and manufacturing supplies have been adjusted to meet the rate of production and are now lower than for several years past. The stocks are well assorted and saleable and the inventories have been taken at conservative prices. As shown by the Financial Statements, the net profits for the year were not sufficient to provide for the dividends paid and for the usual depreciation, with the result that the surplus has been reduced by \$389,615.00.

The Company provided sufficient money for the purchase by a Trustee of 400 shares of your Capital Stock to be held for sale to employees.

Your Directors declared quarterly dividends of 62½c. per share paid in February and May and 50c. per share paid in August and November—a total of \$2.25 for the year.

Mr. T. R. Deacon was appointed a Director to fill a vacancy in the representation from Winnipeg.

Your Directors wish to record their appreciation of the loyalty and efficiency of the staff throughout the entire organization of the Company.

Meetings of your Board of Directors have been held monthly, the books of your Company have been regularly audited and the certificate of your Auditors appears on the Financial Statement herewith submitted.

By Order of the Board of Directors,

G. H. DUGGAN,

President.

DOMINION BRIDGE COMPANY LIMITED

AND ENTIRELY OWNED SUBSIDIARY COMPANIES

CONSOLIDATED BALANCE SHEET AS AT 31st OCTOBER, 1932

ASSETS			LIABILITIES			
Fixed Assets				Capital Stock		
Real Estate, Plant, Machinery and Equipment	\$16,131,947.18			Authorized 600,000 shares of No Par Value Issued 513,951 " " " " "		\$15,921,366.00
Less Depreciation Reserve.	5,191,800.69	\$10,940,146.49		Reserve Accounts		
Investments in and Loans to other Companies		2,724,377.94	\$13,664,524.43	For Plant Extensions and Betterments " Accidents in Erection	181,358.36	
Current Assets				" Employees' Accident Insurance	8,874.48	1,190,232.84
Cash on hand and in Bank. Call Loans, Guaranteed		\$1,261,620.70 1,415,355.73		Surplus Account		
*Government and other Bonds, not exceeding Mar-		, ,		Balance, as per Profit and Loss Account		3,938,667.42
ket Value Deposits on Tenders		3,859,834.87 53,502.50		Current Liabilities		
Expenditure on Uncompleted Contracts, less Reserves	\$5,927,536.16			Dividend payable 15th November, 1932 Bank Loan for Tender Deposits	\$256,975.50 37,805.00	
Less Amounts received on				Sundry Accounts Payable including provision for Federal and Provincial Taxes	620,450.08	
account	5,909,004.10	18,532.06				915,230.58
Accounts and Bills Receivable, less Reserve for Doubtful Accounts		427,748.38				
Stock of Steel, Supplies and Small Tools, less Reserve		1,099,080.45				
2,649 Fully paid no par value Shares, at cost, held by Trust Companies for sale to Employees of the Do- minion Bridge Company,			8,135,674.69			
Limited			40,084.10			
Suspended Assets Unexpired Insurance Pre-						
miums, Taxes and Deferred Accounts			125,213.62			
			\$21,965,496.84	Montreal, 15th December, 1932.		\$21,965,496.84

*The Montreal Trust Company holds \$85,000.00 Par Value Canadian National Railway Bonds as an Insurance Guarantee on account of the Workmen's Compensation Commission.

Audited and verified, as per our report of this date. RIDDELL, STEAD, GRAHAM & HUTCHISON, C.A.,

DOMINION BRIDGE COMPANY LIMITED

AND

ENTIRELY OWNED SUBSIDIARY COMPANIES

CONSOLIDATED PROFIT AND LOSS ACCOUNT

FOR THE YEAR ENDED 31st OCTOBER, 1932

Profits from Contracts, Interest and Dividends received from Investments, and Miscellaneous Income, after allowing for Federal and Provincial Taxes and all other charges. \$1,228,407.75

Deduct:

Doddot.		
Depreciation on Plant, Machinery, etc	461,633.25	
	\$766,774.50	
Add		
Balance at credit 1st November, 1931	4,328,282.67	
	\$5,095,057.17	
Deduct:		
Dividend for the year	1,156,389.75	
Balance, as per Balance Sheet	\$3,938,667,42	

RIDDELL, STEAD, GRAHAM & HUTCHISON

CHARTERED ACCOUNTANTS

460 ST. FRANCOIS XAVIER ST.

15th December, 1932

To the Shareholders:

DOMINION BRIDGE COMPANY, LIMITED

We have examined and audited the Books and Accounts of the Dominion Bridge Company, Limited, and its entirely owned Subsidiary Companies for the year ended 31st October, 1932, and report thereon as follows:—

The Inventories of Stock on Hand, as certified by responsible Officials of the various Companies, have been valued on a conservative basis.

The Investments in which your Company is interested, we have verified by actual inspection of the Securities, or we have seen Certificates from the depositaries in the cases where the Securities are deposited for safe custody.

We certify that we have obtained all the information and explanations we have required, and that, in our opinion, the accompanying Balance Sheet as at 31st October, 1932, is properly drawn up so as to exhibit a true and correct view of the state of the Combined Companies' affairs, according to the best of our information and the explanations given to us, and as shown by the Books of the Companies.

RIDDELL, STEAD, GRAHAM & HUTCHISON,
CHARTERED ACCOUNTANTS

Auditors.

