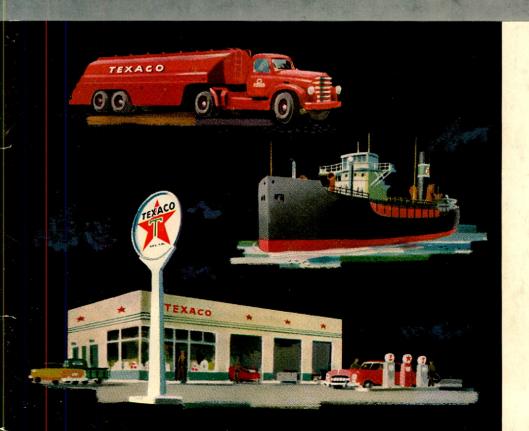


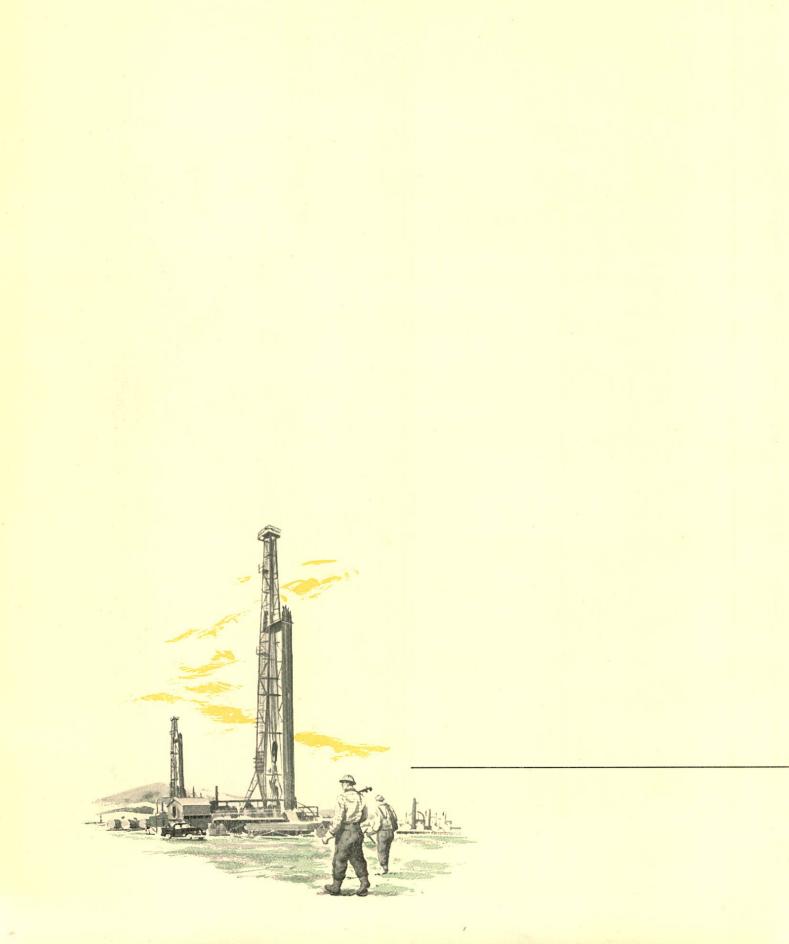
Annual Report

## McCOLL-FRONTENAC

Oil Company Limited and Subsidiaries







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## McCOLL-FRONTENAC

Oil Company Limited and Subsidiaries



OF TEXACO PETROLEUM PRODUCTS



25th ANNUAL REPORT

FOR THE YEAR 1952

### **Board of Directors**

J. M. PRITCHARD, Chairman

H. H. BRADBURN THE HON. E.L. PATENAUDE, P.C., Q.C. H. W. THORP

H. T. KLEIN R. L. SAUNDERS

J. S. LEACH E. P. TAYLOR, C.M.G. L. O. P. WALSH

A. A. MAGEE, c.B.E., Q.C. G. R. TAYLOR W. ZIMMERMAN, Q.C.

### Executive Committee

A. A. MAGEE, C.B.E., Q.C., Chairman

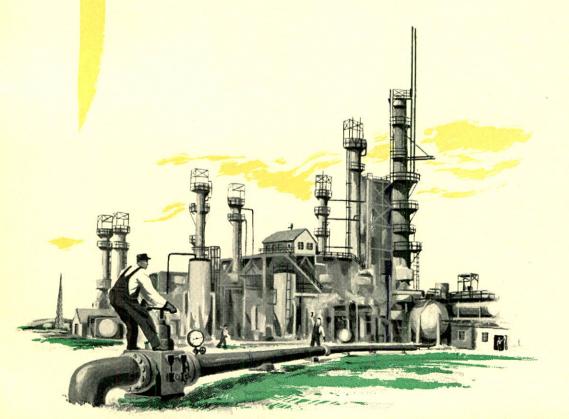
J. M. PRITCHARD T. C. TWYMAN

R. L. SAUNDERS L. O. P. WALSH

G. R. TAYLOR W. ZIMMERMAN, Q.C.

### Principal Officers

T. V. ANDERSON . . . . . . . . . . . . . . . . . Vice-President and Treasurer



Executive Offices:

