

# Canadian Bronze Company, Limited

Montreal, Canada



Annual Report  
1936

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CANADIAN BRONZE COMPANY, LIMITED

*and*

*Wholly Owned Subsidiary Companies*

MONTREAL BRONZE, LIMITED

NORTHWESTERN BRASS, LIMITED

ST. THOMAS BRONZE COMPANY, LIMITED

DIAMOND BRONZE COMPANY INC.

WINNIPEG BRASS LIMITED

NATIONAL BRONZE COMPANY, LIMITED

CANADIAN BRONZE COMPANY,  
LIMITED

DIRECTORS

SIR CHARLES B. GORDON, G.B.E.    SIR HERBERT S. HOLT  
ALBERT E. DYMENT                    ERNEST R. DECARY  
ROSS H. McMASTER                JOSEPH A. KILPATRICK  
RICHARD O. JOHNSON                H. CARSON FLOOD  
WILLIAM L. BAYER

EXECUTIVE OFFICERS

W. L. BAYER, *President and Managing Director.*  
R. J. KING, *Treasurer.*  
W. C. PAQUETTE, *Secretary.*  
F. C. COLE, *Assistant Secretary.*

Solicitors

WAINRIGHT, ELDER & McDOUGALL

*Executive Offices*

999 DELORIMIER AVENUE    /    MONTREAL



## CANADIAN BRONZE COMPANY, LIMITED

### TO THE SHAREHOLDERS:

Your Directors take pleasure in submitting the Income Account and Balance Sheet showing the results of the past year's business and the financial position of your Company as of December 31st, 1936.

During 1936 the outstanding balance of 7% Cumulative Sinking Fund Preferred Stock was redeemed and an issue of \$750,000 5% Preference stock made. The Company realizes a saving in dividend payments and has a simplified preferred stock as a result of this operation.

Carloadings during the year showed a fair increase over 1935, indicating more active business for your principal customers. A continuance of this improvement should enable your Company, with its facilities, to look forward to increased business in the future.

Our industrial business also shows improvement in keeping with the general increase in industrial activity.

Although the materials entering into your products have been steadily advancing in price, the operations of your Company are carefully conducted in all departments and should continue reasonably profitable. We continue to enjoy happy relations with our men and their interests are carefully watched.

Direct taxes paid during 1936 by your Company amounted to \$58,689.45, equivalent to 73 cents a share on your outstanding common stock.

Monthly meetings of your Board of Directors were held throughout the year. The books of your Company have been audited regularly and the certificate of the Auditors appears herewith.

Your Directors desire again to express their appreciation of the efficient work and loyal co-operation of their employees.

By Order of the Board,

W. L. BAYER, *President.*

# CANADIAN BRONZE COMPANY, LIMITED

AND WHOLLY OWNED SUBSIDIARY COMPANIES

Consolidated Balance Sheet as at 31st December 1936

ASSETS				LIABILITIES	
<b>CURRENT ASSETS:</b>				<b>CURRENT LIABILITIES:</b>	
Cash on Hand, in Banks and on Call . . . . .	131,945.71			Accounts Payable . . . . .	99,357.63
Accounts Receivable, less Reserve for Doubtful Accounts . . . . .	220,433.70			Dividends Payable 1st February 1937— On Preference Shares . . . . .	9,375.00
Inventories:				On Common Shares . . . . .	80,000.00
Quantities determined by actual count or weight, priced at the lower of Cost or Market and certified to by Officers of the Companies.				Dominion and Provincial Income Taxes . . . . .	50,271.75
Raw Material, Goods in Pro- cess and Finished Stock . . .	374,305.33			Sales Tax Payable . . . . .	12,309.88
Less—Raw Material held for Customers' Account . . . . .	54,486.75	319,818.58	672,197.99	<b>INSURANCE RESERVE . . . . .</b>	<b>14,734.40</b>
<b>INVESTMENTS:</b>				<b>INVENTORY RESERVE . . . . .</b>	<b>52,287.33</b>
Marketable Securities— Bonds and Preferred and Com- mon Stocks of Canadian and Foreign Companies . . . . .	216,906.15			<b>7% CUMULATIVE REDEMABLE SINKING FUND PREFERRED STOCK:</b>	
Less—Reserve . . . . .	145,111.67	71,794.48		Authorized—15,000 Shares of \$100.00 par Value . . . . .	\$1,500,000.00
(Approximate Quoted Value—\$154,997.00).				Issued and Fully Paid—12,500 Shares . . . . .	1,250,000.00
Non-Marketable Securities— Guaranteed First Mortgage Certificates . . . . .	57,500.00			Less—5,300 Shares purchased for redemption and cancel- lation prior to 31st December 1935 . . . . .	530,000.00
Less—Reserve . . . . .	22,500.00	35,000.00		7,200 Shares redeemed during year ended 31 Decem- ber 1935 . . . . .	720,000.00
Interest accrued to date . . . . .		106,794.48		12,500 Shares and 2,500 unissued shares cancelled by Supplementary letters Patent dated 26th March 1936	1,250,000.00
DEFERRED CHARGES TO OPERATIONS . . . . .			500.00	<b>5% CUMULATIVE REDEMABLE PREFERENCE STOCK:</b>	
<b>FIXED ASSETS:</b>				Authorized by Supplementary Letters Patent dated 26th March 1936. 15,000 Shares of \$100.00 Par Value . . . . .	\$1,500,000.00
Real Estate, Buildings, Machinery and Tools, Plant, Patterns, Office Furniture and Fixtures Valued on the basis of appraisals made on 30th April 1934 and 13th October 1934, by the Canadian Appraisal Company, Limited, with additions since the dates of these ap- praisals at cost . . . . .	1,403,997.62			Issued and Fully Paid—7,500 Shares . . . . .	750,000.00
Less—Reserves for Depreciation . . . . .	551,423.71	852,573.91		<b>COMMON STOCK AND EARNED SURPLUS:</b>	
<b>CONTRACTS, RIGHTS, PATENTS AND GOODWILL:</b>			1.00	Common Stock—without Nominal or Par Value: Authorized—100,000 Shares. Issued and Fully Paid—80,000 Shares . . . . .	197,395.24
			<u>\$1,632,642.38</u>	Earned Surplus—as per attached Statement . . . . .	366,911.15
					<u>564,306.39</u>
					<u>\$1,632,642.38</u>

