# Amalgamated Electric Corporation, Limited

Montreal, Canada



Annual Report

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## AMALGAMATED ELECTRIC CORPORATION,

### Also Owning and Operating

BENJAMIN ELECTRIC MANUFACTURING COMPANY of CANADA LIMITED

BULL DOG ELECTRIC PRODUCTS of CANADA LIMITED

CANADIAN CUTLER-HAMMER LIMITED

LANGLEY ELECTRIC MANUFACTURING COMPANY,
LIMITED

LANGLEY ELECTRICAL COMPANY LIMITED
LANGLEY MANUFACTURING COMPANY LIMITED

PLANTS AND WAREHOUSES AT:

TORONTO
MONTREAL
WINNIPEG
CALGARY
VANCOUVER

Executive Offices:

ROOM 1600 1050 BEAVER HALL HILL MONTREAL, QUEBEC



### Amalgamated Electric Corporation, Limited

Montreal, 11th February, 1938

### TO THE SHAREHOLDERS:

Your Directors take pleasure in submitting herewith the Ninth Annual Report and Consolidated Statements of Account for the year ended 31st December, 1937.

#### RESULTS OF OPERATIONS:

The operating profit of the Company for the year 1937, before providing for income taxes and depreciation, amounted to \$104,531. The net profit, after providing for these two items and including miscellaneous income, amounted to \$51,733, which compares with a net loss of \$5,666 in 1936.

### PROPERTIES:

During the year, the Mountain Street (Montreal) property, which building had not been utilized for manufacturing purposes since the consolidation of these operations at Toronto in 1932, was disposed of. An inventory at Toronto Plant of machinery, tools, dies, and items heretofore carried in Development Account, was taken, and the necessary adjustment made in the accounts in respect thereof.

Depreciation amounting to \$46,552 was provided during the year; the accumulated reserve at 31st December, 1937, being \$332,128 as compared with \$344,389 at the close of the preceding year. The reduction in this reserve is accounted for by the adjustments relating to the sale of the Mountain Street property, and the inventories of machinery, tools, dies, etc., above referred to.

All necessary repairs to your properties have been made throughout the year and have been charged to maintenance.

### INVENTORIES:

Inventories of the Company, in accordance with the usual practice, have been valued at cost or market, whichever was lower.

#### FINANCIAL:

The following is a comparison of the net working capital of the Company as at 31st December, 1937 and 1936:

	1937	1936
CURRENT ASSETSCURRENT LIABILITIES	\$605,698 48,123	\$547,778 50,937
NET WORKING CAPITAL	\$557,575	\$496,841

Current Assets include Cash on Hand and on Deposit, amounting to \$216,119, a decrease of \$17,451 compared with the preceding year.

The net working capital is equivalent to \$26.97 per Preferred share outstanding.

### PREFERRED STOCK:

During the year, 723 shares of Preferred Stock were purchased on the Montreal Stock Exchange for cancellation and reduction of capital. This resulted in a credit of \$16,246 to Capital Surplus Account.

A total of 2,825 shares have been redeemed to 31st December, 1937.

### EMPLOYEES:

In recognition of the faithful and efficient service given by the employees of the Company, your Directors instituted (on 1st October, 1937) an Employee Welfare Plan. The Plan provides for the payment of Non-occupational Accident and Sickness Benefits to all employees whose length of service is two years or more. At 31st December, 1937, sixty-nine percent (69%) of the total employees were eligible for these benefits, the entire cost of which has been assumed by your Company.

The Plan also provides for Group Life Assurance to all employees who desire to participate in this benefit, the cost of which is shared by the employees participating and the Company. At 31st December, 1937, ninety-two percent (92%) of the total employees had taken advantage of this opportunity to secure Life Assurance.

### GENERAL:

Your Directors are pleased to report that in pursuance of the Company's established policy of increasing its activities, Canadian Cutler-Hammer Limited has recently been incorporated as a wholly-owned Subsidiary Company to manufacture and sell in Canada, under license from Cutler-Hammer Incorporated, Cutler-Hammer motor starters and other electrical equipment; these products are well and favourably known to the trade in Canada, having previously been imported from the United States.

Your Company continues to be largely dependent upon the construction and equipment trades for the sale of its products and if the increase in these activities throughout Canada continues during 1938, a continuation of the improvement in the sale of your Company's products may be reasonably expected.

By Order of the Board

P. F. SISE, President.

## AMALGAMATED ELECTRIC CORPORATION, LIMITED

### AND

### SUBSIDIARY COMPANIES

Consolidated Balance Sheet as at 31st December, 1937

### **ASSETS**

\$743,798
32,000
605,698
1,830
1
\$1,383,327

### AUDITORS' REPORT TO THE SHAREHOLDERS

We have examined the books and accounts of Amalgamated Electric Corporation, Limited, and its Subsidiary Companies as at 31st December, 1937, and we have obtained all the information and explanations which we have required.

Based upon such examination we report that, in our opinion, the above Consolidated Balance Sheet and relative Consolidated Statements of Profit and Loss and Deficit and Capital Surplus are properly drawn up so as to exhibit a true and correct view of the state of the Companies' affairs, according to the best of our information and the explanations given to us and as shown by the books of the Companies to the nearest dollar.

