


AND SUBSIDIARYCOMPANIES


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BATHURST POWER& & PAPERMOMPANYMIMITED
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Cascapedia Manufacturing \& Trading Company
Chalcurs, Que.

Bathurst Electric aud Water Power Company Limited Bathurst, N.B.

Jacquet River Boom Company
Bathurst, N.B.

Kralt Containers Limited
Hamilton, Ont.

Shipping Containers Limited
Montreal, Que.

BOARD OF DIRECTORS

OFFICERS

AUDITORS

OFFICES

Hon. G. P. Burchili.
R. (). Ivey, k.c:
E. M. Litrie
A. J. Nesbitt
H. P. Robinson

Joseph A. Smari
P. A. 'Thomson
R. L. Weldon
J. B. Woodystr
R. L. Weldon, Presidert
P. A. Thomson, Vice-President
R. H. Chmisflan, Secretary and Treasurer
(7. A. Schryer, Asst. Treasurer
F. D. Lamont, Asst. Treasurer

Price, Wateirhouse \& Co., Montreal

Head Office, Bathurst, N.B.
Montheal Office
1661 Sun Life Building

| 1949 | 1948 |
| :---: | :---: |
| Sales (net) . . . . . . . $\$ 15,057,436$ | \$15,586,248 |
| Net Profit . . . . . . . . . . $\$ 1,701,398$ | \$ 1,685,486 |
| Per Share-Class "A" . . . . . <br> Class "B" 3.24 <br> 1.24  | $\$ \quad 3.26$ 1.26 |
| Dividends declared-Class "A" Class "B" . $\quad \$ 1,000,000$ 162,500 | $\begin{array}{r} 900,000 \\ 75,000 \end{array}$ |
| Dividends declared Class "A" per Share. . $\quad 3 \quad 2.50$ Dividends declared Class "B" per Share . | \$ $\begin{array}{r}2.25 \\ \\ \hline 2.25\end{array}$ |
| Working Capital Including Cast and Marketable Securities $(1949)$ and $34,63,645,062,63$, , $(1948)$. | $87,940,133$ |
| Properties (net) . . . . . . $\$ 14,262,351$ | \$13,691,679 |
| Funded Debt . . . . . . . . $\$ 3,500,000$ | \$3,500,000 |
|  | $814,400,000$ 840,000 |
| Earned Surplus . . . . . . $\$ 4,070,052$ | \$3,531,154 |
| Net Worth . . . . . . $\$ 19,435,052$ | \$18,771,154 |
| Production (tons) . . . . 114,133 | 122,812 |
| $\underset{\text { Excluding Seasonal Einuployces }}{\text { Employees }} 1,373$ | 1,367 |
| $\begin{gathered}\text { Payroll-all Employees } \\ \text { Including Seasonal Employeen }\end{gathered} \quad . \quad . \quad \$ 5,068,535$ | S 5,094,781 |
| Taxes . . . \$ 1,837,767 | \$ 1,863,151 |
| Taxes per Share-Class "A" ${ }^{\text {" }}$ - 4.58 | \$ 4.66 |
| Shareholders-Class "A" . . <br> Class "B"  1,467 <br> 1,243   | $\begin{aligned} & 3,464 \\ & 1,293 \end{aligned}$ |

## BATHURST POWER \& PAPER COMPANY LIMITED (Incorporated under the Laws of the Dominion of Canada)

## 'To the Sharleholders:

'The Directors submit herewith the 'I'wenty-second Annual Report of the operations of the Company and its Subsidiary Companies, together with the Consolidated Statement of Profit $\mathcal{\&}$ Loss for the year ended December 31, 1949, the Consolidated Statement of Earned Surplus and Balance Sheet as at December 31, 1949, and the Auditors' Report thereon.

