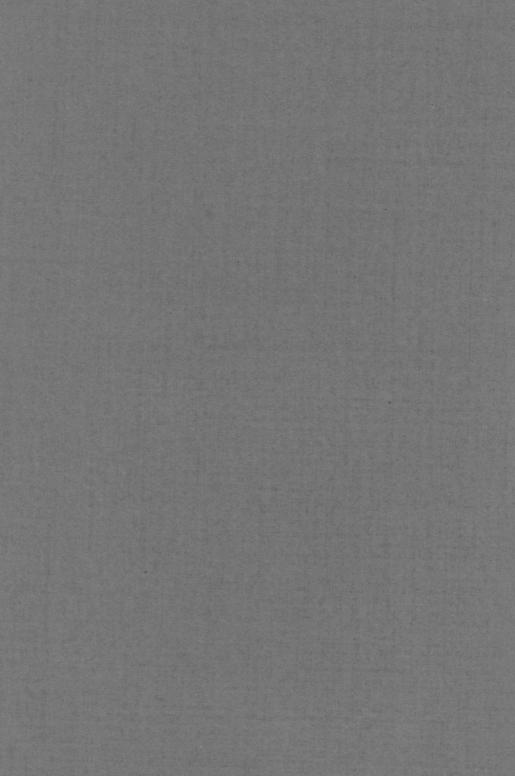
REPORT AND STATEMENT

DOMINION BRIDGE COMPANY LIMITED

FOR YEAR ENDED 31st. OCTOBER 1922

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ANNUAL REPORT



FOR THE FISCAL YEAR ENDED 31st. OCTOBER 1922

DOMINION BRIDGE COMPANY

----LIMITED

DIRECTORS

W. F. ANGUS A. I. BROWN, K. C. NORMAN J. DAWES G. H. DUGGAN PHELPS JOHNSON J. M. McINTYRE

F. W. MOLSON HOWARD MURRAY C. E. NEILL Commander J. K. L. ROSS IULIAN C. SMITH H. H. VAUGHAN F. L. WANKLYN

G. H. DUGGAN - - President and Man. Director W. F. ANGUS - " - Vice-President F. L. WANKLYN - - -- Vice-President

N. W. WARREN - - - General Manager R. MONTAGUE DAVY - - Secretary-Treasurer

PRINCIPAL OFFICE and WORKS - - . LACHINE, Que.

BRANCH OFFICE and WORKS

OTTAWA, Ont., TORONTO, Ont., WINNIPEG, Man.,

W. A. MATTICE, GEO. E. EVANS, S. W. CAMPBELL,

Local Manager.

Local Manager.

Western Manager.

AGENCIES

REGINA, Sask. VANCOUVER, B.C.

EDMONTON, Alberta DONALD J. CARTER, Agent TEGLER BUILDING H. CRABTREE, Agent R. F. MATHER, Agent

1769 Hamilton Street 626 Pender Street West

26th December 1922

To the Shareholders of

DOMINION BRIDGE COMPANY, LIMITED

Your Directors submit the Annual Report of the Company together with balance sheet as at the 31st October, 1922, and Profit and Loss Account for the year ended that date.

The output of all plants for the period was 45,457 tons against 38,047 tons the previous year, an increase of $18\frac{1}{2}\%$, and the value of new business written during the year was \$5,015,000, exceeding by 25% that of the previous year. The demand, however, is still well below the fabricating capacity of Canadian plants and low prices have continued to rule in consequence.

The year was started with a moderate volume of work, taken of necessity at prices which were not expected to show any profit, but for the sake of maintaining the organization and to absorb a portion of the overhead expense. The low prices have persisted, due to keen competition, but costs and overhead expenses have been further reduced and, because of this and the larger volume of business, the profits are better than expected at the time of the last Annual Meeting.

Your Directors declared quarterly dividends at the rate of 4% per annum. This necessitated drawing to some extent upon the substantial surplus profits which the Company had been able to set aside in previous years.

Inventories of steel stocks for manufacturing and manufacturing supplies have been taken at conservative prices.

Your Company is in a strong liquid position, its plants have been well maintained and the manufacturing facilities generally improved. The stocks of raw material are well assorted and saleable and the organization is on a low but efficient basis, all tending to keep your Company in a good position to meet continued adverse conditions or to enable it to profit by a return to more normal business conditions.

You will be asked to approve the dividends declared by your Directors during the past year and also to approve an alteration to By-Law No. VII increasing the number of Directors constituting the Executive Committee from five to six.

