

Anglin-Norcross Corporation Limited

and Subsidiary Companies

REPORT OF THE BOARD OF DIRECTORS TO THE SHAREHOLDERS FOR THE PERIOD ENDING DECEMBER 31st, 1943.

Your Directors submit herewith a Consolidated Balance Sheet showing the condition of the Company at the close of our fiscal period which ended December 31st, 1943.

Adequate provision has been made for depreciation, contingencies and doubtful debts, also estimated allowances for Income and Excess Profits taxes.

The volume of construction work carried out by your Company in 1943 was the largest in its history and practically devoted to Government requirements for war necessities.

Despite adverse working conditions, all contracts entrusted to your Company were satisfactorily and successfully conducted.

Naturally, however, our net earnings were affected by minimum profits and heavy taxation.

With the wartime expansion programme practically completed and with private industry awaiting cessation of hostilities before reconstruction or new construction, building prospects for 1944 cannot be optimistically forecasted.

During the year 1943 there were 12,506 shares of our Preferred Stock called for redemption but our liquid position has been well maintained and our investment returns have been satisfactory.

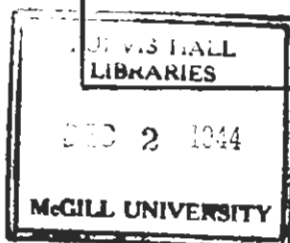
Your Directors regret to record the deaths in November 1943 of Mr. George A. Lowles, Treasurer, and Mr. William P. Mitchell, Building Superintendent. These men contributed efficient and faithful service since the inception of this Company.

The Directors wish to express appreciation to the Staff and Employees for their faithful, loyal and efficient services during the past trying and difficult year.

Respectfully submitted on behalf of the Directors,

HENRY J. GROSS,
PRESIDENT.

MONTREAL, APRIL 10TH, 1944.



ANGLIN-NORCROSS CORPORATION LIMITED AND SUBSIDIARY COMPANIES

Consolidated Balance Sheet

December 31st, 1943

Assets

CURRENT ASSETS:	
Cash on Hand and in Banks	\$158,866.42
Bonds and Investments, At Cost	583,347.16
(Market Value \$570,457.50)	
Accounts Receivable	476,797.92
TOTAL CURRENT ASSETS	\$1,219,011.50
Refundable Portion of Excess Profits Tax	30,857.64
Material and Perishable Tool Inventories, at the lower of Cost or Market	16,773.01
FIXED ASSETS:	
Plant and Equipment, At Cost	\$397,872.09
Office Building, Mile End Plant and Iberville Granite Cutting Works, At Cost	\$170,386.20
Properties—Montreal	21,585.68
	<u>191,971.88</u>
	\$589,843.97
Less: Depreciation Reserve	351,445.77
	<u>238,398.20</u>
	<u><u>\$1,505,040.35</u></u>

Liabilities

CURRENT LIABILITIES:	
Accounts and Bills Payable	\$321,704.45
Provision for Income and Excess Profits Taxes (After Prepayment of \$63,799.98)	76,910.91
TOTAL CURRENT LIABILITIES	\$ 398,615.36
Investment Reserve	63,293.09
CAPITAL STOCK:	
Preferred, 5% Redeemable, Non Cumulative Authorized and Issued	65,600 Shares..... \$656,000.00
Less: Redeemed	46,841 Shares..... 468,410.00
	18,759 Shares..... \$187,590.00
Common, No Par Value Authorized	10,000 Shares.....
Issued	6,560 Shares..... 32,800.00
	220,390.00
CAPITAL SURPLUS	468,410.00
SURPLUS—EARNED	\$323,474.26
SURPLUS—DEFERRED	
Refundable Portion of Excess Profits Tax	30,857.64
	354,331.90
	<u>\$1,505,040.35</u>
SURPLUS—EARNED	
Profit on Completed Contracts after providing for all Operating Expenses and Depreciation of \$21,645.83 together with Income from Investments of \$21,595.04, for the Year to December 31st, 1943	\$ 249,259.13
DEDUCT:	
Directors Fees	\$ 2,775.00
Executive Salaries	23,600.00
Legal Fees	827.50
Provision for Income and Excess Profits Taxes (of which the Refundable Portion is \$18,071.92)	134,194.38
	161,396.88
Net Profit for Year to December 31st, 1943	\$ 87,862.25
Earned Surplus, December 31st, 1942	\$351,193.31
Add: Adjustment of Reserve for Depreciation of Materials and Perishable Tools. \$ 21,993.23	
Cancellation of Dividends Payable Out- standing	118.50
	\$ 22,111.73
Deduct: Adjustment of Income and Excess Profits Taxes	12,633.03
	9,478.70
	\$360,672.01
Deduct: Transferred to Capital Surplus	125,060.00
	235,612.01
Earned Surplus, December 31st, 1943	<u>\$ 323,474.26</u>

We have audited the Books and Accounts of ANGLIN-NORCROSS CORPORATION LIMITED, and its Subsidiaries, Anglin-Norcross Quebec Limited, Anglin-Norcross Ontario Limited, National Granite Works Limited, Anglin-Norcross Maritime Limited and Rossin Improvement Company Limited, for the year to December 31st, 1943.

We have verified the Securities and the Revenue therefrom. The usual Depreciation has been provided on Buildings, Plant and Equipment.

In our opinion, the above Consolidated Balance Sheet is properly drawn up so as to exhibit a true and correct view of the state of the Company's affairs, according to the best of our information and the explanations given to us, and as shown by the books of the Company. All our requirements as Auditors have been complied with.

WILSON, BIRNIE & SEYMOUR,
Chartered Accountants.

MONTREAL, JANUARY 20TH, 1944.

Approved— { HENRY J. GROSS } Directors
 { PHILIP N. GROSS }

Anglin-Norcross Corporation Limited

BOARD OF DIRECTORS

J. P. ANGLIN	Montreal	P. N. GROSS	Montreal
F. H. BACQUE	Toronto	T. A. GUNN	Montreal
G. W. BIRKS	Montreal	W. S. LESLIE	Montreal
H. J. GROSS	Montreal	G. L. MAGANN	Toronto

OFFICERS

<i>President</i>	HENRY J. GROSS
<i>Vice-President and Manager</i>	PHILIP NORCROSS GROSS
<i>Vice-President</i>	DOUGLAS G. ANGLIN
<i>Vice-President</i>	ROBERT W. JOHNSTONE
<i>Vice-President</i>	WILLIAM G. LAMBERT
<i>Secretary-Treasurer</i>	THOMAS A. GUNN
<i>Assistant Secretary-Treasurer</i>	LESTER S. UNDERWOOD

SUBSIDIARY COMPANIES

ANGLIN-NORCROSS QUEBEC LIMITED	892 Sherbrooke St. W., Montreal
ANGLIN-NORCROSS ONTARIO LIMITED	57 Bloor Street West, Toronto
ANGLIN-NORCROSS MARITIME LIMITED	319 Roy Building, Halifax
NATIONAL GRANITE WORKS LIMITED	Iberville, Que.
ROSSLIN IMPROVEMENT COMPANY LIMITED	892 Sherbrooke St. W., Montreal