## COMPARATIVEEARNINGS

|  | Year pnded December 31 |  |
| :---: | :---: | :---: |
| Earnings | 1949 | 1948 |
| Before Depreciation, Depletion and Taxes | \$3,699,415 | \$3,512,181 |
| Less: |  |  |
| Depreciation and Depletion | 698,017 | 636,695 |
| Lstimated Taxes on Jncome | 1,300,000 | 1,190,000 |
|  | $\underline{\text { \$1,998,017 }}$ | \$1,826,695 |
| Consolidated Net Earnings | \$1,701,398 | \$1,685,486 |

(hanges throughont the past year, in economic conditions and the effect of more competitive markets, were net by maintaining the high standard of efficiencies developed over past years.

Funds which became available from operations and other sources during the year, including proceeds from the sale of 25,000 Class "B" shares to an executive of the Company, and their disposition are reviewed hereunder.
RECEIVED FROM
Net Sales of produets after deducting $\$ 1,154,933$ freight and transportation costs thereon ..... $\$ 15,057,436$
Other sources, including exchange on U.S. curreney, interest on investments, relundable portion of Extess Profits Tax, etc. ..... 114,617
Sale of Class "B" Shares ..... 125,000 ..... \$15,297,053
DISPOSITION OF FUNDS
Cost of produets sold, represented by labour, raw materials, administrative and selling expenses, ete. ..... $\$ 11,189,306$
Contribution to Employees' Pension Fund ..... 140,000
Interest paid ..... 125,250
Amortization of Bond discount and expenses ..... 8,676
Provision for taxes on income ..... $1,300,000$
Additions to buildings, plant and machinery ..... 1,261,023
Increase in Working Capital ..... 40.575
Inerease in prepaid and deferred charges ..... 62,056
Charges (nct) to Depreciation and Depletion Reserves ..... 7,667
Dividends declared during year-
Class "A" . ..... 1,000,000
Class "B" ..... 162,500
$\$ 15,297,053$

## SALES DOLLAR

An analysis of the distribution of the sales dollar is informative. During 1949 out of each sales dollar employees received 23.5 cents for wages, salaries and employecs' benefits, such as pensions, welfare, life insurance, etc. Pulpwood used to produce the finished products amounted to 23.4 cents largely represented by woods labour, transportation, stumpage dues, and other payments to governments.


Other raw materials, fuel, chemicals, repair parts and miscellaneous supplies account for 21.7 cents. Federal and Provincial taxes on capital and income together with other municipal taxes (exclusive of taxes applicable to pulpwood operations) required 8.6 cents. Transportation of manufactured prodncts took 7.1 cents. Provision for depreciation to buildings and equipment and depletion on timber limits was 4.4 cents. There remained 11.3 cents out of which 0.8 ceuts was paid as interest to bondholders, 7.2 cents declared as dividends to the sharebolders, and 3.3 cents retained in the business for future use in the development of the Company.

## INVENTORIES

Consistent with the practice in effect since 1940, inventories of pulpwood and certain basic raw materials have heen valued on the "last-in-first-out" method, and continue to be carried on the books of the Company at values substantially below present day replacement costs.

## tAXES

Federal and Provincial taxes on income, capital and real estate taxes, stumpage dues and other governmental levies continue at a high level. Together with unemployment insurance, workmen's compensation, etc., the consolidated tax hill for 1949 , in respect of all the operations of the Company and its subsidiaries, a mounted to $\$ 1,837,767$, again in excess of the net profit.

## DIVIDENDS

Dividends declared during the year were as follows:


The Directors in declaring the dividends payable March 1,1950 plaeed the Class "A" stock on a regular quarterly hasis of 50 cents per share.

Capital expenditures for additions to properties amounted to $\$ 1,261,023$.
The rehabilitation programme for the Wood Preparing Department was completed during the year. Wood is no longer stored in one large pile, being now distributed in four smaller piles, with a new and fully modern fire protection system. In addition to reducing the fire hazard, the new layout has lowered the cost of handling pulpwood to and from storage.

