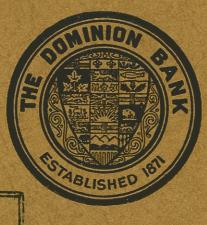
# THE DOMINION BANK



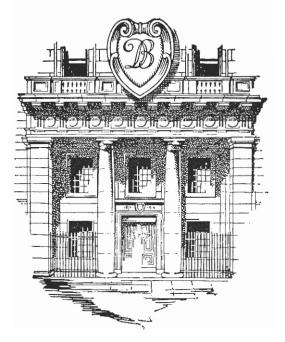
PURVIS HALL LIBRARIES JAN 2 1946 McGILL UNIVERSITY

> SEVENTY-SECOND ANNUAL REPORT 31<sup>st</sup> OCTOBER 1942



### SEVENTY-SECOND ANNUAL REPORT

1871 1942



### THE DOMINION BANK

31st OCTOBER, 1942



BOARD ROOM
THE DOMINION BANK, TORONTO

### THE DOMINION BANK

### ESTABLISHED 1871

### HEAD OFFICE - TORONTO

CAPITAL PAID UP -	-	-	_	\$7,000,000
RESERVE FUND	-	-	-	\$7,000,000
UNDIVIDED PROFITS	-	-	-	\$ 866,501

31st Остовек, 1942

Printed in Canada

### THE DOMINION BANK

### BOARD OF DIRECTORS

### **PRESIDENT**

PRESIDENT				
C. H. CARLISLE, T	Direction Original Direction Ori	rman of the Finance Committee and etor, The Goodyear Tire & Rubber Company of Canada, Limited. dent, Canada Bread Company, Limited. etor, Canadian General Investments, Limited. Dominion Bridge Company, Limited. Montreal Trust Company.		
	CHAIRMAN	OF THE BOARD		
C. A. BOGERT,	$_{ m ORONTO}. \Big\{ { m Dire}$	ctor, The Canada Life Assurance Company.		
	VICE-	PRESIDENTS		
R. S. McLAUGHLIN,	Vice-	The Consolidated Mining & Smelting Company of Canada, Limited. The International Nickel Company of Canada, Limited. McIntyre-Porcupine Mines, Limited.		
ROBERT RAE,	ORONTO. Gene	eral Manager, The Dominion Bank.		
		RECTORS		
1011.10., 141.1.	ERT A. Presi L(Eng.), Vice ORONTO.	dent, Federal Fire Insurance CompanyPresident, The Trusts & Guarantee Co., Ltd. "Wellington Fire Insurance Company.		
		ident, The T. Eaton Co. Limited. etor, National Trust Company, Limited.		
R. J. GOURLEY,	Gend Men INNIPEG. Dire	cral Manager and Director, Beaver Lumber Company, Limited.  ther, Canadian Committee, Hudson's Bay Company.  ctor, The Home Investment & Savings Ass'n. Manitoba Bridge & Iron Works, Limited. The Monarch Life Assurance Company. The Northern Trusts Company.		
Col. THE HON. E. W. HAMBER, LL.D., VAN		Western Steel Products Corp'n, Ltd. ident, Hastings Sawmill Company, Limited. ctor, Canadian Pacific Railway Company. Pacific Mills Limited. The Toronto General Trusts Corp'n.		

### DIRECTORS—Continued

DIRECTORS—Continued			
Director, Brown Oil Corporation, Limited.  Central Porcupine Mines Ltd.  Little Long Lac Gold Mines, Limited.  MacLeod-Cockshutt Gold Mines, Ltd.  Madsen Red Lake Gold Mines, Limited.  Montclerg Mines Limited.  Montclerg Mines Limited.  Montclerg Mines Company, Limited.  Nipissing Mines Company, Limited.  Pioneer Gold Mines, Limited.  Sherritt Gordon Mines, Limited.  South American Gold Areas Limited.  Steep Rock Iron Mines, Limited.  Steep Rock Iron Mines, Limited.  Sudbury Basin Mines, Limited.  Transcontinental Resources Limited.  The Transcontinental Timber Co. Ltd.			
J. M. MACKIE,  Montreal.    President, Brinton-Peterboro Carpet Co., Limited. Canadian Converters' Company, Ltd. Vice-President, Belding-Corticelli, Limited. Director, Manufacturers Mutual Fire Insurance Company, Providence, R.I.    Paton Manufacturing Company, Ltd.   Paton Manufac			
A. C. MATTHEWS, TORONTO. President, Canada Malting Co., Limited. Director, Confederation Life Association. The Toronto General Trusts Corp'n.			
F. GORDON OSLER, TORONTO.  Partner, Osler & Hammond. President, Canada Permanent Mortgage Corporation.  Canada Permanent Trust Company.  Vice-President, The Manufacturers Life Insurance Company.  Director, Consolidated Bakeries of Canada, Ltd.  "The Consolidated Mining & Smelting Company of Canada, Limited.  "Consumers' Gas Company of Toronto."  "The Steel Company of Canada, Limited.			
JOSEPH M. PIGOTT, HAMILTON.    President, Pigott Construction Company, Limited.   Pigott Realty Company, Limited.   Wartime Housing Limited.   Consolidated Fire & Casualty Company.   Landed Banking & Loan Company.			
J. ALLAN ROSS, TORONTO. (President, Wm. Wrigley Jr. Company, Limited. TORONTO. (Director, Wm. Wrigley Jr. Company, Chicago.			
C. B. SHIELDS, TORONTO.  Vice-President and General Manager, Loblaw Groceterias Company, Ltd. Director, Canada Bread Company, Limited "The Great Lakes Paper Company, Ltd.			
H. H. WILLIAMS, $_{\text{TORONTO.}}$ Director, The Imperial Life Assurance Company.			
5			



