

31st MAY, 1928

Under the COMPANIES ACT of the DOMINION OF CANADA

(Incorporated under the Companies Act of the Dominion of Canada)

DIRECTORS

J. H. ALGER, SECRETARY

E. BLOUGH, VICE-PRESIDENT

EDWARD K. DAVIS, PRESIDENT

AIMÉ GEOFFRION, K.C., Geoffrion & Prud'homme, Montreal, P.Q., Canada.

ANDRÉ HENRY-COÜANNIER, VICE-PRESIDENT

LEIGHTON McCARTHY, K.C., President, Canada Life Assurance Company, Toronto, Ont., Canada.

CHARLES H. MORITZ, VICE-PRESIDENT

JOHN H. PRICE President, Price Brothers & Company Limited, Quebec, P.Q., Canada.

J. F. VAN-LANE McCarthy & McCarthy, Toronto, Ont., Canada.

Incorporated under the Companies Act of the Dominion of Canada)

OFFICERS

EDWARD K. DAVIS			•	. President
E. BLOUGH			Vic	e-President
ANDRÉ HENRY-COÜA	NN	IER	Vic	e-President
LEIGHTON McCARTH	Y, I	K.C.	Vic	CE-PRESIDENT
CHARLES H. MORITZ			Vic	CE-PRESIDENT
J. H. ALGER		•		. Secretary
G. O. MORGAN, JR.				
J. F. VAN-LANE	. •	Assis Assis	TAN	it Secretary and it Treasurer
W.J.BEATTIE				
F. L. FARRELL	•	Assis	TAN	T Secretary
LUDWIG BRAASCH		Assis	TAN	t Secretary

(Incorporated under the Companies Act of the Dominion of Canada)

HEAD OFFICE

Canada Life Building, Toronto, Ont., Canada

5

MONTREAL OFFICE

1000 Dominion Square Building Montreal, P.Q., Canada

5

GENEVA OFFICE

59 rue du Stand, Geneva, Switzerland

5

TRANSFER AGENTS

National Trust Company, Limited Toronto, Ont., Canada

The Union Trust Company of Pittsburgh, Pittsburgh, Pa., U.S.A.

5

REGISTRARS

National Trust Company, Limited Toronto, Ont., Canada Fidelity Trust Company Pittsburgh, Pa., U.S.A.

(Incorporated under the Companies Act of the Dominion of Canada,

REPORT OF THE DIRECTORS

For the year ended 31st December, 1931, to be submitted to the shareholders at the Annual Meeting, on Thursday, 14th April, 1932, at 11 a.m.

TO THE SHAREHOLDERS:

Your Directors present the Consolidated Condensed Balance Sheet, Consolidated Income and Surplus Account and Report, for the year ended 31st December, 1931.



(Incorporated under the Companies Act of the Dominion of Canada)

CONSOLIDATED CONDENSED BALANCE SHEET Aluminium Limited and Fully Owned Subsidiary Companies* 31st December, 1931

ASSETS

Land, Plants and Facilities	0.03
Investments in Shares of Partially Owned Companies 9,412,590 Advances to Partially Owned Com- panies\$ 8,723,665.92	
Less Accounts Payable, Due Octo- ber 31, 1934, against which ad- vances are to be applied	2 97
Prepaid Expenses and Deferred Charges to Operations 2,800,41 Indemnity and Surety Deposits	2,800,415.78 168,441.81 20,244.78
Current Assets: Inventories of Aluminium, Materi-	
als and Supplies** \$ 9,567,518.66 Accounts and Notes Receivable 4,558,802.00 Marketable Securities 440,757.56	
Cash	2.78

Тотаl.....\$69,373,584.19

*Except for 10 shares of the preferred stock of Sprostons, Limited. **At cost or market which ever is the lower.

> Approved on behalf of the Board. EDWARD K. DAVIS, President J. H. ALGER, Director and Secretary

J. W. McKEE, Auditor.

(Incorporated under the Compnaies Act of the Dominion of Canada)

CONSOLIDATED CONDENSED BALANCE SHEET Aluminium Limited and Fully Owned Subsidiary Companies* 31st December, 1931

LIABILITIES

Capital Stock: Preferred Stock—Par Value per Share \$100.00 Outstanding—130,000 Shares Common Stock — No Par Value 490,875 Shares issued in exchange for capital shares of subsidiary and other companies\$22,988,813.89 101,424 Shares sold for cash	
Preferred Stock of Sprostons, Limited, held by outside	
interests Funded Dcbt:	1,000.00
5% S.F. Debenture Gold Bonds, Due 1948 (Aluminium Limited) Issued\$20,000,000.00 Less—Bonds Retired	
\$19,406,000.00	
Bonds of Subsidiary Companies 2,237,056.80	21,643,056.80
Notes given for Property Purchased, Due in 1932, 1933	
and 1934 Deferred Credits and Accruals Current Liabilities:	1,500,000.00 751,034.74
Accrued Items, not yet due\$ 147,260.38	
Accounts Payable	
Bills Payable	
Reserves for Income and Other Taxes.\$ 129,608.47 Reserve for Preferred Stock Dividend 65,000.00 Reserves for Anticipated Losses in Con- version of Net Current Assets into	
American Currency	
Other Reserves	525,053.16
Surplus	1,110,027.34
Тотаl	\$69,373,584.19

*Except for 10 shares of the preferred stock of Sprostons, Limited.