360 St. James Street, West,

T. C. TWYMAN

MONTREAL 1, QUEBEC

Transfer Agents:

MONTREAL TRUST COMPANY

Registrar

ROYAL TRUST COMPANY

# Highlights



FINANCIAL	1952	1951
Gross income	\$ 100,652,141	\$ 92,647,206
Net income before provision for income taxes	\$ 12,591,795	\$ 11,975,682
Net income on common stock	\$ 5,682,795 \$ 2.18	\$ 5,659,682 \$ 2.17
Cash dividends paid per common share	\$ 1.00	\$ 1.00
Additions to property, plant and equipment	\$ 11,101,787	\$ 10,666,151
Working capital (end of year)	\$ 24,202,293	\$ 26,384,272
O P E R A T I N G		
Gross crude oil production (barrels): In Canada In Trinidad	740,056 670,248	446,971 602,851
Net crude oil production (barrels): In Canada In Trinidad	660,694 632,539	389,640 550,073
Crude oil purchases, less sales (barrels)	11,835,070	11,833,577
Refinery runs to stills (barrels)	12,820,553	12,879,634
Total payrolls and employee benefits	\$ 8,043,939	\$ 6,719,049

Number of employees (end of year) . . .

2,155

2,094

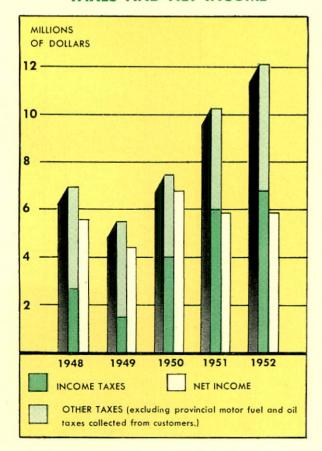


### To the Shareholders

December 1952 marked the completion of twenty-five years since your Company was organized to acquire the business of McColl Brothers Limited, originally established in 1873, and Frontenac Oil Refineries Limited, organized in 1925.

During this quarter of a century your

### TAXES AND NET INCOME



Company has attained a prominent position in the oil industry in Canada. The results for the year 1952 are set forth herein.

#### FINANCIAL

The consolidated net income for 1952 was \$5,922,795 as compared with \$5,899,682 in 1951. After providing for preferred dividends, net income per common share was \$2.18 as compared with \$2.17 the previous year. As in 1951, dividends paid on common stock amounted to \$1.00 per share.

Taxes represented an increasing burden on the Company as well as on the consumer of petroleum products. Total federal, provincial, and municipal taxes amounted to \$12,133,393, equivalent to \$4.65 per common share, as compared with \$10,242,596 or \$3.93 per common share in 1951. In addition, in its role of collector of taxes for governmental authorities your Company collected \$25,657,465 in taxes on the sale of petroleum products. Certain of these taxes have reached such a high level as to be entirely out of proportion to similar taxes on other commodities.

	1952	1951	1950	1949	1948
		(IN THO	DUSANDS OF DO	DLLARS)	
Working Capital — Beginning of Year	\$26,384	\$29,369	\$18,502	\$14,483	\$10,380
ADD:					
Net income for the year	5,923	5,900	6,661	4,352	5,590
Net gain on sale of Pakowki Lake gas property	3,846				
Depreciation, depletion and amortization (not requiring					
the use of working capital)	5,796	6,441	4,988	5,203	2,34
Long-term borrowings	$ \checkmark$		10,000		-
Sale of common stock	- Z				8,080
Other — net	751	53	49	758-	370
Total	\$42,700	\$41,763	\$40,200	\$24,796	\$26,766
DEDUCT:					
Additions to property, plant and equipment	\$11,102	\$10,666	\$ 8,258	\$ 4,375	\$ 9,824
Cash dividends — preferred stock	<b>24</b> 0 ✓	<b>2</b> 40	<b>24</b> 0	240	240
— common stock	2,608	2,608	2,217	1,304	1,304
Investments and long-term receivables — net	3,381	698	(384)	(125)	415
Reduction in long-term debt	1,167	1,167	500	500	500
Total deductions	\$18,498	\$15,379	\$10,831	\$ 6,294	\$12,283
Working Capital — End of Year	\$24,202	\$26,384	\$29,369	\$18,502	\$14,483

Working capital at the end of 1952 was \$24,202,293, a decrease of \$2,181,979 as compared with the previous year. An analysis of working capital appears above.