ENTRANCE HALL
THE DOMINION BANK, TORONTO

### THE DOMINION BANK

### HEAD OFFICE: TORONTO

### **OFFICIALS**

ROBERT RAE

JAMES GRANT -

ROBERT RAE	-	~	-	General Manager
T. WILDING	-	-	-	Assistant General Manager
S. C. COOK	-	-	-	Assistant General Manager
C. S. HOWARD	-	-	-	Chief Supervisor
A. H. BAILLIE	-	~	-	Eastern Supervisor
A. A. ATKINSO	N	-	-	Supervisor
J. B. O'NEILL	-	-	-	Supervisor
C. A. PACK	-	-	-	Chief Inspector
W. B. TANNAH	ILL	-	-	Secretary
JOHN MILLER	-	-	-	Chief Accountant
JOHN DENISON	1	. –	-	Supervisor, Foreign Department

W. O. ARCHDEKIN - - Staff Superintendent

- Superintendent of Bank Premises

### WESTERN OFFICIALS-WINNIPEG

R. K. BEAIRSTO - Assistant General Manager E. R. CAMERON - Western Supervisor

### BRANCHES OF THE DOMINION BANK

### ONTARIO

0.11.	
BADEN	.J. B. Runstedtler Manager
BELLEVILLE	.B. C. Sisler Manager
Reaceperace	W. W. Creswick Manager
REARPHON	.W. E. Glenney Manager
Present	John McMillan Manager
CHARTEN	.W. Watts
Charlam	. W. Watts
COBOURG	.J. W. Maize Manager
DRESDEN	.E. W. SlaghtManager
FAIRBANK	.S. Blues Manager
FORT FRANCES	.W. T. Russell Manager
FORT WILLIAM	R. F. J. FordManager
GERALDTON	.T. J. Johnston Manager
Gravenhurst	.T. A. SmithManager
Guelph	.A. H. BazettManager
Hamilton	. Norman Evans Manager
East End Branch (King and	. Norman Evans Manager
Wentworth Sts.)	.J. S. Dean Manager
Gage Ave. Branch (Gage Ave.	.J. S. Dean Manager .J. W. L. Addleton Manager
and Barton St.)	J. W. L. Addleton Manager
Kenilworth Ave. and	
Barton St.	.J. D. KetchumManager
HESPELER	W. W. Heaney Manager
HUNTSVILLE.	I G Fraser Manager
Kenilworth	W Couner Manager
KENORA	I. S. Nicolson Manager
KIRKLAND LAKE	C & Blankinghin Manager
KITCHENER	C F Hymas Manager
MITCHENER	.G. E. HynesManager
West End Branch (King and	/D T .
wilmot Sts.)	T. Long Manager
LEAMINGTON	A. Kitchie
LINDSAY	.M. E. GrantManager
LONDON	H. F. Smith Manager
Rectory Street Branch	.E. K. McL. Jones Manager
Long Branch	W. H. Seabrook Manager
MADOC	
Marmora	.J. Walton
	.G. Murray
MOUNT ALBERT	.G. Murray Manager .J. A. Tilley Manager
MOUNT ALBERT	.G. Murray Manager .J. A. Tilley Manager
Mount Albert	G. Murray Manager J. A. Tilley Manager W. Coupar Manager R. Humphrey Manager
Mount Albert	G. Murray Manager J. A. Tilley Manager W. Coupar Manager R. Humphrey Manager
MOUNT ALBERT. MOUNT FOREST. NAPANEE. NEW TORONTO.	G. Murray Manager J. A. Tilley Manager W. Coupar Manager R. Humphrey Manager W. V. Dedrick Manager
MOUNT ALBERT. MOUNT FOREST. NAPANEE NEW TORONTO. NIAGARA FALLS.	G. Murray Manager J. A. Tilley Manager W. Coupar Manager R. Humphrey Manager W. V. Dedrick Manager J. B. Rooney Manager
MOUNT ALBERT. MOUNT FOREST. NAPANEE NEW TORONTO. NIAGARA FALLS.	G. Murray Manager J. A. Tilley Manager W. Coupar Manager R. Humphrey Manager W. V. Dedrick Manager J. B. Rooney Manager
MOUNT ALBERT. MOUNT FOREST. NAPANEE NEW TORONTO. NIAGARA FALLS. ORILLIA. OSHAWA.	G. Murray Manager J. A. Tilley Manager W. Coupar Manager R. Humphrey Manager W. V. Dedrick Manager J. B. Rooney Manager C. S. Pim Manager C. Waite Manager
MOUNT ALBERT. MOUNT FOREST. NAPANEE NEW TORONTO. NIAGARA FALLS. ORILLIA. OSHAWA.	G. Murray Manager J. A. Tilley Manager W. Coupar Manager R. Humphrey Manager W. V. Dedrick Manager J. B. Rooney Manager C. S. Pim Manager C. Waite Manager
MOUNT ALBERT. MOUNT FOREST. NAPANER NEW TORONTO. NIAGARA FALLS. ORILLIA. OSHAWA. South Oshawa Branch.	G. Murray Manager J. A. Tilley Manager W. Coupar Manager R. Humphrey Manager W. V. Dedrick Manager J. B. Rooney Manager C. S. Pim Manager C. Waite Manager A. F. Fraser Asst. Manager J. R. Morrison Manager
MOUNT ALBERT. MOUNT FOREST. NAPANER NEW TORONTO. NIAGARA FALLS. ORILLIA. OSHAWA. South Oshawa Branch.	G. Murray Manager J. A. Tilley Manager W. Coupar Manager R. Humphrey Manager W. V. Dedrick Manager J. B. Rooney Manager C. S. Pim Manager C. Waite Manager A. F. Fraser Asst. Manager J. R. Morrison Manager
MOUNT ALBERT. MOUNT FOREST. NAPANEE. NEW TORONTO. NIAGARA FALLS. ORILLIA. OSHAWA. South Oshawa Branch. OTTAWA. PETERBOROUGH.	G. Murray Manager J. A. Tilley Manager W. Coupar Manager R. Humphrey Manager W. V. Dedrick Manager J. B. Rooney Manager C. S. Pim Manager C. Waite Manager A. F. Fraser Asst Manager J. R. Morrison Manager W. E. Scott Manager T. T. Rodger Manager
MOUNT ALBERT. MOUNT FOREST. NAPANER NEW TORONTO. NIAGARA FALLS. ORILLIA. OSHAWA. South Oshawa Branch.	G. Murray Manager J. A. Tilley Manager W. Coupar Manager R. Humphrey Manager W. V. Dedrick Manager J. B. Rooney Manager C. S. Pim Manager C. Waite Manager A. F. Fraser Asst Manager J. R. Morrison Manager W. E. Scott Manager T. T. Rodger Manager S. T. Organ Manager

