

#### **Board of Directors**

#### Royal Trustco Limited Royal Trust Corporation of Canada

The Royal Trust Company

\*Kenneth A. White Chairman of the Board President and Chief Executive Officer

John D. Allan President The Steel Co. of Canada, Ltd.

R. James Balfour Partner – Balfour, Milliken, Moss, Laschuk, Kyle, Vancise & Cameron (Barristers and Solicitors)

Robert G. Bentall

President

Dominion Construction Co. Ltd.

G. Drummond Birks President and Chief Executive Officer Henry Birks & Sons Ltd.

\*\* Donald N. Byers Senior Partner – Byers, Casgrain, McNally, Dingle, Benn & Lefebvre (Barristers and Solicitors)

James M. Cameron Executive Vice-President TransCanada PipeLines Ltd.

\*\* Alistair M. Campbell Chairman of the Executive Committee Sun Life Assurance Co. of Canada

+ Keith Campbell
Vice-President, Canadian Pacific Ltd.

Charles J. Clark Senior Partner – McTague, Clark (Barristers and Solicitors)

Henry Collingwood Chairman, Baine, Johnston & Co. Ltd.

James B. Cross
President, Territorial Hotels Ltd.

+\*Fraser M. Fell Partner – Fasken & Calvin (Barristers and Solicitors)

+\*Eric L. Hamilton Retired Chairman, Canadian Industries Ltd.

\*Conrad F. Harrington Chairman of the Executive Committee The Royal Trust Company

Harold Husband President Victoria Machinery Depot Co. Ltd.

Frederick W.P. Jones Financial Consultant

Egerton W. King President, Canadian Utilities Limited

Angus A. MacNaughton Vice-Chairman and Chief Executive Officer, Genstar Ltd.

John F. McDougall President, McDougall & Secord, Ltd.

+\*The Hon. Maurice Riel, Senator Counsel and Partner – Stikeman, Elliott, Tamaki, Mercier & Robb (Barristers and Solicitors) David G. Waldon Retired Chairman and Chief Executive Officer, Interprovincial Pipe Line Ltd.

Allan Waters
President, CHUM Ltd.

\*Marshall M. Williams President, Calgary Power Ltd.

#### **Honorary Directors**

Thomas W. Eadie Charles P. Fell Percy M. Fox G. Blair Gordon The Hon. George C. Marler Jean Martineau John W. McKee John L. O'Brien Arthur C. Price

\*Member of the Executive Committees

+ Member of the Audit Committees

Officers

#### **Royal Trustco Limited**

Chairman, President and Chief Executive Officer

Kenneth A. White

Senior Executive Vice-President and Chief Operating Officer

John M. Scholes

#### **Executive Vice-Presidents**

Richard T. La Prairie Finance and Chief Financial Officer

Ewart A. Wickens Money and Banking, and Treasurer

#### **Group Vice-President**

F. Sandy Milligan Organization and Personnel Planning

#### Vice-Presidents

Edward P. Cannon Financial Planning and Control

Lauchlin A. Chisholm
Public Relations

C. Terrill Manning Secretary

Harry E. Trenholme International Division

#### Assistant Vice-Presidents

James A.C. Ferenbach Comptroller

H. Richard Gourlay Audit

W. Brian Hayman Personnel Planning

David Lebbell Corporate Tax Services The officers of Royal Trust Corporation of Canada and The Royal Trust Company are listed on page 24. 79th Annual Report of Royal Trust for the year ended December 31, 1978 (Consolidated Operations of Royal Trustco Limited)

Highlights (Dollars in thousands, except per share amount)

#### Contents



Annual Meeting, Montreal, Thursday, March 8, 1979, 11:00 a.m., Le Château Champlain Hotel

	1978	1977
Gross income	\$ 702,199	\$ 595,482
Net operating income	\$ 26,339	\$ 18,514
Net operating income per share	\$ 1.65	\$ 1.16
Net income	\$ 28,842	\$ 17,854
Net income per share	\$ 1.81	\$ 1.12
Assets	\$ 5,837,266	\$ 4,866,981
Estimated market value of Estates, Trusts and Agency Accounts under administration	\$16,909,000	\$14,354,000
Total assets under administration	\$22,746,266	\$19,220,981
Total number of offices	263	247
Total number of employees	8,516	8,033

#### **Board of Directors, and Officers**

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#### **Royal Trustco Limited**

Registered Office: 76 Metcalfe Street Ottawa, Ontario K1P 5L8 Canada

Executive Office:
Toronto-Dominion Bank Tower
Toronto-Dominion Centre
Toronto, Ontario M5W 1P9

Transfer Agent & Registrar: Royal Trust Corporation of Canada The Royal Trust Company

Shares listed on the following Stock Exchanges:

- Montreal Stock Exchange
- The Toronto Stock Exchange
- The Alberta Stock Exchange
- Vancouver Stock Exchange

Le secrétaire fera volontiers parvenir un exemplaire du rapport annuel en français, sur demande.

#### Report to Shareholders



Kenneth A. White Chairman, President and Chief Executive Officer



John M. Scholes Senior Executive Vice-President and Chief Operating Officer

For your company 1978 was a momentous year in terms of corporate reorganization and planning for the future.

As shareholders, you accepted overwhelmingly the decision of your Directors and Management to exchange shares of The Royal Trust Company for those of Royal Trustco Limited. By so doing, Royal Trustco Limited became the parent of the Royal Trust group of companies and its operations in Canada, the United States, Europe and the Middle East.

The establishment of Royal Trustco Limited to direct our consolidated operations was a pivotal event in the development of your company. Royal Trustco Limited is a federally chartered corporation, under the Canada Business Corporations Act, with investment powers considerably broader than those available to a trust company operating under either a provincial or federal charter. Your management and Board of Directors are convinced that the future expansion and prosperity of the group of companies will be enhanced under the new parent.

In commencing this new era, the character and direction of the company have not changed. We are still "Royal Trust", the leading trust company in Canada, the inheritor of an enviable reputation acquired during the past 79 years.

The services we offer to individual and corporate clients are listed on page 28.

We are pleased to report on the excellent performance in 1978 of the consolidated company operations. Net income increased from \$1.12 per share to \$1.81 per share, indicating a return to a growth pattern consistent with our long term objective. Earnings per share reflect the additional shares outstanding as the result of the exchange of three shares of The Royal Trust Company for four shares of Royal Trustco Limited. The balance sheet reached almost \$6 billion, a growth of \$1 billion in 1978. Gross income at year end had reached \$702 million. Assets under administration increased to about \$23 billion.

The details of our balance sheet and operating results are covered in the Financial

Review section starting on page 9.

While your company remains predominantly Canadian (see table, Shareholders and Shareholdings, page 10), it is broadening its business base internationally, in the United States and abroad.

In the European region, our growth is visibly apparent by our imminent shift to new and larger premises in London and Dublin. We now have a presence in Saudi Arabia by providing computer services under contract to the Ministry of Planning through our subsidiary, Computel Systems Ltd., Ottawa.

In Florida, savings, demand and other deposits increased by \$68 million to \$300 million at our 17 banking locations. The latest acquisition in 1978 was the American Bank of Orange County, now Royal Trust Bank of Orlando. We now have banks in the seven major counties, which represent 70 per cent of the state's population.

