## ААbitib-Price

MAY 211997




## Abitibr-Price At A Glance

## Altheugh based in Canada,



Corporate Profile


#### Abstract

Abitibi-Price Inc. - We are a Canadian-based forest products Company, which manufactures newsprint and value-added papers at ten mills in North America and markets these products around the world. We are also a distributor of office products in North America and Europe.




| For the Year lin millions ol Canadian dollars, except per share datal | 1996 | 1995 | 1994 |
| :---: | :---: | :---: | :---: |
| Financial Summary |  |  |  |
| Net sales | \$ 2,590 | \$ 2,782 | \$ 2,110 |
| Operating profit from continuing operations | 206 | 480 | 18 |
| Earnings (loss) from continuing operations | 104 | 272 | (52) |
| Capital expenditures | 338 | 345 | 106 |
| Working capital | 97 | 118 | 234 |
| Per Common Share: |  |  |  |
| Earnings (loss) from continuing operations | 1.17 | 3.24 | (0.62) |
| Dividends declared | 0.40 | 0.30 | - |
| Dividends paid | 0.40 | 0.20 | - |
| Common shareholders' equity | 12.49 | 12.08 | 9.93 |
| At Year End lln millions of Conadian dollars, except per share datal | 1996 | 1995 | 1994 |
| Financial Position |  |  |  |
| Long-term debt (including non-recourse) | \$ 611 | § 549 | § 666 |
| Current portion of long-term debt (including non-recourse) | 67 | 76 | 27 |
| Bank loan | 15 | 17 | 32 |
| Cash and deposits | 60 | 178 | 272 |
| Total assets | 2,499 | 2,371 | 2.189 |
| Common shareholders' equity | 1,108 | 1,015 | 838 |
| Weighted average number of common shares outstanding (miluns) |  |  |  |
| Basic | 88.7 | 84.0 | 84.4 |
| Fulliy diluted | 91.4 | 95.4 | 96.6 |
| Fully diluted number of common shares outstanding tmmionsi | 91.5 | 91.4 | 99.6 |


I. eller lo shareholders

## Unlocking our Pote



# 1996 was a year of tremendous 

 accomplishment at Abitibi-Price.Despile lomgh mobal manker comditions, we are able lo look batk on l996 with pride. Some of the most similizant acromplishments were as lollows:


 $1 . \therefore .82+0$ per lomme:


 lommes of dommimme that we deederd lo lana:

 on-lime abead ol schedule and al a lomer imstalled rosl per


## Ronald Y. Oberlander

Chairmian and
Chiet Executive Officer
 base by $\$ 60$ million:

- Seven of the companys ten mill bosimess mits have med our Cornerstome criteria on cost performance, cash llow and prodnel positioning - atod in respere ol the threx nom-Cornerstone mills, we are artively engaged in sellime the Forl Willam mill in Thmoter Bas. Ontara, and ame



 cial emergency aid to the rewions inhabilands durime and afle the disaster:
- Our shame price pose by mer $10 \%$ despite our hion semsitivity to chanere in memsprint priecos, which fell $32 \%$ in 1096 ;
- Consistent with onf stated goal of consolidation, on Fobrmary It. Ig97, we amomerd ont intention 10 amaleramale will Slome-Consolidated.



## Becoming the Finest

This list of accomplishments is impressive, but it has only been possible due to the will and desire of our employees to propel Abitibi-Price loward becoming the finest manufacturer and marketer of groundwood papers - the first part of our two-part strategy. I'll address the second part, growth, in a inoment.

Through our efforts to become the finest, we began to unlock our potential to create superior shareholder vatuc. [n the pages immediately following this letter, you will be able to judge for yourself the success of our efforts. The benchmarks we used were those outlined in last year's report. We measure our performance agamst our goals and the performance of our competitors.

Working to meet our targets has resulted in a Iremendous improvement at Abitibi-Price for the benefil ol all stakeholders. While we have not met every targel, we are pleased with the overall performance and improvement. Our dissatislaction with the areas where our performance did not reach our target drives us to do better.

It is no coincidence that as we have moved closer to becoming the finest, omr retman to shareholders has improved dramatically. In 1996 , this relurn increased by $13 \%$ despite the plunge in newsprint prices.

## Growlh

As I have previously reported to you, we strongly believe that growth is more than just increasing our capacily or revenues - our objective is to increase share price.

We set strategies for the growth of our core business in wo directions: Vorth American consolidation and joint venture partnerships in expanding intemational markets, where we already have an established marketing presence.

In Vorth America, we believe that sticking lo our core business of groundwood papers is the way to capitalize on the cove competoncits that we have buill in manufacturing and markeling. I spoke at


Through our erforts lo become ine finest, we begantounlock our potenlial locreale superior shareholdervalue.

last year's annual meeting about the need for consolidation in this industry and the likely role that we would play in that consolidation. This led us to actively seek merger and acquisition opportunities and as a result, in lebruary of this year we were able lo anomone our intention to amalgamate with Stone-Consolidated. We believe the amatgamation provides a strong platform for further valuecreating growth in North America and internationally.

Shifting our product mix towards value-added papers has also been an intialive at Abilibj-Price, an initiative shared by Stome-Consolidated. In 1996, we looked at the potential of expanding funther into supercalendered (SCA) paper at our Kénogami business unit in Joncuiore, Quebec. However, a proposed project to replace three small paper machines with a twin for the mill's existing SCA machine left concerns about whether the product quality would match future demand. With our competition bringing new $S C A$ capacity on stream, we did not cxpect the project to provide the required retums. White that project was eancelled, we continue to look for solutions at this mill and for valueadded growth both in and outside of Vorth America.

## International (irowh

Intermationally, our search for growth has been focused on our core business - both newsprint and valueadded papers. We have been seeking opportunities in regions where demand for gromdwood papers is at the highest levels and have concontrated on potential projects in Asia and Soull Anerican.

Our objective in these regions is to become a 'regional partner of choice'. We have been seeking opportunities to work with locat partners who will lend their expertise and understanding of the local political and conomic environment. We are targeling small, staged investments, but only in projects that will open up oppontumities for firther investment when satisfactory returns are caphured from the inilial investments.

We already sell our paper in these high demand growth regions and expect that by ereating a


We continue lo lookfor
value-added $\boldsymbol{O}^{\circ} \mathrm{P}$ OWth both in and

> outside of North America.

Letterto S hareholders continued
local presence in these markets we will also open up new opportunities to sell our Vorth American produced paper. We have been working hard to establish our human bridges in these regions and are much more confident of the investment potential in one or both of them. We believe that this is a valid strategy for the future.

The third avenue that we considered for growth was in our non-core Office Products Division. In 1996, we purchased Tenex for $\$ 47$ million. Tenex, a Canadian distributor of data processing supplies, boosted 1996 revenue for the Division by $\$ 85$ million. The Division is a successful, growing asset that has generated significant value since its inception. However, it does not filt with our long-term strategy and can be divested for value. The proceeds from its divestiture could provide capital to invest in highreturn projects in our core business.

Over the past five years, we have achieved better balance in meeting our responsibilities towards all stakeholders - our employees, our customers, our communities and, of course, our shareholders and we value their continued support. We have increasingly sought opportunities with you to talk openly about our progress and our plans for the future, and to listen to your questions and concerms. We will continue our commitment to this two-way communication as your views have provided valuable input into our strategies to achieve the best returns on your investment.

We are convinced that our vision to become the finest will further unlock our potential and make us a stronger company. We believe that the strategies we have followed will continue to deliver sustainable growth in shareholder value.


Ronald Y. Oberlander
Chairman and Chief Execulive Oflicer April 14, 1997


We believe that the strategies we have followed will continue to deliver sustainable growih in shareholder ralue.

## Is Abitibi-Price the finest?

Last year we oullined some critical measurements that we set to define our goal of


We have not met all of our goals to become the finest. Whe have. becoming the world's finest manufacturer and marketer of groundwood papers. To be judged the finest, we explained that we must perform strongly in areas that were beneficial to each of our four principal stakeholder groups.

| Goals |  |  | What we aimed to achieve | How we measured (u) |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | Average | Abitibi-Price | Competition | Rank |
| ¢ $\stackrel{\sim}{\infty}$ 0 | 1 | Be the best forest product investment opportunity. | Five-year average return to shareholders, higher than our key North American compatitors' returns. | $\begin{aligned} & \text { 5-year } \\ & \text { 3-year } \\ & 1996 \end{aligned}$ | $\begin{aligned} & 10 \% \\ & 13 \% \\ & 13 \% \end{aligned}$ | 15\% 15\% 12\% | $\begin{aligned} & 3 w \text { of } 4 \\ & 3^{m i n} \text { of } 5 \\ & 2^{m 4} \text { of } 6 \end{aligned}$ |
| $\begin{aligned} & 0 \\ & \vdots \\ & \vdots \\ & \vdots \\ & \hline \end{aligned}$ | 2 | Earn a return on capital employed (ROCE) greater than competitors. | Our pre-tax ROCE to be greater than our six key North American competitors' ROCE for the most recent year in which data was available. | 1995 | 29\% | 21\% | $3{ }^{4}$ |
| is | 3 | Realize lower production costs than our competitors. | Average mill costs must rank in the lowest quartile of North American mills in each major product category. | 5 of 8 newsprint mills and 2 of 3 value-added papers mills in low-cost quartile; the average of all newsprint mills (adjusted for downtime) within $\$ 2$ per tonne of target. |  |  |  |
|  | 1 | Achieve the best overall safety record in our industry. | Lost-time accidents had to rank in the top $10 \%$ of Canadian industry (below 16 per million man hours). | Since 1991 the number has dropped from 75 to 19 accidents per million man hours, still slightly above the target. |  |  |  |
| 号 | 2 | Achieve a superior level of employee relations. | $75 \%$ of employees must rate company as good or better than it was in areas relating to reputation, training, safety, and job satisfaction. | Average across the company reached $71 \%$ with 3 of 10 divisions exceeding the target. |  |  |  |

however, unlocked enough of our potential to learn what it take:
to be the finest. In the table below we describe each measure,
define our target and show our progress to date

## You be the judge...

| $\infty$ |  |  |
| :--- | :--- | :--- |
| $\vdots$ |  |  |
| $E$ |  |  |
| 0 | 1 | Sustain high levels of customer satisfaction at low cost. |
|  |  |  |

\% of customers rate the company as the sole or preferred
For the year 1996, the company achieved a rating of 74\%. supplier in an independent survey.

## Average in 1996 was 1.3 incidents per mill per year.

First steps taken in multi-year process of certification. With a 'gap analysis' done and a 2 -year action plan in place we con tinue to seek certification.

Management's Discussion and Analysis of Financial Condition and Results of Operations

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## Overviery

In 1996, we continued to maka strides in fulfilling our vision of becoming the fine si manufacturer and marketer of aroundwood papers. In pursuit ol that vision, we have made significim improvements throughout on operations over the last five years.

These improwements have parlially mitigated the downside of the curmen crele. This is most evident when comparing periods of similar average newspriml transaction prices. During 1990 newsprinu tramsaction prices averaged $\mathrm{t} . \mathrm{S} \mathbf{S} 649$ per tome for llo year but only L.S. $\$ 573$ per tome in the second hatf of the year, very simitar to the Lissisi per tome for the full welve months of 1990. Our ammalized operating profit performance for the second hall of 1990 was $\$ 82$ million. an improvement over l990's loss of $\$ 18$ miltion (after adjustment for intlation, curremey and comparable tonnes). The difference of $\$ 100$ million is attributable principally to improvements in our operations.

When we set our vision in 1990, we looked to the long-term and envisioned what tue future mighat look like. Today, we are proud of our accomplishments and report 1996 net rarnings of $\$ 104$ million or $\$ 1.14$ per share on a fully diluted basis.

## 1996 NET EARNINGS OF $\$ 104$ MILLION

What started as another very promising year quickly san a reversal of the trend of improving quarterly results we had experienced in 1994 and 1995. The Company recorded net earnings of $\$ 104$ million in 1996 $\$ 168$ million lower than 1995 earmings of $\$ 272$ million, but a $\$ 160$ million improvement over the loss of $\$ 56$ million in 1994. Fully diluled nel earnings per common share were $\$ 1.14$ - down $\$ 1.76$ Crom 1995 carnings of \$2.90, hut significanty better than the loss of fific per common share in 1994. In the fourth quarter of 1996 we recorded a nel loss of $\$ 9$ million or 10 c per fully diluted common share. 'This was $\$ 99$ million, ou' $\$ 1.05$ per fully diluted common share, lower than the fourth quarter earnings of $\$ 90$ million in 1995.

The reversal of the quaterly eamings heme was mainly due to reduced sales volumes, Falling prices and production downtime tation in the Companys core business - newsprint and value-added papers. I ower sales volumes and selting priedes and the production downtime laken in 1996 hampered our cash how as well is our barnings.

## Paper Prices

Vewspmit prices bequal a stoaly increase lrom March 1994 until early 1996. From April through Derember 1996. newsprint prices Rell monthly - lirom a high of l.S. $\$ 750$ per lome in March lo 1.5 .850 per tompe in December, a $32 \%$ decline. According to industry antilysts, value-added paper prices, on average, fell approximately $2.6 \%$ from December 1995 10 December 1996. Lower nowsprint and value-added paper prices reduced our 1996 revenues by 590 million as compared will 1095.

On average, our 1905 paper prices rose $47 \%$ above $199+$ levels for newspriat and $4 \%$ for valueadded papars.

## Downtime

In late 1905 and early 1996, customers incerased their insentories in anticepation of linther price increases. This resulted in a supply/demand imbalatoe in the paper industry, Customer invemtories were significantly inflated, with the result that demand thrompout 1996 was gencrally lower than in 1995. To minimize inventory accumatation at the mills, many major Vorth American paper producers, including Abilibi-Price. reduced their 1990 output by taking downtime. In total, we look 212.000 tomes of market-relaterd production downtime in $1990-157.000$ tommes of newsprint and 55,000 tomes of valuenadded papers. This marketrelated downtime increased the fixed eost portion or our mana-
 downtitne was laken in 1995 and 1904 due to higher demand in both of those years.

## HIGHLIGHTS OF 1996

TMP Plants Started Up
In June, two thermo-mertanical pulping (TMB) plants were stated up, one at Ama, Qubber and the oblate at Iroguois Palls, Ontirio. In 1995 we committed to buide these plants in 15 monllas. Both start-ups were allead of schedule and al a lower installed eost per tome than any ohber TMP lacility of their size. The total cost was $\$ 242$ million, of which $\$ 156$ million was sjent in 1996 and $\$ 86$ million in 1995. The Company rerorled restmeturing charges of $\$ 28$ million in June 1996 retated to the writeoff of old assels replaced by the 'TMP plants and employce restructuring cosis.

The ThP investments are pivotal to our shatery of becoming a leading international groundwood mannficturer. 'The T'MP process is expected to lower our anmal production costs by $\$ 80$ million throurh a reduction in the use of kraf pulp, labour and chemicals. Additional benelits of the 'TWP process include improved paper quality and a more efficient, convonmentally cleaner manufacturing process.

## Siay Lake Hydro Project

We have converled surplus land atul water rights in Vewfoundand into a potemially valuable busjuess through participation in a govermment-supported nomutility generation program. In July 1996 , we contirmed our participation in the development of the 15 MW , Star Lake Ilydro Project in . Newfoundland, Star Lake is the result of a successtul bial with our venture partner, Clll Hydroelectric Company, Inc., to supply electricity under a 25 -vear adremome with Mewfoundand and labrator Hyctro. The facility is a $85+$ million project that will be financed $85 \%$ by limited recourse debt, and $15 \%$ by equity from the vemblure partmers.

The project is expected to generate averane anmmal met, after tix, cash flow of approximately $\$ 3.5$ million over the ferm of the supply agreement, and provides grealer than $100 \%$ relurn on our equity investment. Aner 30 vears, the facility will revert to Abitibi-Price for $\$ 1$, and the generaling eapacity will be added to our existing
caparity of as MW in Xewloundland. Our share of the Fenture is $51 \%$. Construction is expected lo commene in the spring of 1997 and will be completed by Oetober 1998.

## Grand Falls Power Canal

In April 1996 consitruction began on a power canal 10 replace the aging peosiochs and concrete inlet suruetures which conves water to the hydro gontrating station at Grand falls. The power callal mpresents a sipnilicant step formard in lullilling our strategice plath for the Grand Falls mill and to matntan its position as a Comerstone mill. The power eathal was empleted atad became operational in becember, at a total cost of $\$ 25$ million.

## Labour Negotiations

Juring 1996, ware negotiations were comeluded with our major mions. The sedtements tollowed the industry patern for 1996 which consisted of a $3.5 \%$ increase in cach ol 1996 and 1997 in addition to a lump-sum pay ment of $\$ 1.000$ per employce in both vars. These selNemphts were reached wilhoul am! labour dismotions. which femonstrates the strength of the relationship berwed the Company and its unionized workfore.

## Machine Purchase in Peru

Consistent with our international prowth strategy, we porchased a second-hand newsprint machine and related ancilary equipment in Perw. The machime's capacity is 140,000 tomes, and cost $\$ 22$ million. The madhine was purchased lrom the government-owned papar firm, Soceredad Paramonga, Our intention is to use this machine for international expansion. It will tre dismanted and shipped when we find the right imestment oppormity.

## Acquisition by olfice Producrs Oivision

Hevenues of the Oflice Products Division have tipled sine the business started in 1988. Crowth has come primarily from internal soures throngh incteasing the number of product lines and serviers, and expanding geographically. In 1996 we angmented this internal
growh by arquiring Tonex Datia Coporation (Temex), for $\$ 47$ million. The principal business of Tenex is the distribution of computer supplies and data stomade prorlucts. Since July 1, 1996, the Tenex business has added $\$ 85$ million to the sales of the division.

With the Tenex acquisition. We believe that the Office Products Division is now large enoligh to be a significant competitor in its indestry. Accordingly, all luture Office Products growth will be firmanced by the division.

## Saguenay Flood

In July, our Kénogami milf was allected by the severe Mooding in the Saguenay region of Quebec. Management, unions and amployees worked exceptionally wed together to manage this crisis. The result was that, despite the severity of this puent, a tolal of only 12 days of production was lost.

Much of the cost for the business interruption and repairs to operating equipment and buildings was covered by insurance, subject to a deductible amount. The deductible amount logether with some cleaning and repair costs not coveref by insurance was \$t million and was charged against 1996 carmings in the thited quarter. Insurance proceeds related to lhose assels which were completely destroyed were $\$ 9$ million. Under generally accepted accounting principles, this amount was recorded as a gain in the fourth quarter. The proceeds were used to acquire replacement inssels and added 10 our fixed assets. Accounts receivable at December 31, 1996 included $\$ 7$ million of claims receisable from insurance companies.