A ten-year summary of financial and operating data is presented on pages 14 and 15.

### PRODUCING

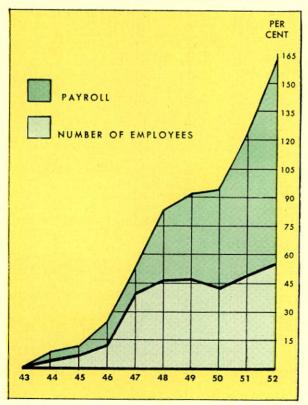
As explained in the 1951 annual report, your Company has entered into an agreement with The Texas Company under which your Company has a working interest in certain producing acreage owned by Texaco Exploration Company. In addition your Company has a 10% royalty interest in the net production of Texaco Exploration Company from extensive areas in Western Canada and the right to participate at cost, up to 50%, in certain areas, in the working interest of future acquisitions of oil and gas acreage made by Texaco Exploration Company in Western Canada. Under the agree-

ment your Company has first call on all oil produced by and belonging to Texaco Exploration Company in the areas involved.

During 1952 your Company's total net crude oil production in Canada amounted to 660,694 barrels as compared with 389,640 barrels during the previous year, the increase being primarily due to the discovery by Texaco Exploration Company of new producing fields at Bonnie Glen and Pigeon Lake and through additional drilling in the Wizard Lake area in Alberta.

As also mentioned in last year's report, your Company's interest in the Pakowki Lake gas property in southern Alberta was

PAYROLL AND NUMBER OF EMPLOYEES
Percentage increase since 1943



sold to the Montana Power Company. The initial 20% instalment of the sale price was received in 1952. The net gain on the sale amounted to \$3,846,206 after allowing for increment tax payable to the Province of Alberta and on the basis of present-day value of future non-interest bearing instalments. The net gain has been credited to surplus rather than income because of its special and non-recurring nature.

In Trinidad, B.W.I., net production was 632,539 barrels as compared with 550,073 barrels in 1951. Fifteen wells were drilled in 1952, of which eleven were oil producers and one a gas well.

#### REFINING

Crude runs to stills in 1952 totalled 12,820,553 barrels as compared with 12,879,634 barrels during the previous year. The slight reduction in crude runs was attributable to some extent to the use of the Trans-Northern Pipe Line to supply terminals along the route, as outlined under Transportation, which obviated the necessity of carrying large inventories at such points for the winter season.

In early 1953 work will be completed on additional crude stilling facilities at Montreal Refinery, increasing the capacity for crude runs from approximately 43,000 to 58,000 barrels per day.



A view of Processing Units at Edmonton Refinery

### TRANSPORTATION

The Trans-Northern Pipe Line Company, in which your Company owns a one-third interest, was organized to construct and operate a products pipe line system between Montreal, Toronto and Hamilton and intermediate points, with a spur line to Ottawa. Operations commenced early in November 1952 and will result in substantial reductions in the cost of transportation of finished products. In connection with this pipe line new terminals are being constructed at Cornwall, Federal (Ottawa), Prescott, Belleville, Port Hope and Hamilton, Ontario, some of which are already in operation and the balance of which will be completed during the first quarter of 1953. The Toronto terminal will be utilized in the future as a combination marine and pipe line terminal.

In addition to the transportation savings effected, construction of the products pipe line from Montreal to Hamilton will permit refinery operations on a more orderly basis than was possible when sales terminals were supplied by lake tankers, as deliveries will be made more uniformly throughout the year.

The Company in 1952 operated seven lake tankers, three owned by wholly-owned subsidiaries, one under long time charter and the balance under seasonal charter. As a result of the completion of the products pipe line, the Company will operate only four lake tankers in 1953.

### SALES

Sales of all products reflected an increase over the preceding year. A number of new Company-owned service stations was erect-

ed and some of the older service stations were modernized under the Company's program of expansion and modernization of resale outlets.

A new combined marine terminal and bulk station was completed at Chicoutimi, Que., and at the year-end construction was well under way on similar projects at Sillery (Quebec City), Que., and at Chatham, N.B. These two latter terminals will be completed early in 1953, but it was possible to erect the necessary tankage in time to receive shipments of product before the close of navigation last Fall. The addition of these terminals will result in greater operating efficiency and reduction of transportation costs.

Your Company commenced the commercial sale of propane, a product used in heating and cooking, and a number of new petroleum lubricants were added to keep abreast of Canada's expanding industrial activities.