### BRANCHES - ONTARIO—Continued

SARNIA         D. S. Hunter         Manager           SEAFORTH         E. C. Boswell         Manager           SUDBURY         R. M. Bolton         Manager           TIMMINS         F. A. Burt         Manager
Toronto:
Cor. King and Yonge StsA. C. AshforthManager T. F. R. Elliott Asst. Manager J. D. N. Waugh Asst. Manager E. S. Swallow Asst. Manager
Avenue and Davenport Rds. P. J. Jones. Manager Bloor and Bathurst Sts. F. R. Cochran. Manager
Bloor St. and Dovercourt Rd. W. S. Waugh Manager Bloor St. and Runnymede Rd. C. A. Thorpe Manager
City Hall Branch
Danforth and Logan AvesJ. J. Irwin
Davenport and Dovercourt RdsR. A. JenningsManager Davenport Rd. and Laughton Ave. A. M. SlatterManager
Dufferin St. and Lappin Ave D. W. Dean
Dundas and McCaul StsA. P. DuckManager
Dundas St. and Runnymede Rd. R. R. Rogers Manager
Dupont and Christie StsR. W. M. Thomson Manager
Lawrence Park (cor. Yonge St. and Lawrence Ave.) D. A. Burns Manager
Lawrence Ave.) D. A. Burns Manager Leaside Branch (588 Bayview
Ave.)
Sts.)
Parkdale (Queen St. and Jameson
Ave.) L. G. Babcock Manager Queen St. and Augusta Ave G. M. Chesney
Queen St. and Broadview Ave. A. H. Black Manager
Queen and John Sts
Queen St. and Lee Ave. G. R. Cook Manager
Queen St. and Ossington Ave. M. E. Roberts Manager Queen and Sherbourne Sts. T. C. Glenn Manager
Queen and Victoria Sts. M. S. Burger. Manager  Manager
Queen's Quay Branch
Rongesvalles and Howard Park
Aves
Sts.)
St. Clair Ave. and Dufferin St. F. A. Boulden
St. Clair Ave. and Vaughan Rd C. A. R. Hunter
Spadina Ave. and College St W. S. Pate
West Toronto BranchF. E. HavillManager
Yonge St. and Eglinton Ave W. B. Macdonald Manager
Yonge and Gerrard Sts. W. D. Kelly. Manager Yonge and Hayden Sts. J. M. R. Torrie. Manager
Yonge St. and Marlborough Ave. E. E. Abbott
Yonge St. and St. Clair Ave T. W. Joyce Manager

### BRANCHES—Continued

TORONTO—Continued  Yonge St. and Teddington Park Ave. G. J. Vicars. Manager York and Adelaide Sts. R. B. Hunter. Manager UXBRIDGE. D. D. Dunsire. Manager WELLAND. E. W. McCrindle Manager WHITBY. J. C. Taylor Manager WINDSOR. F. F. Hull. Manager
WINGHAMG. C. GammageManager
QUEBEC
Montreal. W. A. Fisher Manager P. E. J. Netterfield Asst. Manager Beaubien and Christophe Colomb Sts. E. E. Baldwin Manager
Bleury and St. Catherine Sts. J. K. Muir Manager P. Kennedy Asst. Manager Dominion Square Branch (Peel and
St. Catherine Sts.) W. J. Dundas Manager Guy and St. Catherine Sts. E. F. Morris Manager St. Jean Baptiste Market A. S. Jamieson Manager St. Lawrence Blvd. Branch (St. Lawrence Blvd. and Prince Arthur St.) P. C. Marsh Manager
ROUYN
MANITOBA
Brandon J. Addison Manager Deloraine A. Morton Manager St. Boniface (Union Stock Yards Branch) R. G. Pinkerton Manager
SELKIRK         R. A. Glendinning         Manager           THE PAS         L. W. Saul         Manager           WINNIPEG         R. K. Beairsto         Manager           E. D. White         Asst. Manager           Main St. and Redwood Ave         W. D. Cockerill         Manager
North End (Main St.)B. E. ElmoreManager Notre Dame Ave. and Sherbrook
St
SASKATCHEWAN
GRENFELL C. H. Johnston Manager MOOSE JAW A. Tomkins Manager REGINA W. A. Radcliff Manager SASKATOON L. C. Brown Manager

### BRANCHES—Continued

### ALBERTA

CALGARY. B. E. Hull Manager EDMONTON M. C. Fraser Manager MEDICINE HAT W. S. Ashley Manager				
BRITISH COLUMBIA				
Vancouver C. W. Jones Manager Pender and Howe Sts J. R. Gulloch Manager Robson and Hornby Sts C. B. Pearson Manager Victoria D. McMillan Manager				
NEW BRUNSWICK				
Saint John				
LONDON, ENGLAND				
3 King William St., E.C.4Percival HuffmanManager E. W. BoothAsst. Manager				
NEW YORK AGENCY, U.S.A.				
49 WALL St				

### CHIEF CORRESPONDENTS

GREAT BRITAIN - Bank of England.