## Oproraling Profit from <br> Continuing Operations

Operating profit from continuing operations was $\$ 206$ million in 1996, down $\$ 274$ million from 1995's record operating profir of $\$ 480$ million, but substantially better than 1994's operating profit of $\$ 18$ million. The derrease is largely attributable to our rore paper bnsiness. Operating prolit from other busi-
messes was $\$ 12$ million - compared with $\$ 19$ million in 1995 and $\$ 18$ million in 1994.

## Sales Down 7\%

Sales were down $7 \%$ in the year lo $\$ 2 . \overline{2} 9$ billion, as compared will 1995 sales of $\$ 2.78$ billion. Jlowever, compared will 1994 sales of $\$ 2.11$ billion, 1996 sales were $23 \%$ hiwher. The derease from 1995 was atlribusable to reduced sales volumes and prices in oun dore paper Inasiness. The increase own 1994 is lamely due to higher aremage selling prices in our core paper business, offsel by lowre sales volume.

## Selling and Administrative Expenses <br> Up 519 Million

Since 199t, the Company has invested in various programs to develop, baild and enhancer comperence
 these programs comsisi of cross-fumelional leams focusing on actividies whach alfeed the entire enterpise.

Selling and administrative expenses in 1996 were \$19 million hishter than 1907 , and $\$ t^{5}$ million higher Han 1994. The inderase from 1995 relaled 10 :

- Sto million increase in our core business:
- \$4 million for activities reladed lo developing poleralial new business growlh opportumilios:
- \$5 million for general cost incredses and other misecellaneons experndilures: and
- S1 million donation lo the Sagmenas reegion for [loome relielt.
- Sl0 million increase in our office Products division:
- $\$ 3$ million from growith of the base business: and
- $\$ 7$ million rulated to the operanions of Tonex for the six monlts since beime areumed.
- less \$1 million resulting from the discomituarme ol the lumber and pane board bookerage bosiness.
The indrease in selling and administrative expentes from 1994 lo 1995 was largely due lo our compan-wide initiatives designed lo cul costs. improve emvirontmental and natural resouree managemernt, and grow our core business. In 1946, initialives contimued at spending levols equal

10 those of 1995. These intiatives have resulted in cost savings of $\$ 125$ million over 1995 and 1996, and further savings of $\$ 167$ million are expected over 1997 and 1998.

These intiatives have resulted in our selling and administrative expenses being high compared to the industry, however, lae money has been spent wisely. It has improved elficiencies and substantially reduced our cost of sales.

## One-Time Charges

Luring 1996 the following onde-time charges reduced our operating profit by $\mathrm{s}+1$ million, priteipaty consisting of:

- Restructuring charges of $\$ 28$ million which were recognized on start-up of the two new 'TVI' platis. The charges inchade the write-off of the old groundwood and sulphite pulp pland assets of 819 million. as well as emplover mestucturing costs of \$9 million.

| (millons of Canadian dollars) | ne Profil | I Increase | crea | Office <br> Products Division | Brokerage | Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Paper Business |  |  |  |  |  |
|  | Newsprint | Value-Added Papers | Total |  |  |  |
| 1996 versus 1995: |  |  |  |  |  |  |
| Higher (lower) selling prices in: |  |  |  |  |  |  |
| North America | (30) | 1 | (29) | - | - | (29) |
| International markets | (61) | (6) | (67) | (1) | (1) | (69) |
| Higher (lower) sales volumes in: |  |  |  |  |  |  |
| North America | (52) | (19) | (71) | 5 | - | (66) |
| International markets | 7 | (6) | 1 | 1 | 1 | 3 |
| Stronger Canadian dollar | (4) | (2) | (6) | - | (2) | (8) |
| Cost of downtime | (26) | (12) | (38) | - | - | (38) |
| Acquisition of Tenex | - | - | - | 2 | - | 2 |
| Discontinued lumber and panelboard | - | -- | - | - | (3) | (3) |
| Selling and administiative expenses | (10) | - | (10) | (3) | (2) | (15) |
| Depreciation expense | (6) | (5) | (11) | (1) | - | (12) |
| Restructuring costs | (11) | (11) | (22) | - | - | (22) |
| Key manufacturing input costs: |  |  |  |  |  |  |
| Price | 9 | 9 | 18 | - | - | 18 |
| Usage | (32) | (11) | (43) | - | - | (43) |
| Manulacturing efficiency increases | 8 | (2) | 6 | - | - | 6 |
| Dther - | (4) | 9 | 5 | (3) | - | 2 |
| Dperating profit change 1996 versus 1995 | (212) | (55) | (267) | - | (7) | (274) |
| 1995 operating profit | 309 | 152 | 461 | 10 | 9 | 480 |
| 1996 operating profit | 97 | 97 | 194 | 10 | 2 | 206 |
| 1995 versus 1994: |  |  |  |  |  |  |
| Higher selling prices | 357 | 195 | 552 | (3) | 1 | 550 |
| Higher sales volumes | 2 | 3 | 5 | 1 | 1 | 7 |
| Weaker Canadian dollar | 2 | 1 | 3 | - | - | 3 |
| Sale of Pine Falls, Manitoba newsprint mill | 2 | - | 2 | - | 1 | 3 |
| Acquisition of $49 \%$ of Gaspesia newsprint mill | 28 | - | 28 | - | 1 | 29 |
| Selling and administrative expenses | (14) | (7) | (21) | (1) | - | (22) |
| Depreciation expense | - | (2) | (2) | - | - | (2) |
| Restructuring costs | 1 | 1 | 2 | - | - | 2 |
| Manulacturing costs | (60) | (48) | (108) | - | - | (108) |
| Dperating profit change 1995 versus 1994 | 318 | 143 | 461 | (3) | 4 | 462 |
| 1994 operating profit | (9) | 9 | - | 13 | 5 | 18 |
| 1995 operating profit | 309 | 152 | 461 | 10 | 9 | 480 |

- 'Trmporary inlorruphinus al our kénogami mill in two separate inciderns - a lailure on one al tha paper machimes and diswphion of the water supplaty to the powerptant. The cost for the repairs and business intermphom was covered by insumaner. Costs chatered to caminers redinting to both these events were $\$ 3$ million.
- The cost at st million for the fulare chean-up of the river driving operations on the Peribonca River amel Lac St. Jeam, as we are mo Ionger using Ihese waterways to tranport logs. The dotal cosk was charged to 1996 earniurs.

In 1995 and 1994 , cha-time chares whichalferded operating profil were for mestructuring: the eharses were $\$ 6$ mildion and $\$ 8$ million, respectivels.

## Vewsprint and Valur- Idaled bapers

In 1996 the Comping had an oparanis profil firom its newsprint and walue-adderd papors disision of siagt million compared wimstal million in 1965 . The decteast was due to toner selling prices and hisher mandimeturing costs largely resulting from produchion downtime biken during 1996. In 1994, operating protio liom ant core paper business was all a bronkeron lebly. The increase in operalling profit from $199+10$ 1905 was mainla dine Io higher selling prices and incorasod sates volumes for our paper prodisets.

## Where We Sold Our Newsprinl

iehousands al lannest


## 

[thousiands ol lonnesy

|Source: Canadran Paper Analys!

## NEWSPRINT

'Ithe Compan is one of the wollt's leading newsprint mamulacturers and mathelers. Is the laresest proportion of onn newsprint production is used to print nexspapers



 rual locatioms. Print adverising wotme is determined bs major exomomice forces - relail sales. hame sales.



 These broherase sales are mate mader fised matrein apreemonls and are mol induded will ont come bewsprim mandacharing and mathering busimess.

In 1090 wo manufactared 1,298,000 (1995 -
 Eng our proportionate share of the proctuetion from our juint voluture mills.

## North American Newsprint Market

Operatine profit fom Vimb bmerian mensprint mar-
 lion more than in 1904. Whe decrease from the 19095

and reduced sales volume. ligher selling prices resulled in the operating profit improvement in 1995 as compared with 1994.

## Salling Pricas

Through most of the first half of 1996, average North American selling prices were higher than the same period in 1995. By June 1996, prices hat Fallen by more than $10 \%$ from January 1996 levels, reaching a level that was about equal to that of June 1995, when prices were rising. Weakness continned through the second half, and by year end prices were below the levels of January 1995. The average 1996 industry selling price was $3 \%$ lower than the 1995 average, and prices for the year 1995 on average were more than $40 \%$ higher than 1994.

Average Vorlh American U.S. Dollar
Transaclion Price Per Delivered
Tonne of Vewsprint

|  | 1996 |  |  | 1995 |  | 1994 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| First Quarter | S | 750 | \$ | 570 | \$ | 420 |
| Second Quarter |  | 700 |  | 650 |  | 445 |
| Third Quarter |  | 615 |  | 705 |  | 480 |
| Fourth Quanter |  | 530 |  | 755 |  | 525 |
| Anmual Average | \$ | 649 | \$ | 670 | \$ | 468 |

(Squrce: Pulp \& Paper Week)

## Factors Impacting Prica Volatility

Athough Iransaction prices were L.S. $\$ 750$ at the beginning of 1996, three factors eomhined to undermine this historically high price: a change in consumption. customer inventory levels and mill inventory levels.

In the area of consumplion, as early as mide-1995 pulbishers reacted to rising newsprint prices by taking aggressive action to cut usage by reducing circulation levels, culling page size and raising advertising rates. The latler move prevented the rise in volurnes that might normally have been expected in a year when the Olynipies, a I.S. presidentiat election, and a strong economy all coincided. 'l'he resull was that consumplion in very early 1996 lagged early 1995 by 7 to $8 \%$ and for the year as a whole fell by an estimated $2.7 \%$ from the 1995 average.

Second, customers continued to order paper at a
high rate in early 1996 in preparation for a price hike that had been announced for the spring, and to prepare for possible supply disruplions related to labour negotíations in the newsprint industry. With orders remaining strong and consumption slumping, customer inventories ballooned to a peak of 57 days of newsprint supply, according to the Camadian Pulp \& Paper Association (CPPA), an increase of 10 to 15 days from a year earlier.

Thind, as the year progressed orders fell further as a result of the combination of falling consumplion and the faikure of the announced spring price increase. Downtime laken in the industry did not batance orders with production. Forth American mill inventories rose Io an unusually high level of 685,000 connes in July and remained close to that level for most of the year, according to the CPPA. This compares with a slightly below normal level of 284,000 tonnes in December 1995.

With all three factors being fell at various times during the year, pricing began to erode in the spring and average prices fell each monll from April through to the year end.

Similar factors impacted the increase in 1995 selling prices from those of 1994. Consumption in 1995 had already fallen by $4.1 \%$ from 1994, but ncwsprint demand remained Mat as newspaper publishers rebuilt their inventories from 36 days of supply al the end of 1994 to 46 thitys of supply at the end of 1995 . In addition, strong demand in internalional markets in 1995 tightened snpply and forced Sorth American prices to increase, Finally, due to a scarce supply of value-added papers in 1995, many commercial printers substituted with newsprint.

## 1997 North Amarican Nawsprint Outlook

We believe that newsprint prices should strengithen in 1997. We have four reasons for this oullook:

First, North American consumption is improving after a slow period early in 1996. Half of all targe dailies achally increased their circulation after several years of decline. According to Resource Information Systems Inc. (RISI), consumplion is expected to grow by approximately $2 \%$ in 1997.

Secont, according to the CPPA, customer inventories were down to 40 days of sapply at the end of December compared with 57 days in February, when stock levels peaked. Industry analysts expert that customers will maintain inventories of at least 40 days of supply, on average.

Third, Vorth American mill inventory levels decreased in the last three months of 1996, and finished the year at 512,000 tommes as compared with 1995 inventory of 284,000 tonnes.

Fourth, supply is restrained, with no new Vorth American newsprint capacity being buill.

Based on these factors, we notilied our customers of a reduction in price discounts to take effect Mirchli. 1997. This should increase our mill net revemue by L.S. $\$ 75$ per tomne.

## International Newsprint Markets

Our international newsprint markets contributerd $\$ 54$ million less to operating profit than in 1995, but $\$ 10$ million more than in $\mathbf{1 9 9 4}$. The decrease from the 1995 operating profit was due to lower selling prices, offset slightly by increased sales volume. Compared with 1994, higher selling prices contributerl to the improvement in operating profit.

## Selling Prices

International markets experieneed mosh the same conditions in early 1996 as the Vorth American markel did. Customers curbed usage of inereasingly expensive newsprint while conlinuing to increase inventory in advance of rising prices. The result was an excessive buildup of invertories, and then a dramatic lall in prices.

By year end, prices in Fast hsia and Oceamia traditionally the most volatile of the world's spot markels - had fallen to less than [. $5 . \$ 500$ per tome, and prices elsewhere were also well below previons year levels. On the other hand, inventories in most regions had come down significanly and were at levels that could be considered normal.

In 1996, 745,000 tommes of newsprint capacity were added worldwide, as new machines starled up in Soulh Komed, Indonesia and Europe. Owners of these mills aggressively bought market share, undemining pricing - particularly in the colatile Asian region.

In 1995, demand growth and price inereases in international markets outpaced those of North America, will arerage prices increasing by $62 \%$ over 1994. Consumption increases, especially in Asia, and lack of sufficient supply to international customers in the first half of 1995, were the primial contributors to higher prices in 1995 as compared with 1994.

## Higher Salos Volumes

Demand continued to hrow in some markels, partioularly in Asia. But growith rates were below the pace of the previous two yeirs duc to intensive castomer conservation efforts. In other markels, conservation caused some antual erosion of demand. "The CPPA estimates that global demand liell by $2.5 \%$ in 1996. Intemational consumption rates ranued from a decrease of $2.2 \%$ in the Eturopean Inion (excluding the ('.K.) to increases of $1.1 \%$ in Latin America, $1.2 \%$ in Japan and $18.1 \%$ in China.

Among the underlying factors in world consumption dyamics are the contimued growth of consumer economies in Asia and Latim America. the recent deregulation of the media in many countries, athd the slow reviral ol ronsumption in the thre largest usare areas: Ihe L.S., Liurope and Japan.

Our 1995 sales to international markets decreased From 1994, as we redirected some shipments to meet the demand ol our North American customers.

## 1997 International Newsprint Outlook

The global demand outhook in 1997 is considerably improved in comparison with 1996 becanse of the more balanced state of imentorics. Aceording to the CPPA, a combination of price-induced consumplion cuts and inventory reductions in 1996 drowe worldwide demand down by all estimated 0.9 million tombes. By contrast, the association lorecasts a 1.5 million tome increase in
demant this year as usage grons with lomerpring and as shipments more elosely track eonsumplion. The "upeded resull will be a ne increase in demand of 2.4
 1997 wordmicle capacity is projeded to dise hy jusi $1 . t$ millint tommes.

Howner, worldside demand forecabls are subject
 Io the dificulas of anticipating deworments in a mam-


 slow aromill in most of Westom liurope.

In loner is thest important eoomomides remain an track - particularly theim consumer semments - irlobal demand hor memoprint should arom.

## VALUE-ADDED PAPER MARKETS

Our bature-adeded products consist of umenalded gromme weot papor arades used by chmmereial printers, con-
 insetts, books, Iechmical instmetion mambals, felephone directories, busimess forms, matazines and calatogues.
 Qalue upportumis when substituted for dine or corated



Where lle Sold Our lalue-ddded lapers macusamus af bomesil


Vorm Smeriean Value-Idded Paper Capacity* fluobsands al commest


- The value-added papers manulactured by the company fit within the Canadian Paper Analyst defintion for uncoated mechanical specialtes
* Allance figures include the proposed Coosa Pines acquistion and conversion of a newsprmat machime at Dolbean.
ISource: Cangdisn Paper Analys!।

Our primary value-added papers arr clay-filled super-cialendared (SC) patper. suflenip piper, machine-

 alower paper and other sperialts grades. se products
 gromalwood eraders. Altomative Ofisern is atigh briftheness grade which willers a cost-ellectise substitute For uncoated frember ( $1+\mathrm{s}$ ).

Sales of ahlued-added papers wete as follons: llannes)

| Paper Grade | 1996 | 1995 | 1994 |
| :--- | ---: | ---: | ---: |
| SC, Soft-Nip \& MF | 211,000 | 238,000 | 217,000 |
| Ahernative Offset ${ }^{\text {IM }}$ \& Hi-Brite paper | 156,000 | 175,000 | 158,000 |
| Directory \& Catalogue paper | $\mathbf{1 0 4 , 0 0 0}$ | 108,500 | 112,000 |
| Specialty paper | 88,000 | 105,000 | 101,000 |
| Total value-added papers | 559,000 | 626,500 | 588,000 |

## Operating Profil

Value-added erades contribuled $\$ 97$ million to ogerationg prolit in 1996 . This is s5 5 mithon less that in 1905 , and s88 million more flath in 109t. The deerease from 1995 is mainls due to reduced saldes volmome. Stronger demand and tighter supply in 1905 limelled hixhere sates volmons and solling prices as compared with $199 t$ and resulted in the operatine protit improvememts.

## Demand for Value-Added Papers

Value-added paper sales in $\dagger 996$ were down $11 \%$ lion 1995. In 1900, Vorth America sam a combination of reduced consamplion and falling invontories in reaction to the high pricing of the previons yeans.

In 1990, sales of se arades were $11 \%$ lowneriall 1995, bul ohis compares favouably with all estimated drop in Vorth American consumption ol more dhan It\%. This was primatily a resull of the availability of low cost competing paper grades.

Alhough overatl 1996 sithes of high briphtomess grountwood papers were $11 \%$ lower than iat 1995 . sales of our Alternative Oftictim grate showed significant growth llatroughout the sear.

Sales of directory and catalonex papers in 1006 were $4 \%$ lower than in 1995 . Overall industry demand was down $7 \% .1996$ demand for direcelory and catalogue paper was affipeled by customers' paper conservation measures, in reaclion to the risiner prices during 1995.

Specially paper includes newsprint spectallies that are derivalives of newsprint as well ats nom-printing lechnical grades such as construction paper and lubestock. Sales of specially papers in 1990 derreased $16 \%$ from 1995, largely from increased comperition.

## Value-Added Papers

U.S. Doltar Transaction Price Per Tonne



In 1995. vallue-added paper silles increased $7^{\circ \prime \prime}$
 from ont SC and thernative offerem wrades. With rapid prite increases and light suppla in lo9i fior INC and I FS paper (which we do nol mator). Mams uspers shifted down the grade cunce and bought less
 grades. St the same time stronger l99t metal saldes levels incerased beys adnertising bodents and led to more printed adsertising.

## Selling Prices

Weaker demand led to price dereases for moss walue-

 acording to RISI, 1996 indasioy prices dermeasem $2.6 \%$ from 109\%, on average.

Our 1996 a erage selling price for SC papers was al the same level as the averige in 1995 : however. the price in December 1996 was $19 \%$ lower than in Decerarber 1995.

The 「irss hall of 1996 saw weak demand and lomer prices for thematise Officer arades comesponding to the trend in the I Fs matken. Pricinge did statilize in the thitd quallor: howerer.

Boss of our directory paper busimess is matheded under bong-tarm contratis. is a resull. price ehamges typically lag behind those of newsprint and othere walaeadded patars throughond the business cere. 1996 sim strong directors prices.