#### GENERAL

An Employees Savings Plan became effective May 1, 1952, offering a valuable supplement to basic pension benefits. Under the plan, employees may save from 2% to 5% of their base pay, with the Company contributing an amount equal to one-half of the employees' contribution. More than 72% of the eligible employees are participating in this plan.

At this quarter-century mark your directors feel it is especially appropriate to thank all employees for their loyalty and enterprise, without which the favourable results of the past years could not have been achieved

At the same time your directors again wish to express to all shareholders their appreciation of valued and continued support.

On behalf of the Board.

TO Tuy man President.

MONTREAL, QUEBEC MARCH 31, 1953.

### 25 YEARS OF PROGRESS

Here is a reproduction of the financial statements published in the Company's first Annual Report to shareholders.

A comparison with the financial statements appearing in this Report will show the progress the Company has made since it was organized 25 years ago.

ACCOLL-FRONTENAC OIL COMPANY LIMITED

CONSOLIDATED STATEMENT OF
ENDING JANUARY 31. 1939

Profit from Operations and Income from Investments

Interest on First Mortgage Bonds of From
Chemic Oil Refineries, Limited

Provision for Destructions

Balance of Profit

Provision for Destruction

Balance of Profit

Provision for Destruction

Balance of Profit

Provision for Destruction

Account of Destruction

Provision for Destruction

Balance of Profit

Provision for Destruction

Balance of Profit

Provision for Destruction

Balance of Profit

Balance of Subsidiary Company

Accoll-Frontense Oil Company Limited

Common

416,611,50

104,150,600

### McCOLL-FRONTENAC AND SUBSIDIARY

CONSOLIDATED BALANCE SHEET

### ASSETS

CURRENT ASSETS:  Cash on hand and in bank.  Bonds and Stocks not in excess of Market  Values.  Accounts and Bills Receivable, less Re- serves of \$100,200,41.  Inventories at cost.	\$ 75,167.13 1,602,616.48 1,000,852.87 1,741,756.71	\$4,519,403,29
Investments, Loans and Mortgages and Balances Receivable on Equipment in Hands of Customers		855,526,90
DEFERRED CHARGES: Insurance, Taxes, Advertising, etc., paid in advance		172,824.27
FIXED ASSETS: Land, Buildings and Equipment at cost Processes, Trade Marks, Goodwill and Premiums paid on purchase of Sub- sidiary Companies' Capital Scocks, less the Surplusses of these Com- panies at date of acquisition	\$7,708,368.58 7,690,008.57	
		15,398,377.15

\$20,046,131.61

Approved on Behalf of the Board.

JOHN IRWIN, Director.
P. A. THOMSON, Director.

### OIL COMPANY LIMITED COMPANIES

JANUARY 31st., 1929

#### LIABILITIES

Balance as per statement attached		601,187.10
	8,275.751.47	16,573,251.47
Less: Subscriptions unpaid 614,248.53		
issued and sub- scribed for \$8,890,000.00		
750,000 shares) 500,000 shares		
Common Stock without Nominal or Par Value (Authorized issue		
(Authorized issue 100,000 Shares)	7,400,000,00	
6% Cumulative Sinking Fund Pre- ferred shares of \$100.00 each		
20,000 shares) McColl-Frontenac Oil Company Limited	897,500.00	
\$100.00 each (Authorized issue	0	
Frontenac Oil Refineries Limited:—		
CAPITAL STOCKS OUTSTANDING:		923,608.46
For Accrued and Unpaid Dividends on Shares of Subsidiary Company	94,137.50	
RESERVES: For Depreciation	\$829,370.96	
	404,400.00	10,600.00
LESS: Held by McColl-Frontenac Oil	989,400.00	
REFINERIES LIMITED 64% DUE 1942:	\$1,000,000.00	
FIRST MORTGAGE BONDS OF FRONTENAC OIL		
DEFERRED CONTRACT LIABILITIES		192,400.00
Reserve for Continuor Income Tax	110,130.74	\$2,643,084.58
Bank Loans (secured)	\$1,884,197.70 648,728.14 110,158.74	

We have examined the books and accounts of McGoll-Frontenac Oil Cempany Limited and McGoll Rebether Limited for the thirteen months ending January 11, 1020, and have beer furnished with sudired accounts of the Frontenac Oil Refineries Limited for the same predict and we entirely the information and explanations which we have required; and we certify that, it our opinion, the above Consolidated Blainnes Sheet is properly drawn up as us to set forth thirteen famical position of McGoll-Frontenac Oil Company Limited and its subsidiary communication and applications of McGoll-Frontenac Oil Company Limited and its subsidiary communication and many properties of the Companies which we have examined and the audited account and as above by the books of the Companies which we have examined and the audited account of the Companies which we have examined and the audited account of the Companies which we have examined and the audited account of the Companies which we have examined and the audited account of the Companies which we have examined and the audited account of the Companies which we have examined and the audited account of the Companies which we have examined and the audited account of the Companies which we have examined and the audited account of the Companies o

PRICE, WATERHOUSE & CO., Auditor.

