

# Anglin-Norcross Corporation Limited

## and Subsidiary Companies

---

### REPORT OF THE BOARD OF DIRECTORS TO THE SHAREHOLDERS FOR THE PERIOD ENDING DECEMBER 31st, 1946

#### TO THE SHAREHOLDERS:

On behalf of your Directors, I submit the Annual Report of your Company for the year 1946.

An increased volume of business is reflected in this Statement, and particular reference is drawn to the following items:—

**EARNINGS** for the year amounted to \$90,383. an increase of \$36,291. over 1945. Earnings on the Common Stock for the year were \$13.77 per share as compared with \$8.24 per share in the year 1945.

**FINANCIAL POSITION** of the Company continues to be strong. The Balance Sheet shows that Current Assets of \$1,468,336. exceed Current Liabilities of \$652,230. by \$816,106. and an increase in working capital during the past year of \$63,968.

**MATERIAL AND PERISHABLE TOOL ACCOUNT** is substantially higher due to increased quantity of granite being processed by your Subsidiary, Anco Granites Limited, and to larger inventories of materials purchased for projects under construction.

**BONDS AND INVESTMENT ACCOUNT** is reduced to provide the necessary additional funds, required by increased volume of operations.

**PLANT AND EQUIPMENT ACCOUNT** is increased by the purchase of additional units of equipment and by the replacement of obsolete machines.

**MILE END PLANT** value has been appraised and adjusted downward.

**PROPERTIES, MONTREAL,** have been reduced by the sale of property no longer essential to the business.

**DEPRECIATION RESERVE**—Provision has been made for depreciation in the amount of \$28,838. for the year less an amount of \$24,306. written off to cover the disposal of assets either by sale or caused by obsolescence, leaving a net addition to the Depreciation Reserve of \$4,531.

**DIVIDEND**—An annual dividend of \$1.50 per share plus an extra dividend of \$1.00 per share for the year 1946 was declared by your Directors and made payable 1st February 1947.

**PROFIT SHARING PLAN**—Modification of the Wartime Salaries Order permitted action under this plan.

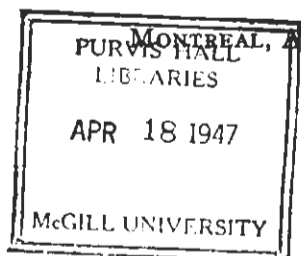
**OPERATIONS**—Volume during 1946 increased somewhat over the previous year. Business carried forward into 1947 is substantial. Although shortages of materials and skilled workers delayed progress on contracts during 1946, indications are that increased quantities of materials are becoming available and that the rehabilitation and apprentice programmes are beginning to alleviate shortages of mechanics. Certain projects have been deferred because of higher construction costs but a large demand for construction appears to be continuing.

**RESEARCH**—Cost studies were continued throughout the year to develop more economical building methods. Increased labour costs and lower productivity together with the development of new types of equipment, indicate an increasing advantage in furthering the mechanization of operations. Preliminary cost studies were prepared during the year for numerous contemplated construction projects.

**STAFF**—The appreciation of the Directors is recorded for the loyal and efficient service rendered by the staff throughout the year.

Respectfully submitted on behalf of the Directors,

PHILIP NORCROSS GROSS  
PRESIDENT



# Consolidated Balance Sheet

December 31st, 1946

## Assets

### CURRENT ASSETS:

Cash on Hand and in Banks.....	\$153,837.61
Bonds and Investments—At Cost.....	310,659.47
(Market Value \$316,481.75)	
Accounts Receivable.....	924,678.27
Material and Perishable Tool Inventories at the lower of Cost or Market.....	79,160.94
<b>TOTAL CURRENT ASSETS.....</b>	<b>\$1,468,336.29</b>

Refundable Portion of Excess Profits Tax..... 39,373.93

### FIXED ASSETS:

Plant and Equipment, At Cost.....	473,910.85
Office Building and Iberville Granite Cutting Works, At Cost.....	\$133,304.40
Mile End Yard—Buildings, At Cost.....	15,116.05
Mile End Yard—Land as appraised by Westmount Realities Limited, Feb. 5th, 1946.....	35,000.00
Properties—Montreal.....	1,585.68
	185,006.13
	658,916.98
<i>Less:</i> Depreciation Reserve.....	430,737.78
	228,179.20

