

CANADIAN  
CAR & FOUNDRY  
COMPANY  
LIMITED

TWENTY-FIRST  
ANNUAL  
REPORT  
1930

MONTREAL - CANADA

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# CANADIAN CAR & FOUNDRY COMPANY, LIMITED



## BOARD OF DIRECTORS

|   |   |
|---|---|
| W. F. ANGUS, MONTREAL                     | HON. N. CURRY, SENATOR,<br>MONTREAL         |
| HON. C. P. BEAUBIEN, SENATOR,<br>MONTREAL | V. M. DRURY, MONTREAL                       |
| H. W. BEAUCLERK, MONTREAL                 | HON. E. C. SMITH, ST. ALBANS,<br>VT.        |
| W. W. BUTLER, MONTREAL                    | HON. LORNE C. WEBSTER,<br>SENATOR, MONTREAL |
| F. H. CLERGUE, MONTREAL                   | MARK WORKMAN, MONTREAL                      |



## OFFICERS

|   |   |
|---|---|
| HON. N. CURRY, <i>Chairman of the Board</i> |   |
| W. W. BUTLER, <i>President</i>              |   |
| W. F. ANGUS, <i>Vice-President</i>          | W. S. ATWOOD, <i>Vice-President</i>                     |
| A. D. NEALE, <i>Vice-President</i>          | L. A. PETO, <i>Vice-President &amp;<br/>Comptroller</i> |
| A. C. BOURNE, <i>Secretary</i>              | J. B. BRODIE, <i>Treasurer</i>                          |



## SOLICITORS

WAINWRIGHT, ELDER & MCDUGALL, MONTREAL



## BANKERS

BANK OF MONTREAL  
THE ROYAL BANK OF CANADA



## GENERAL OFFICES

621 CRAIG STREET WEST, MONTREAL

# CANADIAN STEEL FOUNDRIES LIMITED



## BOARD OF DIRECTORS

HON. C. P. BEAUBIEN      W. W. BUTLER      H. W. BEAUCLERK  
W. F. ANGUS      HON. LORNE C. WEBSTER      V. M. DRURY

## OFFICERS

W. W. BUTLER, *President*  
W. F. ANGUS, *Vice-President*      W. S. ATWOOD, *Vice-President*  
A. D. NEALE, *Vice-President*      L. A. PETO, *Vice-President &*  
           *Comptroller*  
A. C. BOURNE, *Secretary*      J. B. BRODIE, *Treasurer*



# THE PRATT & LETCHWORTH COMPANY, LIMITED

## BOARD OF DIRECTORS

HON. C. P. BEAUBIEN      W. W. BUTLER      H. W. BEAUCLERK  
W. F. ANGUS      V. M. DRURY

## OFFICERS

W. W. BUTLER, *President*  
W. F. ANGUS, *Vice-President*      W. S. ATWOOD, *Vice-President*  
A. D. NEALE, *Vice-President*      L. A. PETO, *Vice-President &*  
           *Comptroller*  
A. C. BOURNE, *Secretary*      J. B. BRODIE, *Treasurer*



# AGENCY OF CANADIAN CAR & FOUNDRY COMPANY, LIMITED

## DIRECTORS

HON. N. CURRY      V. M. DRURY      W. W. BUTLER  
F. H. CLERGUE      T. S. WYLLY

## OFFICERS

HON. N. CURRY, *President*  
W. W. BUTLER, *Vice-President*  
L. A. PETO, *Vice-President*  
A. C. BOURNE, *Secretary and Treasurer*

**Canadian Car & Foundry Company, Limited  
and Canadian Steel Foundries, Limited  
and Other Associated Companies**

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**CONSOLIDATED STATEMENT OF SURPLUS AND  
PROFITS, SEPTEMBER 30, 1930**

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|   |              |                       |
|---|--------------|-----------------------|
| Combined Profits for the Fiscal Year ending September 30, 1930    |              | <b>\$3,104,867.55</b> |
| <b>ADD:</b>   |              |                       |
| Interest earned (net) . . . . .                                   | \$143,010.99 |                       |
| Less: Interest on Bonds . . . . .                                 | 2,759.02     | 140,251.97            |
|   |              | <b>\$3,245,119.52</b> |
| <b>LESS:</b>  |              |                       |
| Provision for Depreciation . . . . .                              |              | 402,000.00            |
| <b>Profit for the Fiscal Year subject to Income Tax</b> . . . . . |              | <b>2,843,119.52</b>   |
| <b>Surplus at September 30, 1929</b> . . . . .                    |              | <b>5,030,795.76</b>   |
|   |              | <b>\$7,873,915.28</b> |
| <b>DEDUCT:</b>  |              |                       |
| Provision for Income Tax and General Purposes . . . . .           |              | 250,000.00            |
|   |              | <b>\$7,623,915.28</b> |
| <b>DEDUCT:</b>  |              |                       |
| Dividends Declared:   |              |                       |
| \$1.75 per share on Preference Stock . . . . .                    | \$525,000.00 |                       |
| \$1.75 per share on Ordinary Stock . . . . .                      | 640,150.00   | 1,165,150.00          |
|   |              | <b>1,165,150.00</b>   |
| <b>SURPLUS carried forward September 30, 1930</b> . . . . .       |              | <b>\$6,458,765.28</b> |