MONTREAL, April 25, 191

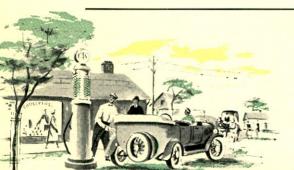
# McCOLL-FRONTENAC Oil Company Limited

### CONSOLIDATED BALANCE

### AND SUBSIDIARY COMPANIES

### Assets

2100010		
Current Assets:	1952	1951
Cash	\$ 5,861,364	\$ 4,966,757
Accounts receivable, less reserve	8,671,246	7,650,082
Inventories		
Crude and refined oil products and merchandise, valued on monthly average cost	-	
basis which in the aggregate was lower than market	21,023,986	23,530,584
Materials and supplies, at or below cost	2,178,524	2,137,752
Total current assets	\$37,735,120	\$38,285,175
INVESTMENTS AND LONG-TERM RECEIVABLES:		
Investment in non-subsidiary pipe line companies	\$ 1,303,513	\$ 960,450
Receivable re sale of Pakowki Lake gas property	2,764,472	Ψ 900,430
Other receivables, secured by mortgages, etc., less reserve	3,268,337	2,994,401
Total investments and long-term receivables	\$ 7,336,322	\$ 3,954,851
PROPERTY, PLANT AND EQUIPMENT, at cost:		
Producing	\$12,205,817	\$ 9,361,486
Manufacturing	34,510,213	32,243,438
Marine	1,028,116	1,025,125
Marketing	25,921,612	21,816,824
Other	221,940	187,276
	\$73,887,698	\$64,634,149
Less: Reserve for depreciation, depletion and amortization	36,839,876	32,420,763
Net property, plant and equipment	\$37,047,822	\$32,213,386
Deferred Charges:		
Insurance, taxes and other deferred charges	\$ 705,926	\$ 965,277
Unamortized discount and expense on long-term debt	290,653	311,192
Total deferred charges	\$ 996,579	\$ 1,276,469
	\$83,115,843	\$75,729,881
		7,7,7,7,001



### Liabilities

		1952	1951
CURRENT LIABILITI		\$ 6,357,116	e 5 562 610
1	e and accrued liabilities	2,039,830	\$ 5,562,619 1,580,091
	and sundry taxes	3,908,881	3,531,193
	ome taxes	1,167,000	
	tures due within one year	60,000	1,167,000
Preferred divider	nd payable		00,000
	Total current liabilities	\$13,532,827	\$11,900,903
LONG-TERM DEBT:			
First mortgage be	onds (Authorized and issued: \$20,000,000)		
3% Serial bon	ds, 1946 series, due October 1, 1954-1958	\$ 2,500,000	\$ 3,000,000
3% Sinking fu	and bonds, 1946 series, due October 1, 1971	6,500,000	6,500,000
3½% Sinking Debentures	fund bonds, 1947 series, due October 1, 1972	7,500,000	7,500,000
	ures, series A, due January 2, 1954-1966	8,666,000	9,333,000
	Total long-term debt	\$25,166,000	\$26,333,000
Preferred Stock:			
4% Cumulative	redeemable preferred shares of \$100 par value		
	t \$102.50 on thirty days' notice)		
Authorized	100,000 shares		
Issued	60,000 shares	\$ 6,000,000	\$ 6,000,000
Common Stock an	d Surplus:		
Common shares	of no par value		
Authorized	4,975,526 shares		
Issued	2,607,963 shares	\$19,133,534	\$19,133,534
Earned surplus		19,283,482	12,362,444
•	Total common stock and surplus	\$38,417,016	\$31,495,978
	Total Common Stock and Surprus		
		\$83,115,843	\$75,729,881

Submitted with our Report to the Shareholders dated February 16, 1953.

P. S. ROSS & SONS, PRICE WATERHOUSE & CO., Chartered Accountants.



# McCOLL-FRONTENAC Oil Company Limited

### statement of consolidated income account

### AND SUBSIDIARY COMPANIES

#### FOR THE YEARS ENDED DECEMBER 31, 1952 AND 1951

	1952	1951
GROSS INCOME:		
Sales and services	\$100,376,482	\$92,141,931
Interest and other income	275,659	505,275
	\$100,652,141	\$92,647,206
Operating Charges:		
*Costs, operating, selling and general expenses	\$ 75,762,703	\$69,157,756
**Taxes (other than taxes on income)	5,464,393	4,166,596
Intangible development costs (amortization and dry hole expense)	791,397	669,162
Depletion and leases surrendered	141,748	127,808
Depreciation	5,036,244	5,646,463
	\$ 87,196,485	\$79,767,785
	\$ 13,455,656	\$12,879,421
Interest Charges:		
Interest and amortization of discount and expense on long-term debt	863,861	903,739
	\$ 12,591,795	\$11,975,682
Provision for Income Taxes	6,669,000	6,076,000
NET INCOME CARRIED TO EARNED SURPLUS ACCOUNT	\$ 5,922,795	\$ 5,899,682