\$1,735,889.42

## Liabilities

### CURRENT LIABILITIES:

Accounts and Bills Payable.....	\$573,397.00
Dividend Payable (Declared Payable Feb. 1st, 1947)	16,400.00
Provision for Income and Excess Profits Taxes (After prepayment of \$15,750.00).....	62,433.07
<b>TOTAL CURRENT LIABILITIES.....</b>	<b>\$652,230.07</b>

Investment Reserve..... 87,556.10

### CAPITAL STOCK:

Common, No Par Value	
Authorized..... 10,000 Shares.....	
Issued..... 6,560 Shares.....	32,800.00

SURPLUS—EARNED..... 923,929.32

SURPLUS—DEFERRED

Refundable Portion of Excess Profits Tax.....	39,373.93	963,303.25
---	-----------	------------

\$1,735,889.42

We have audited the Books and Accounts of ANGLIN-NORCROSS CORPORATION LIMITED, and its Subsidiaries, Anglin-Norcross Quebec Limited, Anglin-Norcross Ontario Limited, Anco Granites Limited, Anglin-Norcross Maritime Limited and Rosslin Improvement Company Limited, for the year to December 31, 1946.

We have verified the Securities and the Revenue therefrom. The usual Depreciation has been provided on Buildings, Plant and Equipment.

In our opinion, the above Consolidated Balance Sheet is properly drawn up so as to exhibit a true and correct view of the state of the Company's affairs, according to the best of our information and the explanations given to us, and as shown by the books of the Company. All our requirements as Auditors have been complied with.

WILSON, BIRNIE & SEYMOUR,  
Chartered Accountants

MONTREAL, FEBRUARY 4TH, 1947.

Approved— { PHILIP N. GROSS }  
                  { THOMAS A. GUNN } Directors

# COMPANIES

## Surplus—Earned

Profit on Completed Contracts and Work in Progress after providing for all Operating Expenses and Depreciation of \$28,838.23, together with Income from Investments of \$17,578.32 for the year to December 31st, 1946 . . . . .		\$209,479.90
DEDUCT:		
Directors Fees . . . . .	\$ 2,750.00	
Executive Remuneration . . . . .	38,007.05	
Legal Fees . . . . .	200.00	
Provision for Income and Excess Profits Taxes . . . .	78,139.07	119,096.12
		<hr/>
Net Profit for Year to December 31st, 1946 . . . . .		90,383.78
Earned Surplus, December 31st, 1945 . . . . .	854,984.54	
<i>Add:</i> Reserve for Profit Sharing Plan transferred to Surplus . . . . .	20,486.00	
	<hr/>	875,470.54
DEDUCT:		
Adjustment re Appraisal of Land at Mile End Yard . . . . .	25,525.00	849,945.54
	<hr/>	940,329.32
DEDUCT:		
Dividend on Common Shares @ \$2.50 per Share . . . .		16,400.00
		<hr/>
EARNED SURPLUS, <i>December 31st, 1946</i> . . . . .		<u><u>\$ 923,929.32</u></u>