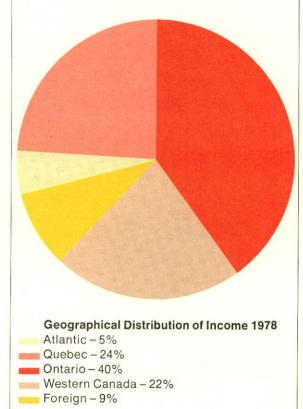
#### 50 Years in Europe

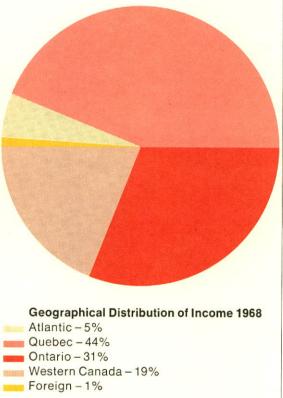
The Golden Jubilee celebration during 1979 of our London company is a mark of our well established presence overseas. Assets under administration in Britain are about £300 million. On your behalf, it is a proper occa-

sion to formally acknowledge the fine performance of the 220 staff, officers and Directors of the companies in our European Region that form an integral and important part of the Royal Trust group.

Our London company is planning an expansion of services. During the year, a subsidiary was formed in London to engage in insurance broking. The London and Dublin companies have entered into the field of commercial lending in addition to mortgage lending. The Jersey (Channel Islands) company continues to manage valuable international trust business, including that of many Canadians working and living abroad.

These comparative charts illustrate the broadening of our business base both nationally and internationally over the past decade.





The London company moves in 1979 to new premises in the City of London in the shadow of St. Paul's Cathedral.





Computel Systems Ltd., the computer subsidiary, serves clients across Canada from this network control centre at Ottawa.



At Douglas, Isle of Man, the five-member staff of the Royal Trust subsidiary will join in 1979 in celebrating the millenium of The Tynwald, the island's Parliament.

#### **Expansion in Canada**

Our money service operations in Canada opened seven new offices: St. Bruno, Quebec; Calgary, Edmonton, Winnipeg, Hamilton and two in Toronto. Five new real estate offices were opened, bringing the total to 157. Our personal loan service to clients was started last October at London, Ontario. The service will be made available during 1979 to clients of all our 107 money service offices across Canada where more than 350,000 depositors now are served.

#### **Bank Act Revisions**

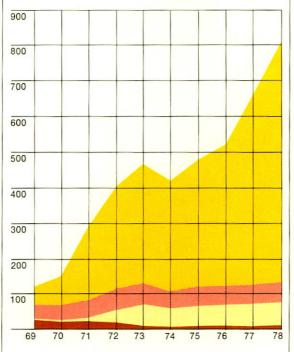
In mortgage lending, a vitally important phase of our business, the continued heavy competition from a greater number of financial institutions presented challenges to our lending officers. However, we achieved aggregate mortgage disbursements of \$1.4 billion, a most gratifying result in a difficult market and a new high figure in the life of Royal Trust. The competition among mortgage lenders is expected to grow mainly because of much greater involvement by the chartered banks.

In this regard, we feel that the stability of what has been a balanced, stable mortgage market in Canada may be threatened by a number of proposed revisions to the Bank Act. In our view, this could prove detrimental to thousands of present and prospective home owners. The stated objective of the Government of Canada in proposing the revisions was to increase competition in the banking system. However, the ultimate result of the legislation

may be the opposite to that objective and the share of the mortgage market now held by the trust and loan industry could virtually disappear.

A number of the proposals, if enacted, would seriously weaken the structure of the trust industry and inevitably allow the banks to grow in areas where trust companies have served Canadians well for more than a century. We think Canadians appreciate the services offered by our industry and they will want trust companies to continue to serve them.

We stated our views to legislators across Canada in a special brief, in which we were joined by two other trust companies. We appeared before the interested committees of the House of Commons and the Senate. On both occasions, we expressed our firm support for the stable, profitable and efficient banking system in Canada. We strongly urged, however, that the proposed Bank Act legislation should ensure the continuance of the competitive position between banks and the trust industry.



#### **Managed Investment Funds**

(Market Value) (Millions of Dollars)

Royal Trust offers to the public participation in four investment funds:

- A for American securities
- B for bonds
- C for Canadian securities and
- M for mortgages.

Currently, there are some 113,000 participants in these funds, many of whom are on a monthly subscription plan.

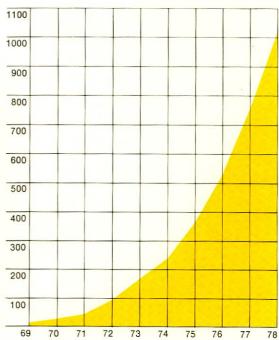
- A Fund
  - B Fund
- C Fund
- M Fund

#### Directors

James B. Cross, President, Territorial Hotels Limited, Calgary, will not be standing for re-election as a director as he has reached the mandatory retirement age. We are indeed indebted to Mr. Cross for his valuable contribution over the past 18 years. We are pleased that his wise counsel will continue to be available to us as an Honorary Director.

During 1978, the Board appointed as a Director, Egerton W. King, President, Canadian Utilities Limited, Edmonton, and a member of our Edmonton Advisory Board. The Board accepted with regret the resignations of Messrs. Walter F. Light, President, Northern Telecom Limited and Camille A. Dagenais, President, SNC Enterprises Ltd., from the Board.

Marshall M. Williams, a Director, and President of Calgary Power Ltd., was appointed to the Executive Committee of the Board during the year. Eric L. Hamilton, a Director since 1970, was elected a Director of Royal



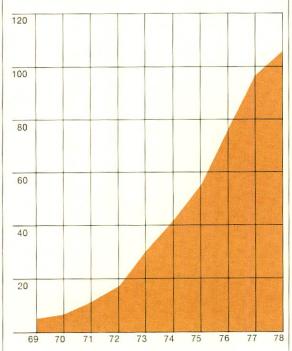
#### Tax Benefit Plans

(Millions of Dollars)

Royal Trust offers several distinct Registered Retirement Savings and Registered Home Ownership Plans to Canadian taxpayers. Total participants in these tax sheltered savings plans now number some 194,725. Trust Bank Corp., Florida and Alistair M. Campbell, a Director, was appointed a member of our Ottawa Advisory Board.

In Canada, there were a number of changes in the Advisory Boards of Royal Trust Corporation of Canada. We were saddened by the deaths of Messrs. James M. Crosby and Dudley E. Batchelor, members of the New Brunswick and Calgary Advisory Boards respectively. In addition, Messrs. Arthur L. Davies and William S. Kirkpatrick (a former director of the company) retired from the Advisory Boards in Kingston and Vancouver respectively.

The following new Advisory Board members have been appointed: William W. Marshall and Frederick W. Russell, St. John's, Newfoundland; John R. Willett and Keith M. Wilson, Saint John, New Brunswick; Harold T.



#### Real Estate Sales Commission Income Ten Year Analysis

(Millions of Dollars)

In 1978, Royal Trust arranged the sale of 38,500 homes across Canada for a total value of \$2 billion.

Fargey, Toronto; Michael L. Davies, Kingston; Jack M. Byers and Robert H. McKercher, Saskatoon; Mark H. Gunther, Vancouver.

In Florida, Messrs. H.G. Brown, J. Warren Hughes and E.J. Winstead resigned from the St. Petersburg Bank Board, Jim M. Walter from the Tampa Board and W. Findlay from the Palm Beach Board. Edmund J. Gong was appointed a Director of the South Dade Bank Board and in Palm Beach, Guilford Dudley Jr. was elected a Director of that Board. We were pleased also to welcome to our group the members of the Board of the American Bank of Orange County, now the Royal Trust Bank of Orlando, whose names are listed on page 25.

