

# Russell Motor Car Company, Limited

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REPORT OF THE BOARD OF DIRECTORS

## ANNUAL MEETING

MARCH 24, 1931

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TO THE SHAREHOLDERS:

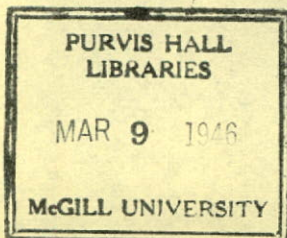
The Report herewith submitted covers the operations of the Company for the twelve months' period ending December 31st, 1930.

Canada Cycle & Motor Company, Limited, in common with most businesses, showed a considerable reduction in the volume of sales, both domestic and export. At the same time, by a reduction in expenses and the addition of certain new lines, the Company was enabled to show a profit for the year, and as a result, declared and paid quarterly dividends at the rate of 8% per annum on its Capital Stock of \$1,350,000.00.

Canadian Acme Screw & Gear Limited suffered a marked decrease in volume as its principal customers are in the motor business. The addition of certain new items of manufacture prevented the Company from suffering as great a reduction in business as would otherwise have been the case and it closed the year with a small net profit.

Willys-Overland Limited felt the recession in motor car business throughout the whole of the year and the volume of sales showed a considerable decrease. As a result, this Company, for the first time in years, showed a net loss. It has, for 1931, introduced attractive new models, and it is believed that when a renewal of activity in motor car purchasing begins, the Company will be in a good position to obtain a larger share of the business.

Your Company has important holdings in Bonds and Preferred and Common Stocks of other companies. The recession in security prices during the year resulted in a reduction in the market values as of December 31st. As the securities are held by the Company as an investment, and as the amount shown for reserves against investments in the Balance Sheet largely exceeds the depreciation in market value which existed at December 31st, these securities are shown at book cost.



Statement of Profit and Loss is as follows:

Balance brought forward January 1, 1930.....		\$577,024.97
Net Gain for year ending December 31, 1930.....		133,961.89
Dividend on Preferred Shares for year ending December 31, 1930.....	\$ 84,000.00	
Dividend on Common Shares for year ending December 31, 1930.....	40,000.00	
Balance carried forward.....	586,986.86	
		<u>\$710,986.86</u> <u>\$710,986.86</u>

The amount shown in the Profit and Loss Statement as Net Gain for the year is made up of dividends from Canada Cycle and Motor Company, Limited, and the interest and dividends from other outside securities owned by the Company.

During the year, the regular quarterly dividends at the rate of 7% per annum were paid on the Preferred Stock of the Company. Regular quarterly dividends at 5% per annum were paid on the Common Stock.

Statement of Assets and Liabilities as of December 31st, 1930, is herewith submitted.

The Accounts of the Company have been duly audited and certified to by Messrs. Edwards, Morgan & Company, Chartered Accountants.

All of which is respectfully submitted.

T. A. RUSSELL, President.

# RUSSELL MOTOR CAR COMPANY, LIMITED

*Balance Sheet, December 31st, 1930*

## ASSETS

Cash in Bank.....	\$ 1,017.29	
Accounts Receivable.....	20,745.00	\$ 21,762.29
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Investments at Book Value:		
Government and Municipal Bonds.....	40,221.76	
Bonds and Preferred Stocks of Industrial Companies.....	277,636.55	
Common Stocks of Industrial Companies.....	202,683.31	
Common Stocks of Railway and Public Utility Companies.....	38,509.18	
Bank Stocks.....	55,187.50	614,238.30
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		\$ 636,000.59
Investments in Allied and Subsidiary Companies..		2,469,162.25
Real Estate.....	\$33,755.00	
Office Furniture and Fixtures.....	1.00	33,756.00
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		<u>\$3,138,918.84</u>

## LIABILITIES

Bankers' Advances.....	\$ 94,000.00	
Accounts Payable.....	2,525.00	
Dividends, Declared and Unpaid.....	24,000.00	\$ 120,525.00
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Reserves for Investments, Etc.....		431,406.98
Capital Stock—Preferred.....	\$1,200,000.00	
—Common.....	800,000.00	2,000,000.00
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		\$2,551,931.98
Profit and Loss Account.....		586,986.86
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		<u>\$3,138,918.84</u>

We have audited the books of the Russell Motor Car Company, Limited, for the year ending December 31st, 1930, and we certify that our requirements as Auditors have been complied with.

We also certify that the annexed Balance Sheet is in accord with the books, and in our opinion, correctly states the position of the Company on that date.

March 3rd, 1931.

(Sgd.) EDWARDS, MORGAN & CO.,  
Chartered Accountants.

1930

ANNUAL REPORT

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RUSSELL MOTOR CAR  
COMPANY, Limited

Head Office - - - TORONTO

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DIRECTORS:

T. A. RUSSELL, Esq., President  
A. E. AMES, Esq., Vice-President  
HON. E. B. RYCKMAN, Esq.  
J. N. SHENSTONE, Esq.  
H. D. SCULLY, Esq.  
J. W. GIBSON, Esq.  
J. W. WIDDUP, Esq.

Russell Motor Car Company  
LIMITED

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NOTICE OF ANNUAL MEETING

TORONTO, MARCH 12TH, 1931.

Notice is hereby given that the Annual General Meeting of the Shareholders of Russell Motor Car Company, Limited, will be held in the Directors' Room, 7th Floor of The Canadian Bank of Commerce Building, 25 King Street West, Toronto, Ontario, on Tuesday, the 24th day of March, 1931, at 12 o'clock noon, to receive the Report of the Directors for the past year; to elect Directors for the ensuing year; and generally to transact any other business relating to the Company's affairs which may be brought before the Meeting.

A copy of the Annual Statement is enclosed, also a proxy which kindly sign and return to the under-signed.

T. A. RUSSELL,  
*President.*

G. W. SUGGITT,  
*Secretary.*