Approved on behalf of the Board.

Edward K. Davis, President J. H. Alger, Director and Secretary

J. W. McKEE, Auditor.

Capital Stock

(Incorporated under the Companies Act of the Dominion of Canada)

CONSOLIDATED INCOME AND SURPLUS ACCOUNT

Aluminium Limited and Fully Owned Subsidiary Companies*

31st December, 1931

Surplus, 1st January, 1931\$3,102,958.85 Earnings, Year 1931, Before Interest, In- come Taxes and Depreciation\$1,831,173.30
Deductions: Interest\$1,200,032.89 Provision for Income
Taxes
tion and Depletion 1,465,972.00
Net Loss
Add: Exchange losses taken in revaluation of net cur- rent assets in countries which suspended the gold standard\$ 188,575.28
Deduct: Sundry Adjustments not affecting the year's operations
Net Deficit for the Year 1931
\$2,130,027.34
Deduct: Dividends in 1931 on Preferred Stock \$ 780,000.00 Additional Provision for Anticipated Losses in Conversion of Net Current
Assets into American Currency 240,000.00 1,020,000.00
Surplus—Balance at 31st December, 1931
*Except for 10 shares of the preferred stock of Sprostons, Limited.

(Incorporated under the Companies Act of the Dominion of Canada)

To the Shareholders of Aluminium Limited:

The balance sheet and surplus account, herewith, reflect the continuance in 1931 of unfavorable trade conditions which commenced the latter part of 1929. These conditions evidenced themselves in 1930 as regards the price of products sold but, last year, they affected adversely not only the sales price but the volume of aluminium sold to consumers.

The reduced demand has forced the manufacturers of aluminium to reduce their outputs. Our companies are making about 50% of their normal output. In 1931 we sold approximately 21,800 metric tons to consumers, exclusive of sales to partially owned companies, and approximately 5,500 metric tons to partially owned companies engaged in fabrication.

The use of aluminium in new places and for new purposes has encouraged us to continue to strengthen our position as to both the supply of raw materials and the facilities for engaging more extensively in supplying crude, semi-finished and finished aluminium articles—anticipating the time when better economic conditions will restore confidence to the buyers of our products.

To this end, \$949,916.47 (in the item "Land, plants and facilities") have been invested on the continent of Europe and England in new plant for the conversion of raw aluminium into finished goods, and \$623,564.53 have been spent on hydro-electric plants for producing power to be sold on short term contracts and thus kept available for the time when it may be needed for the production of aluminium. The remaining \$1,689,859.08 of the increase in "Land, plants and facilities" represents, for the greater part, properties previously acquired but appearing this year for the first time in the consolidated balance sheet.

Investments in and advances to partially owned companies have increased during 1931 by \$7,232,265.45. These companies include those engaged in ore refining and others whose activities are beneficial by increasing the distribution and diversity of our products.

(Incorporated under the Companies Act of the Dominion of Canada)

The suspension of a gold currency standard in several of the countries in which our subsidiaries operate has given rise to exchange losses of \$188,575.28 as shown in the income and surplus account. Also as shown in the same account, a further provision of \$240,000 has been made for anticipated losses of a similar nature which have not as yet been suffered and which, with an improvement in exchange conditions, would be reduced or eliminated. It is considered that the amount of this provision is ample to meet contingencies.

A reduction during the year in administrative and selling expenses of about 25% has been made in view of the reduced volume of business.

The net income for the year includes all our "100% subsidiaries" but does not include the undistributed earnings in 1931 of partially owned companies. This contingent source of revenue, arising chiefly from the sale of power on long term contracts at fixed rates, remains as in previous years an important source of additional revenue.

An improvement in prices which has already resulted—and which it is believed will continue—and the evident approach toward financial stability in some of the countries which were forced to abandon the gold standard warrant the expectation that, despite a probably smaller volume of production and sales, our business will make a better showing in 1932 than last year.

J. H. Alger, Secretary. Edward K. Davis, President.

TORONTO, ONTARIO, CANADA, 14th April, 1932.

(Incorporated under the Companies Act of the Dominion of Canada)

AUDITOR'S REPORT FOR FISCAL YEAR 1931

To the Shareholders of Aluminium Limited:

As Auditor of Aluminium Limited, I certify that, in examining the books of accounts of the above named Company, I have complied with the requirements of Section 124 of the Companies Act.

I further report and certify that I have obtained all the information and explanations I have required and in my opinion the balance sheet attached hereto is properly drawn up so as to exhibit a true and correct view of the state of the company's affairs as of the 31st of December, 1931, according to the best of my information and the explanations given to me and as as shown by the books of the company.

> J. W. McKee, Auditor.