In Great Britain, we regret the death of Arthur A. Montgomery, O.B.E., the first Chairman and Managing Director of The Royal Trust Company of Canada. We also note with regret the death of Professor Robert D. Teare, a member of the Board of Directors of the Isle of Man Company, who had recently joined that Board. Jean B. Solandt, head of the Banking Division of J. Henry Schroder Wagg & Company Limited, has joined the Board, replacing David Forsyth.

#### Officers

Kenneth A. White was elected Chairman of the Board following the 1978 Royal Trust Annual Meeting, replacing Conrad F. Harrington who retired from that post. Mr. White continues as President and Chief Executive Officer. Mr. Harrington continues as the Chairman of the Executive Committee of The Royal Trust Company.

Following earlier announcements concerning corporate reorganization, appropriate appointments of officers for The Royal Trust Company, Royal Trust Corporation of Canada and Royal Trustco Limited were made effective In Florida, nine of the 17 Royal Trust banks and branches serve the public seven days a week. At Boca Raton, this drive-in bank is a branch of the Royal Trust Bank of Palm Beach.





In Ireland, the company will move to new quarters in Dublin late in 1979.



The family home: 157 Royal Trust real estate offices across Canada assist Canadians in the buying and selling of homes. Real Estate sales account for more than 15 per cent of the company's total income.

January 1, 1978. Lists of the officers of the three companies will be found on the inside front cover and page 24 of this Annual Report. Appointments in 1978 included: Ewart A. Wickens, Alan Purdy and John H. Matthews, as Executive Vice-Presidents; F. Sandy Milligan as Group Vice-President and John A. Burleton, Roland B. Breton, Lauchlin A. Chisholm and August Hagedorn as Vice-Presidents. C. Terrill Manning, Vice-President, was appointed Secretary on the retirement of A.V. Lennox Mills.

#### **Tradition Maintained**

The historic and useful role of our trust operations continues as the company enters new fields.

This is particularly true in Quebec, where the company was started in 1899. A measure of the vitality of our Quebec operations is the fact that we have twice as many employees there now as we had in 1970. During the past year, we announced a nine-storey Royal Trust tower in Hull, which is scheduled to be opened



By the end of 1979, a personal loan program will be offered to clients of the company's moneyservice offices across Canada. The program was introduced at the London, Ontario, branch in October 1978.

by the end of 1979. We have 23 money service offices in Quebec and 46 real estate offices, compared to ten at the beginning of the decade.

Trust operations in Quebec will continue to be managed directly by The Royal Trust Company, while trust operations in the rest of Canada will be managed by Royal Trust Corporation of Canada.

A company, such as ours, dependent on the trust of the public, requires, and does have, a highly conscientious and competent staff.

It would be inappropriate to close this report without acknowledging the contribution of the total staff of 8,516 in Canada, the United States, and overseas in furthering the services and good name of Royal Trust during 1978.

Kenneth A. White

Chairman, President and Chief Executive Officer

January 30, 1979



From Royal Trust House in St. Helier, Jersey, Channel Islands, the company serves international clients, including many Canadians working abroad.

#### **Financial Review**

#### General

Net operating income for 1978 represents an increase of 42% over that of 1977. Per share earnings of \$1.65 compares to \$1.16 in 1977. We draw your attention to the "Comparative Quarterly Analysis" at the bottom of this page. You will note that the results for the third and fourth quarters of 1978 are indicative of current operating trends.

Our 1978 performance reflects a return to our traditional long term earnings growth which was Management's stated objective for the year. Total income increased \$107 million, or 18% while expenses increased by \$93 million or 16%.

Assets of \$5.8 billion shown on the balance sheet represent growth of close to \$1 billion or 20%. This growth is additional to the Estates, Trusts and Agency assets under administration which increased by \$2.6 billion or 18% to a total of \$16.9 billion.

#### **Fees and Commissions**

Significant increases in all categories of fees and commissions were recorded in 1978 most notably for stock transfer, pension trust and managed investment funds fees. The increases reflect a combination of greater volume and rate changes introduced in 1978.

Real estate sales were satisfactory in 1978. Sales commissions – net of compensation to salesmen and real estate brokers – increased by 10%.

A major contributor to our total revenue from computer services was a new three-year contract with the Ministry of Planning of the Kingdom of Saudi Arabia. This contract offset a reduction in revenues as a consequence of the sale in mid-1977 of Computel's subsidiary in California. The overall \$2 million improve-

ment came from new customers and greater levels of activity in existing accounts.

#### Investment Income

Investment income, net of interest paid, rose by 27% to \$100 million composed of \$76 million from Canadian sources, \$16.7 million from the banks in the U.S. and \$7.3 million from the overseas companies.

Our Canadian money operations showed growth in deposits and borrowings of \$780 million, due principally to branch expansion, marketing promotions and competitive rates. Although frequent changes in interest rates were initiated by the Bank of Canada, we were able to achieve satisfactory interest spreads during the year.

In the United States, deposits and borrowings increased by \$68 million. Improved interest spreads in money market transactions and increased loan activity contributed to a 59% increase in net investment income. Also a positive factor was the favourable conversion rates prevailing for the U.S. dollar throughout the year.

Overseas, deposits and borrowings increased by \$101 million during the year which together with favourable interest spreads and a positive currency exchange rate resulted in a significant income improvement.

#### Expenses

Salaries, which increased by 16%, was the major item in this category. Compensation rates accounted for the largest portion of the increase. Other contributors to the increase included branch expansion in Canada and the United States.

Pension and other staff benefits increased by 22%.

Other operating expenses, excluding

# Comparative Quarterly Analysis 1978-1977 (Dollars in Thousands)

Fees and Commissions		1st Quarter	2nd Quarter	3rd Quarter	4th Quarter	Total
Estates, Trusts and Agencies	1978	\$ 13,604	\$ 14,187	\$ 14,059	\$ 16,223	\$ 58,073
	1977	11,382	12,379	11,433	13,299	48,493
	Increase	20%	15%	23%	22%	20%
Real Estate net of commissions paid	1978	\$ 5,374	\$ 9,819	\$ 11,953	\$ 8,606	\$ 35,752
	1977	4,827	8,866	10,720	8,012	32,425
	Increase	11%	11%	12%	7%	10%
Computer Services	1978 1977 Increase (Decrease)	\$ 3,478 4,316 (19%)	\$ 3,572 4,695 (24%)	\$ 4,795 3,046 57%	\$ 4,954 2,730 81%	\$ 16,799 14,787 14%
Investment Income less Interest paid	1978	\$ 22,688	\$ 24,081	\$ 25,834	\$ 27,389	\$ 99,992
	1977	16,140	18,812	20,468	23,454	78,874
	Increase	41%	28%	26%	17%	27%
Total Income	1978	\$ 45,144	\$ 51,659	\$ 56,641	\$ 57,172	\$210,616
	1977	36,665	44,752	45,667	47,495	174,579
	Increase	23%	15%	24%	20%	21%
Operating Expenses	1978	\$ 36,948	\$ 38,691	\$ 41,813	\$ 44,815	\$162,267
	1977	33,721	35,700	34,399	36,593	140,413
	Increase	10%	8%	22%	22%	16%
Operating Income after taxes and minority interest	1978	\$ 4,486	\$ 6,923	\$ 7,926	\$ 7,004	\$ 26,339
	1977	1,444	4,807	6,133	6,130	18,514
	Increase	211%	44%	29%	14%	42%

interest and Real Estate commissions paid, increased by 14%, compatible with the growth in income. More detailed information is provided in the Consolidated Statement of Income.

