

Russell Motor Car Company, Limited

REPORT OF THE BOARD OF DIRECTORS

ANNUAL MEETING

OCTOBER 25th, 1923

TO THE SHAREHOLDERS:

The Report herewith submitted covers the operations of the Company for the year ending July 31st, 1923.

As reported a year ago, the activities of the Company are now represented in the operations of the following Companies in which it holds stock:

CANADA CYCLE & MOTOR COMPANY, LIMITED, WESTON.

RUSSELL GEAR & MACHINE COMPANY, LIMITED, TORONTO.

RUSSELL MOTOR CAR COMPANY, INCORPORATED, BUFFALO, N.Y.

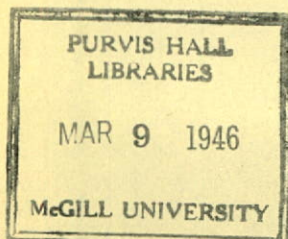
WILLYS-OVERLAND LIMITED, TORONTO.

The business year of Canada Cycle & Motor Company, Limited, ends on December 31st, but we are glad to be able to report that sales and profits for the year will again show improvement over those of the previous year. Both the Bicycle and Skate business have contributed to this increase in the domestic field and there has also been a small increase in the foreign sales.

Russell Gear & Machine Company, Limited, has added to its lines of manufacture the making of the Ruckstell two-speed Rear Axle for Ford Cars and Trucks, which promises an important growth in its business. It is hoped that our sales on this Axle will include not only the domestic business, but an important section of export trade as well.

Russell Motor Car Company, Incorporated, Buffalo, New York, has ceased active operations and will, in all probability, be wound up as a Company and its assets turned over to the parent Company, during the coming year. The Supreme Court of the United States delivered judgment in our suit against the Navy, confirming the increase of approximately \$50,000.00 over the settlement offered by the Navy officials, but rejecting the larger claim of the Company. Payment of remaining monies due the Company should be made early in the New Year.

Russell Motor Car Company, Incorporated, of Buffalo, acquired the holdings of stock of this Company in Willys-Overland Limited. This latter Company ends its year on December 31st, and while there has been an increased volume of sales in both Overland and Willys-Knight cars, and indications promise to a further encouraging growth in sales, we do not look forward to the receipt of dividends from this Company in the immediate future.



The Statement of Profit and Loss is as follows:

Balance brought forward July 31, 1922.....	\$473,118.02
Net Gain for year ending July 31, 1923.....	90,551.78
(Provision having been made for Directors' Fees and other Contingencies).	
Dividend on Preferred Shares for year ending July 31, 1923.....	\$ 84,000.00
Balance carried forward.....	479,669.80
	<u>\$563,669.80</u> <u>\$563,669.80</u>

During the year, regular quarterly dividends at the rate of Seven (7%) per cent. per annum were paid upon the Preferred Stock of the Company. No dividends were paid upon the Common Stock.

The Statement of Assets and Liabilities as of July 31st, 1923, is herewith submitted.

The Accounts of the Company have been duly audited and certified to by Messrs. Edwards, Morgan & Company, Chartered Accountants.

All of which is respectfully submitted.

LLOYD HARRIS,
President.

T. A. RUSSELL,
Vice-President.

RUSSELL MOTOR CAR COMPANY, LIMITED

Balance Sheet, July 31st, 1923

ASSETS

Cash on Hand and in Bank.....	\$ 970.45	
Dominion of Canada War Loan Bonds.....	30,052.01	
Accounts and Bills Receivable.....	186,742.08	\$ 217,764.54
Investments in other Companies.....	3,428,099.50	
Less amount returned thereon.....	349,108.04	3,078,991.46
Real Estate.....	33,755.00	
Office Furniture and Fixtures.....	478.97	34,233.97
		<u>\$3,330,989.97</u>

LIABILITIES

Bankers' Advances.....	\$ 35,000.00	
Accounts and Bills Payable.....	14,876.33	
Dividends, Declared and Unpaid.....	21,000.00	\$ 70,876.33
Contingent Account.....		216,075.50
Buildings, Investments, and Insurance Reserves.....		564,368.34
Capital Stock—Preferred.....	1,200,000.00	
Common.....	800,000.00	2,000,000.00
		\$2,851,320.17
Profit and Loss Account.....		479,669.80
		<u>\$3,330,989.97</u>

We have audited the books of the Russell Motor Car Company, Limited, for the year ending July 31st, 1923, and we certify that our requirements as Auditors have been complied with.

We also certify that the annexed Balance Sheet is in accord with the books and, in our opinion, correctly states the position of the Company on that date.

October 3rd, 1923.

(Sgd.) EDWARDS, MORGAN & CO.

1923

ANNUAL REPORT

RUSSELL MOTOR CAR
COMPANY, Limited

Head Office - - - TORONTO

DIRECTORS:

LLOYD HARRIS, Esq., PRESIDENT

T. A. RUSSELL, Esq., VICE-PRESIDENT

A. E. AMES, Esq.

E. B. RYCKMAN, Esq.

J. N. SHENSTONE, Esq.

C. R. BURT, Esq.

H. D. SCULLY, Esq.

Russell Motor Car Company

LIMITED

NOTICE OF ANNUAL MEETING

TORONTO, OCTOBER 12TH, 1923.

Notice is hereby given that the Annual General Meeting of the Shareholders of Russell Motor Car Co., Limited, will be held in Room 35, Third Floor, National Trust Building, 20 King Street East, in the City of Toronto, on Thursday, the 25th day of October, 1923, at 12 o'clock noon, to receive the Report of the Directors for the past year; to elect Directors for the ensuing year; and generally to transact any other business relating to the Company's affairs which may be brought before the Meeting.

A copy of the Annual Statement is enclosed, also a proxy which kindly sign and return to the undersigned.

LLOYD HARRIS,
President.

G. W. SUGGITT,
Secretary.