<sup>\*\*</sup>In addition, provincial motor fuel and oil taxes were paid or accrued in the amount of \$25,657,465 during 1952 and \$23,277,283 during 1951.



<sup>\*</sup>Operating charges for 1952 include: counsel and solicitors' fees \$62,035, directors' fees \$11,283, and remuneration to executive officers and salaried directors \$243,820.

### statement of consolidated earned surplus account

### FOR THE YEARS ENDED DECEMBER 31, 1952 AND 1951

	1952	1951
Earned Surplus at Beginning of Year	\$12,362,444	\$13,269,491
Surplus Credits:		
Net gain on sale of Pakowki Lake gas property	3,846,206	<del>-</del>
	\$16,208,650	\$13,269,491
Surplus Charges:		
Amount written off premium paid on subsidiary companies' capital stock	_	3,958,766
	\$16,208,650	\$ 9,310,725
Net Income for the Year	// 5,922,795	5,899,682
		\$15,210,407
Deduct: Dividends — preferred stock	\$ 240,000	\$ 240,000
— common stock	2,607,963	2,607,963
	\$ 2,847,963	\$ 2,847,963
Earned Surplus at End of Year	\$19,283,482	\$12,362,444



OPERATING

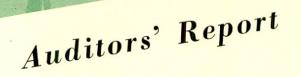
FINANCIAL

COLL-FRONTENAC		ALU	ILAR
Company Limited			
SUBSIDIARY COMPANIES	1952	1951	1950
NCIAL			
Gross income	\$ 100,652,141	\$92,647,206	\$82,474,250
Net income before provision for income taxes	\$ 12,591,795	\$11,975,682	\$10,682,296
Net income for the year	\$ 5,922,795	\$ 5,899,682	\$ 6,661,296
Cash dividends declared on preferred stock	\$ 240,000	\$ 240,000	\$ 240,000
Net income on common stock	\$ 5,682,795 \$ 2.18	\$ 5,659,682 \$ 2.17	\$ 6,421,296 \$ 2.46
Cash dividends declared on common stock	\$ 2,607,963 \$ 1.00	\$ 2,607,963 \$ 1.00	\$ 2,216,769 \$ 0.85
Additions to property, plant and equipment	\$ 11,101,787	\$10,666,151	\$ 8,257,893
At end of year— Working capital (current assets less current liabilities)	\$ 24,202,293 2.79	\$26,384,272 3.22	\$29,369,121 3.78
Property, plant and equipment (gross)	\$ 73,887,698 \$ 37,047,822	\$64,634,149 \$32,213,386	\$55,112,419 \$28,365,355
Total assets	\$ 83,115,843	\$75,729,881	\$76,468,197
Long term debt	\$ 25,166,000	\$26,333,000	\$27,500,000
Number of outstanding common shares (of no par value) Number of common shareholders	2,607,963 6,878	2,607,963 6,645	2,607,963 6,819
Number of outstanding preferred shares (\$100 par value) Number of preferred shareholders	60,000 1,662	60,000 1,653	60,000 1,713
ATING	Note: Net inc	come for the years 1943-19	949 reflects applicable surplus
Gross crude oil production (barrels): In Canada	740,056 670,248	446,971 602,851	287,912 578,936
Net crude oil production (barrels): In Canada In Trinidad	660,694 632,539	389,640 550,073	253,191 524,190
Crude oil purchases, less sales (barrels)	11,835,070	11,833,577	10,764,412
Refinery runs to stills (barrels) — for own account	12,820,553	12,879,634	11,152,853 238,728
Total payrolls and employee benefits	\$ 8,043,939	\$ 6,719,049	\$ 5,925,559
Number of employees (end of year)	2,155	2,094	2,001