#### **Taxes and Minority Interest**

There was no appreciable change in effective income tax rates between 1978 and 1977. The reduction in profits accruing to minority shareholders is a result of the sale in 1978 of the company's 79% interest in Douglas Leaseholds.

#### Dividends

All dividends in 1978 were paid by the predecessor parent, The Royal Trust Company, prior to the exchange of shares in December for those of Royal Trustco. The Royal Trust Company commenced the year with a quarterly dividend of 24 cents per share, the same quarterly rate which had prevailed throughout 1977. This rate was increased to 27½ cents for both the second and third quarters. Following removal of restrictions imposed by the Anti-Inflation Act (Canada) in October 1978, the rate was increased to 30 cents for the fourth quarter making a total pay-out for the year of \$1.09. When adjusted for the share exchange, this is

equivalent to 81¾ cents per share of Royal Trustco. The initial quarterly dividend for Royal Trustco to be paid in the first quarter of 1979, has been established at 23 cents per share.

#### Other Additions (Deductions)

The increase in net losses on investments by \$2.4 million is almost entirely accounted for by sales of securities resulting in losses aggregating \$300,000. The purpose of these sales was to take advantage of higher yields. For 1977 net gains on the sales of securities amounted to \$2.4 million. The provision for loan losses was approximately identical for each year.

The foreign exchange adjustment of \$3.8 million reflects the increased value of the company's investment in its subsidiaries in the United States and overseas as a result of more favourable rates of exchange for both the

1969

1970

#### Shareholders' Statistics

		1303		1310	
Number of shareholders		4,795		5,107	
Average shares outstanding	11,0	19,000	11,3	357,000	
Number of shares traded	1,1	1,123,000			
Price range — high	\$	101/8	\$	111/4	
— low	\$	8	\$	83/8	
— close	\$	101/8	\$	105/8	
Net operating income per share	\$	0.58	\$	0.60	
Dividends per share	\$	0.32	\$	0.36	
Price earnings ratio — high		19		19	
— low		14		14	

Geographical Breakdown of Shareholders and Shareholdings

	No. of Share- holders	No. of Shares	Per- centage of Owner- ship
Alberta	380	457,145	2.86
British Columbia	877	836,087	5.23
Manitoba	158	313,954	1.96
New Brunswick	277	256,544	1.61
Newfoundland	87	50,546	0.32
Nova Scotia	294	311,186	1.95
Ontario	3,794	8,050,124	50.38
Prince Edward Island	62	43,774	0.27
Quebec	2,189	5,348,112	33.47
Saskatchewan	70	93,760	0.59
Yukon and			
Northwest Territories	4	1,759	0.01
Total Canadian	8,192	15,762,991	98.65
United States	144	64,943	0.41
United Kingdom	120	114,981	0.72
Other Countries	62	34,585	0.22
Total Non-Resident	326	214,509	1.35
Total	8,518	15,977,500	100.00

U.S. dollar and the British pound relative to the Canadian dollar at the year-end.

#### **Balance Sheet**

The Statement of Changes in Financial Position illustrates the source of our balance sheet growth. The increase in deposits and borrowings includes \$780 million from our Canadian money operations, \$68 million from our Florida banking operations and \$101 million overseas.

In 1978 the Company disbursed \$1.4 billion for new mortgages resulting in a year-end balance sheet mortgage investment holding slightly in excess of \$4 billion. This is in addition to some \$2.3 billion held on an agency basis for various clients.

The Company has continued to maintain a strong liquid position with 27% of investments held in cash, short term bank deposits, demand loans and marketable securities. Summaries of balance sheet liquidity are illustrated by schedules of maturities on page 13 of this report. Additional details of "Securities" are also provided on page 13.

Full provision has been made in the accounts for all estimated losses arising from mortgages in default. It should be noted that total mortgages currently in arrears are less than a year earlier, although there has been a major increase in total loans outstanding.

The decrease in the categories of "Investment Properties", "Mortgages Payable" and "Minority Interest" is a consequence of the sale of the Company's investment in Douglas Leaseholds Limited.

It is gratifying to note that on the basis of net income the Company's return on average shareholders' equity employed in 1978 was 17.4%.

	1971		1972		1973		1974		1975		1976		1977		1978
	5.009		5.608		6,485		6,521		6,446		7,161		7,799		8,518
12.5	571,000	12.9	957,000	13,	587,000	13,7	772,000	13,8	320,000	14,6	61,000		911,000		937,000
1212	349.000	700	205,000	1,0	031,000	1,2	256,000	1,4	120,000	1,	552,000	1,9	988,000	2,6	395,000
\$	15	\$	191/8	\$	21 5/8	\$	211/4	\$	193/8	\$	185/8	\$	14	\$	15
\$	105/8	\$	131/2	\$	163/8	\$	123/4	\$	14	\$	115/8	\$	10%	\$	113/4
\$	131/2	\$	19	\$	195/8	\$	151/2	\$	147/8	\$	131/8	\$	123/4	\$	131/2
\$	0.80	\$	0.96	\$	1.05	\$	1.01	\$	1.37	\$	1.34	\$	1.16	\$	1.65
\$	0.38	\$	0.45	\$	0.60	\$	0.68	\$	0.68	\$	0.69	\$	0.72	\$	0.82
	19		20		21		21		14		14		12		9
	13		14		16		13		10		9		9		1

#### Note

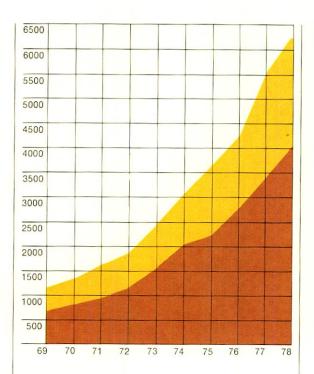
(i) Adjusted for stock split in 1973 and share exchange in 1978.

(ii) "V-Day" valuation prices for Canadian capital gains tax purposes:

Original price established by Department of National Revenue December 22, 1971

After March 14, 1973 stock split
After December 1, 1978 share exchange

18.75 14.06 Mortgages under Administration as at December 31, 1978

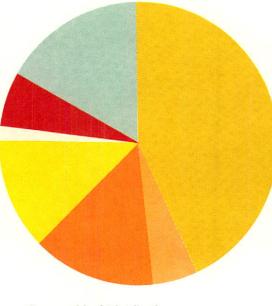


#### Ten Year Growth

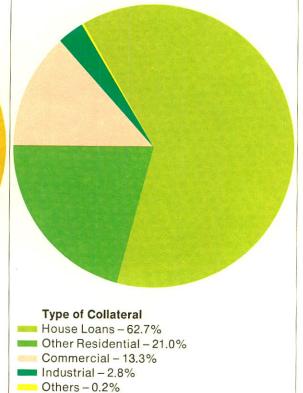
(Millions of Dollars)

Own and Guaranteed Account

Pension and Other Trust Clients
In 1978, the Company disbursements for
mortgages amounted to \$1.4 billion of which
87% was directed to residential accommodations. Included in the \$6.3 billion of mortgages
under administration are some 147,000
individual properties.







