

Russell Motor Car Company, Limited

REPORT OF THE BOARD OF DIRECTORS

ANNUAL MEETING

OCTOBER 31st, 1924

TO THE SHAREHOLDERS:

The Report herewith submitted covers the operations of the Company for the year ending July 31st, 1924.

During the year, Russell Motor Car Company, Incorporated, Buffalo, New York, received final settlement from the United States Government for its war operations, and as it was not the policy of the Company to continue business in the United States, it has been wound up and its assets turned over to the parent Company.

The activities of your Company are now represented by the operations of the following Companies in which it holds stock:

CANADA CYCLE & MOTOR COMPANY, LIMITED, WESTON.

RUSSELL GEAR & MACHINE COMPANY, LIMITED, TORONTO.

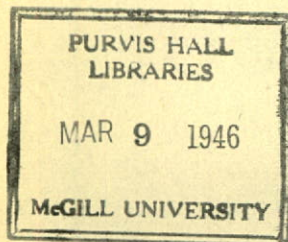
WILLYS-OVERLAND LIMITED, TORONTO.

The business year of Canada Cycle & Motor Company, Limited, ended on December 31st last, showing increased sales and profits over the preceding year. While business has been quiet during the second and third quarters of the present year, the Directors expect that the year 1924 will show approximately the same result as the year which ended on December 31st, 1923.

Since the close of the financial year of your Company, an amalgamation has been effected between Russell Gear & Machine Company, Limited, and the Canadian branch of The National Acme Company, of Cleveland, Ohio. As a result of this amalgamation, The National Acme Company is disposing of its factory in Montreal. All its business, stock-in-trade, and the greater portion of its valuable machine equipment has been transferred to Russell Gear & Machine Company, Limited. This Company will be known in the future as "Canadian Acme Screw & Gear, Limited."

In addition to the lines of manufacture heretofore carried on by the Russell Gear & Machine Company, Limited, will be the important lines of standard and special Screw and Nut products, previously produced by the National Acme Company, in Montreal.

This amalgamation transfers an important amount of business to the Company, and your Directors believe that it will result in distinct benefit to us. All the stock of Canadian Acme Screw & Gear, Limited, is owned by your Company and The National Acme Company of Cleveland.



Willys-Overland Limited has enjoyed an increased volume of business in 1924 over the preceding year. We believe a steady improvement is being made by this Company in its Canadian business, and the addition of certain Export territory to its operations, greatly improves the outlook for its success. At no time in the last five years have the prospects for Willys-Overland Limited looked so promising as at the present time.

It will be noted in comparing the Balance Sheet of the year under review with that of the previous year, that your Company has greatly strengthened the position of its liquid assets as compared to liabilities and now occupies a very strong position in this respect. The figures on the 31st of July last show that the Company's holdings in Cash, Bonds, Accounts and Bills Receivable amounted to \$731,397.70 as compared with \$217,764.54 for the previous year, and that its liabilities amounted to \$3,426.47 as compared with \$49,876.33 for the previous year.

The Statement of Profit and Loss is as follows:

Balance brought forward July 31, 1923.....		\$479,669.80
Net Gain for year ending July 31, 1924.....		92,863.59
Dividend on Preferred Shares for year ending July 31, 1924.....	\$ 84,000.00	
Balance carried forward.....	488,533.39	
	<u>\$572,533.39</u>	<u>\$572,533.39</u>

During the year, regular quarterly dividends at the rate of Seven (7%) per cent. per annum were paid upon the Preferred Stock of the Company. No dividends were paid upon the Common Stock.

The Statement of Assets and Liabilities as of July 31, 1924, is herewith submitted.

The Accounts of the Company have been duly audited and certified to by Messrs. Edwards, Morgan & Company, Chartered Accountants.

All of which is respectfully submitted.

LLOYD HARRIS,
President.

T. A. RUSSELL,
Vice-President.

RUSSELL MOTOR CAR COMPANY, LIMITED

Balance Sheet, July 31st, 1924

ASSETS

Cash on Hand and in Bank.....	\$ 30,814.85	
Dominion Government and Provincial Bonds.....	415,798.58	
Municipal and Other Bonds.....	75,068.81	
Accounts and Bills Receivable.....	209,715.46	\$ 731,397.70
Investments in Allied and Subsidiary Companies. .		2,528,250.00
Real Estate.....	33,755.00	
Office Furniture and Fixtures.....	1.00	33,756.00
		<u>\$3,293,403.70</u>

LIABILITIES

Accounts and Bills Payable.....	\$ 3,426.47	
Dividends, Declared and Unpaid.....	21,000.00	\$ 24,426.47
Contingent Account.....		216,075.50
Buildings, Investments and Insurance Reserves....		564,368.34
Capital Stock—Preferred.....	1,200,000.00	
Common.....	800,000.00	2,000,000.00
		2,804,870.31
Profit and Loss Account.....		488,533.39
		<u>\$3,293,403.70</u>

We have audited the books of the Russell Motor Car Company, Limited, for the year ending July 31st, 1924, and we certify that our requirements as Auditors have been complied with.

We also certify that the annexed Balance Sheet is in accord with the books, and in our opinion, correctly states the position of the Company on that date.

October 1st, 1924.

(Sgd.) EDWARDS, MORGAN & CO.

1924

ANNUAL REPORT

RUSSELL MOTOR CAR
COMPANY, Limited

Head Office - - - TORONTO

DIRECTORS:

LLOYD HARRIS, Esq., PRESIDENT
T. A. RUSSELL, Esq., VICE-PRESIDENT
A. E. AMES, Esq.
E. B. RYCKMAN, Esq.
J. N. SHENSTONE, Esq.
C. R. BURT, Esq.
H. D. SCULLY, Esq.

Russell Motor Car Company
LIMITED

NOTICE OF ANNUAL MEETING

TORONTO, OCTOBER 17TH, 1924.

Notice is hereby given that the Annual General Meeting of the Shareholders of Russell Motor Car Co., Limited, will be held in Room, "G", King Edward Hotel, in the City of Toronto, on Friday, the 31st day of October, 1924, at 12 o'clock noon, to receive the Report of the Directors for the past year; to elect Directors for the ensuing year; and generally to transact any other business relating to the Company's affairs which may be brought before the Meeting.

A copy of the Annual Statement is enclosed, also a proxy which kindly sign and return to the under-
signed.

LLOYD HARRIS,
President.

G. W. SUGGITT,
Secretary.