A Venturi Scrubber has been installed, through which all the flue gases from the Kraft recovery furnaces pass. This unit, the second only of its kind, has already proved its efficiency in the reduction of ehemical fumes lost to atmosphere and in saving chemicals.

All blow pits in the Sulphite Pulp Mill, having reached an age where they were no longer serviceable, have been replaced.

Additional equipinent for the Container Plants included a new eighty-five inch corrugator installed in the Hamilton plant of Kraft Containers Limited. This equipment will add considerably to the capaeity and effieiency of that plant.

Work has already started on the construction of a semi-chemical pulp mill at Bathurst which will make use of hardwood as a raw material. The pulp therefrom will he used in the manufacture of a new and superior type of corrugating hoard, which will bear the trade name of BCM-Bathurst Corrugating Material. The installation will increase the Company's capacity for the production of Industrial Paper Boards by some 25,000 tons annually. This introduction of hardwoods such as Beech, Maple, Birch and Poplar for the manufacture of pulp provides for the use of all the woot species found on the timber limits of the Company. The project is in line with the Company's avowed policy for the efficient utilization of the forest resources and the supply to its customers of the best availahle products.
'To meet increasing requirements and to further service customers in the Montreal and surrounding areas, the necessity for an expansion of our container manufacturing facilities has become essential. The present plant of Shipping Containers Limited in Montreal cannot be further expanded. Accordingly, in January 1950, a new site of about fifteen acres was acquired in the Town of St. Laurent, where construction of the first unit of approximately eighty-five thousaud square feet will eommence this spring. These additional manufacturing facilities will be operated as a branch of the present plant of Shipping Containers Limited.

MILL PRODUCTION
IN TONS

|  | 1949 | 1948 |
| :--- | :---: | :---: |
| KRAF T | 79,152 | 79,707 |
| PULP | 14,817 | 22,006 |
| BOXBOARD | 20,164 | 21,099 |
|  | 114,133 | 122,812 |

## PRODUCTION

Mill production was 8,679 tons lower than in 1948. Curtailment was due to insufficient orders, more particularly in Unhleached Sulphite Pulp which accounted for 7,189 tons of the reduction. Kraft and Boxboard during the second half of the year operated on a maximum production basis.

Woods operations are normal with no reduction in this season's pulpwood cut. Wood inventories are closely in line with production requirements.

While the Container Plants suffered slight curtailment in operations early in the year, total production for the full year was somewhat in excess of 1948.

## SALES

Consolidated Sales, eliminating inter-company transactions, were $\$ 15,057,136$ compared with $\$ 15,586,248$ for the year 1948. The reduction is chiefly represented by lower volume and reduced prices for Unbleached Sulphite Pulp. Prices of Kraft products, Boxhoards and Shipping Cases remained unchanged doring 1949.

Sales and production of all products have remained in reasonable balance througbout the ycar and inventories of finished goods at the year end were normal. While market conditions for Unbleached Sulphite Pulp improved somewhat toward the year end, demand for this product remained well helow normal capacity. Demand for the Company's Kralt Products, Boxhoards, and Shipping Cases daring the second half of the year was fully up to the capacity of the plants to produce.

The Company primarily manufactures and sells Industrial Paper Boards and Shipping Cases-Boxboards, Kralt Paper Boards and Kralt Paper Board Shipping Cases. 'The basic market for these is Canada, and through their sale the Company serves Canadian industry in all its ramifications. Thus, as Canadian goods find their way to the four corners of the earth so do the Company's produets, scientifically packaging and protecting Canadian merchandise. Dollar shortages, curreney
devaluation, trade agreements and the return to multi-lateral trade all have an indirect hut important hearing on the Company's economic welfare. The growth and simulus of Canada"s trade, internal and external, is growth and stimulus to the Company.

Sales, Research and Operating Departments co-operate closely to hetter serve Canadian industry.