13							
Maturities of Investments (Dollars in thousands)  December 31, 1978	Cash, Bank Deposit Receipts and Treasury Bills	Secured Loans, an Advances to Clients		Re- ceivables under Equipment Leases	Mortgages	Total	
December 31, 1976							
Due within 1 year 1 to 5 years 6 to 10 years 11 to 15 years 16 to 20 years Beyond 20 years Preferred and Common Shares	\$ 766,193 1,212	\$ 163,77 57,04 3,46	6 197,508	\$ 6,732 31,251 53,569 43,608 1,588	\$ 665,969 3,108,799 179,759 26,679 22,582 18,534	\$1,812,707 3,395,816 269,332 77,090 30,516 25,959 108,440	31.7% 59.4 4.7 1.4 0.5 0.4 1.9
Treferred and Common Shares	\$ 767,405	\$ 224,27		\$ 136,748	\$4,022,322	\$5,719,860	100.0%
December 31, 1977					, ,,,-	1-1: :- 1	
Due within 1 year  1 to 5 years 6 to 10 years 11 to 15 years 16 to 20 years Beyond 20 years Preferred and Common Shares	\$ 680,600	\$ 120,55 23,08 2,18 \$ 145,83	9 115,680 9 2,645 9,413 5,485 4,104 39,488	\$ 5,454 28,322 48,835 52,056 4,926 \$ 139,593	\$ 573,095 2,536,627 231,458 7,211 13,345 18,149 \$3,379,885	\$1,611,549 2,703,718 285,127 68,680 23,756 22,253 39,488 \$4,754,571	33.9% 56.9 6.0 1.4 0.5 0.5 0.8
Maturities of Deposits and Borrowings (Dollars in thousands) December 31, 1978	Deposit Certificates	Saving Chequ Accou	ing Term		pentures	Total	
On demand and due within 1 year	\$1,502,523	\$ 862		,	25,022	\$2,509,380	45.2%

Maturities of Deposits and Borrowings (Dollars in thousands) December 31, 1978	Deposit Certificates	Savings and Chequing Accounts	Short Term Notes	Debentures	Total	
On demand and due						
within 1 year	\$1,502,523	\$ 862,445	\$ 119,390	\$ 25,022	\$2,509,380	45.2%
1 to 5 years	2,678,726		46,111	158,873	2,883,710	51.9
6 to 10 years	26,977			48,932	75,909	1.4
11 to 15 years	49,174			31,784	80,958	1.4
16 to 20 years				7,188	7,188	0.1
21 to 25 years						100.00/
	\$4,257,400	\$ 862,445	\$ 165,501	\$ 271,799	\$5,557,145	100.0%
December 31, 1977						
On demand and due						
within 1 year	\$1,425,113	\$ 703,063	\$ 78,448	\$ 12,441	\$2,219,065	48.1%
1 to 5 years	2,055,308		41,521	136,693	2,233,522	48.5
6 to 10 years	15,730			63,383	79,113	1.7
11 to 15 years	29,430			43,849	73,279	1.6
16 to 20 years				3,717	3,717	0.1
21 to 25 years	793				793	
	\$3,526,374	\$ 703,063	\$ 119,969	\$ 260,083	\$4,609,489	100.0%

Securities		1978						
(Dollars in thousands)	C	ost	M	arket	C	ost	M	arket
Bonds of, or guaranteed by, governments of Canada, U.S.A. and U.K.	\$	117,945	\$	113.283	\$	107.321	\$	106.793
Bonds of, or guaranteed by, other governments	+	166,133	Ψ	165,016	Ψ	120,689	Y	120,645
Obligations of corporations		176,590		178,285		141,165		143,868
Preferred shares		63,058		63,599		20,288		20,964
Common shares		45,382		49,593		19,200		18,842
	\$	569,108	\$	569,776	\$	408,663	\$	411,112

#### **Royal Trustco Limited**

## Consolidated Balance Sheet

Assets				
as at December 31		1978		1977
Investments				
(including assets held in trust				
for Guaranteed Account - Note 4)				
Cash, bank deposit receipts and treasury bills	\$	767,405,000	\$	680,600,000
Secured loans, and advances to clients		224,277,000		145,830,000
Securities – at cost (Market 1978, \$569,776,000				
1977, \$411,112,000)		569,108,000		408,663,000
Receivables under equipment leases, net of unearned				
income (Note 5)		136,748,000		139,593,000
Mortgages		,022,322,000		3,379,885,000
	\$5	,719,860,000	\$4	1,754,571,000
Other Assets				
Accounts receivable	\$	28,432,000	\$	18,354,000
Properties at cost less accumulated depreciation and				
amortization				
Premises, equipment and leasehold improvements		53,231,000		49,043,000
Investment properties				12,119,000
Unamortized debenture and note discount and				
underwriting commissions		1,488,000		2,087,000
Investment in affiliates		9,420,000		6,947,000
Excess of cost of investment in subsidiaries				107
over acquired equity in net assets		24,835,000		23,860,000
	\$	117,406,000	\$	112,410,000
	\$5	,837,266,000	\$4	1,866,981,000

Approved by the Board Kenneth A. White Conrad F. Harrington Directors

Liabilities and Shareholders' Equity				
as at December 31		1978		197
Deposits and Borrowings				
(including deposits accepted for Guaranteed Account -	Trust			
Funds for investment – Note 4)	.,			
Deposit certificates	\$	4,257,400,000	\$	3,526,374,00
Savings and chequing accounts		862,445,000	Ψ	703,063,00
Short term notes		165,501,000		119,969,00
Debentures (Note 5)		271,799,000		260,083,00
	\$	5,557,145,000	\$	4,609,489,00
- The state of the		-,,,	Ψ	1,000,400,000
Other Liabilities				
Income taxes payable (recoverable)	\$	2,691,000	\$	(149,000
Miscellaneous liabilities		24,733,000		20,799,000
Mortgages payable (Note 6)		17,796,000		23,655,000
	\$	45,220,000	\$	44,305,000
Deferred Income Taxes				
Deferred income Taxes	\$	56,042,000	\$	48,453,000
Minority Interest in Subsidiary Companies				
Preferred shares	\$	5,000,000	\$	5,000,000
Common shares and equity	*	595,000	Ψ	1,776,000
	\$	5,595,000	\$	6,776,000
Observation 15 to				
Shareholders' Equity	22%		121	
Capital stock (Note 8)	\$	90,532,000	\$	89,717,000
Retained earnings		82,732,000		68,241,000
	\$	173,264,000	\$	157,958,000
	\$5	,837,266,000	\$1	,866,981,000

**Auditors' Report** 

Clarkson, Gordon & Co. Chartered Accountants

#### To the Shareholders of Royal Trustco Limited:

We have examined the consolidated balance sheet of Royal Trustco Limited as at December 31, 1978 and the consolidated statements of income, retained earnings and changes in financial position for the year then ended. Our examination was made in accordance with generally accepted auditing standards, and accordingly included such tests and other procedures as we considered necessary in the circumstances.

In our opinion, these consolidated financial statements present fairly the financial position of the company as at December 31, 1978 and the results of its operations and the changes in its financial position for the year then ended in accordance with generally accepted accounting principles applied on a basis consistent with that of the preceding year.

Clarkson, Gordon & les.

Chartered Accountants

Toronto, Canada, January 25, 1979.