Prices lor sperialts grades are lypically less actio al Itan newsprint or printing and writing pataers. In 1996. prices for our spectadty wades decreased in reation lo higher pricine in 1995 and reduced demand in 1996 . Bul the price decerases were dot as signilicant as those for newsprint.

 increases of 4 t\% from $199+101905$.

## 1997 Ouslook for Value-Added Papers

The first quarter is Iraditionally a period of low demand For SC papers in their key embluse markets: inserts, magazines and catalogues. Graphic Arts Protuction/Warkel Trathing Research and Comsulting (GAPIRAC) estimates that paper usage for inserts will grow by $2.7 \%$ in 1997, catalogue paper consumption will grow bs $4.1 \%$ and paper usage for magazines will grow betwern 3 and $4 \%$ becaluse of increased adrellising. After the first quarter, as no new industry capacily is coming on-line and with a better batance of producer and customer insentories as compared with 1996 levels, it is possible that demand could outstrip supply for SC gracles.

Higher prices have caused end-users of directors papers to implement consemation meatsures. Coupled with 1996's rapid derline in newsprint prices, both domestically and offshore, contract prices may decline. Witlo a stable base of Vorth American customers and an emerting portfolio of offshore customers, we are well positioned to compete in 1997.

Prices for Alternative Offsetry grades are expected to increase in the first quarter of 1997. Strong growith is expected in the I.S. market in 1907, and the third quarter of 1997 should bring strong demand and an opportunity for higher prices.

Continued product development is expected to ereate significant earnings and volume potential for specialty papers in 1997. Expected improving newsprint
market conditions should allow posilive growth in the newsprint specialty market. Focused efforts will enable the Company to reach its goal of being a leader in its markets.

## PAPER MANUFACTURING OPERATIONS

The Companys paper manutacturing Facilities consist of eisht wholly owned newsprint and value-added paper mills and $\mathbf{5 0 \%}$ interests in two C.S. newsprint joint renture unills. The wholly owned mills, and our share of the newsprint joint venture mills, have a proporlionate produchion mpacity of 2.2 million lonnes, 1.5 million tonnes of which is mewsprint and 663,000 tomes is value-added papers. The Companys $50 \%$ ownership interests are in the Angusta Xewsprint Company and Alabana River Vewsprint Compans; which have a combined newsprint capacity of 670,000 tonnes of which our sliare is 335,000 tonnes.

## Downtime

During 1996 we look 212.000 tomnes of procluction downtime due to markel-related conditions. This increased the fixed cost portion of our manufacturing cost per tonne and lowered our operating prolit by $\$ 38$ million. Downtime taken throughont 1996 by most of our mills resulted in an average annoal operating rate of $89 \%$ compared with $98 \%$ in 1995 and $97 \%$ in 1994.


- Figures shown above include only $50 \%$ of the newsprint production of the joint venture mills. Qur partners' $50 \%$ shares are nat included because the manulacturing profits associated with that production are theirs. Had this production been included, 1996 production would have been $319,000(1995-309,000 ; 1994-421,000)$ tonnes higher.
* Newsprint production figures for 1994 and prior years have been restated to eliminate the production tonnes of ithe Pine Falls, Manitoba mill which we sold in September of 1994. In 1994, this represented 112,000 tonnes of newsprint. In 1995, as a result of the acquisition of $49 \%$ ol Gaspesia, an additional 122,000 tonnes of newsprint production from the Gaspesia mill were included in the above ligures.


## Improved Manufacturing Efficiency

Despite normal efliciency losses from shutdowns and slart-ups when taking market-related downtime, our manufacturing efficiency aclually improved compared with 1995 and 1994. For 1996, operating efficicney of $88.1 \%$ For newsprint was significandy betler than $86.8 \%$ For 1995 and $86.2 \%$ for 1994. Operaling efliciency for value-added papers was down slightly at $80.8 \%$ during 1996, compared to $81.2 \%$ in 1995 and $80.6 \%$ in 1994. Our improved newsprint manufacturing efficiencies lowered our manufacturing costs and increased operating profit by S 6 million compared to 1995 . Thse improved efficiency increased our newsprint capacity by 30,000 tonnes in 1996.

In 1995, our manufacturing efficiency improvement from 1994 allowed us to protuce 31,000 tomes more than in 1994, This increased our 1995 operating profit by $\$ 13$ million as compared with 1994 .

## Raw Materials

While the cost of some of our key raw materials decreased in 1996, Ile cosi of others increased and the overall net impact was a $\$ 25$ million increase in our manufacturing costs.

In 1995, while paper prices rose, the cost of many
of our key raw materials increased dramatically and the overall nel impact was a $\$ 26$ million increase in manufacturing costs.

## Rraf

In 1996, our average kraft pulp purchase price was $\$ 778$ per tonne compared to $\$ 1,107$ per tonne in $199{ }^{\circ}$ and \$643 per tombe in 1994. These lower kiall prices reduccd our manufacturing costs by $\$ 30$ million in 1996 compared with 1995. Higher krafl prices in 1905 increased manufacturing cosis by $\$ 49$ million compared will 1994 .

The installation of the two 'TMI' facilities reduced our requirements lor kraft pulp, but this was partially offsel by increased krafl usage as a result of production downtime, as frequent towntime makes it difficull to maintain consistent quality without the addition of krafl pulp. In 1995, the mills reduced krafl consumption by substitutingr virgin wood fibre in response to rising kraft prices. Overall, we lowered our use of kraft per tonne by $2 \%$ From 1995 and $18 \%$ from 1994, reducing our manufacturing costs by $\$ 6$ million and $\$ 16$ million, respectively.

## OWP/OMG

In 1996 our mills used 189,000 tomes of waste paper, unchanged from 1995 despite lower production levels.
Manufacturing Costs Decrease (Increase)
$\left.\begin{array}{lcccccc}1995 \text { versus } 1994 \\ \text { Volume }\end{array}\right)$
 wo bane increased the comtant of recyeled fibre in the patper we produced in 1996 by 5. and 11 学 compared with 199.

The 1006 prices we paid for ohd mexsprith allad magazimes 「ell $52 \%$ lrom 1995 levels to an at erage of
 conse by $\$ 27$ million from 1995. In 199 a , pricers for waste

 higher demand in 1995 . Rising prices in l905 incrased mandiacturine costs by sel million from 1994.

## Vitain Hared Fabre

 sors. Fiotst, stampage rathes wore highed for aur Ontarion mills and the wood hariest in Ontario acelared primatily during the winter months, before rates decorised with maper prices. Stampage rates for our (906ber mills. Which are not lied to papare prices. incereased by $1.5 \%$ Higher stumpate rates wore also the major catase of the increase in wool fibre costs in 199.3 over 199t.
second, higher brised wowl ehips bad whe sumstimed

 ing cosis by $\$ 16$ million.

| Nhere We Spent Our Revenue Dollars from Our Groundwood laper lusiness |  |  |  |
| :---: | :---: | :---: | :---: |
|  | 1996 | 1995 | 1994 |
| Sales | \$ 1.00 | \$ 1.00 | S 1.00 |
| Manulacfuring Costs: |  |  |  |
| Labour and pension costs | (0.19) | (0.18) | (0.25) |
| Virgin wood fibre | (0.13) | (0.12) | (0.15) |
| Purchased fibre (ONP/OMG and kraft pulp) | (0.06) | (0.09) | (0.09) |
| Electric power, purchased and self-generated | (0,09) | (0.07) | 10.111 |
| Maintenance (excludirg maintenance labour costs) | $(0.04)$ | (0.03) | (0.05) |
| Chemicals | (0.04) | (0.03) | (0.04) |
| All other manufacturing costs | (0.16) | (0.11) | (0.15) |
| Cost of sales | (0.71) | (0.63) | (0.84) |
| Selling and administrative costs | (0.06) | (0.04) | (0.06) |
| Cost reduction initiatives | (0.01) | (0.01) | - |
| Restructuring costs | (0.02) | - | (0.01) |
| Operating profit before non-cash depreciation charge of 8 c $(1995-6 c ; 1994-9 c)$ | 0.20 | 0.32 | 0.09 |

## Power

Based on the relative operating rates between 1996 and 1095, we conswmed mure eloctric poner in 199 f becalase of higher aperating rates, new Topeplants. secundary brament plants, and ton water lewols in our
 $\$ 18$ miltion.

Average Innual Vewsprint
Machille Capacily
(rhousanós of ionnes)


Norage Anmol Vewsprint Produclivity


## Labour and Benefits

In 1996, our labour costs rose 816 million from 1995, primarily because umionzed wages increased in aceordance with the settement of the Companys collective bargaining agreaments. These sellements represented a $3.2 \%$ increase in our wage costs in 1906 athd $5 \%$ anmually. In addition. increases in mill sabaries and bemelats added to our labour costs in 1996.

Our secondary eflinemt treatment plants, which were installed in late 1995 , required additional whenforee. This increase in employees was more that offsel by the reduced workfore required by the fwo new TXIP plants.

## Mill Maintenance and Supplies

Mill maintenance costs increased $\$ 17$ million in 1996 compared with 1995 . Aditional maintematice was required as a result of start-ups and shut-downs associated with the market-related production downtime taken in 1996. Furthemore, many mills look the opportunity to perform unscheduled preventative maintemaner during this time.

## Effluent Troatment

The secondary eflluent treatmont plants at our Canadian mills were in operation throughout 1996. The majority of these plants were complefed during the thind and fourth quarters of 1995 in compliance with requlatory requirememts. In addition to power and labour costs to operate these plants, thes also reduired chemicals, equipment and other operating supplies, which increased our manufacturing costs by $\$ 11$ million in 1996, as compared with 1995.

## Chemicals

The change in our product mix to higher quality and higher brightness papers increased our use of chemicals in 1996, adding 57 million to our mannlarmuring costs as compared with 1997.

## Office Producls

## Business Expansion

The Oflice Products Division distributes information
processing supplies, office products and eomputer periphorals. Our costomers include spectalized computer supply dealers, oflice products stationers and major retailers. We distribute name beand products including printer tomer, inh jel cartridges, data storage devices, computer accessories, printers, faxes, persomal copiers and Iraditional olfict supplies. The division is becoming a global provider of a selected rampe of goods amblervices.

In Jume 1996, we expanded our distribution busimess by acquiting the Tenex Data Corporation (Temex). a Canalian, privately held distributor of information processing supplies and data storage products and a converter and distributor of compuler forms.

We also expanderl our services business in 1996 . This business beqan in 1095 and qrew in 1996 with the adetition of two major distribution contracts in Einropt and the acquisition of a small services company in the I'S. In addition, we began an operation to take admantate of rapidly expanding distribution opportanties in the bar coding industry.

## Operating Prolit

Operating prolit was $\$ 10$ million in 1996 after one-times costs of $\$ 2$ million - equal to that of 1995. One-time costs incurred in 1996 inchuded insestments in starl-up operations and costs associated with the start-up of new busimesses and for imestimating polential acquisitions we eventually decided not to pursue. 'lemex operating prolith of $\$ 2$ million subsequent to the acguisition date offsel these one-time costs.

Operating prolit trended upward daring 1996 - Io the point where the lourth quarters operating profit was cefual to that of the lirst nime months of the year. In addition to Tenex, the improvement in the last fuartor was attributable to our new computer systems, next day delivery service and warehouse rationalization.

Operating profil of $\$ 10$ million for 1995 was $\$ 3$ million less than in 1994. In 1995, sales were up $7 \%$ from 1994, however. this was offset by higher delivery costs including start-up of next-day delivery programs. lower

margins on computer-related products, and one-lime charges for new information systems and a warehonse rationalization program,

## Sales up and Margins Improved

In 1996 , sales were $\$ 647$ million, an increase of $36 \%$ From 1995 and $46 \%$ from 1994. Just under half of the increase in 1996 was altributable to the acquisition of Tenex. Excluding Tencx, the existing busimess was able to hold margins at the same levels as in 1995, a major accomplishment when compared with industry trends.

## Outloak

1997 is looking very promising as evidemced by the improvement of earnings in the last quarter of 1996. Our recent investments in new information systems, warehouse rationalization and our delivery programs, in aldition to our investments in frew businesses, have sel the stage for growth and improved profitability in 1997.

With the Tenex acquisition, we believe that the division is now large enough to be a significant competitor in its industry. After examining our value creation strategy, we have decided that all future growth must be financed willin the division itself. Accordingls, we are assessing the potential for a future sale of this division.

## Broherage Basimess

## Newsprint

The Company acts as broker for our joint venture partners" $50 \%$ shares of production of the Alabama and Augusta mills. l'nder the joint venture sales apreements. we purchase and then resell this paper. The sales and cost of sales are recorded in our financial statements.

We also act as commissioned sales agent for Pine Falls, Paper Company which operates Hie Manitoba newsprint mill we sold in September 1094. We do not purchase or resell the production of the Pine Fills mill. Only our sales commissions are included in the financial statements.

Before selling and credit risks, we carn a commission oll between $2 \%$ and $3 \%$ of sales. Over the last three years, we brokered newsprint for the following mills:

| thousands of tonnes? | 1996 | 1995 | 1994 |
| :---: | :---: | :---: | :---: |
| Joint Venture Partners' Newsprint Production |  |  |  |
| Alabama River Newsprint Company | 121 | 116 | 113 |
| Augusta Newsprint Company | 198 | 193 | 187 |
| Gaspesia Pulp \& Paper Company | - | - | 121 |
| Total Brokerage Newsprint | 319 | 309 | 421 |
| Newsprint Sold on Commission Basis |  |  |  |
| Pine Falls Paper Company | 154 | 171 | 58 |

## Lumber and Panelboard

Enti] the third quarter of 1996, the Company acted as a marketer of lumher and panelboard produced by third parties. The products were purchased and resold with the sales and cost of sales recorded in our tinancial statements. In 1996, we sold 129 million board feet (1995 263 million; 1994 - 291 million) of lumber and 382 million square feet ( 1997 - 431 million; 1994 - 354 million) of panelboard products.

In accordance with agreements, the suppliers elected to take over the marketing of these products. As a result, we discontinued lumber sales in June 1996 and panelboard sales in August 1996. The elimination of these businesses will reduce our brokerage sales by an estimated $\$ 235$ million and operating profit by $\$ 3$ million per year.

## Financial Position and Liquidity

Our Cornerstone strategy and cost reduction activilies have enabled us to maintain positive cash flow from operations despile the unfavourable market conditions experienced in 1996. The $\$ 262$ million in cash generated by operations in 1996 was $\$ 261$ million below record cash from operations of $\$ 523$ million achieved in 1995 and $\$ 242$ million above 1994 .
$\$ 118$ million of cash available at the end of 1995, $\$ 124$ million of borrowings on our long-term lines of credit, $\$ 14$ million received on redemption of the preferred shares of Perkins Paper in 1996, and cash of $\$ 262$ million generated by operations for the year were primarily used to increase corporate value through:

| (millions or Canadian dollars) | 1996 |  | 1995 |  | 1994 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Capital spending: |  |  |  |  |  |  |
| Cost reduction and mill improvement | \$ | 289 | S | 198 | \$ | 10 |
| International growth |  | 22 |  | - |  | - |
| Environmental |  | 20 |  | 118 |  | 72 |
| Integrated business systems |  | 15 |  | 11 |  | - |
| Repayment of long-term debt |  | 77 |  | 66 |  | - |
| Acquisition of Tenex |  | 47 |  | - |  | - |
| Payment of dividends to common sharehalders |  | 36 |  | 16 |  | - |
| Purchase and cancellation of 8.7 million common shares |  | - |  | 194 |  | - |

Overall, cash on hand decreased to $\$ 60$ million at December 31, 1996 From $\$ 178$ million at December 31 , 1995 and $\$ 272$ million al December 31, 1994.

## CAPITAL SPENDING

Our core business is capital intensive and wise spending is essential to our contimuing cost compelitiveness.

Expenditures on the TMP plants at our Iroguois Falls, Ontario and Alma, Quebec mills amounted to $\$ 1.56$ million in 1996, with a total of $\$ 242$ million spent over 1995 and 1996. Other capital improvements at our mills designed to improve efficiency and reduce costs totalled $\$ 133$ million, Major projects included improvements to
our Grand Falls hydro facilities, the speed-up oll one SC paper machine at Kénogami, and pre-engineering costs incurred as part ol the assessment of options that could lead to Kénogami meeting our Comerstone criteria.

To promote intemational growlh, we spent $\$ 22$ million on a used newsprint machine in Peru. The expected cosl to dismanlle and ship the machine when we find the righl investment opportunity is $\$ 2$ million.

The upgrade of our computer systems contimuted in 1996. In 1996 we spent $\$ 15$ million on this project, and \$11 million in 1995 . These new systems are expected to enhance business operations, decision making and customer service, The new systems have already been successfully installed at wo of our mills.

During 1995 and 1994 we spent $\$ 118$ million and $\$ 72$ million, respectively, on environmental projects, including the construction of secondary effluent treatment plants at seven of our Canadian mills.

## CAPITAL STRUCTURE

## Shareholders' Equity

In 1990, shareholders' equity increased by $\$ 93$ million with the earmings of $\$ 104$ million and the comversion to common shares of the remaining $\$ 24$ million convertible sabordinated debentures (the Debentures). Four quarterly diyidends were declared, for a lotal cost of $\$ 36$ million.

## Common Shares Outstanding

The number of common shares ounstanding increased by 1.8 million shares to 89.0 million shares at December 31 , 1996. The Debentures were converted into 1.6 million common shares in the lirst quarter of 1996 and stock options exercised during the year resulted in the issue of an additional 0.2 million common shares.

## LIQUIDITY

The Company's liguidity strategy is amed at maximizing financial flexihility by maimaining access to diverse Cunding sources, a liquidity reserve, credit capacity and leverage in the $55 \%$ to $40 \%$ range, on average. In 1996, our net total debt increased by $\$ 47$ million as cash from

 total eapialization ration was $37 \%$, dis comparerk with $55 \%$ for 199 a and $22 \%$ for 1994.

## Repayment of Debt


 1.5 .815 million, were repaid in the first quartor of 1997. In indrition, l. S. 577 million was pepaid by our newsprint joinl venlures.

 $\$ 10 \mathrm{millom}$.

## Jnterest Expense

laterest expense incomere on loneterm debl in 1996 derreased S 17 million compared with 1995 , and was $\$ 30$ million lowner thamin 1994. Interest expense in 1996
 than $109+$ due to the comaresion of the dyebentares in late l995 and carly 1996 . Inlerest eapitalized to matior projects domered 1996 inlerest expense by sil million as compared with s9 million ith 1995 and $\$ 1$ million in 1994. l doser hevels ol joint venture debt in 1990 compared with la95 radured interest experase by ant atedilional $\$ 7$ million allisel by a sl million intrease from ligher atarafe recourse debt. Jebl lexels in 1995 ware lower hata those in 5994 . resulting in reduced intorest chareses of 52 million in 1995, as compared with 1994.

