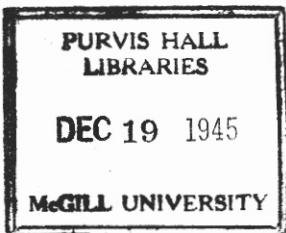


**AGNEW-SURPASS**  
**SHOE STORES**  
LIMITED

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**Annual Report**  
**1933**





AGNEW-SURPASS  
A SHOE STORES  
LIMITED

FIFTH  
Annual Report

TO THE SHAREHOLDERS

*for the Fiscal Year ending*

MAY 31st, 1933

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BRANTFORD, ONTARIO  
CANADA

FIFTH  
ANNUAL REPORT OF THE DIRECTORS  
of  
AGNEW-SURPASS SHOE STORES  
LIMITED

BRANTFORD, JULY 10TH, 1933

TO THE SHAREHOLDERS:—

Your Directors submit herewith Consolidated Balance Sheet as of May 31st, 1933, and Profit and Loss and Surplus Statement for the year ending on that date of Agnew-Surpass Shoe Stores, Limited and its subsidiaries.

The past year has been the most unsatisfactory in sales volume and profits since the formation of the Company, but as this period covered the last twelve months of the depression, we may consider ourselves fortunate in the manner in which we have come through the four years of declining business, depreciating values, and the difficulties of controlling overhead expenses under such conditions.

While we had to draw on Surplus for the first time to the extent of slightly over ten thousand dollars to cover increased Taxes and preferred dividend requirements for the year, the financial condition of the Company is unimpaired; our liquid position is higher than it has ever been; inventories have been valued in line with current market prices; the properties have been maintained in an efficient condition and the usual depreciation provided on buildings, plant, fixtures and improvements to leasehold properties.

With the view to increased efficiency, the assets of the subsidiary, John Agnew Limited, have been transferred to Agnew-Surpass Shoe Stores, Limited, and are included in the Consolidated Balance sheet; the charter of this Company will now be surrendered and it is the intention to deal similarly with the Surpass Shoe Co. Limited as soon as possible, thus the Agnew-Surpass Shoe Stores, Limited, will become the operating Company of the Retail Stores, with The John Ritchie Co. Limited, as the manufacturing subsidiary.

Sales for the year amounted to \$1,997,436.37 (after eliminating sales from factory to store companies). Gross earnings were \$101,470.41, and after deducting \$41,650.93 to cover depreciation and government taxes, there remained a Net surplus for the year of \$59,819.48. The full year's dividends have been paid on the Preferred stock, and an earned surplus carried forward of \$255,089.04.

One store was closed and two new stores opened during the year, making a total of 56 in operation as of May 31st last.

Business conditions are showing improvement in the ensuing year which we hope will continue to prevail; retail sales are running ahead of a year ago, while the factory enters the new year operating at full capacity.

A list of the cities and towns in which Agnew-Surpass Shoe Stores Limited are located is contained in this Report, and we ask our shareholders to patronise the stores of the Company for footwear requirements.

Your Directors wish to record their thanks to departmental officials, store managers and employees for their loyal support and interest taken in the affairs of the Company during the past year.

On behalf of the Board,

J. E. WARRINGTON,

*President.*

# AGNEW-SURPASS SHOE STORES, LIMITED AND SUBSIDIARY COMPANIES

THE JOHN RITCHIE COMPANY, LIMITED AND SURPASS SHOE COMPANY, LIMITED

\* \*

## Consolidated Balance Sheet (as at May 31st, 1933)

ASSETS	LIABILITIES
<b>CURRENT ASSETS:</b>	<b>CURRENT LIABILITIES:</b>
Cash on hand and in banks..... \$147,712.26	Accounts and Bills Payable..... \$85,411.68
Government, Government Guaranteed and Municipal Bonds, at cost (market value, \$199,303.75).... 195,267.70	Accrued Wages and Expenses..... 16,224.03
Accounts and Bills Receivable, Trade. \$76,529.97	Provision for Government Taxes..... 9,113.64
Advances to Employees against Commissions, etc..... 2,801.24	Dividends Payable..... 17,056.25
\$79,331.21	<u>127,805.60</u>
Less Reserve for Bad Debts..... 7,445.14	<b>EQUITY OF MINORITY INTERESTS IN SUBSIDIARY COMPANIES:</b>
71,886.07	(Shares owned by Directors as qualification)..... 2,400.00
Merchandise Inventories (as valued by Management)..... 738,016.78	<b>FIRE INSURANCE RESERVE..... 25,817.78</b>
Prepaid Expenses, Insurance Deposits and Accrued Revenue..... 11,823.10	<b>CAPITAL AND SURPLUS:</b>
<u>\$1,164,705.91</u>	Capital Stock:
<b>SUNDRY LOANS (NET)..... 32,283.37</b>	7% Cumulative Convertible Preferred:
<b>FIXED ASSETS: at depreciated appraisal values (1928) plus subsequent additions at cost (except for Lasts, Dies and Patterns shown at nominal value):</b>	Authorized, 15,000 shares of \$100.00 each:
Land..... \$76,020.00	Issued, 10,000 shares..... \$1,000,000.00
Buildings..... \$199,548.86	Less 265 shares held by Subsidiary Company..... 26,500.00
Plant, Machinery, etc..... 94,249.80	<u>\$973,500.00</u>
Furniture and Fixtures..... 157,919.91	Common:
Store Fronts on Leased Properties... 12,552.54	Authorized, 135,000 shares of no par value:
Automobiles..... 3,601.00	Issued, 80,000 shares..... \$266,456.14
\$467,872.11	Less 476 shares held by Subsidiary Company..... 1,585.41
Less Reserve for Depreciation..... 139,398.24	<u>264,870.73</u>
328,473.87	Earned Surplus..... 255,089.04
Lasts, Dies and Patterns (at nominal value)..... 33,000.00	<u>1,493,459.77</u>
437,493.87	<u>\$1,649,483.15</u>
<b>PATENTS UNDER LEASE AND PRODUCING REVENUE..... 15,000.00</b>	<b>CONTINGENT LIABILITY:</b>
<u>\$1,649,483.15</u>	Bills Receivable under Discount..... \$ 38,968.00