## ORGANIZATION

Relations within the organization continue on an understanding and harmonious hasis. Fmployees are constantly informed, through the Mutual Interest Board and other meetings, of the progress of the Company and of the problems being faced from time to time in all fields of endeavour.

Amendment of the Pension Plan, effective July 1, 1949, was a highlight of the Mutual Welfare programme. The amended plan which provides somewhat larger benefits for employees on their retirement now includes all subsidiary companies. 'T'wenty-nine lormer employees are currently receiving retirentent benefits.

Stability of employnent shown hy grow th of the long time Service Cluhs, maintained within the organization, is a continued source of satisfaction and pride to all. The Quarter Century Club now has a total of one hundred and sixty-four memhers with the addition of forty-three during the past year. Most of the menbers are still in active employment. The Fifteen Year Club has one hundred and twenty memhers.

Other welfare activities, including the hospital service plan for employees and their familics, are being actively followed so that the employees well-being may be steadily bettered.

Safety, which is a matter of cducation and facilities, is followed closely as a major activity of the lersonnel Department, and over the years there has been constant improvement.

At the year end there were 1,373 regular employees of the Company and its, subsidiaries, iu addition to the usual seasonal employees of the Woodlands and other divisions.

The loyalty, co-operation and efficient service rendered by all is acknowledged and appreciated by the Directors.

Mr. Elliott M. Little was elected to the Board, replacing Lt.-Col. H. J. Webb. deceased.

On behalf of the Directors,


Montieal, March 9th. 1950.
Presiden.

## BATHURST

## POWER \& PAPER COMPANY

LIMITED

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AND
SUBSIDIARY COMPANIES
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Consolidated Statement of

Profit and Loss for the

Year Ending Degember 31, 1949

| 1949 | 1948 |
| :---: | :---: |
| S15,057,436.06 | \$15,586,247.81 |
| 10,291,598.73 | 11,000,690.35 |
| 3 4,765,837.33 | 8 4,585,557.46 |
| 105,212.44 | 81,302.72 |
| \$ 4,871,049.77 | \$ 4,666,860.18 |
| \$ 897.708 .28 | \$ 923,334.94 |
| 140,000.00 | 100,000.00 |
| 125,250.00 | 108,435.61 |
| 8,676.36 | 8,676.40 |
| -.. | 14,232.14 |
| \& 1,171,634.64 | \$ $1,154,679.09$ |
| \$ 3,699.415.13 | \$ 3,512,181.09 |
| $=610,931.56$ | $8545,188.73$ |
| 87,085.70 | 91,506,26 |
| 8 698.017.26 | 8 636,694.99 |
| \$ $3.001,397.87$ | \& 2,875.486.10 |
| 1,300,000.00 | I, 190,000.00 |
| \$ 1.701.397.87 | \& $1,685,486.10$ |

Note: lncluded in selling, arlministrative and gencral expenses are the following items -

Officers' remuneration including subsidiary companies

1949

| $\$ 119,263.84$ | $\$ 106.681 .90$ |
| ---: | ---: |
| $10,241.67$ | $8,765.00$ |
| $8,252.72$ | $19,549.17$ |
|  |  |
| $137,758.23$ |  |

The accompanying notes to consolidated financial statements should be read in conjunction with the above eonsolidated statement of profit and loss.

BATHURST
POWER \& PAPER
COMPANY LIMITED
AND
SUBSIDIARYCOMPAMIES


The accompanying notes to consolidated financial statements should be read in conjunction with the above consolidated statement of earned surplus.