## Risks and Opportunitics

## CYCLICAL NATURE OF PAPER INDUSTRY

Ilistorically, the paper industry has berel evelical in Hillure. Ower the past there yars, newsprint prices have

 Itrourh lo Varch 1996 ind back down lo l'. 5.8510 per (omere in December 1996.

In our 1995 Anmual Report wo staterl that we believed the focused aflorts in the last live stat's: including our Cormerstomas straters rost reduction

 ntest downtura." In 1996 . wr conlinued to wemerate



 these projeres to be $\$ 60$ milliom.

While we are vors semsitive lo matiel and sperificalls
 fo weathei these downturns and lo comperte in intermalional markets agaimst lough comperitors.

## FOREIGN EXCHANGE

 and expenses tepresernts the dominam foreign exchange risk ficed by the Company. Of the Companys nel reventes. $80 \%$ are $[.5$ dollar demominated, and $66 \%$ of our intumational sales are l.s. dollan demominated will the memander in local enrencios. Compatatively, only $56 \%$ of our expernses are in I mited States dollars. This exposure


"har Camatian - I. S. dollar exchancer mate is one ol
 profitability. Mroordingly. we hat te an exchange lible
 against rapid appreceation in the value of the Canadian clollar in redation lo the l.s. dollar.

## Average Monlhys L. .S. Dollar lalue of the Canadian Dollar 1986-1996



In 1996, we revised our lomeign exchanme rish mant agement policy umaler whieh we principally manater our exposure to changes in the exchange rate belween the I'..S. dollar and the Carmadian dollar: 'The new policy is to hedge portions of Forecasied L'.S. dollar cash flows at decreasine levels for periods out to five vears, using foremign exchange forward contraets. Previously, the Company used at program of loreign exchange options and fomward bate contracts for periods of up to 12 montlis. This program is further described ju nole 18 lo the Company's lïnameial stalements on page +5 of this Ammal Report.

The overall objective oll the polies is to assist in adding value by minimizing the potential impact of Coreign exehiame mactuations through controlled management of foreign curnemey expostares oceurving naturally from our eore business activities. Sinee ond principal paper markeds ame outside Cabata, exposiome to exchange rate ristis canmot be eliminaled. Mthough we believe we are prodently proteding onsedves, we expect this business risk will always be will us.

## INTEREST RATE SENSITIVITY

The revolving-lerm credil facility represemas the Company's only Hoating rate reconrse debl, and this lacility matures in Febmary 1998. With $\$ 124$ million of this debt outstanding at I)ecomber 31. 1906, the Company has limited exposure to interest tate movements. It is not the Companys intention to lave oulstanding debt from thin Tacility For any extended period of time.

## LABOUR, POWER AND FIBRE STRENGTHS

In 1996, our management, umions and employees continued their efforls lo lessen the impane of higher costs by the eflicient management of the Company's three larest cost components. We view these three inputs as our main strengith: a stable athel skilled workforee, a serobre libre supply and self-gentrated hydro-elearid power.

## Labour stability

We continued to bencelit in 1906 from a stable labour/manigement rebalionship as we entered the
lourth year ol' livestear labour contracts will our major unions, the Commantications, Eneres and Paperworkers Luion (Clil'). The ( Conlederation of Vatiomal Thade (nions ( (: XTle), Lhe Intermational Woorworkers of Americia, and the orrice and Prolessional Employeds [ntormational I nion (OPEIL').
()uring I996 wage nequoliations were concluded with the unions for the rénaining two scars of the contracts. Fiach of the sedmemonts was rached wilhoul aty labour (disruptions, which signifies the strengeth of fore retationship between the Company and its tomonized amployers.

## Fibre supply

Onte of the natural strengllis of the Company is the secure supply of sutficient wood libere to sustation its mills. The Company manaces 6.3 million heretares of both company-owned and crown-lieenced land in (astern Camada and the somblemelonited States. On atreater the Company hatrests less lhan hatf of one
 $+7 \%$ ol the virgial libre we used lo matie our products, cithor diredty ar through axchanges ol round wood lor chips. Willout our libre resondress, we would have
 we nerecled.
 into lones-lemen contracts with loeal sammills.

In I996 we continued lo work on a romprehensive
 alilize the Companys vast fibie resources. Fitch woodlamds operations las becon analyaed to optimize sourcing amd operating pracelecs, and ta emsume that stastamable lorest management is being pradetised. In I 696, these plorls resulted in saving of \$2 millions. In 1997 and 1998 , we expery further satinges of $\$ 12$ million.

## Purchased Fibre

Nams of ouy operations dase krall pulp and/or ONP and OMG. In 1995 we saw sighificiant price jacreases for the se riat materials. [n 1996 the se prices leda. In the last quatrter of 1996, the prices for kraft pulp increased. However.

| Mill Business Unit | Virgin Wood Fibre Cutting Rights <br> (thousands of hectares) |  |  | $\begin{array}{r} 1996 \\ \text { Wood Usage } \\ \left(000 \mathrm{sm}^{3}\right) \end{array}$ | 1996 <br> Harves! (000s m³) | Harvest <br> of usage |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Owned | Leased | Total |  |  |  |
| Chandler | - | 418 | 418 | 512 | 402 | 79\% |
| Stephenville | - | $=$ | - | 437 | 158 | 36\% |
| Iroquois Falls | 60 | 1,184 | 1,244 | 677 | 370 | 55\% |
| Grand Falls | 114 | 1.725 | 1,839 | 462 | 309 | 67\% |
| Kénogami | - | 646 | 646 | 380 | 200 | 53\% |
| Alma | - | 982 | 982 | 455 | 206 | 45\% |
| Beauprė | 48 | 154 | 202 | 401 | 69 | 17\% |
| Fort William | 201 | 732 | 933 | 294 | 239 | 81\% |
| Alabama** | - | - | - | 230 | - | - |
| Augusta** | 11 | - | 11 | 332 | - | - |
| Total | 434 | 5,841 | 6,275 | 4,180 | 1,953 | 47\% |

- Stephenville shares virgin woad fibre cutting rights with the Grand Falls, Newfaundand mill.
** Figures shown reflect our $50 \%$ awnership interest in these mills' production.
an announced increase for Jamary 1, 1997 was delayed and may be pushed into the second quarter as krall shipments remain weak. Higher prices for ONP and OMG are also anticipated in 1997, but prices for kraft and recycled Cibres are expected to remain below 1995 levels.

With the startup of the 'TMP plants at Alma and Iroquois Falls, our kraft consumption decreased by 7,300 tomes in 1996. On an amual basis our krall consumption will be reduced by 19,000 tomes. This will significantly lower our exposure to kraft price increases in the future.

## Power Advantage

Electric power is one of the largest cost components for a paper manufacturer. Any increase in electricity rates has significant impact on our costs and compelitive position.

We are nearly self-sufficient at four of our eight Canadian mills, generating over $10 \%$ of the power needed by our wholly owned mills. This gives us an advantage over many paper manufacurers.

II 1995 and 1996 we examined our hydro-electric resources and needs with a goal to reduce both our electricily costs and our reliance on externally purchased power. We expect future power savings over the next two years from this eflort in general.

## CONSISTENT HIGH PERFORMANGE

Consistent High Performance $(\mathrm{CH})$ is an initiative that focuses on building management skills to improve the
performance of existing equipment. From 1904 to 1996, CHP has resulted in savings of approximately $\$ 30 \mathrm{mil}-$ lion. This initialive is ongoing and we amticipate further annual savings of $\$ 12$ million durims 1997 and 1998.

## CORNERSTONE UPDATE

Seven of our ten mills have achieved Comerstone status. Reaching Connerstone status means we believe the mill is a worldwide first-quartile low-cost producer, has longterm markets for its paper, and will have positive cash How after all required capital expenditures over the nexl 10 years, even at anticipated cyclical pricing lows.

Achieving Cornerstone is only the first step; we have to ensure that our mills remain at this high level of performance, regardless of changing market conditions such as an escalating Canadian dollar.

We are proud of the improvements our three nonCornerstone mills have made, but they still have farther to go. We will resolve the non-Cornerstone mills as quickly as we can, but only when we are sure that we have explored all the opportunities and we are able to make the decision that provides the best value.

We recently amounced our intention to offer for sale our Fort William newsprint mill and woodlands. If it is sold, the proceeds will be reinvested in the Company's core business operations. As previously mentioned, we are reviewing a numher ol options for our Kénogami and Chandler mills.

## CONTINGENT LIABILITIES

As of December 31, 1996, the Company hat been named as a defendant in a number of lawsuits. This topic is discussed in note 20 to the Company's finaneial statements on page 46 ot this Annual Report.

## ENVIRONMENTAL REGULATION

From 1994 to 1996, \$210 million of the Company's Lotal capital spending was targeted at projects providing a return to the environment, sucb as recycling capacity additions and secondary effluent treatment jlants. This does not include an additional $\$ 45$ million eaell year spent to operate the Company's effluent treatment plants and undertake reforestation and other forest protection measures.

In 1995, the Company completed the construction of seven secondary eflluent treatment plants at its Canadian mills at a total cost of $\$ 160$ million ( $\$ 90$ million below the original $\$ 250$ million estimated cosi). All of the Company's mills are now equipped to comply fully with current ensironmental standards.

While it is difficult to forecast the pace or direction of future regulations, we think our current effuent systems are more than capable of satisfying government standards for the foreseeable fulure.

## Onllook for 1997 and 1998

On Febrnary 14, 1997, we announced our agreement to amalgamate with Stone-Consolidated Corporation. Upon amalgamation, the two companies will continue as one corporation carrying on the same operations with the same assets and liabilities as currently held by the lwo corporations.

The amalgamated company will have an ammal capacity to prodnce 4.4 million tonnes of publication

## Operating Profil Sensilivities

The Company's operating profit will be impacted by the following sensitivities:

| Imillions ol Canadiandollars) | Impact on |  |  |
| :---: | :---: | :---: | :---: |
|  |  |  | Fullydiluted |
|  | Operating | Net | Earnings |
|  | Profit | Earnings | Per Share |


| Each U.S. $\$ 50$ change in transaction price per tonne of: |  |  |  |
| :---: | :---: | :---: | :---: |
| Newsprint: |  |  |  |
| North America |  | S 36 | 40 E |
| International markets | 38 | 25 | 25 |
| SC paper | 7 | 5 | 5 |
| Alternative Offset ${ }^{144}$ paper | 9 | 6 | 5 |
| Directory paper | 7 | 5 | 5 |
| Specialty paper | 7 | 5 | 5 |
| Manufacturing cost changes: |  |  |  |
| U.S. $\$ 50$ change in kraft pulp price per tonne | 5 | 3 | 3 |
| Cdn. $\$ 1$ change in fibre costs per cubic metre | 5 | 3 | 3 |
| 1 day of paper manufacturing downtime | 3 | 2 | 2 |
| U. $\$ . \$ 10$ change in ONP/DMG price per tonne | 2 | 1 | 1 |
| $1 \%$ change in electricity rates | 2 | 1 | 1 |
| Foreign exchange: |  |  |  |
| U.S.Ie change in the relative $v$ of the Canadian dollar | 17 | 11 | 12 |

- based on budgeted volumes and prices
papers, including newsprimt, directory, high-bright offset papers, supercalendered papers and other valueadded grades. In addition, the amalgamated compans will have an annual capacity to produce 430 million board feet of lumber at its seven sawmills and 160,000 tonnes of kraft markel pulp and kraft papers.

Shareholder approval of the amalgamation is being sought in the second quarter of 1997.

The consolidated financial statements and all ohtor information in the Anmal Report are the responsibility of managemen and have been approved by the Board of Ditectors.

The financial statements have been propared by management in accortance with accounting primeiples generally accepted in Canatia and include some amonts which are based on best estimates and judpements. Finameial information provided elseswhere in the Annal Report is consistent with llat shown in the fimancial statements.

The integrity of the fitancial statements is suppofed by an extensive and comprehensive system of internal necounting controls and internal audits, the latter being coordinated with reviews and examinations performed by the sharehold-

## Rovalid Y. Oberiander

Chairman and Chief Fizeculte Oficer
Januar 29, 1997
Toronto, Ontario
ers ataditors in the course of satisfying themselves ass to the Meliability and objectivity of the financial stallements.

The shareholders' and intermal auditors have free and independent aceess to the Aulit Committe which is comprised of four non-management members of the Board of Directors. The Audit Commillee, which mects regutarly throughout the year will members of financial management and the shareholders* and intermal anditors. reviews the consolidated financial statements and recommends their approval to the Boand of Directors.

The acompanying consolidated linameial satements have been examined by the sharehoterse atifors, Price Waterhouse, whose report follows.


Patrick (i. Crowley

Scmion Väce-Presidem and Chicf Financial Officer


## 

 We have andited the consolidated balanee sbeets of abitibiPrice Inc. as at December 31,1906 and 1995 and the consolidated stallements of earnings, retained eamings and changes in cash position lor fach of the three years in the period ended December 31. 1996. These consolidated linancial statements are the responsibility of the companys managemem. Our responsibility is to express an opinion on these finameial statements based on our andils.We condened our audtis in acordane with generally aceepted auditing standards. Those standards require that we plan and perform an andia to obtain reasonathle assurance whellar the financial statements are lree ol material

[^0]misstalement. An atulit indudes damining, on a test basis. evidence supporting the amomen and disclosures in the Cinameial statements. An andil also includes assessing the aceounting prinecples used and sidnnifieant cestimates made In management, as well as evaluating the overall financial statement presentation.

In our opinion, these linancial statements present fairly. in all material respects, the financial position of the company as al Jerember 31 , 1996 and 1995 and the results of its operations and the changes in its financial position for each of the three years in the period ended December bl, 1996 in accordane with Canatian gencoally accepter atcombing principles.

## Price Watuhouse

Chartered Accountants

| Year ended december 31 (mathons ol Canadian dollats, except per shate amounts) | 1996 |  | 1995 |  | 1994 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Net sales | S | 2,590 | S | 2,782 | S | 2,110 |
| Cost of sales |  | 2,091 |  | 2,063 |  | 1,879 |
| Selling and administrative expenses |  | 139 |  | 120 |  | 94 |
| Depreciation and depletion |  | 126 |  | 113 |  | 111 |
| Restructuring costs (note 4) |  | 28 |  | 6 |  | 8 |
|  |  | 2,384 |  | 2,302 |  | 2,092 |
| Operating profit fom continuing operations |  | 206 |  | 480 |  | 18 |
| Interest expense |  | (44) |  | (61) |  | (74) |
| Unusual items (note 5) |  | 5 |  | 4 |  | (21) |
| Other income and expenso, net (note 6) |  | (4) |  | (5) |  | (4) |
| Eamings (loss) from continuing operations before income taxes |  | 163 |  | 418 |  | (81) |
| Recovery of (provision for) income taxes (note 7) |  | (59) |  | (146) |  | 29 |
| Earnings (loss) from continuing operations |  | 104 |  | 272 |  | (52) |
| Loss on disposal of discontinued operations, net of income tax recoveries of \$2 (note 8) |  | - |  | - |  | (4) |
| Nat earnings (loss) for the year | S | 104 | S | 272 | \$ | (56) |
| Per commion share: |  |  |  |  |  |  |
| Earnings (loss) from continuing operations | S | 1.17 | \$ | 3.24 | \$ | (0.62) |
| Earnings (loss) for the year |  |  |  |  |  |  |
| Basic |  | 1.17 |  | 3.24 |  | (0.66) |
| Fully diluted |  | 1.14 |  | 2.90 |  | (0.66) |
| Dividends declared |  | 0.40 |  | 0.30 |  | - |
| Dividends payable |  | 0.10 |  | 0.10 |  | - |
| Weighted average number of common shares outstanding (mitions) |  |  |  |  |  |  |
| Basic |  | 88.7 |  | 84.0 |  | 84.4 |
| Fully diluted |  | 91.4 |  | 95.4 |  | 96.6 |
| Fully diluted number of common shares outstanding (millions) |  | 91.5 |  | 91.4 |  | 99.6 |


| Year anded December 31 (millions of Canadian doliars) |
| :--- |
| Retained earnings, beginning of year |
| Net earnings (loss) for the year |


| December 31 (milligns ol Canadian dollars) | 1996 | 1995 |
| :---: | :---: | :---: |
| ISSECS |  |  |
| Current assats |  |  |
| Cash and deposits | \$ 60 | \$ 178 |
| Accounts receivable (note 9) | 221 | 215 |
| Inventorias (note 10 ) | 272 | 234 |
| Prepaid expenses | 18 | 11 |
|  | 571 | 638 |
| Fixad assats (note 11) | 1,733 | 1,526 |
| Investments and other assets (note 12) | 74 | 90 |
| Delarred pansion cost | 90 | 92 |
| Goodwill | 31 | 25 |
|  | \$ 2,499 | S 2,371 |


| Lamblitides |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Currem liabilities |  |  |  |  |
| Bank loan | \$ | 15 | \$ | 17 |
| Accounts payable and accrued liabilities |  | 383 |  | 397 |
| Dividends payable |  | 9 |  | 9 |
| Income taxes payable |  | - |  | 21 |
| Current partian of long-term debt |  |  |  |  |
| Recourse (note 13 (a)l |  | 52 |  | 24 |
| Non-recourse - joint ventures (note 13 b b) |  | 15 |  | 52 |
|  |  | 474 |  | 520 |
| Long-term debt |  |  |  |  |
| Recourse (note 13 (a) |  | 369 |  | 294 |
| Non-recourse - joint ventures (note 13 (b) |  | 242 |  | 255 |
| Deferred income taxas |  | 296 |  | 253 |
| Convertible subordinated debentures (note 14) |  | - |  | 24 |
| Preferred shares (note 15) |  | 10 |  | 10 |
|  |  | 1,391 |  | 1,356 |
|  |  |  |  |  |
| Common shares (note 15) |  | 638 |  | 613 |
| Ratained earnings |  | 470 |  | 402 |
|  |  | 1,108 |  | 1,015 |
|  |  | 2.499 |  | 2,371 |

