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MANUFACTURERS OF

INDUSTRIAL PAPER BOARDS

## AND

## CORRUGATED SHIPPING CONTAINERS

95
Bathurst power 8

PAPER
COMPANY
LIMITED AND SUESIDIARY COMPANIES


B ATHURST
POWER \& PAPER
COMPANY
LIMITED

Manufacturers of Industrial Paper Bonards

Cascapedia Manufacturing \& Trading Company-Chaleurs, Que.
Logging Company

Bathurst Eleetric and Water Power Company Limited Bathurst, N.B.
Utility Compuny

Jacquet River Boom Conpany-Bathurst, N.B.
River Booming Compeny

Kraft Containers Limited-Hamilton, Ome.
Manufacharers of Corrumated Shipping Containess

Shipping Containers Limited-Montreal and Sl. Laurent, Que.
Manufarturers of Corrugated Shipping Comtainers
$1 ; 13$ i 1311


Hou. G. P. Burchill
R. G. Ivev, K.C.
J.. M. Little

## A. J. Nesbilt

*H. P. Robinson
Joseph A. Simard
P. A. Thonson
R. I. Weldon
J. 13. Woodyatt
*Deceased August 23, 1950
(1) |: |
R. 1. Weldon, President P. A. Thomson, Vice-President R. H. Christian, Secretary and Treasurer
G. A. Schryer, Asst. Treasurer F. D. Lamont, Asst. Treasurer

1 1 1 1 Y (1) R
Price Waterhouse \& Co., Montreal
(1) 1: 1 161.3

Head Office, Bathurst, N.B.
Montreal Office, 1661 Sum Life Building


## $4$

# BATHURST POWER \& PAPER COMPANY LIMITED (Incorporated under the Laws of the Dominion of Canada) 

## REPORT OF THE DIRECTORS

To the Shareholders:
The Directors submit herewith the Twenty-third Annual Report of the Company and its Subsidiary Companies, together with the Consolidated Statement of Profit and Loss for the year ended December 31, 1950, the Consolidated Statement of Earned Surplus and Balance Sheet as at December 31, 1950, and the Auditors' Report thereon.

|  | Year ended December 31 |  |
| :---: | :---: | :---: |
|  | 1950 | 1949 |
| Earnings |  |  |
| Before Depreciation, Depletion and Taxes | 85,192,322 | \$3,699,415 |

Less:


The improved earnings are mainly due to increased volume, improvement in pulp markets and savings effected through investment of monies for the expansion and modernization of production facilities.
FINANCIALFunds which became available during the year and their disposition arereviewed hereunder:
RECEIVED FROM
Net Sales of products after deducting $\$ 1,487,382$ freight and transportation costs thereon ..... $\$ 17,397,889$
Other sources, including exchange on U.S. currency, interest on investments, etc. ..... 193,167
Decrease in Working Capital . ..... 944,513
Decrease in Prepaid and Deferred Charges ..... 68,825
818,604,394
DISPOSITION OF FUNDS
Cost of products sold, represented by labour, raw materials, ad- ministrative and selling expenses, etc. ..... \$12,124,808
Contributiou to Employees' Pension Fund ..... 140,000
Interest paid. ..... 125,250
Amortization of Bond discount and expenses ..... 8,676
Provision for taxes on income ..... 1,850,000
Additions to buildings, plant and machinery ..... 2,606,343
Reduction in First Mortgage Bonds outstanding ..... 149,000
Charges (net) to Depreciation and Depletion Rescrves ..... 75,317
Dividends declared during year-
Class "A" ..... I, 200,000
Class " $B$ " ..... 325,000


Mill production increased 13,778 tons over 1949. Maximum production of Container Boards and Box Boards was maintained throughout the year. The substantial curtailment in Pulp operations, due to insufficient orders, referred to in the annual report for 1949, continued into the first half of 1950; however, improved market conditions resulted in full pulp operations during the second half of the year.

The eurrent season's logging operations are ahead of last year reflecting higher expenditures at the year end and wood inventories on hand at the mill are adequate although somewhat lower than the previous year. The quantity of wood required for mill operations has increased slightly through expanded production. Hardwoods were cut for the first time to supply the new semi-chemical pulp mill with its basic raw material.

The converting Container Plants operated at capacity and total output was considerably greater than the previous year.

While it is becoming more difficult to obtain required deliveries of supplies, repair materials, etc., inventories of these materials are being maintained at normal levels.

Inventories of pulpwood and certain basic raw materials have again been valued on the "last-in-first-out" method, and continue to be carried on the books of the Company at values substantially below present day replacement costs.

Basic costs of wages, supplies and transportation increased materially in the second half of the year.