## Consolidated Statement of Income

\$ 19,763,000 107,009,000 6,972,000 9,534,000 9,167,000 9,127,000 16,799,000 3,510,000 \$181,881,000	\$ 16,971,000 97,827,000 5,556,000 7,496,000 8,252,000 7,241,000 14,787,000 2,977,000
107,009,000 6,972,000 9,534,000 9,167,000 9,127,000 16,799,000 3,510,000	97,827,000 5,556,000 7,496,000 8,252,000 7,241,000 14,787,000 2,977,000
107,009,000 6,972,000 9,534,000 9,167,000 9,127,000 16,799,000 3,510,000	97,827,000 5,556,000 7,496,000 8,252,000 7,241,000 14,787,000 2,977,000
107,009,000 6,972,000 9,534,000 9,167,000 9,127,000 16,799,000 3,510,000	97,827,000 5,556,000 7,496,000 8,252,000 7,241,000 14,787,000 2,977,000
6,972,000 9,534,000 9,167,000 9,127,000 16,799,000 3,510,000	5,556,000 7,496,000 8,252,000 7,241,000 14,787,000 2,977,000
9,534,000 9,167,000 9,127,000 16,799,000 3,510,000	7,496,000 8,252,000 7,241,000 14,787,000 2,977,000
9,167,000 9,127,000 16,799,000 3,510,000	8,252,000 7,241,000 14,787,000 2,977,000
9,127,000 16,799,000 3,510,000	7,241,000 14,787,000 2,977,000
16,799,000 3,510,000	14,787,000 2,977,000
3,510,000	2,977,000
\$181,881,000	M101 107 000
	\$161,107,000
\$381,204,000	\$311,806,000
44,399,000	43,737,000
20,540,000	16,335,000
74,175,000	62,497,000
\$520,318,000	\$434,375,000
\$702,199,000	\$595,482,000
\$420.326.000	\$355,501,000
	61,779,000
	10,827,000
	65,402,000
	17,055,000
	13,984,000
	6,324,000
50 50	4,440,000
	8,155,000
	1,283,000
	16,566,000
	\$561,316,000
\$ 48,349,000	\$ 34,166,000
	1,231,000
	13,992,000
\$ 26,618,000	\$ 18,943,000
279,000	429,000
\$ 26,339,000	\$ 18,514,000
(2,941,000)	(510,000)
3,808,000	3,239,000
1,103,000	42,000
	(155,000)
\$ 28,842,000	\$ 21,130,000
	0.076.000
	3,276,000
\$ 28,842,000	\$ 17,854,000
	20,540,000 74,175,000 \$520,318,000 \$702,199,000  \$420,326,000 71,876,000 13,233,000 71,257,000 19,583,000 15,951,000 7,316,000 5,066,000 9,592,000 1,388,000 1,388,000 21,731,000 \$48,349,000 \$26,618,000 279,000  \$26,339,000  \$26,339,000 \$3,808,000 1,103,000 533,000 \$28,842,000

<sup>\*</sup>Earnings per share are based upon weighted monthly average shares outstanding adjusted for both 1978 and 1977 to reflect the additional shares outstanding resulting from the events described in Note 8. Averages are 15,937,000 for 1978 and 15,911,000 for 1977.

Consolidated Statement	
of Retained Earnings	

for the year ended December 31	1978	1977
Balance January 1 Net income for the year	\$ 68,241,000 28,842,000	\$ 61,842,000 17,854,000
Deduct: Dividends paid Expenses of share exchange after income taxes	\$ 97,083,000 13,151,000	\$ 79,696,000 11,455,000
of \$683,000 Balance December 31	1,200,000 \$ 82,732,000	\$ 68,241,000

## Consolidated Statement of Changes in Financial Position

for the year ended December 31	1978	1977
Financial Resources Derived From		
Increase in deposits and borrowings	\$936,279,000	\$547,553,000
Operations	. , , , , , , , , , , , , , , , , , , ,	40.1,000,000
Net income	28,842,000	17,854,000
Depreciation, deferred taxes and other non-cash items		
charged against net income	25,369,000	24,781,000
Shares subscribed under employees' stock option plan	743,000	163,000
	\$991,233,000	\$590,351,000
Financial Resources Applied To Increase (Decrease) in Investments Cash, bank deposit receipts and treasury bills Secured loans, and advances to clients Securities Receivables under equipment leases Mortgages	\$ 82,942,000 71,110,000 156,940,000 (162,000) 642,437,000	\$ 46,630,000 (94,158,000) (13,705,000) 3,395,000 618,135,000
Dividends paid	\$953,267,000	\$560,297,000
Expenses of share exchange	13,151,000	11,455,000
Additions to properties	1,200,000	0.004.000
Purchase of minority interest in subsidiary	9,205,000	6,621,000
Net assets acquired on acquisition of subsidiary (Note 3)	2 546 000	2,549,000
Other – net	2,546,000 11,864,000	5,945,000
	\$991,233,000	3,484,000
	9991,233,000	\$590,351,000

#### Notes to the Consolidated Financial Statements

#### 1. Corporate Organization

Royal Trustco Limited, incorporated under the Canada Business Corporations Act, is the parent of the Royal Trust group of companies, the principal members of which are Royal Trust Corporation of Canada, The Royal Trust Company, The Royal Trust Company of Canada (a U.K. corporation), The Royal Trust Company of Canada (C.I.) Ltd. (in Jersey, the Channel Islands), The Royal Trust Company (Ireland) Limited, The Royal Trust Company (Isle of Man), Royal Trust Bank Corp. (in Florida), The Royal Trust Company Mortgage Corporation, Computel Systems Ltd., The Bankers' Trust Company, Royal Agencies Ltd., Builders Financial Co. Limited, Place d'Armes Realty Co. Ltd., Doreal Investments Ltd. and The Royal Trust Company (International) Ltd.

Royal Trustco commenced operations in January 1976 as a holding company to provide overall financial control, planning and direction to the Royal Trust group of companies. Subsequently, the subsidiaries of The Royal Trust Company were transferred to Royal Trustco. In 1978, the shares of Royal Trustco held by The Royal Trust Company were distributed to its shareholders and concurrently an exchange of shares resulted in The Royal Trust Company becoming a subsidiary of Royal Trustco. These events established Royal Trustco as the parent of the Royal Trust group of companies and did not result in any change in the consolidated assets, liabilities and net equity of the group.

The financial statements as presented recognize a continuity of interest of share-holders of The Royal Trust Company, before the share exchange, with the shareholders of Royal Trustco after the share exchange.

Accordingly, the reported consolidated income for Royal Trustco includes the income of the Royal Trust group of companies for the entire year and the prior year's figures are those of the consolidated operations of The Royal Trust Company, the predecessor parent.

#### 2. Accounting Policies

#### (i) Principles of consolidation

All subsidiary companies are included in the consolidated financial statements with the exception of BM-RT Ltd. which is 50.1% owned by the Company and is referred to below under investment in affiliates.

## (ii) Excess of cost of investment in subsidiaries over acquired equity in net assets

The excess of cost of investment in subsidiaries over the acquired equity in their net assets is being amortized, at present over 20 years.

#### (iii) Investment in affiliates

Investment in affiliates includes BM-RT Ltd. which is 50.1% owned by the Company. BM-RT Ltd. is adviser to the publicly held BM-RT Realty Investments, a real estate trust. BM-RT Ltd. serves as the official conduit for funding the operations of the trust and as such its assets consist almost entirely of funds advanced to the trust from proceeds of the public issue of short term notes and debentures by BM-RT Ltd. The Company either directly or through its investment in BM-RT Ltd. is the owner of only 7.08% of the trust and the consolidation of the assets, liabilities and operations of the adviser with those of the Company would not be appropriate. The Company's share of earnings of BM-RT Ltd. has been included in fees from managed investment funds in the Consolidated Statement of Income.

Investments in other affiliates are recorded at cost and income is reflected in the Consolidated Statement of Income when realized through dividends paid by these affiliates.

#### (iv) Foreign currencies

All amounts in foreign currency have been translated into Canadian dollars at the rates of exchange prevailing at the end of the year. Adjustments arising on translation of currencies are included in the Consolidated Statement of Income.