## Approved by the Board of Directors:



Director

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| Year ended December 31 Imillions ot Canadian dollars) | 1996 |  | 1995 |  | 1994 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Continuing operating activities |  |  |  |  |  |  |
| Earnings (loss) from continuing operations | \$ | 104 | \$ | 272 | $s$ | (52) |
| Depreciation and depletion |  | 126 |  | 113 |  | 111 |
| Restructuring costs |  | 28 |  | - |  | - |
| Unusual items |  | - |  | (4) |  | 21 |
| Provision for (recovery of) deferred income taxes |  | 49 |  | 150 |  | (32) |
| Other non-cash items |  | 2 |  | 23 |  | (3) |
|  |  | 309 |  | 554 |  | 45 |
| Changes in the non-cash working capital components of continuing operations (note 16) |  | (47) |  | (31) |  | (25) |
| Cash generated by continuing operating activities |  | 262 |  | 523 |  | 20 |
| Financing activitios of continuing operations |  |  |  |  |  |  |
| Increase in (repayment off long-term debt and bank loan, net |  | 47 |  | (66) |  | 6 |
| Purchase of common shares for cancellation |  | - |  | (194) |  | - |
| Retirement of preferred shares |  | - |  | (1) |  | (6) |
| Issue of common shares, net of expenses |  | - |  | - |  | 169 |
| Cash generated by (used in) financing activities of continuing operations |  | 47 |  | (261) |  | 169 |
| Investing activities of continuing operations |  |  |  |  |  |  |
| Additions to fixed assets, net of \$6 (1995-\$8; 1994-\$2) of investment tax credits |  | (346) |  | (327) |  | (82) |
| Acquisitions (note 3) |  | (47) |  | - |  | (2) |
| Decrease (increase) in investments and other assets |  | 5 |  | (5) |  | (9) |
| Proceeds fram sales of discontinued operations and operating divisions, net of $\$ 40$ debentures received from purchasers |  | - |  | - |  | 33 |
| Càsh used in investing activities of continuing operations |  | (388) |  | (332) |  | (60) |
| Dividends paid to common shareholders |  | (36) |  | (16) |  | - |
| Cash generated by (used in) continuing operations |  | (115) |  | (86) |  | 129 |
| Cash used in discontinued operations |  | (3) |  | (8) |  | (7) |
| Increase (decrease) in cash during the year |  | (118) |  | (94) |  | 122 |
| Cash and daposits, baginning of year |  | 178 |  | 272 |  | 150 |
| Cash and deposits, end of year | \$ | 60 | 5 | 178 | \$ | 272 |

Bu sintas SEGMETA

| Year euded December 31 \{millions ol Canadian dallars: 1996 | $\begin{aligned} & \text { Net } \\ & \text { Sales } \end{aligned}$ | Cost of Sales | Gross Profit |  | Selling \& Administrative Expenses |  | Depreciation |  | Restructuring Costs |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Newsprint ${ }^{\text {"] }}$ | \$ 994 | \$ 730 | 5 | 264 | 5 | 71 | 5 | 81 | \$ | 15 |
| Value Added | 576 | 392 |  | 184 |  | 32 |  | 42 |  | 13 |
| Total Paper ${ }^{(21}$ | 1,570 | 1,122 |  | 448 |  | 103 |  | 123 |  | 28 |
| Office Products ${ }^{(31)}$ | 647 | 602 |  | 45 |  | 32 |  | 3 |  | - |
| Lumber \& Newsprint Brokerage ${ }^{(4) 8} 8$ (5) | 373 | 367 |  | 6 |  | 4 |  | - |  | - |
| $\underline{\text { Discontinued }}$ | - | - |  | - |  | - |  | - |  | - |
|  | S 2,590 | \$ 2,091 | \$ | 499 | \$ | 139 | \$ |  | \$ | 28 |


| 1995 |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Newsprint "1 | \$ 1,150 | \$ 701 | 5 | 449 | S | 61 | \$ | 75 | \$ | 4 |
| Value Added | 652 | 429 |  | 223 |  | 32 |  | 37 |  | 2 |
| Total Paper ${ }^{(3)}$ | 1,802 | 1.130 |  | 672 |  | 93 |  | 112 |  | 6 |
| Office Products ${ }^{\text {is }}$ | 476 | 443 |  | 33 |  | 22 |  | 1 |  | - |
| Lumber \& Newsprint Brokerage ${ }^{\text {(1) }}$ (5) | 504 | 490 |  | 14 |  | 5 |  | - |  | - |
| Discontinued | - | - |  | - |  | - |  | - |  | - |
|  | \$ 2,782 | \$ 2,063 | S | 719 | \$ | 120 | \$ | 113 | \$ | 6 |
| 1994 |  |  |  |  |  |  |  |  |  |  |
| Newsprint" | \$ 748 | \$ 634 | \$ | 114 | \$ | 43 | S | 75 | 5 | 5 |
| Value Added | 428 | 356 |  | 72 |  | 25 |  | 35 |  | 3 |
| Total Paper ${ }^{[2]}$ | 1,176 | 990 |  | 186 |  | 68 |  | 110 |  | 8 |
| Office Products ${ }^{\text {³/ }}$ | 443 | 408 |  | 35 |  | 21 |  | 1 |  | - |
| Lumber \& Newsprint Brokerage ${ }^{\text {(12 (0) }}$ asi | 491 | 481 |  | 10 |  | 5 |  | - |  | - |
| Discontinued | - | - |  | - |  | - |  | - |  | - |
|  | \$ 2.110 | \$1,879 | S | 231 | \$ | 94 | \$ | 111 | \$ | 8 |



| Year ended December 31 (maslions ol Canadian dollars) 1996 | $\begin{array}{r} \text { Net } \\ \text { Sales } \end{array}$ | Cost of Sales |  | ross | Selli <br> Administra Expen | ing \& rative enses | Oepreci | ation | Restruct | ing |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Canada | S 307 | S 251 | \$ | 56 | \$ | 10 | \$ | 9 | \$ | 28 |
| USA | 1,709 | 1,340 |  | 369 |  | 85 |  | 77 |  | - |
| International ${ }^{[2]}$ | 574 | 500 |  | 74 |  | 49 |  | 40 |  | - |
|  | \$ 2,590 | \$ 2,091 | 5 | 499 | \$ | 139 | 5 | 126 | \$ | 28 |
| 1995 |  |  |  |  |  |  |  |  |  |  |
| Canada | S 276 | \$ 207 | \$ | 69 | \$ | 11 | $\$$ | 11 | \$ | 1 |
| USA | 1,924 | 1,446 |  | 478 |  | 78 |  | 73 |  | 5 |
| International ${ }^{\text {a }}$ | 582 | 410 |  | 172 |  | 31 |  | 29 |  | - |
|  | \$ 2.782 | \$ 2,063 | \$ | 719 | \$ | 120 | \$ | 113 | S | 6 |
| 1994 |  |  |  |  |  |  |  |  |  |  |
| Canada | \$ 206 | \$ 176 | \$ | 30 | § | 8 | \$ | 10 | \$ | 8 |
| USA | 1,529 | 1,361 |  | 168 |  | 62 |  | 73 |  | - |
| International ${ }^{\text {2] }}$ | 375 | 342 |  | 33 |  | 24 |  | 28 |  | - |
|  | \$ 2.110 | \$ 1,879 | \$ | 231 | \$ | 94 | \$ | 111 | \$ | 8 |



| Operating Profit |  | Produced Sales 1000s of tonnest |  | Fixed Asset Additions ${ }^{33}$ |  | Total Assets |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| \$ | 9 | 1,539 | 160 | \$ | 328 | \$ 1,870 |
|  | 207 | 638 | 1,328 |  | 9 | 590 |
|  | (10) | - | 697 |  | 1 | 39 |
| \$ | 206 | 2,177 | 2,185 | \$ |  | \$2,499 |
| S | 46 | 1,747 | 218 | \$ |  | \$ 1,778 |
|  | 322 | 619 | 1,505 |  | 15 | 569 |
|  | 112 | - | 609 |  | - | 24 |
| \$ | 480 | 2,366 | 2,332 | \$ |  | \$ 2,371 |
| \$ | 4 | 1,788 | 211 |  | 104 | § 1,610 |
|  | 33 | 600 | 1,575 |  | 2 | 563 |
|  | (19) |  | 616 |  | - | 16 |
| \$ | 18 | 2,388 | 2,402 | \$ |  | \$ 2,189 |

1) Geographic segments reflect the utimate sales des tination for the products. Sales and cost ol sales by manulacturing or puichase source location are as follows:

| 1996 | Ner Sales | Cost of Sales |
| :---: | :---: | :---: |
| Canade | \& 1,617 | \$ 1,243 |
| USA | 888 | 767 |
| International | 85 | 81 |
|  | S 2,590 | S 2091 |
| 1995 |  |  |
| Canada | S 1,853 | S 1,270 |
| USA | 363 | 730 |
| International | 66 | 63 |
|  | § 2.782 | S 2.063 |

1994

| Canada | $S 1,375$ | $S 1.085$ |
| :--- | ---: | ---: |
| USA | 685 | 747 |
| International | 50 | 47 |
|  | $S$ | 2,110 |

2) International markets consist of all markers outside Canada and the United Siates.
3) Fixed asset additions include adjustments for amounts in accounts payable and accrued liabilities related to capital expenditures.

## 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

These Financial statements are expressed in Camatian dollars and are propared in accordance wilh accounting principles and diselosure standards generally areephed in Cimada (Canadian GAAP). The statements of eamings and chamges in cash position inchade three years information for comparalive purposes. These financial statements ine not interted to provitle other disclosures which would typically be found in linancial statements prepared in accordance with generally aceepted aceounting standords in the Lnited States (I.S. (OAP).
(a) Basis of presentation The linancial statements comsolidate the accounts of Abilibi-Price loce, its sulsidiary companies, the Company's proportionate interest in ils C.S. joint venture parlnerships comprising Augusta Newsprint Company (Augusta) - $50 \%$, Alabianal River Vewsprim Company (Aabama) - 50\% and Nabama Kiver Recyeling Company (Alabana Recycling) - $50 \%$, and its ownership interest in Gaspesia Pup \& Paper Company Limited (Gaspesia) - $5 \%$ to December 15, 1994 and $100 \%$ aller llat dale (sce note 3 (b)).
(b) Use of estimates The preparation of financial statements in contormity with genterally aceepted accounting principles requires management to make estimalles and assumptions that atlect the reported amounts of assels and liabilities and the disclosure of contirgent assets and liahilities at the date of the financial statements and the amounts of revemues and expenses for the reported period. Actual results could difler from those estimates.
(c) Translation of foreign currencies Assels and lialibililies demominated in forcign currencies are Imaslated ill year end exchange rates. Revenues and exponses are tataslated at prevailing market mates.

The net L.S. dollar assels of self-sustaining join venLures and subsidiaries hedge a portion of Une Company's L.S. dotlar debl. Any remaining L'.S. dollar alebt is hedged by future L'S. dollar revenues. Exchange gains or losses an l.s. dollar dobl hedged by lubure reverme are deferred and inchuded in earnings in the period that the revellue is enmed.
(d) Financial instruments Realized wains and losses on option and forward exchange vale conlracts that hedge anticipated revenues are included in carnings when the revemue is cirmed.
(e) Inventories lriventories are valued at the lower of averger cost and net recoverable amount.
(1) Fixed assets and depreciation fixed assets are recorded at rost, which inchotes capitalized interest and preproduction cosis. Insestment lax credits and government eapital grams received reduce the cost of the related fixed assels.

Deprectiation is provided at rates which amortize the fixed asset coss over the productive life of the asset. The principal fixed asset category is production equipnemt which is genterally deprectated over 20 years on a straght-line basis.
(g) Envirommental costs Ensiromental expenditures that continue to benefit the Company are recorded at cost and capitalized as part of fixed assets. Depreciation is charged to income over the estimated future bemefit period of the assel. Einvirommental expenclitures that do not provide a benefit to the Company in Cuture periods are expensed as incurred.
(h) Investments Long-term investments are recorded al the lower of cost and net recoverable amount.
(i) Pension costs Earnings are charged with the cost of pension benefits earned by employees as services are rendered. Pension expense is determined using management's best estimates of expected investment yields, wage and salary escalation, mortality rates, terminations and retirement ages. Adjustments arising from pension plan amendments, experience gains ant losses. and assumplion changes are amorlized to eamings over the average remaining service lives of the members.

Any difference belween pension expense: (determined On an accounting hasis) and funding (as required by regulatory aulborities) gives rise to deferred pension costs.
(j) Goodwill, Goodwill is recorded at the lower of book value and net recovemble anwont and is amortized over its
estimated period of future benefit - currenty 20 years. Any imparment in value is recorded in emrings when it is identified.
(k) Income taxes Deferred income tixes result from differences in the timing of income and expense recogntilion for accounting and tax purposes.
(1) Research and development costs Research cosis art expensed as incorred. Development costs for Iechmically and rommercially feasible products or processes which management intends to prodnce and market and/or use are deferred until commercial use begins. At that lime. these costs are charged to carnings over the estimated commercial life of the product or process.

## 2. NEWSPRINT JOINT VENTURES

The Companys investments in joint ventures are accounted for using the proporlionale consolidation method of aceounting. The effects on the Companys results of operations, changes in cash posilion and financial possition atre as follows:

|  | EquityAccountingJor JointVentures | $\begin{gathered} \text { Increase } \\ \text { (Decrease) } \end{gathered}$ |  | $\begin{array}{r} 1996 \\ \hline \text { Proportionate } \\ \begin{array}{c} \text { Accounting for } \\ \text { Joint Venlures } \\ \text { as Reported } \end{array} \end{array}$ |  | Equity  <br> Accounting  <br> for Joint Increase <br> Ventures (Decrease) |  |  |  |  | $\begin{array}{r} 1995 \\ \hline \begin{array}{c} \text { Proportionate } \\ \text { Accounting for } \\ \text { Joint Ventures } \\ \text { as Reparted } \end{array} \end{array}$ |  | EquityAccounting $\quad$ Increasefor JointVentures (Decreasel |  |  |  | $\begin{array}{r} 1994 \\ \hline \text { Praportionate } \\ \text { Accounting for } \\ \text { Joint Venture } \\ \text { as Reported } \end{array}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Consolidated Earnings Statemem |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Net sales | \$2,590 | 5 | - |  | 2.590 |  | 2.782 |  |  |  |  | 2,782 |  | 2.110 | \$ |  |  | 2.110 |
| Operating profit | 143 |  | 63 |  | 206 |  | 404 |  | 76 | 76 |  | 480 |  | 16 |  | 2 |  | 18 |
| Income (loss) from joint ventures | 38 |  | (38) |  | - |  | 45 |  | (45) | 5) |  | - |  | (33) |  | 33 |  | - |
| Interest expense | (19) |  | (25) |  | (44) |  | (29) |  | (3) | 2) |  | (61) |  | (40) |  | (34) |  | (74) |
| Unusual items \& other income and expense, net | 1 |  | - |  | 1 |  | (2) |  |  | 1 |  | (1) |  | (24) |  | (1) |  | (25) |
| Earnings (loss) from continuing operations before income taxes | 153 |  | - |  | 163 |  | 418 |  |  | - |  | 418 |  | (81) |  | - |  | (81) |
| Net earnings (loss) | \$ 104 | \$ | - | \$ | 104 | \$ | 272 |  |  |  | \$ |  | \$ | (56) | \$ | - | \$ | (56) |


| Changes in Consolidated Cash Position |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Operating activities | \$ | 188 | \$ | 74 | \$ | 262 | S | 458 | \$ | 65 | S | 523 | \$ | 21 | S | (1) | \$ | 20 |
| Financing activities |  | 144 |  | (97) |  | 47 |  | (222) |  | (39) |  | (261) |  | 147 |  | 22 |  | 169 |
| Investing activities |  | (381) |  | (7) |  | (388) |  | (322) |  | (10) |  | (332) |  | (49) |  | 111 |  | (60) |
| Dividends paid |  | (36) |  |  |  | (36) |  | (16) |  | - |  | (16) |  | - |  | - |  | - |
| Cash generated by (used in) continuing operations | \$ |  | \$ | (30) | \$ | (115) | S | (102) | \$ | 16 | \$ | (86) | S | 119 | s | 10 | s | 129 |


| Consolidatad Balance Sheet |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Current assats | \$ 551 | \$ | 20 | \$ 571 | \$ 591 | \$ | 47 | \$ 638 |
| Fixed assets | 1,362 |  | 371 | 1,733 | 1,140 |  | 386 | 1,526 |
| Investments in joint ventures | 131 |  | (131) | - | 138 |  | (138) | - |
| Deferred pension cost | 96 |  | (6) | 90 | 97 |  | (5) | 92 |
| Other assets | 94 |  | 11 | 105 | 102 |  | 13 | 115 |
| Total assets | \$ 2.234 | \$ | 265 | \$ 2.499 | \$ 2,068 | \$ | 303 | \$ 2,371 |
| Current liabilities | \$ 451 | \$ | 23 | \$ 474 | \$ 472 | s | 48 | \$ 520 |
| Long-term debt: |  |  |  |  |  |  |  |  |
| Recourse | 369 |  | - | 369 | 294 |  | - | 294 |
| Non-recourse - joint ventures | - |  | 242 | 242 | - |  | 255 | 255 |
| Deferred income taxes | 296 |  | - | 296 | 253 |  | - | 253 |
| Convertible subordinated debentures | - |  | - | - | 24 |  | - | 24 |
| Preferred shares | 10 |  | - | 10 | 10 |  | - | 10 |
| Shareholders' equity | 1,108 |  | - | 1,108 | 1,015 |  | - | 1,015 |
| Total liabilities and equity | \$ 2,234 | \$ | 265 | \$ 2,499 | \$ 2,068 | S | 303 | \$ 2,371 |

## 3. ACQUISITIONS

(a) Tenex Data Corporation Effercive Iuly I, 1906, He Comparry acquited all ol the outstanding shares of Tenex Datia Corperation (Tenex), of Toronto, Ontario, a distributor of computer smpplies and dilin shorage products nod a paper comerter, at a cost of $\$ 47$ million. The results of its operations have been intuded in the consolidated dinancial statements livom July I, 1096.
'rine 1996 acquisition has becon acounted lor using the purchase medhor of accounting. Acquisition costs were allowaded as loblows:

| Working capital | \& 34 |
| :---: | :---: |
| Fixed assets | 7 |
| Goodwill 6 |  |
|  |  |
| Cash consideration | \$ 22 |
| Debt acquired | 25 |
| Acquisition cost | \$ 47 |

Additional eonsideration may be payable relaning to Fenes's future eamings from its paper comvertiag business. The maximum amount payable is approximately $\$ 5$ million and will be recorded as a cost of the acequisition when incorred.
(b) Gaspesia Pulp and Paper Company Limited On Decomber 16, 199月, the Company purthased $49 \%$ of Caspesiat to increase its ownership interest to $100 \%$. Gaspesial owns and operates a mewspring mill with ant armaal production capacily of 260,000 tomes, localed in Chander, Quedec. Prior to this acquisition, Gaspesia was a joint venture and has been accounted lor, in these financial statements, using the proportionate consoliclation methond. lis revenmes, expenses, ansets and liabilitios have been fully consolidated in these Finamaial stabments subsequent to the purchase date.

This 1994 acquisilion has been accounted lor using the purchase method of accounting. Aequisition cosis were allocated as follows:

| Working capital | $\$(10)$ |
| :--- | ---: |
| Fixed assets | 9 |
| Deferred pension cost | 3 |
| Acquisition cost | $\$ \quad 2$ |

## 4. RESTRUCTURING COSTS

|  | 1996 | 1995 | 1994 |
| :---: | :---: | :---: | :---: |
| Thermo-mechanical pulping conversions | \$ 28 | \$ - | \$ - |
| Relocation of inside sales and customer service offices | - | 6 | - |
| Employee restructuring costs | - | - | 8 |
|  |  |  | \$ 8 |

During 1996, the Company incurred one-time restrucfuring charges on the start-up of two thermo-mechanical pulping plants, includinge $\$ 19$ million for the wrile-off of reduntant fixed assets and $\$ 9$ million for employep restructuring cosis.