## SALES

Consolidated sales, eliminating inter-company transactions, were $\$ 17,397,889$ being $\$ 2,340,453$ higher than 1949 . This is chiefly due to the increase in the physical volume of sales, and to a limited degree to upward price revisions which took place in all products.

Market conditions for Container Boards, Box Boards and Shipping Containers were favourable throughout the whole of 1950 . Sales and production of these products were in approxinate balance with production at capacity. Pulp capacity was fully employed during the second half of the year.

The increase in production made available through the expansion of mill and container plant facilities is being fully absorbed as rapidly as it becomes available.

## SALES DOLLAR

Wages, salaries and employees' benefits required 22.6 c of each sales dollar re-

eeived during the year. Raw materials (exclusive of pulpwood used), fuel, chemicals, repair parts, and miscellaneous supplies account for 21.4 c . Wood consumed in manufacturing took 19.6 c mainly to pay for wood purchased, woods labour, transportation, stumpage dues and other payments to governments in connection with woodlands operations.

Pederal and l'rovincial taxes on capital and income, monicipal taxes (exclusive of taxes appertaining to woodlands operations) required 10.2 c . Transportation costs for the delivery of finished products amounted to 7.8 c . Provision for depreciation on buildings and equipment and depletion on timber limits was 4.0 c . There was disbursed to pay bond interest 0.7 c and 8.0 c was declared as dividends to shareholders. The remaining 5.7 c was retained for use in the business of the Company.

Capital expenditures for additions to properties amounted to $\$ 2,606,343$.
The new semi-chemical pulp mill commenced operation at the year end. Designed and constructed by the Company's own staff this mill embodies the most advanced engineering and operating techniques. The process used is continuous and the utilization of hardwoods as the basic raw material enables the use, at Bathurst, of all the wood species found on the timber limits of the Company. It is the result of much research and development work and is the first installation of its kind in Canada. The semi-chemical pulp produced is used to manufacture BCM-Bathurst Corrugat ing Material. Shipments of this new product, to customers and to our own converting container plants, have already been found to be of the superior quality anticipated.

During the year work commenced on the modernization and rehabilitation of the boxboard machine at Bathurst and contracts were placed for the necessary equipment. It is expected that this programme will increase the production of Box Boards at Bathurst by approxinnately 10,000 tons annually. As a resulı the Company will convert a greater quantity of its Sulphite and Groundwood Pulps into finished products. The work will be completed during the summer of 1951.

The new branch Container Plant of the Company's subsidiary Shipping Containers Limited, located in the town of St. Laurent, Que, commenced operation in November. An architectural view of the new plant is shown on the inside of the back cover of this report. The plant contains a thoroughly modern research and testing laboratory for shipping containers. This central laboratory will service all our converting container plants insuring the most up-to-date quality control. It will also be used lor the development of new products and to assist customers in eonnection with their packaging requirements.

The new eighty-five inch corrugator installed in the Hamilton plant of Kraft Containers Limited has heen in satisfactory operation since last summer, adding considerably to the production of that plant. To meet the continually increasing demand for shipping containets, work is presently in progress to provide additional productive capacity at the Hamilton plant. Considerable additional foor area and auxiliary converting equipment will be added and on the completion of this work the plant will be fully expanded.

The branch plant of Shipping Containers Limited at St. Laurent, Que., and the expansion of the Hamilton plant of Kraft Containers Limited besides increasing capacity to produce shipping containers will also maintain the high service standard for which our Container Plants are known.

All plants and equipment continue to be well maintained.

The consolidated tax bill for 1950 covering Federal and Provincial taxes on income, capital and real estate taxes, stumpage dues and other governmental levies, unemployment insurance, workıneı's compcısation, etc., amounted to $\$ 2,497,409$.

DIVIDENDS

Dividends declared during the year were as follows:


## ORGANIZATION

At the year end there were 1,539 regular employees of the Company and its subsidiaries, an increase of 166 over the previous year. Additional employment was made available on the opening of the new St. Laurent branch plant of Shipping Containers Limited and through the expanded operations of Kraft Containers Limited at Hamilton. In addition there were upwards of 1,600 seasonal employees engaged in pulpwood operations on the Company's timber limits. The Directors extend their appreciation to all members of the Bathurst organization for their continued loyalty and efficient service.

Relations within the organization remain on a cordial basis. Thirty-six additional employees became eligible during the year for membership in the Quarter Century Club or Fifteen Year Service Club indicating the very satisfactory stability of employment in the Company.