## BATHURST POWER \& PAPER COMPANY LIMITED

## AND SUBSIDIARY COMPANIES

## Consolidated Balance Sheet - December 31, 1949

| ASSETS |  |  |
| :---: | :---: | :---: |
| (\%RRIVT SSEFTS: | 1949 | 1948 |
| ( awh in banhe and on call | * 3.130.678.06 | $\therefore 2.010 .5 .91 .30$ |
| Warhetable securities at com <br> (S)uoted value Sl. 101. .).0.(M) | 1.102.95,5.00 | 1.039 .268 .50 |
| Dreounte receitable. lese reserve | 1.311.828.60 | 1.376 .03 .34 .13 |
|  taver on income |  | 11.923 .300 |
|  | 3.514.3:3.0.5 | 3.880, 138.25 |
| Pipmoditures on current masonis lopging operations | 1.218 .300 .28 | 1.790.4.00.78 |
|  | * 10.0108 .510 .51 | $\times 10.100^{-1008.02}$ |
|  | $\times \quad 11 .(022.39$ | $\times \quad .31 .786 .73$ |
|  |  |  |
| Thimber leases and lienses and underloped water powers | * $\mathrm{C.191.146.97}$ | $\times 2.191 .160 .98$ |
| I, ess: Resorve for depletion | 1.597 .3360 .81 | 1.508.841.88 |
|  | - 5.8393 .8110 .16 | $\times 5.982 .305 .09$ |
| Iand. building. plant and marhiners. |  | \$13.75.5.609.32 |
|  | 0.668 .151 .603 | 6.0606.295.51 |
|  | * 8.3308 .510 .85 | $\times 8.709 .373 .61$ |
|  | \$14.202, 35, 1.03 | \$13.691.678.71 |
|  sumdrs inswimema. |  |  |
|  |  |  |
| 11 cost | 15.000.010 | $\because \quad 15.000 .00$ |
| It nominal valur | 4.00 | 4.00 |
|  | \& 45.001 .00 | 8 5. 5.001 .00 |
| DFFERREI) (IH DRCFS: |  |  |
| Prepairl taxes and uncepired insurance. | 119.588.2.5 | $\therefore \quad 50.001 .23$ |
| Drplotion on pulpwoxd on hand to be atborbed in fulture opreation: | 51.976.33 | \%1.127.06 |
| Deforred ehargen applicable to future operations and wher miswellaneons debits (ner) | 305, 66.18 .88 | 330.360.40 |
| I namortized pertion of bond diseromt and expenses. | 136.4483 .66 | 145.125.02 |
|  | * 643.679 .12 | \& 881.022 .71 |
|  | \$25.604.197.15 | 824.767 .090 .90 |


| (: R RREVT II \BHIITIS: | 1949 | 1948 |
| :---: | :---: | :---: |
| Sroomen payable and arerucd liabilitios | $\therefore 1.1030 .60 .0 .108$ | - 915.32010 .1 |
|  | 853.068. 8 | (109) 183.6 |
| Wher taver and atumpage dues | 120.711 .58 | 26.3 .151 .92 |
| Bend interres arerued | 01.938.71 | 61.938 .50 |
| Dis idend on Cham " ${ }^{\text {a }}$, haren payable March 1. 19.0) | $110.000 .00 \%$ | 8.0.0\%0.(4) |
|  | 16.2 .500 .001 |  |
|  | $\therefore 2.62-8.832 .14$ | - 2.160 .89 .15 .5 |
| FIRST जOARTC: Suthorized $x$ (0.000).000.(0) |  |  |
| Inwued |  |  |
|  ammom commowing Jantar! -2. 1951 | - 809.(\%)2, (\%) | $\times$ sinicherime |
|  <br> 2. 1968 | 2.800 .190 .0010 |  |
|  | \& 3.300.000. 0101 | - 3.500. (\%) (\%) |
|  | $\pm 11.312 .82$ | - 39.11.1.15 |
| (01110) work idn sikple |  |  |
| Clus " ${ }^{\text {c }}$ |  |  |
| Vuthoriars -50,000 wharex without nominal or par walue |  |  |
|  | *12.100.(200.00) |  |
| (Class ")" shares are redermable at the option of the (ompany at son.0) pershare upen thirt day " notice, |  |  |
| ( Casx "B" |  |  |
| Authorized Som,000 whares without nominal or par valur |  |  |
|  | "0.う.that.(0) |  |
| Parned murplus per itatrment attached | 1.050.0150.15; | 3.5ib154.20 |
|  | -14.435.115-15 | -18.7.1.1.3.28 |
| The accompany ing notes to consolidated finameial nat coments should ber read in conjunction with the ahoere comestidated balane shere. |  |  |
|  | \$25.004.19-15 |  |