## 5. UNUSUAL ITEMS



## 6. OTHER INCOME AND EXPENSE, NET

|  | 1996 | 1995 | 1994 |  |
| :---: | :---: | :---: | :---: | :---: |
| Interestincome | S 7 | S 15 | 5 | 10 |
| Discount on sale of accounts receivable (note 9) | (11) | (13) |  | (5) |
| Other income (expense) | 1 | (6) |  | (8) |
| Dividends on preferred shares (note 23) | (1) | (1) |  | (1) |
|  | 5 (4) | \& (5) | S | (4) |

## 7. INCOME TAXES

The Company's recovery of (provision for) income laxes and effective income tax rites are:

|  | 1996 | 1995 | 1994 |
| :--- | :---: | :---: | :---: |
| Earnings (loss) from <br> continuing operations <br> before income taxes | $\mathbf{\$ 1 6 3}$ | $\$ 418$ | $\$(81\}$ |
| Recovery of (provision for) <br> income taxes | $\$ 59)$ | $\{146\}$ | 29 |
| Effective income tax rate | $\mathbf{3 6 \%}$ | $35 \%$ | $36 \%$ |

Reconciliation to statutory tax rate:

| Average Canadian combined federal/provincial rate of income tax | 39\% | 38\% | 40\% |
| :---: | :---: | :---: | :---: |
| Increased (reduced) by: |  |  |  |
| Manufacturing and processing allowances | (4) | (6) | (5) |
| Large corporations tax | 2 | 1 | (3) |
| Tax rate differential between Canada and the USA | 1 | 2 | 5 |
| Other | (2) | - | (1) |
| Effective income tax rate | 36\% | 35\% | 36\% |

At December 31. 1996. the Company's IJ.S. subsidiaries had $\$ 118$ million in non-capital tax loss carryforvards which are available to reduce laxahle income in future years. These losies expire between 2005 and 2009 . The benefit of these tax losses was recorded in earnings in the years incurred.

## 8. DISCONTINUED OPERATIONS

The Company sold its Price Wilson and llilroy converted proflacts operations on June 10, 1994 and November 30, 1994, respectively, at an after tax loss of $\$ 4$ million. This loss included allocated interest expense of $\$ 1$ milliom.

A December $\mathbf{1}$, 1996. accrued liabilities related to all discontinued operations were $\$ 12$ million (1995 $\$ 15$ millions).

## 9. ACCOUNTS RECEIVABLE

Linder ongoing agreements wilh major banks, the Company sells accounts recrivable to two of its wholly owned subsidiary compamies. These companies then sell the receivables, with minimal recourse, to the banks. The Company acts as a service agent and ithministers the collection of Inese accounts receivable. At December 31, 1996, these Danks owned $\$ 174$ million ( 1995 - $\$ 170$ million) ol such receivables, with a maximm credit risk exposure to the Company of $\$ 13$ million ( $1995-\$ 12$ million).

## 10. INVENTORIES

|  | 1996 | 1995 |
| :---: | :---: | :---: |
| Finished goods | \$ 145 | \$ 114 |
| Materials and supplies | 79 | 73 |
| Pulpwood | 48 | 47 |
|  | \$ 272 | \$ 234 |

11. FIXED ASSETS

|  | Cost |  | Accumulated Depreciation | 1996 |  |  |  | 1995 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | Net Book Value |  | Cost | Accumulated Depreciation |  | Book Value |
| Property, plant and equipment | 5 | 2.929 |  | S (1,238) | \$ 1,691 | s | 2,656 | S (1,173) | § | 1,483 |
| Logging equipment and development |  | 88 | (68) | 20 |  | 88 | (67) |  | 21 |
| Timber limits |  | 46 | (24) | 22 |  | 45 | (23) |  | 22 |
|  | \$ | 3,063 | \$ $(1,330)$ | \$ 1,733 | \$ | 2,789 | S $(1,263)$ | \$ | 1,526 |

During the year, $\$ 11$ million ( $1995-\$ 9$ million; 1994 - $\$ 1$ miltion) of interest was capitalized to tixed assets. In addition, the Company recorded $\$ 6$ million ( 199 - $\$ 8$ million; $1994-\$ 2$ million) of investment lax credits that reduced the cost of the related fixad assets.

## 12. INVESTMENTS AND OTHER ASSETS

|  | 1996 | 1995 |
| :---: | :---: | :---: |
| Pine Falls Paper Company Limited |  |  |
| Subordinated, 537 million debenture |  |  |
| ( 1995 - $\$ 40$ million), maturing in 2004, accruing 10\% simple interest to 2000, and $17 \%$ semi-annual compound interest payable thereater | \$ 27 | S 28 |
| Unamortized portion of debt financing costs | 13 | 16 |
| Perkins Paper Lid. |  |  |
| $3.84 \%$ cumulative, convertible, redeemable, retractable |  |  |
| Class B prelerred shares | - | 14 |
| Exchange loss on lang-term debr |  | 9 |
| St: Laurent Paperboard Inc. |  |  |
| $12 \%$ discounted present value of $\$ 7$ million, non-interest bearing notes, maturing between 1997 and 2005 | 4 | 4 |
| Other | 21 | 19 |
|  | \$ 74 | \$ 90 |

13. LONG-TERM DEBT
(a) Recourse

The debt described below has recourse to the general credit of Abilibi-Price Ince and consists of:

|  | 1996 | 1995 |
| :---: | :---: | :---: |
| Abitibi-Price Inc. and |  |  |
| Abitibi-Price Sales Corporation |  |  |
| Floating rate revolving credit facility, unsecured, with interest rate of LIBOR plus $0.875 \%$, maturing in 1998 (U.S. portion - U.S. 567 million) | \$ 124 | \$ - |
| Abitibi-Price Inc. |  |  |
| $7.92 \%$ notes, maturing in 2005 |  |  |
| Sinking fund debentures, redeemable at the Company's option $10.65 \%$ Series H, maturing in 1997 (U.S. $\$ 15$ million; 1995 - U.S. 533 million) | 21 | 44 |
| Other | 2 | 1 |
|  | 421 | 318 |
| Less: Current portion of long-term debt | (52) | (24) |
|  | \$ 369 | \$ 294 |

The Company may bormw under its credil facility on a revolving basis up) to L.S. $\$ 250$ million.

The debt agrecments contain certain resirictive financial and other covenants.

## (b) Non-recourse - joint ventures

The Company's interest in the long-tem debl of its I'S. newsprint joint ventures is withoul recourse to the assens of Abitibi-Price luce These non-recourse loans are secured by $\$ 371$ million ( $1995-\$ 380$ million) of joint venture fixed assets and consish of:

|  | 1996 | 1995 |
| :---: | :---: | :---: |
| Alabama |  |  |
| LIBOR plus $1.50 \%$ term loans, rising to |  |  |
| LIBOR plus 1.875\% in 1996 and LIBOR |  |  |
| plus $2 \%$ in 1999, maturing in 2002, |  |  |
| with quarterly principal repayments |  |  |
| of U.S.S2.5 million (U.S.S149 million; |  |  |
| . 1995 - U.S. $\$ 162$ million) | \$ 205 | \$ 222 |
| Alabama Recycling |  |  |
| 10.50\% senior notes, maturing in 2008 |  |  |
| (U.S.S13 million; 1995 - U.S. $\$ 14$ million) | 18 | 19 |
| Augusta |  |  |
| Senior $10.01 \%$ secured notes, maturing |  |  |
| from 2001 to 2004 \{U. $\$ .525$ million; |  |  |
| 1995 - U.S. 525 million) | 34 | 34 |
| Series A \& B notes, LIBOR plus $1.25 \%$, |  |  |
|  | 257 | 307 |
| Less: Current partion of long-term debt | (15) | (52) |
|  | \$ 242 | \$ 255 |

A December 31, 1996, Nabama latal interest mate agreements with major Ibanks, which expire between 1997 and 2001 , that provide an effective interest rate of $9.6 \%$ ( $1995-8.5 \% ; 1994-9.0 \%$ ) on $\$ 68$ million of the $\$ 205$ million non-recourse debl outstanding ( 1995 - $\$ 92$ million of $\$ 222$ million outstanding). In 1996. the effective interest mate ou the Alabama debt was $8.2 \%$ (1995-8.6\%; $1994-8.6 \%$ ).

Augusta las a line of creatit of $\mathrm{L} . \mathrm{S} . \$ 13$ million bearing prevailing market interest rates. This line of eredit was undrawo as at December 31, 1996 and 1995.

Partmership distributions are subject to cortain restrictions until these loms are repait in aceordince with the loan agreements.

In 1997, Alabama may nol be in compliance witl certaill debt covenamts under cerlain circumstances. The outcome of these matlers is not determinable. The assets less the liabilities of Nabama included in the consolidated financial statements were $\$ 22$ million al December 31, 1996.
(c) Scheduled long-term debt repayments are as follows:

|  | Recourse <br> Debt | Non-Recourse <br> Debt | Total |
| :--- | ---: | ---: | ---: |
| 1997 | $\mathbf{S} 52$ | $\$ 15$ | 567 |
| 1998 | 156 | 15 | 171 |
| 1999 | 30 | 22 | 52 |
| 2000 | 30 | 15 | 45 |
| 2001 | 30 | 25 | 55 |
| Thereatte: | 123 | 165 | 288 |
|  | $\$ 421$ | $\$ 257$ | $\$ 678$ |

The estimaled liair value of the long-term debl at the period end dates is as follows:

|  | 1996 | 1995 |
| :--- | ---: | ---: |
| Recourse | $\$ 440$ | $\$ 340$ |
| Non-recourse | 270 | 330 |

## 14. CONVERTIBLE SUBORDINATED DEBENTURES

During 1996, 1.6 million ( 1995 - 8.4 million) common shares were issued on conversion of $\$ 24$ million (1995 $\$ 126 \mathrm{million}$ ) of the $7.85 \%$ convertible subordinated debenlures. The $\$ 3$ million of related unamortized issuance susts, previously included in other assets, were charged to relained eamings in 1995.

## 15. CAPITAL STOCK

(a) The Company is incorporated under the Canada Business Corporations Ael and is authorized to issue an unlimited mumber of preferred shares and common shares.
(b) Common shares

|  |  | 1996 |  | 1995 |  | 1994 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Millions of shares | \$ | Millions of shares | S | Millions of shares | S |
| Common shares, beginning of year | 87.2 | 613 | 87.4 | 540 | 77.3 | 365 |
| Shares issued by: |  |  |  |  |  |  |
| Conversion of convertible |  |  |  |  |  |  |
| subordinated debentures (note (4) | 1.6 | 24 | 8.4 | 126 | - | - |
| Exercise of stock options | 0.2 | 1 | 0.1 | 1 | 0.1 | 2 |
| Public offering | - | - | - | - | 10.0 | 173 |
| Shares purchased and cancelled for \$194 million | - | - | (8.7) | (54) | - | - |
| Common shares, end of year | 89.0 | 638 | 87.2 | 613 | 87.4 | 540 |

 chatred to retained eamings.

At December 31. 1996, He Company hat 2.5 million (1995-2.6million: 1994-2.2 millipn) management stock options outstanding. These options ane exercisable at prices betwern $\$ 12.25$ and $\$ 25.06$ and expire betwectur 1997 and 200 . Or these stock options, $84 \%$ can be excreised in 1997, $10 \%$ in 1998 and $6 \%$ in 1909 or later years.

The payment of a dash dividend on the Compans:s common slock is restricted moder cerlain debt agreements. In 1996 , the Company dectared dividends to common shareholders of 40c per shave ( 1995 - 30 ; 1994 - nil), having satished the conditions of these debt agreements.
(c) Prelerred shares

 share, These shares ate retractable al $\$ 1.50$ per share at the option of he holder on Jinuary 1 of cach year.

## 16. CHANGES IN THE NON-CASH WORKING CAPITAL COMPONENTS OF CONTINUING OPERATIONS

|  | 1996 |  | 1995 |  | 1994 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Decrease (increase) in current assets: |  |  |  |  |  |  |
| Accounts receivable | \$ | (6) | S | (31) | \$ | (24). |
| Inventories |  | (38) |  | (54) |  | (5) |
| Prepaid expenses |  | (7) |  | - |  | 2 |
| (Decrease) increase in current liabilities: |  |  |  |  |  |  |
| Accounts payable and accrued liabilities, net of an increase (decrease) in liabilities |  |  |  |  |  |  |
| Income taxes payable |  | (21) |  | 19 |  | 3 |
|  |  | (84) |  | (39) |  | (10) |
| Changes in non-cash working capital not pertaining to |  |  |  |  |  |  |
| Acquisition of Tenex (note 3 (a)/ |  | 34 |  | - |  | - |
| Acquisition of Gaspesia, net of bank loan |  | - |  | - |  | 6 |
| Sale of Pine Falls. Manitoba mill |  | - |  | - |  | (19) |
| Discontinued operations |  | 3 |  | 8 |  | (2) |
| Changes in the non-cash working capital components of continuing operations | \$ | (47) | S | (31) | S | (25) |

## 17. PENSION PLANS

The Company primarily has contributory, dalined benefit pension plans that provide benelits lased on lemgeth of selvice and Final areroge earnings. The Company hats ann obligation to ensure these plans have sufficient fumals bo pay the bernefits earmed. The Companys contributions are made in acoordance with the ammal requlatory condribution requirements.

At December 31, the funded stalus, on inn accomming basis, of the Companys pension plans is:

|  | 1996 |  | 1995 |  |
| :---: | :---: | :---: | :---: | :---: |
| Market value of assets | \$ | 923 | \$ | 850 |
| Actuarial present value of accumulated plan benefits based on current service and compensation levels: |  |  |  |  |
| Vested |  | 776 |  | 666 |
| Non-vested |  | 16 |  | 14 |
|  |  | 792 |  | 680 |
| Excess of market value of assets over accumulated benefit obligations | \$ | 131 | S | 170 |

In 1996. pension plan assets were increased by Company and employee conumbulions of $\$ 24$ million ( 1995 - $\$ 25$ million) ant pernsion plan investonent gains of $\$ 130$ million ( 1997 - $\$ 126$ million gatin). The plan assens were reduced by benefit payments of $\$ 68$ million ( 1995 - $\$ 69$ million) and $\$ 6$ million
( 1095 - 55 million ) paid for pension lind expernses. Plan assels were also reduced by $\$ 11$ million, the value ol past service beneflits for non-umion employees who clected to transfer to a new defined contribution plan offered by the Company elfective Jammary 1, 1996.

On a roing concern basis, using assumptions required by regulatory authorities. the pension plans lad an aggregate unlimded lialsility of $\$ 48$ million ( 1995 - $\$ 47$ million) at the lime of the latest acluarial valuation reports.

## 18. FINANCIAL INSTRUMENTS

The Company is subject to loreign exelamge expostures which arise from its foreign rurrency saldes and internaLional operations. Of the Companys net reventues. $80 \%$ is, I.S. dollar denominalled; and $66 \%$ of its mon- Yorth American sales are I.S. dollat denominated with the remainder in logal currencies.

The Company comrenly manares its Foreign exchamge exposure with a program ol Foreign exchange forward conIracts with major banks ans comaterparties for periods up to " vears. The Company has amaximum of $40 \%$ of its foreign exchange forwand contracts which may be outstanding with iny one bank.

The Company had the following foreign exchange forward contracts ounstanding at Dermber ba for the purchise of Coreign curreneiss:

| Currency | Maturity | Average Contract Rate to buy $\$ 1$ Cdn. | 1996 | Contract Amount Imillions 1995 |
| :---: | :---: | :---: | :---: | :---: |
| U.S. Dollar | 1996 | U.S. 73.12 c | - | U.S.580 |
|  | 1997 | U.S. 75.13 c | U.S. 5725 | - |
|  | 1998 | U.S. 76.59e | U.S.S420 | - |
|  | 1999 | U.S. 76.61 l | U.S. $\$ 239$ | - |
|  | 2000 | U.S. 76.92 e | U.S.\$172 | - |
|  | 2001 | U.S. 76.60 c | U.S.S138 | - |
| Japanese Yen | 1996 | V73.58 | - | 8680 |
|  | 1997 | 779.16 | $\checkmark 1.074$ | - |
| Pound Sterling | 1997 | f0.45 | f13 | - |
| German Mark | 1997 | DM 1.09 | DM 14 | - |
| Italian Lira | 1997 | L 1,118 | L 24.728 | - |
| Spanish Peseta | 1997 | ESP 93.29 | ESP 1,625 | - |
| French Franc | 1997 | FF 3.70 | FF 53 | - |
| Belgian Franc | 1997 | BEF 23.28 | BEF 2 | - |

The Company hat the following foreign exchange options outstanting at December 31. 1995:

|  | Contract Amount (millans) | Market Value Imallonst | Maturity Dates | Average Rate |
| :---: | :---: | :---: | :---: | :---: |
| Call Options: U.S. Dollar | U.S. $\$ 1,065$ | U.S.\$5 | January to December 1996 | U.S. 75.84 e |
| Putt Options: U.S. Dollar | U.S. $\$ 1,065$ | U.S.S(5) | January to December 1996 | U.S. $70.04 \varepsilon$ |

## 19. LEASE COMMITMENTS

The Company has operating lease agrements for the rental of properly, equipment and the charler of cargo vessels. The minimum anmall rental payments under these leases are as follows:

| 1997 | $\$ 14$ |
| :--- | ---: | ---: |
| 1998 | 4 |
| 1999 | 2 |
| 2000 | 2 |
| 2009 | 2 |
| Thereafter | 8 |
|  | $\$ 32$ |

## 20. CONTINGENT LIABILITIES

Abitibi-Price Ince and its I S. subsidiary, Abitibi-Price Corporation, have been named as defendants in several lawsuits, including purported elass aclions. filed on behall of homeowners in the Inited States relating to at certain hardboard siding protuct which was manufacIured hy Ahitibi-Price Corporation prior to October 1902. [n each of the lawsuits, the plainliffs allege that AbitibiPrice Corporation lardboard siding was defective for the purposes for which it was sold. The Company demies this allegation and is vigorously defending the claims made in these actions.

Each of the lawsuits appears to seek substamial damages in a trial by jury. However, no specific amounts late yet been claimed by the respective plaintilts. Nor is it possible at this time to quantify meaningfully the amount of or the range of damages implicated by the plainliffs' claims. Wanagement cannot at this time assess the likelihood that the Company will incur a loss or obtain an unfavourable result in connection with any one of these actions.

The Company is subject to a number of other unnelated clams in respert of which either an adequate provision has been made or for which no material liabidity is expected.