Barclays Bank Limited.

British Overseas Bank, Limited.

Lloyds Bank Limited.

National Bank of Scotland, Limited.

Union Bank of Scotland, Limited.

AFRICA - - - - Barclays Bank (Dominion, Colonial and Overseas).

AUSTRALASIA - - Bank of New South Wales.

Commercial Bank of Australia, Limited. National Bank of Australasia, Limited.

CHINA - - - - American Express Co.

Chartered Bank of India, Australia and China.

Chase Bank.

Hong Kong and Shanghai Banking

Corporation.

National City Bank of New York.

SOUTH AMERICA - Bank of London and South America, Limited.

Banco Do Brasil S.A.

National City Bank of New York.

SWEDEN - - - Svenska Handelsbanken.

SWITZERLAND - - Banque Federale.

Banque Populaire Suisse.

WEST INDIES - - Barclays Bank (Dominion, Colonial and Overseas).

National City Bank of New York.

### CHIEF CORRESPONDENTS—Continued

#### UNITED STATES

Boston, Mass. - - First National Bank of Boston. National Shawmut Bank of Boston.

Buffalo, N.Y. - - Liberty Bank of Buffalo.

Marine Trust Company of Buffalo.

Chicago, Ill. - Continental Illinois National Bank and Trust Company of Chicago.

CINCINNATI, O. - - First National Bank.

CLEVELAND, O. - - National City Bank of Cleveland.

Detroit, Mich. - Commonwealth Bank. National Bank of Detroit. The Detroit Bank.

DULUTH, MINN. - - First and American National Bank.

Los Angeles, Cal. - Bank of America National Trust and Savings Association.

Minneapolis, Minn. First National Bank and Trust Company of Minneapolis. Northwestern National Bank and Trust Company of Minneapolis.

New York, N.Y. - National City Bank of New York.
Bankers Trust Company.
Central Hanover Bank and Trust Company.
Chase National Bank of the City of New York.
Continental Bank and Trust Company of
New York.
Corn Exchange Bank Trust Company.

Corn Exchange Bank Trust Company. Guaranty Trust Company of New York. Irving Trust Company.

Philadelphia, Pa. - Central-Penn National Bank of Philadelphia. First National Bank. Philadelphia National Bank.

Pittsburgh, Pa. - - First National Bank at Pittsburgh.
Peoples-Pittsburgh Trust Company.

St. Louis, Mo. - - Mercantile-Commerce Bank and Trust Company.

St. Paul, Minn. - - First National Bank of St. Paul.

San Francisco, Cal. Bank of California, N.A.
Bank of America National Trust and Savings
Association.

Seattle, Wash. - - Bank of California, N.A. National Bank of Commerce of Seattle.

Washington, D.C. - Riggs National Bank of Washington.

ASSETS		
Subsidiary coin held in Canada \$ 240,514.67 Subsidiary coin held elsewhere 177.62		
Notes of Bank of Canada \$ 3,079,393.75 Deposits with Bank of Canada 19,602,994.25	\$ 240,692.29	
Notes of other Chartered Banks  Government and Bank notes other than Canadian  Cheques on other Banks  Due by Banks and Banking Correspondents else-	22,682,388.00 147,445.00 102,959.24 8,228,623.02	
where than in Canada	8,389,318.73	
Dominion and Provincial Government direct and	\$39,791,426.28	
guaranteed Securities, maturing within two years, not exceeding market value Other Dominion and Provincial Government direct and guaranteed Securities, not exceeding market	59,064,358.20	
value	24,568,050.27	
market value.  Public Securities other than Canadian, not exceeding	1,365,919.13	
market value  Other Bonds, Debentures and Stocks, not exceeding	776,093.39	
market value	1,394,431.69	
Canada on Stocks, Debentures, Bonds and other Securities, of a sufficient marketable value to cover	1,046,618.13	
elsewhere than in Canada on Stocks, Debentures, Bonds and other Securities, of a sufficient marketable value to cover.  Deposit with the Minister of Finance for the security	2,271,027.76	
of note circulation	182,810.00	\$130,460,734.85
Current Loans and Discounts in Canada, not otherwise included, estimated loss provided for Loans to Provincial Governments.  Loans to Cities, Towns, Municipalities and School	\$70,495,711.54 651,671.02	
Districts	186,208.00	
provided for	279,941.79 130,463.52	
Bank Premises, at not more than cost, less amounts	ŕ	
written off	5,233,625.42	
Mortgages on Real Estate sold by the Bank. Other Assets not included under the foregoing heads (but including refundable portion of Dominion	18,483.21 23,446.93	
Government taxes)	203,156.99	MM 000 H00 15
Liabilities of Customers under Acceptances and Lett	ers of Credit. as	77,222,708.42
per contra		4,759,996.45
		\$212,443,439.72