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## BATHURST

## POWER \& PAPER COMPANY

## LIMITED

AND<br>SUBSIDIARYCOMPANIES

Nores to
Consulidated Financial Statements

## NOTE 1:

Pulpwood, other raw materials, supplies and finished products as determined and certified by the management; valued in respect of pulpwood and certain basic raw materials of Bathurst Power $\mathcal{\&}$ Paper Company Limited by using a "last-in-first-out" inventory method, and in respeet of other raw materials, supplies and finished products at cost, not in excess of market.

NOTE 2:

At book values December 31, 1934, with the cost of subsequent additions (excepting plants of container subsidiary companies carried at appraised replacement value of $\$ 2,080,951.58$ as cerlified by Industrial Valuation Company Limited as at March 15, 1946) and after applying in reduction of values capital surplus of $\$ 8,804,082.45$ at December 31, 1935.

## NOTE 3:

Commitments and expenditures incurred to December 31, 1949 in connection with present expansion programnes have been reflected in the balance sheet. The management estimates that additional expenditures of approximately $\$ 1,850,000.00$ will be required to complete these progranmes.

## To the Shareholders of <br> Bathunst Power \& Papen Company Limited:

We have examined the consolidated balance sheet of Bathurst Power \& Paper Company Limited and its subsidiary companies as at December 31, 1949, and the consolidated statements of profit and loss and earned surplus for the year ending on that date, and have obtained all the information and explanations which we required. Our examination ineluded such tests of the accounting records and other supporting evidenee and such other procedures as we considered appropriate.

In our opinion the attached consolidated balance sheet, supplemented by the notes appended thereto, is properly drawn up so as to exhibit a true and correct view of the state of the combined affairs of Bathurst Power \& Paper Company Limited and its snbsidiary companies as at December 31, 1949, and the related consolidated statements of profit and loss and carned surplus present fairly the results of the combined operations for the year ending on that date, according to the best of our information and the explanations given to us and as shown by the books of the Companies.

Price, Waterhouse \& Co., Auditors.

February 27, 1950


PULP PAPERAND BOARDMILLS, BATHURST, NEWBRUNSWICK

SALES OfflCES

Quebec
Bathurst Punela \& Papea Go. Itdo. 1661 Sun Lile Building, Mondreal

Ontario
Bathuest Power \& Paper Co. Itom. 159 Bay St. Toronto

## Maritimes

Bathurst Power \& Papeh Co. Iatd. Bathurst, Vew Branswich

Strong L'nbleached Sulphite Pulp

$D E S / G N / X N G$

Corrugated Shipping Cases
Corrugated Pads
Corrugated Paxtitions
Corrugated Speeialties
Chick Boxes
Fruil Baskets
Single Faced Rolls
Single Faced Sheets
Double Faced Sheets


CONSTRUCTING

SALES OfFICES
Quebec
Shipping Containers Ltd.

155 Beaubien St. W., Montreal

## Ontnrio

Kraft Containers Ltd.
Cavell $\&$ Mons Avenues, Hamilton
Kraft Contanens Itd.
3 Brock Avenue, Toronto

CORRUGATINGPLANTS
Shipping Containers Ltd.
Montreal, P.Q.
Kraft Containers Itid.
Hamilton, Ont.

IRANSFER AGENTS
The Royn Trest Company 105 St. James St. W., Montreal, Que.

The Royal Tuust Company 66 King Street W., Toronto, Ont.

Tine Roxar Trust Company 436 Main Strcet, Winnipeg, Man.

Tue Royal Trust Company 56 Prince William St., Saint John, N.B.




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