#### (v) Depreciation policies

Premises, equipment and leasehold improvements are depreciated over their estimated useful lives, as follows:

On the straight-line method: Premises of a real estate subsidiary (carrying value of \$23,432,000) – over 75 years Leasehold improvements – over 5 years

On the declining balance method: Equipment and other assets – at approximately 20% per year

Gains or losses on disposal of fixed assets are recognized in earnings. Depreciation of premises and equipment and amortization of leasehold improvements charged to operations amounted to \$5,997,000 in 1978 and \$6,173,000 in 1977.

#### (vi) Recognition of income and expenses

With the exception of fees for administration of estates, fees and commissions are recorded as earned. Estate administration fees are chargeable only upon the completion of preliminary administration and no provision is made in the Company's accounts for fees on work in progress. Debt discount and underwriting commissions are amortized over the term of the issues.

#### (vii) Leasing transactions

The Company's leasing operations consist principally of the leasing of aircraft, railway rolling stock and ships. The leases expire over a period of 12 to 16 years.

The equipment leasing transactions are recorded as loans receivable and rental payments are treated as blended payments of principal and interest to amortize such loans over the period of the lease.

Any gains resulting from the residual values of leased assets are reflected in earnings only when realized.

#### (viii) Gains and losses on investments

Loans and mortgages are considered as delinquent when payments of principal or interest are in arrears for 60 days at which time legal collection procedures usually are commenced. Delinquencies are reviewed monthly and, if required, an appropriate provision is recorded in the Company's accounts for estimated losses.

Gains and losses on securities, based on average cost, are recorded only upon sale of such securities except when there is a default to pay either principal or interest, or when there is what is considered to be a permanent decline in value, at which time a provision to cover estimated losses is recorded.

#### (ix) Income taxes

The Company follows the tax allocation method of accounting for income taxes. Under this method income taxes are calculated on the basis of reported income rather than on income currently taxable. The principal timing differences relate to the reserve for mortgages allowed under the federal and provincial

Income Tax Acts, to equipment leases and to the losses of subsidiaries to be applied in future years.

No provision is made for withholding taxes or Canadian taxes which would be exigible on dividends from foreign subsidiaries, if it is intended that the earnings of the subsidiaries will be retained by them.

#### 3. Subsidiaries

(i) On May 31, 1978, the Company acquired 94% of the common shares of American Bank of Orange County (subsequently its name was changed to Royal Trust Bank of Orlando) operating in the State of Florida. The total consideration was \$2,546,000 in cash. The results of operations of this subsidiary have been included in the Consolidated Statement of Income from its date of acquisition.

This transaction was recorded as follows:

Total assets \$15,923,000

Total liabilities \$14,447,000

Net assets at fair value \$1,476,000

Minority interest \$(169,000)

Excess of cost of investment over acquired equity in net assets \$1,239,000

Total consideration \$2,546,000

(ii) On September 15, 1978, the Company sold its 79% interest in Douglas Leaseholds Limited for \$3,323,000, for a recorded loss of \$432,000.

## 4. Assets held under Administration and Guaranteed Account – Trust Funds for Investment

Trust accounts and guaranteed funds are kept separate from the Company's funds and are so earmarked in the books of the Company as to show the accounts to which they belong.

As at December 31, deposits and borrowings include \$4,886,954,000 for 1978 and \$4,119,305,000 for 1977 accepted for Guaranteed Account. Assets segregated to secure these deposits are as follows:

these deposits	are as follows:	
	1978	1977
Cash, bank		
deposit		
receipts and		
treasury bills	\$ 632,422,000	\$ 557,965,000
Secured loans	112,670,000	70,910,000
Securities	367,675,000	315,245,000
Equipment		
leases	136,748,000	139,593,000
Mortgages	3,637,439,000	3,035,592,000
	\$4,886,954,000	\$4,119,305,000

#### 5. Receivables under Equipment Leases

The Company has assumed the debt obligations of other parties involved in equipment lease financing. These obligations, amounting to \$88,336,000 as at December 31, 1978 (\$91,019,000 in 1977), are included in both Borrowings and Investments in the Consolidated Balance Sheet.

#### 6. Mortgages Payable

The principal mortgage of \$17,567,000 bears interest at the rate of 6%% and matures April, 1994. Total principal instalments due in 1979 amount to \$269,000.

#### 7. Commitments and Contingencies

- (i) Outstanding commitments as at December 31, 1978 for future advances to be secured by mortgages and for advances to be made on equipment leases are \$366,892,000 of which \$28,032,000 are for trust clients whose accounts are administered by the Company.
- (ii) The Company has contractual obligations in respect of leases payable as follows:

	i otal sums
	payable
Within 5 years	\$ 68,231,000
6 to 10 years	37,408,000
11 to 15 years	14,922,000
16 to 20 years	8,643,000
21 to 25 years	5,724,000
	\$134,928,000

\$9,743,000 of this amount relates to a partially owned subsidiary. Rents in 1978 were \$12,332,000.

(iii) A subsidiary is Trustee and Manager of Royal Trust M Fund, the purpose of which is the investment of the fund's assets in first mortgages on properties in Canada. It is anticipated that there will be ample cash and marketable securities available to cover the withdrawal by participants in the fund from time to time.

However, should the withdrawals exceed the cash and marketable securities then available, the subsidiary has guaranteed to find a purchaser for such number of the mortgages held by the fund at a price not less than 95% of the value thereof as will realize sufficient funds to enable such withdrawals to be made.

As at December 31, 1978 total assets of Royal Trust M Fund aggregated \$675,214,000 including \$75,201,000 in bank deposits and interest receivable and \$600,013,000 in mortgages.

- (iv) On December 19, 1978 the Company declared a dividend on common shares of \$0.23 to be paid on February 9, 1979 to shareholders of record January 23, 1979.
- (v) On July 2, 1976 an action was instituted in the Supreme Court of Ontario against a subsidiary claiming damages in the amount of \$15,000,000 for breach of an alleged contract. The subsidiary denies any liability and is defending this action.

#### 8. Capital Stock

- (i) The Company has an authorized capital of an unlimited number of no par value common shares of which 15,977,500 shares were issued as of December 31, 1978, in accordance with the reorganization described below and 1,000,000 \$8 cumulative, redeemable, voting preferred shares of which 710,429 shares were issued in 1978 for consideration of \$71,043,000. The preferred shares were issued to The Royal Trust Company which subsequently became a subsidiary of the Company and accordingly the shares are not shown on consolidation.
- (ii) At December 31, 1977 there were 11,939,808 shares of the predecessor parent, The Royal Trust Company, outstanding (11,057,236 A shares and 882,572 B shares). During 1978 45,717 additional shares were issued for \$743,000 under an employees' stock option plan resulting in a total of 11,985,525 outstanding shares. The issued capital of the Company was also 11,985,525 shares all of which were held by The Royal Trust Company until December 1, 1978, when The Royal Trust Company distributed these shares to its shareholders as a dividend.

Under a subsequent share exchange on the basis of one share of the Company for every three shares of The Royal Trust Company, 3,991,975 shares of the Company were issued resulting in the total of 15,977,500 shares shown as outstanding as of December 31, 1978. The combined effect of these two events is that for every 3 outstanding shares of the predecessor parent there are now 4 outstanding shares of the Company. An amount of \$48,000 (equivalent to 3,200 shares of the Company) was paid in cash to shareholders on the exchange in lieu of issuing fractional shares.