### AUDITORS' CERTIFICATE

We have audited the books of Agnew-Surpass Shoe Stores, Limited and its subsidiaries for the year ended May 31st, 1933, and hereby certify that, in our opinion, the foregoing Consolidated Balance Sheet correctly sets forth the financial position of the Company and its subsidiaries, as at May 31st, 1933.

THORNE, MULHOLLAND, HOWSON & MCPHERSON,  
Chartered Accountants.

Approved:

J. E. WARRINGTON      FRANK BAUSLAUGH  
Directors of Agnew-Surpass Shoe Stores, Limited.

## CONSOLIDATED PROFIT AND LOSS AND SURPLUS STATEMENT

For the year ended May 31st, 1933

Gross Earnings for year.....	\$101,470.41
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*Deduct:*

Provision for Depreciation.....	\$30,248.42	
Provision for Government Taxes.....	11,402.51	
	41,650.93	

NET SURPLUS FOR YEAR.....	\$ 59,819.48
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*Add:*

Surplus brought forward, June 1st, 1932.....	265,466.64
Sundry Adjustments.....	65.44

\$325,351.56

*Deduct:*

Dividends on Preferred Stock.....	\$70,000.00	
Less Subsidiary Company's Portion.....	1,802.50	
	\$68,197.50	
Federal Income Tax Adjustments, prior periods.....	2,065.02	
	70,262.52	

EARNED SURPLUS, MAY 31ST, 1933.....	\$255,089.04
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EXECUTIVE OFFICERS

↑

J. ELLIS WARRINGTON  
*President*

FRANK BAUSLAUGH  
*Vice-President and General Manager*

K. R. GILLELAN  
*Secretary-Treasurer*

H. H. GIBAUT  
*Assistant Secretary-Treasurer*

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BOARD OF DIRECTORS

↑

M. JOHN SHEEHY

JOHN BAUSLAUGH

HAROLD A. GREENE

RUSSELL D. BELL

J. ELLIS WARRINGTON

FRANK BAUSLAUGH



## AGNEW-SURPASS SHOE STORES

### ONTARIO

BELLEVILLE	LEAMINGTON	SAULT ST. MARIE
BRANTFORD 166 Colborne 16 Market	LINDSAY	SIMCOE
BROCKVILLE	LISTOWEL	STRATFORD
CHATHAM	LONDON	SUDBURY
CORNWALL	MIDLAND	ST. CATHARINES
GALT	NIAGARA FALLS	ST. THOMAS
GUELPH	NORWICH	TORONTO 106 YONGE 952 BLOOR, W. 2948 DUNDAS, W.
HAMILTON 71 King, E. 177 King, E. 13 Market Sq. 272 Ottawa, N.	NORTH BAY	WALLACEBURG
INGERSOLL	OTTAWA	WELLAND
KINGSTON	ORILLIA	WINDSOR 359 Ouellette Avenue 1410 Wyandotte St.
KITCHENER	OSHAWA	WOODSTOCK
	OWEN SOUND	
	PARIS	
	PETERBORO	
	SARNIA	

### QUEBEC

MONTREAL  
1111 St. Catherine, W.  
6869 St. Hubert

QUEBEC  
10 St. John  
251½ St. Joseph

### NEW BRUNSWICK

FREDERICTON

MONCTON

St. JOHN  
61 King  
212 Union  
677 Main

### NOVA SCOTIA

AMHERST

NEW GLASGOW

TRURO

WINDSOR

YARMOUTH

*Canada's Greatest Chain Shoe Stores*



# Here's Comfort

for tired, aching feet



Why endure foot discomfort? It is so unnecessary. "Prop-r-arch" shoes accurately follow the contour of the foot and are scientifically built to take the pressure off the nerves that run through the foot. That is why you never know foot trouble with "Prop-r-arch." They need no breaking-in.

"Wales"

\$7<sup>00</sup>



**Prop-r-arch**  
EXCLUSIVELY RITCHIE  
*Happy Feet make HAPPY FACES!*

AT ALL  
AGNEW-SURPASS SHOE STORES