Welfare plans, including group insurance, hospitalization care and retirement pensions continue to form an active part of the programme to provide for the wellbeing of both employees and their dependents. Accident prevention receives active support from management and employees and every effort continues to be made towards elimination of accidents within the Company. The pulp and paper mills at Bathurst have now received five annal awards from the National Safety Council in the achievement of safety.

Thirteen employees retired during the year and there are currently forty former employees receiving retirement benefits under the Pension Plan.

The employment of a group of eleven blind persons for the past several years on selected work at Shipping Containers Limited bes been successful. This project has been carried out in cooperation with the Canadian National Institute for the Blind. As the largest group of blind employed in any plant in Montreal, the experiment has been highly commended. No accident has occurred during their employment and absenteeism is negligible.

Training plans directed towards increasing the effectiveness of efforts at all levels of the organization continue to receive attention. A programme of training for technical graduates extending over two years was established in the Container Plants to provide additional qualified staff. Preparatory training of employees for service in the St. Laurent plant of Shipping Containers Limited and the semichemical pulp mill at Bathurst proved successful.

Upward adjustments in wages and salaries, comparable to those given in other similar sections of the industry, were granted to employees in all operations of the Company during the year.

The Directors announce with deep sorrow the death, on August 23 rd, 1950, of Mr. Howard P. Robinson, for many years a member of the Board of Directors.

On behalf of the Directors,


Montreal, March 15th, 1951.

## BATHURST

## POWER \& PAPER COMPANY

LIMITED
AND
SUBSIDIARY COMPANIES

Consolidated Statement of
Profit and Loss for the
Year Ending December 31, 1950

1949
Sales, less freight, allowances and discounts $\qquad$
1950
\$17,397,889.35
Cost of products sold.

| $11,090,652.55$ | $10,291,598.73$ |
| :--- | :--- |

Miscellancons income. . . . . . . . . . . . . . . . . . . . . . . . . . . . .

Selling, administrative and general expenses.
Contribution to employees" pension fund.
$\qquad$
Interest on bonds............................
fmortization of bond discount and expenses. $\qquad$
$\qquad$
$\$ 6,307,236.80$
$193,166.69$
\$ 6,500,403.49
$\$ 1.871,049.77$
\$ 1,034,155.45
$140,000,00$
125,250.00
8,676.37

| S 1,308,081.82 | \$ 1,171,634.64 |
| :---: | :---: |
| \& 5,192,321.67 | 8 3,699,415.13 |
| S 635,274.68 | \& 610,931.56 |
| 93.818 .22 | 87,085.70 |
| \& 729,092.90 | \$ 698,017.26 |
| S 4,463,228.77 | \& 3,001,397.87 |
| 1,850,000.00 | 1,300,000.00 |
| \$ 2,613,228.77 | + 1.701,397.87 |

Note: Inchuded in selling, administrative and general expenses are the following items-

|  | 1950 | 1949 |
| :---: | :---: | :---: |
| Oflicers' remuneration incluling subsidiary companics | \$148,541.00 | \$119.263.84 |
| Directors' lees. | 10,338.68 | 10.241 .67 |
| Legal expenses | 8,550.68 | 8.252 .72 |
|  | \$167,430.36 | \$137.758.23 |

The accompanving notes to consosidated financial statements should be read in conjunction with the above consolidated statement of prolit and loss.

## BATHURST

## POWER \& PAPER COMPANY

LIMITED

## AND <br> SUBSIDIARY COMPANIES

Consolidatite Statement of Earned Sunplus for the Yeak ending December 31, 1950

|  | 1950 | 1949 |
| :---: | :---: | :---: |
| Balance at beginning of ycar | \$4,070,052.15 | S 3,531,154.28 |
| Transfer of reserve for contingencies and insurance, no longer required | 41,312.82 | - |
| Net profit-per statement attached | 2,613,228.77 | 1,701,397.87 |
|  | \$ 6,724,593.74 | ( $5,232,552.15$ |
| Dividends on Class " $\lambda^{\prime \prime}$ shares. | \$ $1,200,000.00$ | \$ $1,000,000,00$ |
| Dividend on Class "B" shares. | 325,000.00 | 162,500.00 |
|  | \$ 1,525,000.00 | \& 1,162,500.00 |
| Balance at end of year. | S 5,199,593.74 | \$ 4,070,052.15 |

'f'he aecompanying notes to consolidated financial statements should be read in conjunetion with the above consolidated statement of earned surplus.