## 21. UNITED STATES ACCOUNTING PRINCIPLES

The Finamcial statements have been prepared in accordance with Camadian GAll which, in the case of the Company, conform in all material respects with C.S. GAAP, with the following exceptions:
(i) The Company delers exchange gains and losses on L'S. dollar debt hedged by future revenute (see Vote 1 (c)). [ inder ['S. G.AMP, unrealized exthange gains or losses are recognized in income.
(b) The Company Follows the deferval method of accounting for income taxes. Lnder L.S. G:AP. Financial Acconnting Standart No. 109 (IAS109), the asset antl liability method ol tax accounting is used.
(c) In 1994, the alloration of the Company's taxable eariings between Canada and the I niled States was changed as a resull of an agrement belween tax authorities in both countries. This agreement resulted in a prior period adjustment under Canadian GAMP. Inder L.S. GAP, the full impact of this adjustment would have beren reconded in 1994 nel carmings.
(d) The Company has desiguted its foreign exchange forward contracts as a hedge of fulure anticipated revenues. Incler L.S. GAAP, these foreign exchathe forward contrats would be marked-to-market.
(0) As required under Canadian GAtP, the Company presents its preferred shares as a liability and the rebated dividends as an expense. Loder L.S. GAMP, preferred shares and the related dividends are shown as components of shareholders' equity.
(1) As required under Canadian GAAP. the Company accounts for its joint venture investments by the proportionate consolidation methot of accounting. Eader I.S. GAAP, these joint ventures would be acconnted for usimg the equity method. The impact of this difference has been disclosed in note 2.
ln aceordance will L'S. GAMP, the effed ol these flifferences would be:

|  | 1996 |  | 1995 |  | 1994 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Earnings (loss) from continuing operations - Canadian GAAP | 5 | 104 | \$ | 272 | \$ | (52) |
| Exchange gain (loss) on long-term debt hedged by future revenue (note 21 (al) |  | - |  | 4 |  | (7) |
| Reduction of income tax provision (note 21 (b) |  | - |  | 3 |  | 14 |
| Prior period adjustment under Canadian GAAP (note 21 (c)/ |  | - |  | - |  | 11 |
| Mark-to-market of foreign exchange forward contracts, net of tax effect of $\$ 13$ million (note 21 (d)) |  | (23) |  | - |  | - |
| Dividends on preferred shares (nore 21 (ell |  | 1 |  | 1 |  | 1 |
| Earnings (loss) from continuing operations - U.S. GAAP |  | 82 |  | 280 |  | (33) |
| Loss from discontinued operations |  |  |  |  |  | (4) |
| Net earnings (loss) for the year - U.S. GAAP |  | 82 |  | 280 |  | (37) |
| Provision for dividends on preferred shares |  | (1) |  | (1) |  | (1) |
| Net earnings (loss) altributable to common shareholders - U.S. GAAP | \$ | 81 | \$ | 279 | S | (38) |
| Per Fully-Diluted Common Share: |  |  |  |  |  |  |
| Earnings (loss) from continuing operations - Canadian GAAP | \$ | 1.14 | \$ | 2.90 | \$ | (0.62) |
| Adjustments to conform to U.S. GAAP |  | (0.25) |  | 0.07 |  | 0.22 |
| Earnings \{loss) from continuing operations - U.S. GAAP | \$ | 0.89 | \$ | 2.97 | \$ | (0.40) |
| Net earnings (loss) - Canadian GAAP | \$ | 1.14 | \$ | 2.90 | S | (0.66) |
| Adjustments to conform to U.S. GAAP |  | (0.25) |  | 0.07 |  | 0.22 |
| Net earnings (loss) - U.S. GAAP | \$ | 0.89 | § | 2.97 | \$ | 10.44\| |

## 22. SUBSEQUENT EVENT

On Felmuary 14, 1997, the Boands of Directors of the Company and Stome-Consotidated Corporation agreed to amalgamate the two companies. The amalgamation will be recorted as a proling of interests for accounting purposes.

L'pon amalgamation, each common shate of the Company will be converted into one commen share of the combined datity. lach common shame of Stome-Consolidated Corporation will lpe comerted into 1.0062 common shares of the combined entity.

The transaction is expected to close in the second quatrter of 1997 subject to, ammang other things, approval from the companies' shareholders and Canadian and I's. regulatory authorities.

## 23. COMPARATIVE FIGURES

Cenain comparative higures have bean restated to conlomin to the current Year's finameial stilement presentation, including the adoption on a retronctive bisis of recommemdations under Canadian GMP that preferred shates be rechassified to liabilities from sharehotrers' equity in the consoliclated batance sheed and the related dividends be recorded as an experise in the consolidated statemen of earnings.

| UUnauditeditmilions at Canadian dollars, except per shaie amounisi | 1996 | 1995 | 1994 |
| :---: | :---: | :---: | :---: |
|  |  |  |  |
| Net Sales | \$2.590 | \$ 2.782 | \$ 2,110 |
| Cost of Sales | 2.091 | 2,063 | 1,879 |
| Selling and administrative expenses | 139 | 120 | 94 |
| Depreciation and depletion | 126 | 113 | 111 |
| Restructuring costs | 28 | 6 | 8 |
| Operating profit (loss) from continuing operations | 206 | 480 | 18 |
| Interest expense | (44) | (61) | (74) |
| Unusual items | 5 | 4 | (21) |
| Other income and expense, net ${ }^{(2)}$ | (4) | (5) | (4) |
| Earnings (loss) from continuing operations, before income taxes | 163 | 418 | (81) |
| Recovery of (provision for) income taxes | (59) | (146) | 29 |
| Earmings (loss) from continuing operations | 104 | 272 | (52) |
| Earnings (loss) from discontinued operations, net of tax | - | - | (4) |
| Net earnings (loss) for the year | \$ 104 | \$ 272 | S (56) |
| Per Basic Common Share: |  |  |  |
| Earnings (loss) from continuing operations | S 1.11 | S 3.24 | S (0.62) |
| Net earnings (loss) for the year | 1.11 | 3.24 | (0.66) |
| Dividends declared ${ }^{13}$ | 0.40 | 0.30 | - |
| Oividends paid ${ }^{131}$ | 0.40 | 0.20 | - |
| Common shareholders' equity | 12.49 | 12.08 | 9.93 |
|  |  |  |  |
| Net Sales |  |  |  |
| Newsprint | S 994 | S 1,150 | \$ 748 |
| Value-Added | 576 | 652 | 428 |
| Office Products | 647 | 476 | 443 |
| Brokerage | 373 | 504 | 491 |
|  | \$2,590 | \$ 2,782 | \$ 2,110 |
| Operating Profit |  |  |  |
| Newsprint | S 97 | \$ 309 | \$ (9) |
| Value-Added | 97 | 152 | 9 |
| Office Products | 10 | 10 | 13 |
| Brokerage | 2 | 9 | 5 |
|  | S 206 | S 480 | \$ 18 |
| Paper produced atiousanos ol tonnesi |  |  |  |
| Newsprint . | 1,298 | 1,426 | 1,382 |
| Value-Added | 560 | 631 | 585 |
| Brokerage | 319 | 309 | 421 |
|  | 2,171 | 2,366 | 2,388 |
| Paper sales dhousands of tonnest |  |  |  |
| Newsprint | 1,305 | 1,401 | 1,39\% |
| Value-Added | 559 | 627 | 588 |
| Brakerage | 321 | 304 | 423 |
|  | 2,185 | 2,332 | 2.402 |

Notes: (1) The linancial statements for the years 1986 to 1994 have been restated to reflect the adoption of the proportionate consolidation method of accounting lor the Company's investments in joint ventures.
(2) The financial statements for 1986 to 1995 have been restated to rellect the reclassification of preferred shares from shareholders' equity to liabilities and the related dividends as an expense.
13) Four quarterly dividends were paid in each of the years 1986 to 1992 . Common share dividends were suspended after the first declaration in 1993 and resumed in 1995



Notes: (1) The linancial statements for the years 1986 to 1894 have been restated to reflect ihe adoption of the proportionate consolidation method of accounting for the Company's investments in joint ventures.
(2) The linancial statements for 1986 to 1995 have been restated to reflect the reclassilication of preferied shares from shareholders' equity to liabiltes and the related dividends as an expense.
(3) Four quarterly dividends were paid in each of the years 1986 to 1992. Common share dividends were suspended atter the tirst declaration in 1993 and resumed in 1995

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|  | 5 (99) | \$ | (194) | \$ | (44) | \$ | (61) | § | 31 | 5 | 139 | S | 90 | 5 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 111 |  | 113 |  | 107 |  | 103 |  | 100 |  | 96 |  | 84 |  |  |
|  | - |  | 62 |  | 10 |  | 20 |  | - |  | - |  | - |  |  |
|  | (52) |  | (113) |  | (30) |  | (35) |  | 18 |  | 81 |  | 31 |  | 6 |
|  | 10 |  | 3 |  | 18 |  | 10 |  | 23 |  | - |  | - |  |  |
|  | 7 |  | 28 |  | (5) |  | (11) |  | - |  | 11 |  | 11 |  | 5 |
|  | (23) |  | (101) |  | 56 |  | 26 |  | 172 |  | 327 |  | 216 |  |  |
| , | (53) |  | 62 |  | (17) |  | 128 |  | 32 |  | (9) |  | 23 |  | 3) |
|  | (76) |  | (39) |  | 39 |  | 154 |  | 204 |  | 318 |  | 239 |  |  |
|  | - |  | - |  | - |  | - |  | - |  | - |  | - |  | - |
|  | 94 |  | (26) |  | (8) |  | 45 |  | 37 |  | (98) |  | 169 |  | (37) |
|  | (3) |  | (1) |  | (6) |  | (4) |  | (84) |  | (6) |  | (2) |  | 1) |
|  | (8) |  | - |  | 1 |  | 1 |  | (2) |  | 1 |  | (1) |  | 9 |
|  |  |  | - |  | -- |  | - |  | - |  | - |  | - |  |  |
|  | 181 |  | (27) |  | (13) |  | 42 |  | (49) |  | (103) |  | 166 |  |  |
|  | (59) |  | (30) |  | (52) |  | (202) |  | (250) |  | (182) |  | (220) |  |  |
|  | 30 |  | 3 |  | 3 |  | (2) |  | (3) |  | (8) |  | 6 |  | - |
|  | 2 |  | 353 |  | 52 |  | - |  | - |  | - |  | - |  | 0 |
|  | - |  | - |  | - |  | - |  |  |  | (105) |  | - |  | 9) |
|  | (27) |  | 326 |  | 3 |  | (204) |  | (253) |  | (295) |  | (214) |  |  |
|  | (17) |  | (35) |  | (35) |  | (35) |  | (69) |  | (69) |  | (42) |  | $1{ }^{1}$ |
|  | 61 |  | 225 |  | (6) |  | (43) |  | (167) |  | (149) |  | 149 |  | 5 |
|  | (38) |  | (56) |  | 121 |  | 26 |  | (14) |  | 13 |  | 2 |  | (4) |
|  | 23 |  | 169 |  | 115 |  | (17) |  | (181) |  | (136) |  | 151 |  | 1 |
|  | 127 |  | (42) |  | (157) |  | (140) |  | 41 |  | 177 |  | 26 |  | (5) |
|  | \& 150 | S | 127 | \$ | (42) | § | (157) | \$ | (140) | \$ | 41 | \$ | 177 | \$ | 26 |


| (Unaudited) (millions of Canadian dollars, except per share amounts) | Quarter |  | Quarter |  | Quarter | ${ }_{3} 3$ rd |  | 4th | Total |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 1996 |  |  |  |  |  |  |  |  |  |  |
| Net sales | S | 709 | S | 643 | \$ | 613 | $s$ | 625 | S | 2,590 |
| Cost of sales |  | 525 |  | 506 |  | 500 |  | 560 |  | 2,091 |
| Selling and administrative expenses |  | 34 |  | 33 |  | 36 |  | 36 |  | 139 |
| Depreciation and depletion |  | 31 |  | 30 |  | 31 |  | 34 |  | 126 |
| Restructuring costs |  | - |  | 28 |  | - |  | - |  | 28 |
| Operating profit (toss) |  | 119 |  | 46 |  | 45 |  | (5) |  | 206 |
| Net earnings (loss) for the period |  | 72 |  | 23 |  | 18 |  | (9) |  | 104 |
| Per common share: |  |  |  |  |  |  |  |  |  |  |
| Net earnings (loss) for the period - fully diluted | \$ | 0.78 | \$ | 0.26 | \$ | 0.20 | \$ | (0.10) | \$ | 1.14 |
| Dividends declared |  | 0.10 |  | 0.10 |  | 0.10 |  | 0.10 |  | 0.40 |
| Weighted average number of common |  |  |  |  |  |  |  |  |  |  |
| shares outstanding - fully diluted (mations) |  | 91.2 |  | 91.2 |  | 91.3 |  | 91.4 |  | 91.4 |
| Production (ihousands of tonnes) |  |  |  |  |  |  |  |  |  |  |
| Newsprint |  | 340 |  | 308 |  | 309 |  | 341 |  | 1,298 |
| Value-added papers |  | 138 |  | 136 |  | 143 |  | 143 |  | 560 |
| Total paper business |  | 478 |  | 444 |  | 452 |  | 484 |  | 1,858 |
| Newsprint brakerage |  | 79 |  | 78 |  | 82 |  | 80 |  | 319 |
| Sales theusands ol tonnesi |  |  |  |  |  |  |  |  |  |  |
| Newsprint |  | 306 |  | 291 |  | 316 |  | 392 |  | 1,305 |
| Value-added papers |  | 133 |  | $\$ 32$ |  | 140 |  | 154 |  | 559 |
| Total paper business |  | 439 |  | 423 |  | 456 |  | 546 |  | 1,864 |
| Newsprint brakerage |  | 68 |  | 74 |  | 80 |  | 99 |  | 321 |
| $1995^{-17}$ |  |  |  |  |  |  |  |  |  |  |
| Net sales | \$ | 609 | \$ | 676 | § | 757 | \$ | 740 | \$ | 2,782 |
| Cost of sales |  | 487 |  | 496 |  | 546 |  | 534 |  | 2,063 |
| Selling and administrative expenses |  | 26 |  | 32 |  | 29 |  | 33 |  | 120 |
| Depreciation and depletion |  | 29 |  | 28 |  | 28 |  | 28 |  | 113 |
| Restructuring costs |  | - |  | - |  | 6 |  | - |  | 6 |
| Operating profit |  | 67 |  | 120 |  | 148 |  | 145 |  | 480 |
| Net earnings for the period |  | 30 |  | 68 |  | 84 |  | 90 |  | 272 |
| Per common share: |  |  |  |  |  |  |  |  |  |  |
| Net earnings for the periad - fully diluted | S | 0.33 | \$ | 0.71 | \$ | 0.91 | \$ | 0.95 | S | 2.90 |
| Dividends declared |  | - |  | 0.10 |  | 0.10 |  | 0.10 |  | 0.30 |
| Weighted average number of common shares outstanding - fully diluted Imillions) |  | 98.2 |  | 98.3 |  | 96.8 |  | 95.4 |  | 95.4 |
| Production thousands al tomines! |  |  |  |  |  |  |  |  |  |  |
| Newsprint |  | 353 |  | 361 |  | 352 |  | 360 |  | 1,426 |
| Value-added papers |  | 153 |  | 164 |  | 160 |  | 154 |  | 631 |
| Total paper business |  | 506 |  | 525 |  | 512 |  | 514 |  | 2,057 |
| Newsprint brokerage |  | 78 |  | 72 |  | 80 |  | 79 |  | 309 |
| Sales thtousants at ionnest |  |  |  |  |  |  |  |  |  |  |
| Newsprint |  | 330 |  | 351 |  | 368 |  | 352 |  | 1,401 |
| Value-added papers. |  | 149 |  | 166 |  | 164 |  | 148 |  | 627 |
| Total paper business |  | 479 |  | 517 |  | 532 |  | 500 |  | 2,028 |
| Newsprint brokerage |  | 75 |  | 70 |  | 83 |  | 76 |  | 304 |

Note: (1) The tinancial statements for the year 1995 have been restated to rellect the reclassification of dividends on preferred shares from retained earnings to net earnings.

Approximately $80 \%$ of tbe Companys revenues. $56 \%$ of expenses and $95 \%$ ol the Comprany's (leyb are demomanalled in Linited stales dollars. Jo provide investors will informaLion regarding our financial posilion, results of operations
 Iranslated our comsolidated batancer sheot, earmings and changes in casil position statemonts (financial shatemembs) into I.s. dollars.
 dollars, are based on the Companys andiled finameind shater uthols prepared umder Canadjan gemerally amepted acconating principles. As the amomets shown in l'S. dol-

 pose of prosentation of Ho LS doblar amounts in the accompansing finameial staternerms. I..S. dollam amounts shown are not a rejresemtation that Cianadian dollar balances liate, or could have, been romered into I . S. dollars all Ile transiation rate used.
 dollars, are provided soledy For our shateholders comse
 [ull disclosures combaned in, our ablited timanciat] shatemonts of parges 32 Io 47 of lbis mmand Reporl.