# CANADIAN CAR & FOUNDRY COMPANY, LIMITED

AND CANADIAN STEEL FOUNDRIES, LIMITED AND OTHER ASSOCIATED COMPANIES

## CONSOLIDATED BALANCE SHEET

September 30, 1930

| ASSETS  |                        | LIABILITIES   |                        |
|---|------------------------|---|------------------------|
| <b>COST OF PROPERTIES:</b>  |                        | <b>CAPITAL STOCK:</b>   |                        |
| Real Estate, Buildings, Machinery, Patents and Goodwill, as at September 30, 1929 .....   | \$24,033,913.51        | Preference:   |                        |
| Additions during Fiscal Year—Net.....   | 824,111.22             | Seven per cent cumulative and participating. Authorized and Issued—300,000 Shares of \$25 each..... | \$7,500,000.00         |
|   | <u>\$24,858,024.73</u> | Ordinary:   |                        |
| <b>DEPOSITED</b> with The Royal Trust Company as guarantee under Workmen's Compensation Act of Quebec—Government Bonds.....   | 110,000.00             | Authorized—400,000 Shares of no par value.  |                        |
|   |                        | Issued —365,800 Shares.....   | 9,145,000.00           |
| <b>CURRENT ASSETS:</b>  |                        |   | <u>\$16,645,000.00</u> |
| Inventories of manufactured and partly manufactured product, materials and supplies at or below cost, and not in excess of present market prices, less reserve..... | \$1,695,967.63         | <b>CURRENT LIABILITIES:</b>   |                        |
| Accounts Receivable (Less Reserve).....   | 834,605.53             | Accounts Payable and Payrolls.....  | \$ 867,522.87          |
| Call Loans—Principal and Interest guaranteed....  | 1,750,000.00           | Dividend Payable October 10, 1930—43 cents on Preference Shares.....                                | 129,000.00             |
| Bonds and Other Securities (not above market values):   |                        |   | <u>996,522.87</u>      |
| Dominion of Canada Bonds....  | \$2,243,692.00         | <b>RESERVES:</b>  |                        |
| Miscellaneous Investments.....  | 787,181.50             | Depreciation Reserves.....  | \$8,114,454.67         |
|   | <u>3,030,873.50</u>    | Net Premium from sale of Ordinary Shares.....   | 313,971.27             |
| Cash in Banks.....  | 858,928.72             | Operating and Miscellaneous Reserves.....   | 719,000.00             |
|   | <u>8,170,375.38</u>    |   | <u>9,147,425.94</u>    |
| <b>DEFERRED CHARGES</b> .....   | 109,313.98             | <b>SURPLUS</b> , as per attached statement.....   | 6,458,765.28           |
|   |                        |   | <u>\$33,247,714.09</u> |
|   | <u>\$33,247,714.09</u> |   |                        |

### AUDITORS' REPORT TO THE SHAREHOLDERS:

We have examined the Books and Accounts of the Canadian Car & Foundry Company, Limited, and its Subsidiary Companies, for the year ending September 30, 1930, and have obtained all the information and explanations which we required. And we certify that, in our opinion, the above Balance Sheet at September 30, 1930, is properly drawn up so as to exhibit a true and correct view of the state of the combined affairs of the Canadian Car & Foundry Company, Limited, and its Subsidiary Companies, according to the best of our information and the explanations given to us, and as shown by the books of the Companies. The profits of the year as shown on the attached statement are arrived at after making full provision for Bad Debts and Operating Reserves and after setting aside a special Reserve for Inventories.

MONTREAL, November 7th, 1930.

PRICE, WATERHOUSE & CO.,  
Auditors.

Approved on behalf of the Board:

W. W. BUTLER,  
Director

L. A. PETO,  
Vice-President and Comptroller

W. F. ANGUS,  
Director

# TWENTY-FIRST ANNUAL REPORT

*Year Ended September 30, 1930*



*To the Shareholders:*

Your Directors submit herewith the Twenty-First Annual Report of your Company and of its subsidiaries, Canadian Steel Foundries, Limited, and The Pratt & Letchworth Company, Limited, covering combined operations for the year ended September 30th, 1930.

After deducting the usual allowance for depreciation the operations for the year show a net profit of \$2,843,119.52 subject to Income Tax. Additional to the heavy carry-over of business from the preceding year the bookings made during the year were in substantial volume and the recent improvement in miscellaneous business other than cars was well maintained.

The Balance Sheet shows an excess of Current Assets over Current Liabilities to the extent of \$7,173,852.51 (a ratio of more than 8 to 1) as compared with the corresponding figure of \$6,163,118.32 a year ago.

A moderate amount of business is carried forward into the new year.

All the various properties of your Company have been maintained in good condition. During the year, improvements and additions to these properties were made to the extent of more than \$800,000.00 half of which was devoted to your main Steel Foundry Plant at Longue Pointe.

In the change of design of locomotive and car equipment, the tendency has been to replace built-up sections with integral castings. This has brought additional tonnage to our Steel Foundries, but has necessitated increased floor space and additional equipment. Two of the main aisles of the Foundry have been extended by 200 feet, and a complete automatic sand handling system was installed, which also embodied the drying and reclaiming of used sand. Several large moulding machines and necessary cranes were also installed, and the resultant saving in cost has been quite satisfactory.

At the Car Shops in Montreal, extensions have been made to the Machine and Blacksmith Shop, and much new equipment has been installed. Considerable of our machinery, which had given good service for a number of years, was not of sufficient capacity to fabricate, economically, the heavier types of freight and passenger cars now being built. These machines have been replaced by new machines of a heavier type. The question of handling incoming material has been given attention, and the stock yard has been improved and enlarged. All these changes and improvements have resulted in a more efficient and economic operation.

On May 5th, 1930 your Company suffered a severe loss in the death of Mr. William McMaster who served as a Director of the Company for more than twelve years. The profound sorrow and regret of the Directors was suitably recorded at the Meeting of Directors held on May 26th, 1930.

Your Directors once again desire to express their appreciation of the efficient services rendered by the entire organization during the year.

For the Directors,

W. W. BUTLER,  
President.

Montreal, November 7th, 1930.