## AND SUBSIDIARY COMPANIES

## Consolidated Balance Sh eet - December 31, 1950

| ASSETS |  |  |
| :---: | :---: | :---: |
| (: R RRICT' ASEMS: | 1950 | 1949 |
| Cash in banks and on hand | \& 2.807.26) 208 | $83,130.6788 .06$ |
| Warketable semurties, at cost <br> (0woted value sl.90).7.65,00) | 1.920 .933 .50 | 1.102, 955.00 |
| Weobute remeivable kess resere. | 1.789 839 1.5.5 | 1.311.823.62 |
| Refiundable portion of exeres prolits tin | 34,363.4. | 11.62 .30 |
| lanemories (Vote I | 3.1025,286, 88 | 3.514.772.65 |
| Papenctiture on current mamos loyping oprations. | 1.752. 8339.07 | 1.218.3306.28 |
|  | S11.330, 5850.53 | \$10,6,3, 10,3,00 |
| PROPI:RTIES ( NOW $^{\text {a }}$ ) |  |  |
| Timber leases and liemses and undeveloped water pewers | 8 8.191.146. 97 | S 2.191 .146 .97 |
| Less: Renerse for depletion. | 1,670,285.90 | 1.547 .3336 .81 |
|  | $85.820,861.07$ | 85.8433 .810 .16 |
|  | S17.04.3,035.16 | S15,036, (0)2..50 |
| L.ess: Reserse for drymeriation | 7.218 .977 .69 | 6,000, 151.0.3 |
|  | $810.391+0.0 .7 .47$ | 8 8.308.5.410.87 |
|  | \$16,214.918.5.2 | 214,202, 351.03 |
|  |  |  |
| 11 most | \& 15.1000 .000 | 3 15,000.00 |
| It amminal value. | 4.100 | 1.00 |
|  | $8 \quad 18.101 .00$ | \& 55,004.001 |
|  |  |  |
| Prepaid taves and mexpred insuramer | $\times \quad 99.990 .27$ | $8 \quad 149,588.25$ |
| Depletion on pulpwome on hand to be ahmorbed in future "prrations | 30,502.24 | 51.977.33 |
| Deferred charges applimalde to future operations and other miserllanems dellit" (nel) | 316.580 .05 | 305,604.888 |
| I namortized pertion of bond distount and wepenses. | 127.772.29 | 136,413.66 |
|  |  | 8 643,079.12 |
| The arompansing notes to ronsolidated financial statements shomed beread in romjunction with the alowe consolidated balane where. |  |  |
|  | 828.165 .361 .92 | S2.5,604. 197.15 |
|  |  |  |


|  | 1950 | 1949 |
| :---: | :---: | :---: |
| Aerounte payable and acrered liabilition | - 1.71.-6 6.10 | $\therefore 1.030 .60 .00 .08$ |
| Fstimated taxes on income lese instalmeme paid | 1.230 .320 .11 | 85.2008 .82 |
| Other taxer and stumpage dues | 20.515 .21 | 120.516.38 |
| Bond interest arerued | 01.938 .50 | 61.938 .90 |
|  | (10).(1)\%, 10 | \%и.0\%\%, (\%) |
| Dividend on Clask "B" shares payable Warrh I. 19.51 |  | 16.2 .5 (\%).(k) |
|  | $\times 1.219 .968 .18$ | $\therefore 2.620 .832 .18$ |
|  |  |  |
| Authorized $810,000,000.00$ |  |  |
| Isabed and outstanding |  |  |
|  |  | $\times 20000100000$ |
| $33 . \%$ Sinking Fund Bombk, Serion " 1 ", maturing Januars <br> 2,1908 | $2.0100 .000 .(6)$ | 2.5 (\%), (кк), (\%) |
|  |  | $\times 3.5$ (\%. (\%) 60 |
| Deduct: |  |  |
| ```Fundr provided for redemption of 3"; Serial Bonds, Series"A", due Jamuar! 2. 1951. $100.(%н),0%``` |  |  |
| $334 \%$ bonds delivered to lruster for simh- <br> ing fund requirements January 2. 19:1. 2. . 000000 |  |  |
| $33 \%$ bonds purchased for future sinking fund requirements......... | 19).(40)(0) 61 |  |
|  |  | $\triangle 3.500 .100 .100$ |
|  |  | - 11.312 .30 |
|  |  |  |
| Authorized 750,000 mares without nominal or par value |  |  |
| lssued (Clase "A"shares ares redermabla at the option of the <br>  |  |  |
| Class "B" |  |  |
| Authorized 500,000 nhares without nominal or par valur |  |  |
| Iseued 3-5,000 shares, | 90.50000 .0610 | 16.50060 .00 |
| Farned surplus per statement attarhed | 万. 199.598 .5 | 1.000.000. 15 |
|  | S20, 0.501 .503 .5 |  |
|  | S28.16.3.301.92 | 39.3.604.19-15 |

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## BATHURST

## POWER \& PAPER COMPANY

## LIMITED

## AND

SUBSIDIARY COMPANIES

Notes to
Consolidated Financial Statements

## NOTE 1:

Pulpwood, other raw materials, supplies and finished products as determined and certified by the management; valued in respect of pulpwood and certain basic raw materials of Bathurst Power $\&$ Paper Company Limited by using a "last-in-first-out" inventory method, and in respeet of other raw materials, supplies and finished products at cost, not in excess of market.