DOMINION BRIDGE COMPANY, LIMITED

Meetings of your Board of Directors have been held monthly, the books of your Company have been regularly audited and the Certificate of your Auditors appears on the Financial Statement herewith submitted.

By Order of the Board of Directors,

G. H. DUGGAN,

President.

DOMINION BRIDGE COMPANY, LIMITED

BALANCE SHEET AS AT 31st, OCTOBER 1922

ASSETS

LIABILITIES

Fixed Assets		
Real Estate, Plant, Machinery and Equipment \$5,206,920.89		
Less Depreciation Reserve 1,257,240.13	3,949,680.76	
Fixed Investments in, and Loans to other Companies	2,737,380.81	6,687,061.57
Current Assets		
Cash on hand and in Bank Victory and other Bonds Deposits on Tenders	766,740.80 364,102.37 68,681.90	
Expenditure on Uncompleted Contracts less amount re- served for Contingencies - 1,430,196.17		
Less Amounts received on account 760,470.35	669,725,82	
Accounts and Bills Receivable less reserves	1,101,639.74	
Stock of Steel, Supplies and Small Tools, Less Reserves	1,651,319.33	4,622,209.96
Suspended Accounts		
Unexpired Insurance Premiums, Taxes, etc		104,916.29
,	<u> </u>	11,414,217.82

NOTE.	The Royal Trust Company hold 826 fully paid non-assessable shares of
	the Company for the purpose of selling the same to the employees of the
	Company. Any further profit over the purchase price resulting from
	the sale of such shares will inure to the benefit of the Company.

F. L WANKLYN, DIRECTOR.

W. F. ANGUS, DIRECTOR.

Ca	nital	Stock	
ua	pitai	Stock	

Authorized 100,000 shares of

\$100.00 each	\$10,000,000.00
Issued 65,000 shares of \$100.00	
each	6 500 000 00

Reserve Accounts

For Depreciation and Renewals	386,704.1 2	
" Accidents in Erection	181,358. 36	
" Accident Insurance to Employees	14,446.05	582,508.53

Surplus Account

Balance as per Profit and Loss Account	3,466,500.19
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Current Liabilities

Dividend payable 15th, Nov. 1922 -	65,000.00	
Sundry Accounts Payable including		
provision for Federal Taxes	800,209.10	865,209.10

\$11,414.217.82

Contingent Liabilities

Guarantee to Bank of Montreal of Robb Engineering Works, Limited, loan of \$65.000.00 Montreal, 2211d December, 1922.

Audited and verified as per our Report of this date.
RIDDELL, STEAD, GRAHAM & HUTCHISON, C.A.

AUDITORS.

DOMINION BRIDGE COMPANY, LIMITED

PROFIT AND LOSS ACCOUNT

FOR YEAR ENDING 31st. OCTOBER, 1922

Profits from Contracts, Interest, and Dividends received on Investments and Miscellaneous Earnings, after allowing for Directors' Fees and Reserve for Doubtful Accounts.

\$188,670.38

Deduct

134,008.41

Net Earnings - - \$54, 661.97

Add

Balance at credit 1st. November 1921

3,671,838.22

\$3,726,500.19

Deduct

Dividend for the year of the rate of 4%

260,000.00

\$3,466,500.19

RIDDELL, STEAD, GRAHAM & HUTCHISON CHARTERED ACCOUNTANTS

80 ST. FRANCOIS XAVIER ST.

Montreal, 22nd December, 1922.

To the Shareholders,

DOMINION BRIDGE COMPANY, LIMITED

We have examined and audited the Books and Accounts of the Dominion Bridge Company, Limited, for the year ended 31st October, 1922, and report as follows:—

The Inventories of Stock on Hand, as certified by responsible officials of the Company, have been valued on a conservative basis.

We have checked the Cash on hand, and certificates verifying the Bank balances have been produced to us. The fixed Investments representing the Company's interests in allied or associate Companies have been verified by inspection of the various Bonds or Certificates of holdings, and we have had produced to us the liquid Securities represented by Victory Bonds, etc.

And we certify that we have obtained all the information and explanations we have required and that, in our opinion, the accompanying Balance Sheet as at 31st October 1922 is property drawn up so as to exhibit a true and correct view of the state of the Company's affairs according to the best of our information and the explanations given to us, and as shown by the Books of the Company.

RIDDELL, STEAD, GRAHAM & HUTCHISON
CHARTERED ACCOUNTANTS