a 10 year

## review of our business

\$77,993,237 \$75,005,785 \$56,125,091 \$43,910,018 \$41,352,151 \$38,234,608 \$36,481,233 \$5.7,64,229 \$8,160,901 \$4,989,951 \$5,813,650 \$3,863,263 \$3,137,006 \$2,604,829 \$4,351,542 \$5,590,476 \$2,961,277 \$3,134,181 \$1,357,628 \$1,367,524 \$1,414,962 \$240,000 \$240,000 \$346,193 \$456,654 \$456,660 \$456,398 \$4,111,542 \$5,350,476 \$2,721,277 \$2,787,988 \$900,974 \$910,864 \$958,564 \$1.58 \$2.05 \$1.51 \$1.55 \$0.50 \$0.51 \$0.53 \$1.530,3982 \$1,303,982 \$900,000 \$400,0		1949	1948	1947	1946	1945	1944	1943	
\$ 5,764,229 \$ 8,160,901 \$ 4,989,951 \$ 5,813,650 \$ 3,863,263 \$ 3,137,006 \$ 2,604,829 \$ 4,351,542 \$ 5,590,476 \$ 2,961,277 \$ 3,134,181 \$ 1,357,628 \$ 1,367,524 \$ 1,414,962 \$ 240,000 \$ 240,000 \$ 346,193 \$ 456,654 \$ 456,660 \$ 456,398 \$ 4,111,542 \$ 5,350,476 \$ 2,721,277 \$ 2,787,988 \$ 900,974 \$ 910,864 \$ 958,564 \$ 1,58 \$ 2.05 \$ 1.51 \$ 1.55 \$ 0.50 \$ 0.51 \$ 0.53 \$ 1,303,982 \$ 1,303,982 \$ 900,000 \$ 450,000 \$ 675,000 \$ 15,0075 \$ 4,375,088 \$ 9,824,321 \$ 8,994,645 \$ 3,067,973 \$ 1,225,677 \$ 1,090,914 \$ 380,844 \$ 18,502,244 \$ 14,483,357 \$ 10,380,468 \$ 9,306,294 \$ 9,706,465 \$ 9,791,822 \$ 7,466,594 \$ 2,81 \$ 2.02 \$ 2.24 \$ 2.38 \$ 2.69 \$ 1.97 \$ 47,713,831 \$ 45,888,068 \$ 37,795,194 \$ 30,368,205 \$ 20,283,441 \$ 28,527,591 \$ 28,165,184 \$ 25,336,507 \$ 326,790,730 \$ 19,705,995 \$ 13,061,729 \$ 11,673,003 \$ 11,705,811 \$ 11,872,032 \$ 63,432,371 \$ 865,607,803 \$ \$1,636,583 \$ 39,300,216 \$ 38,409,064 \$ 36,664,996 \$ 36,880,797 \$ 18,000,000 \$ 18,500,000 \$ 19,000,000 \$ 10,000,000 \$ 10,100,000 \$ 10,400,000 \$ 10,700,000 \$ 2,607,963 \$ 2,607,963 \$ 1,800,000 \$ 910,000,000 \$ 10,100,000 \$ 10,400,000 \$ 10,700,000 \$ 1,777 \$ 1,794 \$ 1,752 \$ 1,796 \$ 3,236 \$ 3,236 \$ 3,336 \$ 1,336 \$ 1,336,49 \$ 1,34		\$77 003 237	\$75,005,785	\$56 125 001	\$43,010,018	\$41 352 151	\$38 234 608	\$36 481 233	
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\$18,502,244 \$14,483,357 \$10,380,468 \$9,306,294 \$9,706,465 \$9,791,822 \$7,466,594 2.81 2.02 2.02 2.45 2.38 2.69 1.97  \$47,713,831 \$45,888,068 \$37,795,194 \$30,368,205 \$29,283,441 \$28,527,591 \$28,165,184 \$25,336,507 \$26,790,730 \$19,705,995 \$13,061,729 \$11,673,003 \$11,705,811 \$11,872,032 \$63,432,371 \$65,607,803 \$51,636,583 \$39,300,216 \$38,409,064 \$36,664,996 \$36,880,797 \$18,000,000 \$18,500,000 \$19,000,000 \$12,000,000 \$10,100,000 \$10,400,000 \$10,700,000 \$2,607,963 2,607,963 1,800,000 \$900,000 \$900,000 \$900,000 \$00,000 \$0,6685 6,538 5,622 5,831 6,382 6,555 6,814 \$60,000 \$60,000 \$60,000 \$60,000 \$76,110 \$76,110 \$76,120 \$1,773 \$1,794 \$1,752 \$1,796 \$3,236 \$3,265 \$3,336 \$3,265 \$3,284,355 \$3,051,302 \$3,284,355 \$3,051,302 \$3,284,355 \$3,051,302 \$3,284,355 \$3,051,302 \$3,284,355 \$3,051,302 \$3,284,355 \$3,051,302 \$3,284,355 \$3,051,302 \$3,284,355 \$3,051,302 \$3,284				\$ 900,000 \$ 0.50	\$ 450,000 \$ 0.25		Ξ	\$ 135,000 \$ 0.075	
2.81		\$ 4,375,088	\$ 9,824,321	\$ 8,994,645	\$ 3,067,973	\$ 1,225,677	\$ 1,090,914	\$ 380,844	
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2,607,963		\$63,432,371	\$65,607,803	\$51,636,583	\$39,300,216	\$38,409,064	\$36,664,996	\$36,880,797	
6,685 6,538 5,622 5,831 6,382 6,555 6,814  60,000 60,000 60,000 60,000 76,110 76,110 76,120 1,773 1,794 1,752 1,796 3,236 3,265 3,336  djustments, and net income and dividends per common share for 1946 and prior years have been adjusted to reflect the 2 for 1 split of common shares in 1947.  57,639 — — — — — — — — — — — — — — — — — — —		\$18,000,000	\$18,500,000	\$19,000,000	\$12,000,000	\$10,100,000	\$10,400,000	\$10,700,000	
1,773									
57,639       — <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>									