WM. CARSWELL, C.A. Treasurer.

MONTREAL, 29th January, 1938.

McDonald, Currie & Co. Chartered Accountants.

### LIABILITIES

Capital Stock, Surplus and Deficit Accounts:		
Six per cent Cumulative Redeemable Convertible Preferred Stock:		
Authorized: 30,000 Shares, \$50.00 Par Value	\$1,500,000	
Issued and Paid-up: 23,500 Shares 2,825 Shares purchased for cancellation and reduction of capital to 31st De-	\$1,175,000	
cember, 1937	1 <b>41,25</b> 0	
20,675 Shares in hands of public	1,033,750	
Common Stock—without nominal or par value: Authorized—90,000 Shares Issued and Paid-up—50,000 Shares Capital Surplus:	324,562	
As per Consolidated Statement	41,695	
D. 6 :-	1,400,007	
Deficit: As per Consolidated Statement	396,931	\$1,003,076
Current Liabilities: Accounts Payable and Accrued Charges Provision for Taxes		48,123
Reserves for Depreciation		332,128
		\$1,383,327

Approved on behalf of the Board:

P. F. SISE W. L. BAYER Directors

## Amalgamated Electric Corporation, Limited and

### SUBSIDIARY COMPANIES

### Consolidated Statement of Profit and Loss and Deficit For the Year Ended 31st December, 1937

For the Year Ended 31st December, 1937	
OPERATING PROFIT FOR YEAR—before charging Executive Salaries and Legal Fees and before providing for Depreciation and Income Taxes	\$ 128,046
Deduct—Executive Salaries \$ 21,365	
Legal Fees	23,515
Profit for Year before providing for Depreciation and Income Taxes	104,531
DEDUCT—Provision for Income Taxes	
Provision for Depreciation	58,907
Profit from Operations	45,624
Add —Miscellaneous Income	6,109
NET PROFIT FOR YEAR	51,733
DEDUCT—Deficit as at 31st December, 1936 389,410	
Loss on sale of Mountain Street property (Montreal)	448,664
Deficit as per Consolidated Balance Sheet	\$396,931
Note:  No Directors' Fees have been paid or charged during the	year,
,	
Consolidated Statement of Capital Surplus For the Year Ended 31st December, 1937	
BALANCE AT CREDIT AS AT 31ST DECEMBER, 1936	\$ 25,449
ADD —Discount on Preferred Shares purchased for cancellation and reduction of capital during the year ended 31st December,	
1937	16,246
Balance at Credit as at 31st December, 1937 as per Consolidated Balance Sheet	\$ 41,695

### Amalgamated Electric Corporation, Limited

### DIRECTORS

WILLIAM L. BAYER

PAUL F. SISE

HOMER M. JAQUAYS

H. CARSON FLOOD

M. K. PIKE

RICHARD O. JOHNSON

M. P. MURPHY

WM. CARSWELL

STANLEY LANGLEY

### **OFFICERS**

WILLIAM L. BAYER

Chairman of the Board

PAUL F. SISE

President

M. P. MURPHY

Vice-President and Managing Director

WM. CARSWELL

Secretary-Treasurer

STANLEY LANGLEY

General Production Manager

Solicitors

WAINWRIGHT, ELDER & McDougall-Montreal

BLAKE, LASH, ANGLIN & CASSELS-Toronto

Transfer Agents

MONTREAL TRUST COMPANY—Montreal

Registrar

THE ROYAL TRUST COMPANY—Montreal



### The Symbol of Satisfaction

ELECTRICAL SUPPLIES, ETC. APARTMENT MAIL BOXES. **BOXES**—Outlet; Switch. CUTOUTS.

FIXTURES—Porcelain Enamel Reflectors; Vapor-Proof; Commercial Fixtures; Glazed Porcelain; Dust-Proof; Explosion-Proof.

FLOODLIGHTING. LAMPS—Bed; Desk; Portable.

LIGHTING—Commercial; Cove; Portrait; Show Case; Spot; Theatre; Industrial; Porcelain Equip-

LIGHTING CONTROL—Theatre. PANELBOARDS—Branch Circuit and Light and Power Distribution.

PLUGS—Attachment. RADIO OUTLETS.

RECEPTACLES—Flush; Surface; Sign; Fixture. REFLECTORS-Porcelain Enamel; Aluminum.

ROSETTES SERVICE STATION FLOODLIGHTING.

SHEET METAL WORK.

SIGNALS—Industrial.

SOCKETS—Brass Shell; Porcelain; Rubber; Candle; Weatherproof; Extensions; Reducers.

SPINNINGS.

STAMPINGS. SWITCHBOARDS—Light and Power. SWITCHPLATES—Brass, Steel, Bakelite.

SWITCHES—Canopy, Door; Externally Operated; Fixture; Flush; Knife; Pendent; Appliance; Surface; Time; Safety; Industrial; Service.

THEATRE SWITCHBOARDS.

WIRING DEVICES.

BULL DOG PRODUCTS—Panelboards; Switchboards; Safety Switches; Industrial Breakers; Wiring Tro Wireways; Busways. CUTLER-HAMMER PRODUCTS—Motor Control. Trough;