Approved on behalf of the Board,  
C. B. GORDON }  
W. L. BAYER } *Directors*

**AUDITORS' REPORT**

TO THE SHAREHOLDERS,  
CANADIAN BRONZE COMPANY, LIMITED, MONTREAL.

We have audited the books and accounts of Canadian Bronze Company, Limited, and its Wholly Owned Subsidiary Companies for the year ended 31st December 1936, and we have obtained all the information and explanations which we have required.

We report that, in our opinion, the above Consolidated Balance Sheet is properly drawn up so as to exhibit a true and correct view of the state of the Companies' affairs, according to the best of our information and the explanations given to us, and as shown by the books of the Companies.

(Signed) McDONALD, CURRIE & CO.,  
Chartered Accountants.

MONTREAL, 27th January, 1937.

# CANADIAN BRONZE COMPANY, LIMITED

and

Wholly Owned Subsidiary Companies

## Consolidated Statement of Profit and Loss for the year ended 31st December 1936

### OPERATING PROFITS—

Transferred from Subsidiary Companies . . . . .	\$305,666.66		
Less—Provision for Depreciation of Fixed Assets . . . . .	29,860.00		
Provision for Dominion and Pro- vincial Income Taxes . . . . .	50,000.00		
Legal Fees . . . . .	903.81		
Directors' Fees . . . . .	1,771.50		
Salaries and Fees of Executive Officers . . . . .	27,248.50	109,783.81	195,882.85
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### NET REVENUE—

From Investments, Interest and Rentals . . . . .			11,445.28
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NET PROFITS—for the Year . . . . .			207,328.13
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### Deduct—Dividends Paid and Payable—

Preferred and Preference . . . . .	40,725.00		
Common . . . . .	140,000.00	180,725.00	
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### BALANCE OF PROFITS—FOR THE YEAR

Transferred to Consolidated Statement of Earned Surplus . . . . .			\$ 26,603.13
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# CANADIAN BRONZE COMPANY, LIMITED

and

Wholly Owned Subsidiary Companies

## Consolidated Statement of Earned Surplus for the year ended 31st December 1936

### GENERAL SURPLUS:

Balance at Credit as at 31st December 1935 . . . . .	343,808.02	
<i>Deduct</i> —Appropriation for Additional Income Taxes in respect of the year ended 31st Dec- ember 1935 . . . . .	3,500.00	
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	340,308.02	
<i>Add</i> —Balance of Profits for the year . . . . .	26,603.13	366,911.15
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### OTHER SURPLUS:

Provided out of Profits for Sinking Fund for Preferred Stock— Balance as at 31st December 1935 . . . . .	156,727.23	
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#### *Deduct*—

Premium paid on redemption of all outstanding 7% Cumulative Re- deemable Sinking Fund Preferred Stock . . . . .	72,000.00	
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Commissions paid on issue of new 5% Cumulative Redeemable Preference Stock . . . . .	22,500.00	
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Legal and other expenses in connection with redemption and new issue . . . .	9,939.90	
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104,439.90

Balance transferred to Inventory Re- serve . . . . .	52,287.33	156,727.23
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### BALANCE AS AT 31st DECEMBER 1936

As per Consolidated Balance Sheet . . . . .		<hr/> <hr/>
		\$366,911.15

CANADIAN BRONZE COMPANY,  
LIMITED

*Works located at*

MONTREAL, QUEBEC  
ST. THOMAS, ONTARIO  
WINNIPEG, MANITOBA  
CALGARY, ALBERTA  
LYNDONVILLE, VERMONT

*Transfer Agents:*

THE ROYAL TRUST COMPANY  
MONTREAL *and* TORONTO

*Registrars:*

THE TORONTO GENERAL TRUSTS CORPORATION  
MONTREAL *and* TORONTO