LIABILITIES		
Capital paid up	7,000,000.00 866,501.60 140,000.00 851.32	\$ 7,000,000.00
		8,007,352.92
Total Liabilities to the Shareholders.  Notes of the Bank in circulation	3,519,749.00	<b>15,007,352.92</b>
Deposits by the public not bearing interest		
Deposits by and balances due to other Chartered	184,639,771.93	
Banks in Canada  Deposits by and balances due to Banks and Banking Correspondents in the United Kingdom and	2,827,331.57	
foreign countries	912,469.44	
going heads	776,768.41	100 676 000 0
Acceptances and Letters of Credit outstanding		192,676,090.35 4,759,996.45
		\$212,443,439.72
C. H. CARLISLE, R	OBERT RAE	,

### AUDITORS' REPORT TO SHAREHOLDERS

WE REPORT TO THE SHAREHOLDERS OF THE DOMINION BANK:-

That we have examined the above Balance Sheet as at 31st October, 1942, and compared it with the books at Head Office and with the certified returns from the branches. We have examined the cash, and the securities representing the Bank's investments, held at the Head Office and certain of the larger branches as at 31st October, 1942, and in addition we examined the cash and the securities held at certain of the important branches during the year. We have obtained all the information and explanations that we have required, and in our opinion the transactions of the Bank which have come under our notice have been within the powers of the Bank.

In our opinion the Balance Sheet discloses the true condition of the Bank and is as shown by the books of the Bank.

A. B. SHEPHERD, F.C.A., of Peat, Marwick, Mitchell & Co.

D. McK. McCLELLAND, F.C.A., of Price, Waterhouse & Co.

Toronto, 17th November, 1942.



MAIN BANKING ROOM
THE DOMINION BANK, TORONTO

## DOMINION BANK

### **PROCEEDINGS**

of the

### Seventy-Second Annual General Meeting

of the

### Shareholders

THE SEVENTY-SECOND Annual General Meeting of the Shareholders of The Dominion Bank was held at the Banking House of the Institution, Toronto, on Wednesday, 9th December, 1942, at 2.30 p.m.

### Among those present were:

A. C. Ashforth, R. K. Beairsto (Winnipeg), Evan A. Begg, A. M. Bethune, A. H. Black, C. A. Bogert, E. R. Cameron (Winnipeg), Colin Campbell, C. H. Carlisle, S. C. Cook, John S. Entwistle, R. J. Gourley (Winnipeg), Frank A. Harrison, John T. Hepburn, C. S. Howard, Arthur H. Lake, Charles E. Lee, Arthur Macdonald, A. MacFadyen, James V. Macfarlane, John M. Mackie (Montreal), A. C. Matthews, G. R. Medland, J. W. Medland, R. S. McLaughlin (Oshawa), Lewis A. Neelands, James Nicholson, F. Gordon Osler, John P. Patterson, Joseph M. Pigott (Hamilton), A. K. Pringle, Robert Rae, A. W. Rice (New York), J. Allan Ross, Charles B. Shields, W. Walker, J. W. B. Walsh, H. H. Williams.

The President, Mr. C. H. Carlisle, having taken the chair, Mr. C. S. Howard was appointed to act as Secretary of the Meeting and Messrs. Evan A. Begg and J. W. B. Walsh as Scrutineers.

At the request of the Chairman, the notice calling the Meeting was read by the Secretary. The Minutes of the last Annual General Meeting were taken as read and were confirmed.

The Chairman then called upon the Secretary to read the Directors' and the Auditors' Reports.

### DIRECTORS' REPORT TO THE SHAREHOLDERS

Your Directors present the following Statement of the result of the business of the Bank for the year ended 31st October, 1942, and a General Statement of the Assets and Liabilities as of that date.

Balance of Profit and Loss Account, 31st October, 1941 The Profits for the year ended 31st October, 1942, after making appropriations to contingency accounts, out of which accounts full provision for bad and doubtful debts has been made, and after deducting Dominion Government Taxes of \$537,246.23, (of which \$15,857.73 is refundable under the provisions of The	\$ 865,511.00
Excess Profits Tax Act) amounted to	920,990.60
Dividends Nos. 237, 238 and 239 at ten per cent. per annum	\$1,786,501.60
Contribution to Officers' Pension Fund	920,000.00
Balance of Profit and Loss Account earried forward	\$ 866,501.60
C. H. CARLISLE, ROBE	ERT RAE,

During the fiscal year ten Branches of the Bank were closed—nine in Ontario and one in Manitoba. The business of two of such Offices was transferred to Branches of our own while that of the remainder was exchanged with other banks on a reciprocal basis.

General Manager.

President.

All the Offices of the Bank, including the Head Office, have been inspected during the year.

Mr. Charles B. Shields was elected to the Board of Directors. Mr. Robert Rae was also elected a Director and a Vice-President.

The Shareholders' Auditors, Mr. A. B. Shepherd, F.C.A. and Mr. D. McK. McClelland, F.C.A., have made their examination of the Bank's affairs and their report is appended to the Balance Sheet.

4th December, 1942.

C. H. CARLISLE,

President.

The Chairman then asked the General Manager to make his comments on the year's operations.

### ANALYSIS OF THE PROFIT AND LOSS ACCOUNT AND BALANCE SHEET BY MR. ROBERT RAE, GENERAL MANAGER

The Secretary of the Meeting has read the statement of the Bank's profits and the disposition made of them. For the first three quarters of the year the dividend was paid at the usual rate of 10% per annum, but owing to new Government legislation and increased operating costs, your Directors decided, commencing with the quarterly dividend payable on November 1st, 1942, to reduce the rate to 8% per annum. After providing \$665,000 for the payment of dividends, making a contribution of \$105,000 to the Officers' Pension Fund, paying Dominion Government taxes totalling \$537,246, up \$88,242 from the previous year, the sum of \$150,000 was written off Bank Premises Account. The balance at credit of Profit and Loss Account stands at \$866,501.