635,019       587,694       602,341       538,893       304,102       453,185       215,364         50,435       —       —       —       —       —       —       —         573,547       530,657       545,355       486,779       262,117       390,944       151,187         9,691,014       10,256,449       8,304,946       7,769,829       6,733,494       6,425,208       6,233,560         10,759,346       10,390,300       9,081,055       8,309,740       7,161,963       6,607,822       6,553,354         1,997,727       —       —       —       —       —       —       —         \$ 5,789,082       \$ 5,540,303       \$ 4,594,738       \$ 3,782,746       \$ 3,422,452       \$ 3,284,355       \$ 3,051,302	djust	ments, and net income	and dividends per con	nmon share for 1946 an	d prior years have bee	n adjusted to reflect th	ne 2 for 1 split of comm	non shares in 1947.	
573,547       530,657       545,355       486,779       262,117       390,944       151,187         9,691,014       10,256,449       8,304,946       7,769,829       6,733,494       6,425,208       6,233,560         10,759,346 1,997,727       10,390,300 -       9,081,055 -       8,309,740 -       7,161,963 -       6,607,822 -       6,553,354 -         \$ 5,789,082       \$ 5,540,303       \$ 4,594,738       \$ 3,782,746       \$ 3,422,452       \$ 3,284,355       \$ 3,051,302		57,639 635,019	 587,694	602,341	538,893	304,102	— 453,185		
9,691,014       10,256,449       8,304,946       7,769,829       6,733,494       6,425,208       6,233,560         10,759,346 1,997,727       10,390,300 -       9,081,055 -       8,309,740 -       7,161,963 -       6,607,822 -       6,553,354 -         \$5,789,082       \$5,540,303       \$4,594,738       \$3,782,746       \$3,422,452       \$3,284,355       \$3,051,302					— 486,779		— 390,944		
10,759,346 1,997,727 — 9,081,055 8,309,740 7,161,963 6,607,822 6,553,354 — 5,789,082 \$ 5,540,303 \$ 4,594,738 \$ 3,782,746 \$ 3,422,452 \$ 3,284,355 \$ 3,051,302		9,691,014	10,256,449	8,304,946	7,769,829	6,733,494	6,425,208		
			10,390,300	9,081,055	8,309,740	7,161,963	6,607,822		
2050 2044 1044 1567 1407 1460 1200		\$ 5,789,082	\$ 5,540,303	\$ 4,594,738	\$ 3,782,746	\$ 3,422,452	\$ 3,284,355	\$ 3,051,302	
2,000 2,044 1,944 1,30/ 1,49/ 1,400 1,399		2,050	2,044	1,944	1,567	1,497	1,460	1,399	



TO THE SHAREHOLDERS OF

McColl-Frontenac Oil Company Limited:

We have examined the consolidated balance sheet of McColl-Frontenac Oil Company Limited and its subsidiary companies as at December 31, 1952 and the related consolidated statements of surplus and of income for the year ended on that date. Our examination, which was made in accordance with generally accepted auditing standards applicable in the circumstances, included such tests of the accounting records and other supporting evidence and such other procedures as we considered necessary, and we obtained all the information and explanations we required. The financial statements of the subsidiary company in Trinidad, B.W.I. have been examined by other chartered accountants and have been accepted by us for inclusion in the con-

In our opinion, based upon such examination, the attached consolidated balance sheet of the Company and its subsidiaries and the related consolidated solidated statements. statements of surplus and of income are properly drawn up so as to show a true and correct view of the state of the combined affairs of the companies at December 31, 1952 and the results of the combined operations for the year then ended, according to the best of our information and the explanations given to us and as shown by the books of the companies.

P. S. Ross & Sons, PRICE WATERHOUSE & Co., Chartered Accountants.

MONTREAL, QUEBEC. February 16, 1953.