## Clients - 1946

ABBOTT LABORATORIES LIMITED  
AMERICAN CAN COMPANY  
AYERST, McKENNA & HARRISON LIMITED  
BANK OF MONTREAL  
BARCLAYS BANK (CANADA)  
BARRETT COMPANY LIMITED  
BELDING-CORTICELLI LIMITED  
COLONEL A. L. BISHOP  
BON AMI LIMITED  
BRANDRAM-HENDERSON LIMITED  
ALLAN BRONFMAN ESQ.  
BUILDING PRODUCTS LIMITED  
CANADA BUILDING MATERIALS LIMITED  
CANADA CYCLE & MOTOR COMPANY LIMITED  
CANADA LINSEED OIL MILLS LIMITED  
CANADA PERMANENT MORTGAGE CORPORATION  
CANADIAN ARSENALS LIMITED  
CANADIAN BANK OF COMMERCE  
CANADIAN GENERAL ELECTRIC COMPANY LIMITED  
CANADIAN NASHUA PAPER COMPANY LIMITED  
CANADIAN PACIFIC RAILWAY COMPANY  
CARTER'S INK COMPANY OF CANADA LIMITED  
CHATEAU APARTMENTS  
CINE-WORLD CANADIAN (PAPINEAU) CORPORATION  
CONSUMERS' GAS COMPANY  
R. L. CRAIN LIMITED  
CRYSTAL GLASS & PLASTICS LIMITED  
DOMINION BRIDGE COMPANY LIMITED  
DOMINION OF CANADA  
DEPARTMENT OF MUNITIONS & SUPPLY  
DOMINION GLASS COMPANY LIMITED  
DOMINION RUBBER COMPANY LIMITED  
LOUIS DRUMMOND ESQ.  
DRUMMONDVILLE COTTON COMPANY LIMITED  
EASTMAN PHOTOGRAPHIC MATERIALS LIMITED  
T. EATON COMPANY LIMITED OF MONTREAL  
FIRESTONE TIRE & RUBBER COMPANY OF QUEBEC LIMITED  
FRY-CADBURY LIMITED  
THE GARTH COMPANY  
W. & A. GILBEY LIMITED  
GLOBE & MAIL  
CHAS GURD & COMPANY LIMITED  
J. O. HASTINGS ESQ.  
HOBBS GLASS LIMITED  
FRANK W. HORNER LIMITED  
KELLOGG COMPANY OF CANADA LIMITED  
KENDALL BROTHERS INCORPORATED  
A. C. LESLIE & COMPANY LIMITED  
LEWIS BROTHERS LIMITED  
ELI LILLY & COMPANY (CANADA) LIMITED  
LION VINEGAR COMPANY LIMITED  
MERCK & COMPANY LIMITED  
ROBERT MITCHELL COMPANY LIMITED  
MONTREAL COTTONS LIMITED  
NORTH AMERICAN LIFE ASSURANCE COMPANY  
NORTHERN MINER PRESS LIMITED  
ONTARIO RESEARCH FOUNDATION  
ORANGE CRUSH LIMITED  
PEPSI-COLA COMPANY OF CANADA LIMITED  
PRICE BROTHERS & COMPANY LIMITED  
PROVINCE OF ONTARIO  
DEPARTMENT OF PUBLIC WORKS  
ROSSLIN IMPROVEMENT COMPANY LIMITED  
SANGAMO COMPANY LIMITED  
SEVEN-UP OF MONTREAL LIMITED  
J. R. SHORT MILLING COMPANY (CANADA) LIMITED  
THE SINGER MANUFACTURING COMPANY  
STANDARD BRANDS LIMITED  
TORONTO DAILY STAR  
TURNER & NEWALL (CANADA) LIMITED  
WINDSOR HOTEL LIMITED

# Anglin-Norcross Corporation Limited

---

## BOARD OF DIRECTORS

J. P. ANGLIN . . . . .	Montreal	P. N. GROSS . . . . .	Montreal
F. H. BACQUE . . . . .	Toronto	T. A. GUNN . . . . .	Montreal
G. W. BIRKS . . . . .	Montreal	J. E. HARRINGTON . . . . .	Montreal
H. J. GROSS . . . . .	Montreal	W. S. LESLIE . . . . .	Montreal

---

## OFFICERS

<i>Chairman of the Board</i> . . . . .	HENRY J. GROSS
<i>President</i> . . . . .	PHILIP NORCROSS GROSS
<i>Vice-President</i> . . . . .	WILLIAM G. LAMBERT
<i>Vice-President</i> . . . . .	ROBERT W. JOHNSTONE
<i>Vice-President and Secretary-Treasurer</i> . . . . .	THOMAS A. GUNN
<i>Assistant Secretary-Treasurer</i> . . . . .	LESTER S. UNDERWOOD

---

## SUBSIDIARY COMPANIES

ANGLIN-NORCROSS QUEBEC LIMITED . . . . .	892 Sherbrooke St. W., Montreal
ANGLIN-NORCROSS ONTARIO LIMITED . . . . .	57 Bloor Street West, Toronto
ANGLIN-NORCROSS MARITIME LIMITED . . . . .	319 Roy Building, Halifax
ANCO GRANITES LIMITED . . . . .	Iberville, Que.
ROSSLIN IMPROVEMENT COMPANY LIMITED . . . . .	892 Sherbrooke St. W., Montreal