You have before you a copy of the Bank's Annual Statement submitted to-day, and I shall now refer to the principal items:

Notes of the Bank in Circulation were \$3,519,749, a decrease of \$669,790, reflecting the reduction of 10% required by The Bank Act.

#### Deposits

Total Deposits amounted to \$184,639,771, an increase of \$41,488,237 compared with a year ago. This increase was—\$34,809,987 in deposits by the public not bearing interest; \$5,391,899 in deposits bearing interest and \$1,286,-351 in Dominion and Provincial Government deposits. The increase in non-interest bearing deposits is due to larger balances maintained by a number of our more important customers, evidencing marked liquidity in their affairs.

Deposits by and Balances due to other Chartered Banks in Canada and Banking Correspondents elsewhere than in Canada (principally in England and the United States) total \$3,739,801, an increase of \$474,810.

Acceptances and Letters of Credit Outstanding total \$4,759,996 and are \$2,430,769 higher than a year ago, reflecting increased business activity.

#### Cash Assets

Cash Assets, \$39,791,426, are equivalent to 20.66% of the public liabilities, and readily realizable assets, including Government, Municipal and other bonds, and Call and Short Loans, amounted to \$130,460,734, or 67.71% of the liabilities to the public. These figures show that your Bank is in a very strong and liquid position.

Investments in Securities were the highest in the history of the Bank and totalled \$87,168,852 compared with \$42,648,169 a year ago. Of the total, \$83,632,408 is in Dominion and Provincial Government securities, and includes \$33,355,000 Dominion of Canada ¾% Deposit Certificates—our share of special financing arranged during the past summer between the Government and the Banks. Since our books were closed, \$10,040,000 of these Certificates have been retired. These investments were entered in the Statement at less than the market prices prevailing on the 31st October, 1942.

### COMMERCIAL LOANS

Call and Short Loans in Canada, \$1,046,618, decreased \$460,416, and Call and Short Loans elsewhere than in Canada, \$2,271,000, are up \$403,299 from a year ago.

It has always been the policy of this Bank to develop a sound commercial loaning business, and the total loans in this category, \$70,495,711, while down \$8,321,687 from the 31st October, 1941, may be considered satisfactory.

The change-over from ordinary business to war work by many industrial organizations, with the accompanying increase in volume, has placed them in a very much stronger cash position. This, together with the smaller inventories of our merchants, explains the decline in the demand for advances; as a matter of fact, many of our former borrowing customers are now able to finance their operations without aid from us.

Loans to Provincial Governments, and to Cities, Municipalities, etc., \$837,879, show but slight change, being down \$112,897 from a year ago.

Current Loans and Discounts elsewhere than in Canada, \$279,941, represent temporary self-liquidating transactions at New York and London, England.

Non-current Loans, \$130,463, are down \$15,702 from a year ago, when they totalled \$146,165.

### BANK PREMISES

At the end of the year, Bank Premises Account amounted to \$5,233,625, a decrease of \$153,306. Minor repairs only were made during the fiscal period.

In conformity with the policy of the Banks in an effort to conserve manpower, we discontinued the following Branches, in most cases transferring the business to other Banks and taking over, on a reciprocal basis, that of their closed offices at other points:

Boissevain, Man. Brooklin, Ont. Porcupine, Ont. Rosseau, Ont. Woodstock, Ont.

Toronto-Bay and St. Albans Sts.

" Danforth and Leyton Aves.
Gerrard St. and Coxwell Ave.

" Mt. Pleasant Rd. and Hillsdale Ave.

Hamilton—King and McNab Sts.

#### STAFF

In regard to the Staff, I may say that 540 of our men and women, at great personal sacrifice, are now on active service. With deep regret, I have to report that our record of casualties is increasing. Up to the 31st October last, eight of our men had lost their lives, three had been reported missing and three were prisoners of war. I feel sure that the Shareholders of the Bank will join us not only in sympathizing with the relatives of those who will not return, but in recording our pride in the achievements of those men and the records they have left behind them.

The members of London, England, Staff continue to perform their duties cheerfully and loyally under the inevitable strain of wartime conditions.

Our Staff now numbers 1,477, of whom 805 are women. Special credit is due to the latter for the efficient manner in which they have performed their varied duties, in many cases after only a short period of training. Enlistments

have been so heavy that we have had great difficulty in maintaining our usual standard of service, but our Staff endeavour from day to day to overcome the difficulties which beset them and I should like to record my personal appreciation of their services.

We all have reason to be thankful for the successes gained by the Allied forces in Russia, North Africa, New Guinea and the Solomon Islands and trust that the turning point in the war has been reached. Meantime, it behooves us all, whether in the armed forces or in civilian life, to do our utmost for the cause for which we fight. The Dominion Bank will continue to do its part in the all-out effort now being made to achieve Victory.

### ADDRESS BY MR. C. H. CARLISLE, PRESIDENT

The uppermost thought of the Canadian people is the successful prosecution of the war—its final outcome, its effect on us as individuals and on our country as a whole. We have dedicated ourselves, our industries, our enterprises, our all, to this end. We have furnished, and will continue to furnish, great quantities of food, motor-trucks, tanks, planes, guns, ships, ammunition and about every other kind of war equipment. We have furnished money in such gigantic amounts that only few, if any, can understand or visualize. The duty of repayment will be the heritage of two, three or more generations that are to follow us.

