

# Russell Motor Car Company, Limited

REPORT OF THE BOARD OF DIRECTORS

## ANNUAL MEETING

October 29th, 1920

TO THE SHAREHOLDERS:

The Report herewith submitted covers the operations of the Company for the year ending July 31st, 1920.

In that period we have made final adjustments in respect of our Munition Contracts, and the operations of the Company are now represented by its stock-holdings in the following Companies,—

- Russell Motor Car Company, Incorporated, Buffalo, N.Y.;
- Willys-Overland, Limited, Toronto;
- Canada Cycle & Motor Company, Limited, Weston;
- Machine & Stamping Company, Limited (now to be known as "Russell Gear & Machine Company, Limited"), Toronto.

### RUSSELL MOTOR CAR COMPANY, INCORPORATED, BUFFALO

This Company's Contracts with the United States have been completed and adjusted, with the exception of one Contract for Anti-Aircraft Gun Mounts for the Navy Department.

The assets of this Company are mainly represented by the ownership of One Million Three Hundred Thousand Dollars (\$1,300,000.00) of Canadian Victory Bonds.

### WILLYS-OVERLAND, LIMITED

This Company has completed the conversion of its plant from Aeroplane Engine work to Automobile Work, and during the first six months of the calendar year enjoyed an active demand for its product. Since July first it, in common with other Motor Companies, has experienced a contraction of sales and its operations are being carried on at the present time on a reduced basis. It is expected, however, that there will be a renewed demand after the first of the year, when returns from the crops have had time to get into general circulation. Willys-Overland, Limited, is manufacturing the Overland Light Four Car, which has made a reputation for economy in gasoline consumption and easy-riding qualities.

### CANADA CYCLE & MOTOR COMPANY, LIMITED

This Company again closed a successful year's business December 31st, 1919, and on September 1st of this year, paid a dividend of Seven (7%) per cent on its Capital Stock. The business during this current year promises to be the largest experienced in the Bicycle trade in many years.

### RUSSELL GEAR & MACHINE COMPANY, LIMITED

This Company was formerly known as "Machine & Stamping Company, Limited." It has taken over the machine equipment of the Russell Motor Car Company, Limited, with a view to carrying on a general machining business. To do this the Capital Stock was increased to One Million Dollars (\$1,000,000.00), all of which save qualifying shares is held by Russell Motor Car Company, Limited. As was reported last year, its business is mainly in the manufacture of motor car parts, bicycle chains, spark plugs and gramophone motors.

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## RESULTS

We have made appropriations which have been considered necessary to provide against all reasonable contingencies in connection with the business. We have also made provision for estimated Dominion Income Tax and War Tax on Profits. After making these provisions, the Profit and Loss Account is as follows:

### STATEMENT OF PROFIT AND LOSS, JULY 31st, 1920

Balance brought forward, July 31, 1919.....		\$854,040.60	
Net Gain for year ending July 31, 1920.....		339,453.40	
(Provision having been made for Income Tax, Directors' Fees, and other contingencies).			
Dividend on Preferred Shares for year ending July 31, 1920.....	\$84,000.00		
Dividend on Common Shares for year ending July 31, 1920.....	56,000.00		
Balance carried forward.....	1,053,494.00		
		<u>\$1,193,494.00</u>	<u>\$1,193,494.00</u>

## DIVIDENDS

During the year, regular quarterly dividends at the rate of Seven (7%) per cent. per annum were paid upon the Preferred and Common Stock of the Company.

Note should be taken that in the item under the heading: "Accounts and Bills Payable" in the Company's Balance Sheet, amounting to Four Hundred and Sixteen Thousand and Twenty-five Dollars (\$416,025.89) and eighty-nine cents, Two Hundred and Twenty-seven Thousand Two Hundred and Eighty-eight Dollars (\$227,288.83) and eighty-three cents represent moneys payable to our subsidiary Company, the Russell Motor Car Company, Incorporated, Buffalo.

The Statement of Assets and Liabilities as of July 31st, 1920, is herewith submitted.

The Accounts of the Company have been duly audited and certified to by Messrs. Edwards, Morgan & Company, Chartered Accountants.

All of which is respectfully submitted.

LLOYD HARRIS,  
*President.*

T. A. RUSSELL,  
*Vice-President and General Manager.*



# RUSSELL MOTOR CAR COMPANY, LIMITED

*Balance Sheet, July 31st, 1920*

## ASSETS

Cash on Hand and in Bank.....	\$ 3,376.19	
Accounts and Bills Receivable.....	47,691.79	
Investments in Other Companies.....	5,113,993.85	
Commonwealth of Australia War Loan.....	21,700.00	\$5,186,761.83
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Real Estate and Buildings.....	54,583.25	
Office Furniture and Fixtures.....	437.69	
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	55,020.94	
Less Depreciation.....	2,373.12	52,647.82
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		<u>\$5,239,409.65</u>

## LIABILITIES

Bankers' Advances.....	\$ 500,000.00	
Accounts and Bills Payable.....	416,025.89	
(Including provision for War Tax)		
Dividends, Declared and Unpaid.....	35,000.00	\$ 951,025.89
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Contingent Account.....		216,075.50
Buildings, Investments and Insurance Reserves..		1,018,814.26
Capital Stock—Preferred.....	\$1,200,000.00	
Common.....	800,000.00	2,000,000.00
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		4,185,915.65
Profit and Loss Account.....		1,053,494.00
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		<u>\$5,239,409.65</u>

We have audited the books of the Russell Motor Car Company, Limited, for the year ending July 31st, 1920, and we certify that our requirements as Auditors have been complied with.

We also certify that the annexed Balance Sheet is in accord with the books and, in our opinion, correctly states the position of the Company on that date.

Sept. 22, 1920.

(SGD.) EDWARDS, MORGAN & CO.,  
Chartered Accountants.



1920  
ANNUAL REPORT

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RUSSELL MOTOR CAR  
COMPANY, LIMITED

HEAD OFFICE - - - TORONTO

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**DIRECTORS:**

LLOYD HARRIS, Esq., PRESIDENT  
T. A. RUSSELL, Esq., VICE-PRESIDENT  
A. E. AMES, Esq.  
E. B. RYCKMAN, Esq.  
J. N. SHENSTONE, Esq.  
C. R. BURT, Esq.  
H. D. SCULLY, Esq.

Russell Motor Car Co.  
LIMITED

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NOTICE OF ANNUAL MEETING

TORONTO, OCTOBER 14TH, 1920.

Notice is hereby given that the Annual General Meeting of the Shareholders of Russell Motor Car Co., Limited, will be held in Room 35, Third Floor, National Trust Building, 20 King Street East, in the City of Toronto, on Friday, the 29th day of October, 1920, at 12 o'clock noon, to receive the Report of the Directors for the past year ; to elect Directors for the ensuing year; and generally to transact any other business relating to the Company's affairs which may be brought before the Meeting.

A copy of the Annual Statement is enclosed, also a proxy which kindly sign and return to the undersigned.

LLOYD HARRIS,  
*President.*

G. W. SUGGITT,  
*Secretary.*