NOTE 2:
The properties, with the exception of plants of container subsidiary companies, are included at book values at December 31, 1934 (after applying in reduction of values capital surplus of $\$ 8,804,082.45$ at December 31, 1935) plus subsequent additions at cost; plants of container subsidiary companies are included at the appraised replacement values at March 15, 1946 as reported by Industrial Valuation Company Limited plus suhsequent additions at cost.

## NOTE 3:

Commitments and expenditures incurred to December 31, 1950 in connection with present expansion programme have been reflected in the balance sheet. The management estimates that additional expenditures of approximately $\$ 800,000.00$ will be required to complete this programme.

## 'To the Sharebolders of

Bathurst Power \& Paper Company Limited:

We have examined the consolidated balance sheet of Bathurst Power \& Paper Company Limited and its subsidiary companies as at December 31, 1950 and the consolidated statements of earned surplus and profit and loss for the year ending on that date, and have obtained all the information and explanations which we required. Our examination included such tests of the accounting records and other supporting evidence and such other procedures as we considered appropriate.

In our opinion the attached consolidated balance sheet and the related consolidated statements of earned surplus and profit and loss, supplemented by the notes appended thereto, are properly drawn up so as to exhibit a true and correct view of the state of the combined affairs of Bathurst Power \& Paper Company Limited and its subsidiary companies as at December 31, 1950 and the results of the combined operations for the year ending on that date, according to the best of our information and the explanations given to us and as shown by the books of the Companies.

Price Waterhouse \& Co.. Auditors.


Wood for the Mill al Bathurst, New Brunswick

## PRODUCTS

Kraft Liner Boards
"B.C.M."
(Bathurst Corrugating Material)
Patent Coated Boards
Bleaehed Manilla Boards
Pulp \& Sereenings Boards
Coloured Boards
Strong Unbleaehed Sulphite Pulp


## SALES OFFICES

Queber
Bathurst Power \& Paper Co. Ltd. 1661 Sun Life Building, Montreal

## Ontario

ISathurst Power \& Paper Co. İtd. 159 Bay St., Toronto

Marilimes
Bathurst Power \& Paper Co. Itd. Bathurst, New Brunswick

OVERSEAS REPRESENTATIVES
Uniled Kingdom
Herbert Cox Litd., London, England
Australia
F. I ulft \& Sons Ptv Lid.

Sudnev, Australia
New Zealtrid
Neill, Cropper \& Co. Letd.
Auckland, New Tealand

Inside the
new B.C.M. Plant at Bathurst, New Brinsuich

CONVERTING
CONTAINER PLANTS

Manufacturers

Industrial
Shipping
Containers


Printing Shipping Comainers

SALES OFFICES
Quebec
Shipping Containers Ltd. 155 Beaubien St. W., Montreal

## Ontario

Kraft Containers Ltd. Cavell $\&$ Mons Avenues, Hamilton

Kraft Containers Ltd. 3 Brock Avenue, Toronto

## PRODUCTS

Corrugated Shipping Containers
Corrugated Pads
Corrugated Partitions
Corrugated Specialties
Chick Boxes
Fruit Baskets
Single Faced Rolls
Single and Double Faced Sheets

CORRUGATINGPLANTS
Hamilon, Ont.
Kraft Containers Limited
Montreal, P.Q. Shipping Containers Limited

St. Laurent, P.Q. Shipping Containers Iimited

Shipping Conuainers being processed


## TRANSFERAGENTS

The Royal Trust Company 105 St. James St. W., Montreal, Que.

The Royal Trust Company 66 King Street W., Toronto, Ont.

The Royal Trust Company 436 Main Street, Winnipeg, Man.

The Royal Trust Company
56 Prince William St., Saint John, N.B.
REGISTRARS
Bankers Thust Company
105 St. James St. W., Montreal, Que.
Bankers Trust Company
66 King Street W., Toronto, Ont.
Bankers Trust Company
436 Main Streel, Winnipeg, Man.
Bank of Montreal
2 King Street, Saint John, N.B.

New Branch Plant of Shipping Containers Limited


[^0]:    Submitted with our Report to the Shardholders dated Ferbruary 23. 19:3