#### BANK'S OPERATIONS GREATLY INCREASED

War necessarily changes our customary way of doing things. This not only applies to us as individuals, but to business in all of its different activities—banking being no exception. Due to the war the Bank's operations have greatly increased in volume and variety; its cost of operations has increased; its rate of income has decreased; from the normal standard, the number of men employees has decreased thirty-seven per cent.—they have been replaced by girls and women who have had to be trained for the work to be done. Through increased volume of business and rigid economy we have been able to offset some of our disadvantages, to the extent that we present to you the fiscal statement revealing such value that we trust it merits your approval.

#### A Comparison of War Interest Rates

It may be interesting and also informative to make a few comparisons of items of major importance in the last war, the present war, and the intervening period. In the War of 1914–1918 the average annual interest rate on all borrowings by the Dominion of Canada (up to and including the final Victory Loan in November, 1919) was approximately 5.35%. Corresponding rates then prevailed among other belligerent nations. During that war \$220,000,000 was borrowed by Canada in New York, and a further \$150,000,000 of bonds were issued and made payable either in Canada or in United States; therefore, interest and principal payments were subject to premium on United States currency.

This premium averaged 12% in the years 1920 and 1921. Therefore, the actual cost of these loans to us was greater than indicated by the above-mentioned average rate.

#### TAX-FREE BONDS

All issues, other than the Victory Loan of 1919, were exempt from income tax, causing a substantial loss in Government taxation revenue. In 1920, for example, there was in effect in Canada a normal tax of 4% upon net incomes below \$6,000 and 8% upon net incomes above \$6,000; in addition there were surtaxes ranging from 4% upon incomes between \$10,000 and \$12,000 to 64% upon the portion of an individual's income exceeding \$500,000. These tax-free bonds gradually passed into the hands of those with substantial incomes who paid a premium as high as 20% for them. There is no method to accurately ascertain the loss in taxation revenue, but it is evident it was quite material.

### MONETARY RATES AT ALL-TIME LOW

During the present war the average rate of interest on Dominion of Canada public and bank borrowings, including Treasury Bills, is less than 2.20%. A comparison of this rate with the 5.35% rate of the last war—which does not include the cost of exchange or the loss due to the non-taxable feature of the loans—shows a very striking result: that is, in the last war \$5.35 financed \$100.00; in this war it finances \$243.18, or, at the same cost we can currently finance an amount greater by 143%. There are two principal causes for the present low rate of our recent financing: first, monetary rates over quite a period of time—both in the United States and Canada—have been at an all-time low and, second, compulsory Governmental control of interest rates through the Bank of Canada.

### Inflation Disrupts Our Economic Conditions

The aftermath of inflation is a painful readjustment to normal of our distorted conditions. A brief review of the last three inflationary periods likely would be of assistance to us in evaluating our present and post-war conditions.

The period 1914-1920 shows a rapid and fairly relative increase in wages, commodity and farm prices, real estate, industrial stocks, etc. The year 1920 showed an average increase on the above items of somewhat over 110% com-

pared with the prices existing in 1914. These inflated conditions resulted, as they always do, in disrupting our economic conditions, creating excessive spending and waste, and establishing a corresponding debt. Many of us remember the disastrous result that followed in 1921.

#### PENALTIES OF INFLATION

The next period of inflation was 1924-1929. During this period prices of many items did not advance materially and some were even lower than in the previous period, with the exception of industrial stocks which, on the New York market, advanced 199%. The prices of industrial stocks as of August 31st last, compared with those existing in 1929, show a decrease of 74%, or, in other words, the value is only 26% of that of 1929. During the period 1924-1929 financing bore heavily on the borrower, as call loan rates reached a high of 20%. The inflation of the stock market drew into its net all classes of people; business was adversely affected—both domestic and foreign. The results, generally, were devastating over a period of several years—and especially to those who were responsible for the inflation.

The third period of inflation, 1939-1942. During the three-year period of the war there are two items that show rapid inflation: one is farm prices and the other is industrial wages.

#### FARMER AND FARMING PRIME FACTORS

The rapid advance in farm prices apparently is surprisingly high, but there are compensating conditions that must be taken into account. At the outbreak of the war farm prices were only on a parity with those of 1914. Therefore, an increase of 32% over these sub-normal prices does not seem to be unjust when we take into consideration the farmer's increased costs. Labour costs the farmer twice as much, or more, than formerly. Again, the farmer has no certainty of securing experienced labour and, therefore, is in a quandary as to the stock that he may raise or the products that he may grow. This year portions of his crop remained unharvested. Farm prices should not be permitted to further increase, but Government should see to it that the farmer's costs are decreased, providing him at all times a reasonable profit. We must not overlook the fact that the farmer and farming are always prime factors in our national life. In time of war we should leave nothing undone to secure the maximum effort of the farmer.

### LABOUR-PRODUCTION AND WAGES

Inflation of industrial wages is creating a dangerous situation for labour and others, and must necessarily culminate in a crash as devastating as or greater than that caused by the stock speculation of 1929. At the outbreak of the war wages were at an all-time high, and have increased since then, as of September last, 24.3%. During the present war strikes have been too numerous and for less cause, and production unnecessarily retarded. Owing to the high wages paid and shorter hours worked, labour has been drawn from other sources—and especially from the farm to the factory—thereby unbalancing our production as a whole. A high percentage of industrial labour is employed on the production of essential war materials paid for by governments, and therefore, has little relation to normal peacetime conditions.

### LOW AND ECONOMIC COSTS ESSENTIAL

Following the cessation of the war, production will be governed by the ability of the consumer to purchase, and that ability in turn will be measured by the then income. We can only sell our products in foreign markets when we can offer them on a basis competitive in quality, in price and in service. Therefore, we must keep in mind that low and economic costs will be a determining factor in our volume of business.