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| (unaudited) |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Year ended Docember 31 (millions of Uated States dollars, except per shate amounts) |  | 1996 | 1995 |  |  | 1994 |
| Net sales | \$ | 1.890 | \$ | 2,030 | S | 1.539 |
| Cost of sales |  | 1,526 |  | 1,505 |  | 1,371 |
| Selling and administrative expenses |  | 101 |  | 88 |  | 68 |
| Depreciation and depletion |  | 92 |  | 82 |  | 81 |
| Restructuring costs |  | 20 |  | 4 |  | 6 |
|  |  | 1,739 |  | 1,679 |  | 1,526 |
| Operating profit from continuing operations |  | 157 |  | 351 |  | 13 |
| Interest expense |  | (32) |  | (45) |  | (54) |
| Unusual items |  | 3 |  | 3 |  | (15) |
| Other income and expense, net |  | (3) |  | (4) |  | (3) |
| Earnings (loss) from continuing operations before income taxes |  | 119 |  | 305 |  | (59) |
| Recovery of (provision for) income taxes |  | (43) |  | (107) |  | 21 |
| Earnings (loss) from continuing operations |  | 76 |  | 198 |  | (38) |
| Loss on disposal of discontinued operations, met of income tax recoveries of \$1 |  | - |  | -- |  | (3) |
| Het earnings (loss) for the year | 5 | 76 | S | 198 | \$ | (41) |
| Per common share: |  |  |  |  |  |  |
| Earnings (loss) from continuing operations | \$ | 0.86 | S | 2.36 | \$ | (0.45) |
| Earnings (loss) for the year |  |  |  |  |  |  |
| Basic |  | 0.86 |  | 2.36 |  | (0.48) |
| Fully diluted |  | 0.83 |  | 2.08 |  | $(0,48)$ |
| Dividends declared |  | 0.29 |  | 0.22 |  | - |
| Dividends payable |  | 0.07 |  | 0.07 |  | - |
| Weighted average number of common shares outstanding (millions) |  |  |  |  |  |  |
| Basic |  | 88.7 |  | 84.0 |  | 84.4 |
| Fully diluted |  | 91.4 |  | 95.4 |  | 96.6 |
| Fully diluted number of common shares outstanding tmillons) |  | 91.5 |  | 91.4 |  | 99.6 |

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| December 31 Imillions of United Slates dollarsl | 1996 | 1995 |
| :---: | :---: | :---: |
| \ssers |  |  |
| Current assets |  |  |
| Cash and deposits | \$ 44 | \$ 130 |
| Accounts receivable | 161 | 157 |
| Inventories | 198 | 171 |
| Prepaid expenses | 13 |  |
|  | 416 |  |
| Fixed assets | $1,264 \quad 1,113$ |  |
| Investments and other assets | $54 \quad 66$ |  |
| Deferred pension cost | 66 67 |  |
| Goodwill | 23 18 |  |
|  | \$ 1,823 | ¢ 1,730 |


| IJIBII, ITIN: |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Current liabilities |  |  |  |  |
| Bank loan | \$ | 11 | \$ | 12 |
| Accounts payable and accrued liabilities |  | 279 |  | 290 |
| Dividends payable |  | 7 |  | 7 |
| Income taxes payable |  | - |  | 15 |
| Current portion of long-term debt |  |  |  |  |
| Recourse |  | 38 |  | 18 |
| Non-recourse - joint ventures |  | 11 |  | 38 |
|  |  | 346 |  | 380 |
| Long-term debt |  |  |  |  |
| Recourse |  | 269 |  | 214 |
| Non-recourse - joint ventures |  | 177 |  | 186 |
| Deferred income taxes |  | 216 |  | 185 |
| Converibte subordinated debentures |  | - |  | 18 |
| Preferred shares |  | 7 |  | 7 |
|  |  | 1,015 |  | 990 |
| Sumbilournits Foutity |  |  |  |  |
| Common shares |  | 465 |  | 447 |
| Retained earnings |  | 343 |  | 293 |
|  |  | 808 |  | 740 |
|  | 5 | 1,823 | S | 1,730 |

## 

| (unaudited) |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Year ended December 31 (millions of United States dollars) | 1996 |  | 1995 |  | 1994 |  |
| Comtinuing operating activities |  |  |  |  |  |  |
| Earnings (loss) for the year from continuing operations | 5 | 76 | S | 198 | \$ | (38) |
| Depreciation and depletion |  | 92 |  | 82 |  | 81 |
| Restructuring costs |  | 20 |  | - |  | - |
| Unusual items |  | - |  | (3) |  | 15 |
| Provision for (recovery of) deferred income taxes |  | 36 |  | 109 |  | (23) |
| Other non-cash items |  | 1 |  | 17 |  | (2) |
|  |  | 225 |  | 403 |  | 33 |
| Changes in the non-cash working capital components of continuing operations |  | (34) |  | (22) |  | (18) |
| Cash generated by continuing operating activities |  | 191 |  | 381 |  | 15 |
| Financing activities of continuing operations |  |  |  |  |  |  |
| Increase in (repayment of) long-term debt and bank loan, net |  | 34 |  | (48) |  | 4 |
| Purchase of common shares for cancellation |  | - |  | (141) |  | - |
| Retirement of preferred shares |  | - |  | (1) |  | (4) |
| Issue of common shares, net of expenses |  | - |  | -- |  | 123 |
| Cash generated by (used in) financing activities of continuing operations |  | 34 |  | (190) |  | 123 |
| Lnvesting activitios of continuing operations |  |  |  |  |  |  |
| Additions to fixed assets, net of \$4 (1995-\$6; 1994-\$1) of investment tax credits |  | (252) |  | (238) |  | (60) |
| Acquisitions |  | (34) |  | - |  | (1) |
| Decrease (increase) in investments and other assets |  | , |  | (3) |  | (7) |
| Proceeds from sales of discontinued operations and operating divisions, net of $\$ 29$ debentures received from purchasers |  | - |  | - |  | 24 |
| Cash usod in investing activities of continuing operations |  | (283) |  | (24) |  | (44) |
| Dividends paid to common shareholders |  | (26) |  | (12) |  | - |
| Cash generated by (used in) continuing operations |  | (84) |  | (62) |  | 94 |
| Cash used in discontinued operations |  | (2) |  | (6) |  | (5) |
| Increase (decrease) in cash during the year |  | (86) |  | (68) |  | 89 |
| Cash and deposits, beginning of year |  | 130 |  | 198 |  | 109 |
| Cesh and deposits, end of year | 5 | 44 | \$ | 130 | S | 198 |

Corporate governamer has been thelined as the process amel structure used to dired and manage the busimess and alfairs of the corporation, with the objective of enhancing Shareholder value. Both the Board of Directors and the management of the Company recognize the inherent value of hasing appropriatie struclures and procedures in place to ensure that the Boarcl can function inclepentemty of management. To this end, the Company has antopted a number of policies which are aimed at ensuring the efferdiveness of jls corporale governamee prachices.

Sore detaled disolosure may be foumd in the Joint Wanagement Proxy Circular of Abilibi-Price Ince and StoneConsolidaled Corpomand lowever, the following summarizes the primeipal efements of the Companys corporate governamer praclices.

## RESPONSIBILITIES OF THE BOARD

The Companys Boart of Directors has ollicially anlopted a document called Primeiples and Practies to outine the dretails of the Board's roals, responsibilities. composition. size and manner of operation. The Board recognizes it has the ultimate responsibility for supervising matagement of the business and aflairs of the Company and for acting in the best interests of the Company, Through the Board's stewardship of the Company, the groal is to entance longLerm value for the sharelolders ind to preserse and proted the underlying value of the emerprise and low the betelit of all stakenolders.

## COMPOSITION OF THE BOARD

The Company's Board of lirectors was comprised of ele wern members in l996. The Buard betieves that ten of the direcLors qualified as "murelated" directors. An "umrelated" directar
is a director that is independent of management and free from any interest in any business or other relationslip whicla could on could reasonalyly be perceived to materially interfere with the director's ability to act in the best interests of the Company. The Board eonsiders Ronald Y. Oberlander to be a "related" diredor. "line eomposition of the Board is interded to: (i) reflect shme representation from the Companys principal operaling and customer regions, and (ii) represent a skill profile which will serve the Board best in discharging its dumes. The Boart is salislied Wal the existing structure and procedures provide assmane that the Board acts independendy of manapement.

## COMMITTEES OF THE BOARD

The Board of Directors cirries oul a number of its responsibilities through committees, which are appointed anmally. In addition, the Board may appoint ad hoce commillees periotically as may be meeded. at requar sebeduled meetings of the full Boand, the diredors receive. consider and discuss Board rommillee reports. With the eseephion of the lixeculive Comonittere, all commilles are emirely composed ol "umrefated" directors.

## BOARD EXPECTATIONS OF MANAGEMENT

The information management provides to the Board is criticat to the elitedive functionting of the Board and so the direcors most have confidence in the data gathering, andysis ind reporting lunctions of management. The Corporate Gosermance Committer monitors the nature of the information reguested bs and prowided to the Board so that it is able to determine if the Board cam be more erfective in identilying oppordmities and risks For the Compans.

( $0111111 \mid 100$

André Callué
President \& CEO
Hydro-Québec
Montreal, Québec
Richard Drouin, Q.C.
Chairman of the Board
Memotec Communications inc. Montreal, Québec

Stanley H. Hartt, Q.C. Chairman
Salomon Brothers Canada Inc. Taronto, Ontario
H. Earla Joudprie

Chairman
Algoma Steel Inc. \&
Gulf Canada Resources Lid.
Toronto, Ontario
Clatdeite MacKay-Lassonide:
Chaifman \& CEO
Enghouse Systems Lid.
Toronto, Ontario
C. Edward Meidland President
Beauwood Investments Ltd.
Toronto, Ontario
Allan H. Micheli.
Director
Montreal, Québec
Henri J. Nowak
Atorney-at-Law/Consultant
Buffala, New York
Ronald Y'. Oberlander
Chairman \& CEO
Abitibi-Price Inc.
Toranto, Ontario
John A. Tory, Q.C.
Deputy Chairman
The Thomson Corporation Toronto, Ontario

David A. Ward, Q.C.
Partner
Davies, Ward \& Beck
Toronto, Ontario
Chair of Commitue

| Chatrman and ceo | SENIOR VICE. | VICE-PRESIDENTS | Jacques P P Vachon |
| :---: | :---: | :---: | :---: |
| Romald Y. Oberlinder | PRESIOENTS | Domalal G. Curry Comtroller | Leckal Mfairs di Secretary |
|  | Jean-Claude Casavant |  | Phil Whiting Executine Scientist |
| executive vice. PRESIDENTS | Organizational Leadership | Fernand II. Duquette Enginetring dEnviromment | E.cecmue scienist |
|  | fr Ithozation |  | Brita J. Young |
|  | Patrick C. Crowley |  | Enctronmental :l/mas |
| David I orelto <br> C. Donald Varlin <br> John WI. Weaver | Chief Finnatial omfer. | Damiel R. Perkins |  |
|  | William II Sheflield | Treasurer | OFFICEPRODUCTS |
|  | Whimam M. Sieficia | Robert P. Kanee | Bruce I McGroarty |
|  |  | Pand A. Panel Martietimer | Presidemt of Leriduth, dzemp; Eurozerty dzerty de Vexico |

## mill business unit management teams

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Alahama River
Newsprint Company
f.harmantit. Mcahmatid
```


## Ben Cagle <br> Co-leader <br> Thor Thorsteinson <br> Co-Leader <br> Barbara Cole <br> Pinuntrer <br> Russ Sirmon <br> Produrtion <br> Terry Wilkerson <br> Ihaman Resotures

Alma
Maide lour hed
Breen Blance
Co-leader
Iean-Ware Simard
Co-Leader
Hichard Gusy
Ifuman Resources
Gilles Daigneault
Finathe
Gratien Girard
Paper Machines
Robert Garean
Pulping

Augusta Newsprint
Company

Bob Colle\%
Co-header
Dick Dorris
Co-beader
Divial Pierce
Finance
Jim Reece
Ihuman hesources
Hich Zogol
Production

Beanjaré
Phempre ondmer
Michel Maillé
Co-Lealer
I wo Ranger
Coheader
Michard I elblane
Ihuman Rexources
Daniel Sénechal
Finance

Fort William
Thander lares. ownats
John Ploulte
Co-Leader
Brian Stevenson
Co-Leader

## Market for Securities

The eommon shares of thitibi-price are listed on the Tormato. Vonlreal and Vancomber stoch exchanges
 ed on the New hork suck fexhange moder the sambol
"AB)". The lollowing sels linth the high and low report ex prices and tratione valume of the common shames an the Toronar Sheck lischange and the Ven hork Stock Fixchange for tha periords inclicalaed.

|  | TSE ${ }^{\text {W }}$ |  |  | NYSE ${ }^{(2]}$ |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | High': (\$ C | $\begin{aligned} & \text { Low }{ }^{\text {an }} \\ & \text { dian! } \end{aligned}$ | Volume ( m of shares) | $\overline{\text { High}}{ }^{131}$ | $\text { Low }{ }^{131}$ | Volume (n of shares) |
| FISCAL 1994 |  |  |  |  |  |  |
| First Quarter | 18.75 | 15.25 | 12,452,888 | 13.75 | 11.38 | 468,300 |
| Second Quarter | 17.88 | 15.63 | 13,151,651 | 13.13 | 11.50 | 705,300 |
| Third Quarter | 20.63 | 16.25 | 25,943,261 | 15.25 | 11.75 | 1,281,400 |
| Fourth Quarter | 20.25 | 16.50 | 16,487,869 | 15.13 | 12.00 | 1,312,400 |
| FISCAL 1995 |  |  |  |  |  |  |
| First Quarter | 20.13 | 17.13 | 25,793,825 | 14.50 | 12.00 | 5,982,700 |
| Second Quarter | 23.63 | 18.50 | 28,623,657 | 17.25 | 13.75 | 6,990,300 |
| Third Quanter | 25.88 | 22.13 | 23,472,911 | 18.88 | 16.13 | 13,372,900 |
| Fourth Quarter | 25.13 | 19.00 | 19,750,072 | 18.63 | 13.88 | 17,592,200 |
| FISCAL 1996 |  |  |  |  |  |  |
| First Quarter | 23.63 | 18.13 | 27,592,108 | 17.25 | 13.38 | 7,913,100 |
| Second Quarter | 21.00 | 18.10 | 13,946,344 | 15.38 | 13.25 | 5,111,100 |
| Third Quarter | 19.60 | 16.50 | 12,854,017 | 14.25 | 12.50 | 5,106,300 |
| Fourth Quarter | 22.00 | 17.10 | 17,293,733 | 16.13 | 12.63 | 4,068,600 |
| I As reparted by the Toronta Stock Exchange. 2 As reported by the New York Stock Exchange. 3 Based on one ar more 100 share lors |  |  |  |  |  |  |

Stock Price Closing
(dallarsper sharel


5


Cumulative Tolal Relurn
|dollars)


| 50 | 91 | 92 | 93 | 94 | 95 | 96 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |

Alternative Offset ${ }^{\text {IM }}$ high bright umeoated grommedwod paper used for priming catalogues, inserts. tecemical mamals. beoks. and direed mail and linameial circolars.

Capacity Ho amomm, in lommes. of paper an madine can protuce in a Yeatr adjusted for statulory holidays and downolime periods extending beyond one dias.
Coated paper irmates of patparolo which ia coralime is applied. cithere om the paper mathine or a subsequent process.
Chemical pulp pulp ubtained by cooking wood in solulions of varions chemicals. The primeipal elamical processes are sulphile ancl hath.
Deinking a process of re-pulping waste paper to remowe inks and oflerer non-fibre contaminants, producing cleam fibre suitalbe for paper mandeCachuring.

Effluent the liquid waste of industrial jarocerssing.

## Effluent treatment

Primary lreatment a process which removes sinsperiderl solists from elfluent.
Secondray freatment a prowess which reduces the biochemical oxsgeon demand (BOD) and loxicity of eflluent.
Fibre the structural cemponent ol woody plants that are separated from each obler during the pulping operation in a pulp mill and reassembled into the form of a sheed during the papermaking process.
Groundwood pulp pulp produced from wood dibres whicth are separated by medhanically grinding hogs on a stome wherel.
Hectare 259 huectares equal I square mile, 1 hedrare $=2.471$ atcres or .01 square kilometres.
High brightness papers meorted gromslowod paper with a brightness level higher than stimdard newsprinl.
International refers la ams ane graphical area outside vorth America when used in reterence to our markets.

Kralt pulp pulp produced by a process where the actise cooking argetu is a mixture of sodimm hydroxide and sotlimm sulphide.
Limits leatised or ownerl forest lands (usilally deseribed in terms of stuate miles or herearest, where the company procures tible for its papere mills.
LWC (or light-weight coated) cliscomed gromadwood paper having a smoolh linish and high opacily, used primarila lor calalownes, magazines and inserts. A higher-value prater that erompertes in same end-use marhet als SC papers.
MF (or machine Jinished) offset uncoated groundwood paper than Las had lis surface propertios improwed whilde still on the paper mathime, used primarily lor "offisel" printine.
Mill net price transuction price less delivery coss.
Newsprint a printing paper whose major use is in hewspapers. It is mate largely from gromedwood or mechanical pulp reinforced to varying dearees by themical pulp.
ONP (old newspapers) used mewspapers collected to matike recocled piperer prorlucts.
OMG (old magazines) used or unsold matgazines collected to make and stremgluen rerebed paper products.
Operating rate the ration of inclual dies ol machime oproation to the dass a a a ailable.
Operationg efficiency the ration of adtual salleable lemmes mannfadured 10 the maximum possible tommes.
Printing papers a lerm nsed 10 describe those paper grades used by primers and publishers in their production of books, magazines. newspapers. ele.
Pulp the genaria term destribing the cellulase libres derived livom wood and/ow waste paper. Pulp caln resula from a variely of polping processes including cooking. relining, erinding and lise processing atol cleaning of waste paper.

Pulpwood loge nised Tor making pulp. as opposed lo those used for lumber (sawlogs).
Rotogravure paper hish smonllness uncoated gromodwood papers. lapically nsed for primbing of colialogues and marazines.
SC (or supercalendered) paper clay-filled probuldwood paper, hiowinge a smoolh linish and high opacitr. used primamily lar catalogues. mapazines and inserts. SC. is a Ligher-valete grade than SCO, which is higher thato sco.
Soft-nip a prowess where the pressure point between wo rolls gives ther paper a smothen and glossy limish.
Stumpage lee the charge levied bs (ertitin prosincial governments in Canadar for trees coll on povernment land.
Sustainable forestry maniming and usinge the lorest to med lhe various pereds of totayss sociery. whilde mainbaining the productive capacity of matural fores ceosystems and the biondiserists of lhe lorest.
TMP (thermo-mechanical pulp) a proeses where wood chips are separated mechanically into fibres alter pre-healiner wilh steam.
Tonne (metric) 1.1025 short lans. (1 shorin tom equals 2.000 ponnds)
Transaction price lisi price less discoman.
UFS (uncoated freesheet) printingr and writiner paper made mostly from chemical pulp without applied sheremontiny materiat.
Uncoated groundwood as lighervalue grade of paper which has propertios similar to newsprint and is used in primting papers for dieretories. calalogues. athertisime diromlitrs, perinolicals, ette.
Value-added papers qualily uncoaled paper that is a higher grate than newsprint, but lower than linc papery, in terms of brighmess, stirFace smonthmess ind opacity. Hade largely from groundwood or mechanical polp. Also comatios varying proporlions of chemical pulp and lillers.

## Special Meeting of Shareholders




 11:00 in.m.

## Transfer Agenls and Registrars

## Wontral Trust Compans

 fian and Mimmiperg, Cathatal
llarris Fionsl and siaviact Banla
Chicamu, I.s. 4.

## Auditors

Price Walerhouse
'loromono. Callada

## Investor Relations Contacts

Nichame Xhedlime

「iolephone: (46i) 203-30fis

Roborid. Itial
Vandarar, Inbestor Rabllions


## GENERALACCESS:

thitibi-Prioe Ince.
Invesion Randiation

'Fiorondo, Ontarion


Fincsimile: (416) 203-1400

## Information Available Upon Request






## 


 Slates.



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Inlerim Reporls (F゚orm (i-l )
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## janvironnmental Regnorl


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## Credits


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#### Abstract

Vis ion  

\section*{Philosophy}    


## Vallues




## CONTINUOUS LEARNING

 ramskantly uparadimg our timontedzar and shills to med lhe rhallonges:

VELOCITY

 opportamilios as /hre abise:

FLEXIBILITY
 fo Hew arars of chome Mings.

## BUSINESS-LIKE THINKING




## WISE SPENDING

howhine for /he oplimam hemelii of all

penomatres amd momer:



[^0]:    Jониноч 29, 1997. еасер!
    Wote 22 which is as at February 14, 1997
    Toronto. Ontario