#### Conscript Our Manpower

Under normal conditions none of us would choose regimentation or a dictatorship, or anything that would even be similar to dictatorship, but in time of war it is difficult to keep all of our activities in a well-balanced condition; therefore, to attain the maximum co-ordination of effort and to serve our best interests, it is essential that Government should assume extraordinary powers to the end that all of our activities may be conducted equitably to the greatest benefit of all. It is quite evident that in the adequate exercise of such powers it is necessary to conscript in its entirety our manpower, and then impartially to distribute men where their services are essentially required. Conscription does not mean that all men enter the fighting forces.

Fifteen men are required for home activities to each man entering the armed forces. Those fifteen men remaining at home should be carefully selected and placed so that their efforts yield the maximum for the maintenance of those in service, and provide for our home requirements. If we are to succeed we can not longer continue to depend on the haphazard methods that have continually thrown us out of balance. Necessity will likely compel us to make this change.

### CAPITAL AND LABOUR—MUTUAL AND PARALLEL

Although one may be critical of the things not well done, he may commend the things well done. History will commend the things that Canada has done well in this war, and due credit will be accorded for the efficiency of the men and women who have given their very best efforts in these times of stress, and to those who have served in the first lines of battle. It would be an empty victory indeed if not followed by a greater unity among our people, a greater recognition of equality of their rights, a compulsion of equal responsibilities; further, in a rational and successful democracy the right and responsibility of incorporated bodies—either capital or labour—should be mutual and parallel. This is a just right that Government owes to people at large.

#### Canadian Achievements

War always presents a dark picture, but notwithstanding this Canadians may have many comforting reflections. Our country has an intelligent people. Our natural resources are great and are producing abundantly. Our farms this year have given us products to the value of over \$1,800,-000,000. Taxes have been collected in sufficient amounts to pay 52% of our total expenditures. Since the commencement of this war we have sold, on the home market, bonds totalling over \$3,500,000,000; all issues have been oversubscribed—the last one by \$250,000,000. More people subscribed to the recent issue of bonds than at any time heretofore. Through the low rate of bond financing and the high rate of taxation, incomes have been reduced to a minimum. We do not complain, but we do, as a right, demand that our efforts be not impaired or frustrated by the inefficiency or partiality of Governmental administration.

I move the adoption of the Report.

Mr. R. S. McLaughlin—I have much pleasure in seconding the motion.

The motion to adopt the Report was then presented to the Meeting and was carried unanimously.

It was moved by Mr. G. R. Medland and seconded by Mr. A. K. Pringle:

THAT Mr. A. B. Shepherd, F.C.A., of Peat, Marwick, Mitchell and Company, and Mr. D. McK. McClelland, F.C.A., of Price, Waterhouse and Company, be appointed Auditors to hold office until the next Annual General Meeting, and that their remuneration be fixed at a sum not to exceed \$12,000. (Motion carried.)

It was moved by Mr. A. MacFadyen and seconded by Mr. J. T. Hepburn:

THAT the Board of Directors for the ensuing year be: C. A. Bogert, Col. the Hon. Herbert A. Bruce, M.D., F.R.C.S. (Eng.), LL.D., M.P., C. H. Carlisle, R. Y. Eaton, R. J. Gourley, Col. the Hon. E. W. Hamber, LL.D., Maj.-Gen. D. M. Hogarth, C.M.G., D.S.O., J. M. Mackie, A. C. Matthews, R. S. McLaughlin, F. Gordon Osler, Joseph M. Pigott, Robert Rae, J. Allan Ross, C. B. Shields, H. H. Williams, and,

THAT a ballot box be now opened for the receipt of ballot papers for the appointment of Auditors and for the election of Directors, and that the poll be closed at four o'clock in the afternoon or so soon before that hour as five minutes shall have elapsed without any further vote being cast, and that the Scrutineers do certify the result of the poll to the Chairman of the Meeting. (Motion carried.)

The Chairman—You will notice two names on the ballot that have not appeared heretofore, they are Mr. Robert Rae and Mr. Charles B. Shields.

Mr. Rae needs no introduction as he has been with the Bank since boyhood and has served you as General Manager for some years. It is most encouraging to see a boy start in at the lowest position that is available and, without any setbacks, move from one post to another up to that of General Manager; then to be made a member of the Board of Directors, with the further acknowledgment of his services by the Board in appointing him a Vice-President. This comes as a result of work well done and of the confidence that has been placed in him by the Shareholders, by the Board of Directors and, I think, by everyone on the staff.

Mr. Shields is still a young man compared with some of us—a man who has a good business record and an analytical mind; a man of high character and of good judgment. I am sure you will find him an asset on the Directorate of the Bank. He is the type of man who always puts business ahead of personal interests. He has served with me on the Board of the Great Lakes Paper Co. Ltd. and is serving now on the Canada Bread Co. Ltd. Board, therefore, I can speak from experience as to his ability as a Director.

The ballots having been taken, the Scrutineers reported to the Chairman that Messrs. A. B. Shepherd, F.C.A., and D. McK. McClelland, F.C.A., had been appointed Auditors and the appropriation for their remuneration authorized, and that the gentlemen nominated as Directors had been duly elected Directors for the ensuing year.

The Chairman thanked the Shareholders for their attendance and the Meeting then terminated.

At a subsequent meeting of the Board of Directors, Mr. C. H. Carlisle was elected President, Mr. C. A. Bogert, Chairman of the Board, and Mr. R. S. McLaughlin and Mr. Robert Rae, Vice-Presidents, for the ensuing year.

The Annual Statement with copy of the Profit and Loss Account, and the Minutes of the Annual Meeting are sent to the Shareholders in accordance with the provisions of Section 53 of the Bank Act.