The 3,991,975 shares treated as issued under the share exchange include 92,598 shares reserved for shareholders of The Royal Trust Company whose shares were not offered for exchange up to December 31, 1978. The share exchange offer has been extended to January 30, 1979 after which the Company intends to pursue its rights under Section 145 of the Companies Act (Quebec) to acquire the remaining shares of The Royal Trust Company. These financial statements are presented on the basis of the completed share exchange and accordingly the 92,598 reserved shares are shown as outstanding and the interest of minority shareholders in The Royal Trust Company is not reflected separately as of December 31, 1978.

Shares of the predecessor parent were designated as A shares and B shares which were interchangeable. The then existing tax legislation permitted dividends on B shares to be tax deferred whereas dividends paid on A shares were taxable. The tax deferral feature was removed from legislation effective from 1979 and consequently the shares of the Company have not been designated as A shares and B shares.

#### 9. Pension Plan

The most recent actuarial valuation of the Company's pension plan was made by independent actuaries as at December 31, 1977 and indicated no unfunded liability.

#### 10. Directors and Senior Officers

For the year ended December 31, 1978 the aggregate direct remuneration paid or payable by the Company to Directors and Senior Officers was \$1,080,000 and the estimated aggregate cost for the year of all pension benefits proposed to be paid to Senior Officers on retirement at normal retirement age was \$69,000.

At December 31, 1978, temporary housing advances to Senior Officers totalled \$396,950.

Ten-Year Review (Dollars in thousands)

Year-End Position	1969	1970
Assets		
Cash, bank deposit receipts and treasury bills	\$ 126,998	\$ 236,896
Secured loans, and advances to clients	97,291	91,470
Securities	423,672	478,236
Receivables under equipment leases	420,072	470,200
	682,419	838,65
Mortgages		34,63
Premises, equipment and leasehold improvements	35,492	
Other assets	12,687	7,688
The state of the s	\$1,378,559	\$1,687,578
Deposits and Borrowings		
Deposit certificates	\$1,013,164	\$1,285,919
Savings and chequing accounts	91,904	104,439
Short term notes and debentures	168,649	185,809
	\$1,273,717	\$1,576,16
Other Liabilities, Deferred Income Taxes	41,210,111	<b>4</b> 1,010,10
and Minority Interest		
	A 00.010	¢ 00.45
Other liabilities	\$ 32,312	\$ 28,45
Deferred income taxes	5,578	7,50
Minority interest	5,043	5,000
	\$ 42,933	\$ 40,967
Shareholders' Equity	\$ 61,909	\$ 70,44
Total Assets Under Administration (in billions)	<u> </u>	+ 10,11
Estimated market value	\$10.0	\$10.
Results for year	1969	1970
Income		
Fees and commissions from		
Estates, trusts and agencies	\$ 10,072	\$ 10,91
Real estate sales and property management	5,796	7,25
Stock transfer agencies and bond trusteeships	3,319	3,28
Pension trusts and institutional accounts	2,666	2,93
Mortgage administration	2,206	2,28
Managed investment funds	611	1,10
Computer services	_	
Miscellaneous	843	85
Total fees and commissions	\$ 25,513	\$ 28,64
Investment income from	<del></del>	+
	\$ 47,557	\$ 65,50
Mortgages		
Securities and equipment leases	33,949	37,42
Collateral loans	6,735	7,00
Short term deposits	10,081	15,00
Total investment income	\$ 98,322	\$ 124,94
Total income	\$ 123,835	\$ 153,58
Expenses		
Interest paid	\$ 79,476	\$ 104,26
To the second se	20,338	23,47
Salaries, commissions and staff benefits		
Net premises	3,163	3,81
Other	7,650	8,08
Total	\$ 110,627	\$ 139,64
Income Before Income Taxes	\$ 13,208	\$ 13,94
Less		
Interest of minority shareholders in net income		
of subsidiary companies	\$ 275	\$ 27
Income taxes	6,588	6,86
modifie taxes	\$ 6,863	\$ 7,14
Not On analing Income	\$ 6,345	\$ 6,79
Net Operating Income		
Net gains (losses) on investments	(143)	40
Foreign exchange adjustment	(36)	(2
Gain (loss) on disposal of premises	888	
	(133)	(14
income tax applicable to above items		
Income tax applicable to above items  Net Income		

1971	1972	1973	1974	1975	1976	1977	1978
\$ 282,158	\$ 343,272	\$ 493,779	\$ 427,214	\$ 555,294	\$ 628,536	\$ 680,600	\$ 767,405
104,963	127,361	182,272	157,379	143,818	233,163	145,830	224,277
525,688	464,914	380,556	449,093	360,220	403,922	408,663	569,108
-	-	-	13,154	80,820	138,381	139,593	136,748
960,697	1,174,517	1,553,652	2,019,235	2,239,117	2,761,133	3,379,885	4,022,322
30,353	29,965	31,233	35,883	37,841	47,739	49,043	53,231
8,248	11,161	17,467	18,084	18,599	56,394	63,367	64,175
\$1,912,107	\$2,151,190	\$2,658,959	\$3,120,042	\$3,435,709	\$4,269,268	\$4,866,981	\$5,837,266
\$1,492,554	\$1,604,179	\$2,046,374	\$2,475,745	\$2,636,826	\$3,116,027	\$3,526,374	\$4,257,400
129,123	194,902	211,041	215,577	309,010	513,014	703,063	862,445
172,446 \$1,794,123	221,825	244,379	269,101	305,156	405,457	380,052	437,300
\$1,794,123	\$2,020,906	\$2,501,794	\$2,960,423	\$3,250,992	\$4,034,498	\$4,609,489	\$5,557,145
\$ 27,911	\$ 26,954	\$ 34,367	\$ 21,823	\$ 38,878	\$ 35,597	\$ 44,305	\$ 45,220
8,279	9,547	17,038	26,996	25,081	37,295	48,453	56,042
5,552	5,632	7,935	8,312	8,851	10,482	6,776	5,595
\$ 41,742	\$ 42,133	\$ 59,340	\$ 57,131	\$ 72,810	\$ 83,374	\$ 99,534	\$ 106,857
\$ 76,242	\$ 88,151	\$ 97,825	\$ 102,488	\$ 111,907	\$ 151,396	\$ 157,958	\$ 173,264
611.0	¢10.0	6140	010.0	0151	<b>#100</b>	010.0	000.7
\$11.2	\$12.6	\$14.0	\$13.6	\$15.1	\$16.8	\$19.2	\$22.7
1971	1972	1973	1974	1975	1976	1977	1978
\$ 10,814	\$ 11,079	\$ 13,241	\$ 13,690	\$ 13,979	\$ 15,685	\$ 16,971	\$ 19,763
12,173	17,978	30,414	43,026	55,501	76,871	97,827	107,009
3,514	4,115	4,044	4,237	4,645	5,325	5,556	6,972
3,216	3,827	4,380	5,522	6,064	6,809	7,496	9,534
2,742	3,474	4,050	4,275	5,263	6,134	8,252	9,167
1,890	3,003	4,186	4,440	5,349	6,156	7,241	9,127
	_	_	_	12,672	15,314	14,787	16,799
947	1,344	764	1,965	1,316	1,901	2,977	3,510
\$ 35,296	\$ 44,820	\$ 61,079	\$ 77,155	\$ 104,789	\$ 134,195	\$ 161,107	\$ 181,881
\$ 82,122	\$ 96,004	\$ 126,127	¢ 172.652	¢ 004.110	¢ 049.966	¢ 211 000	6 204 004
32,301	31,368	23,839	\$ 173,653 30,124	\$ 204,112 38,895	\$ 248,866 38,837	\$ 311,806 43,737	\$ 381,204
5,731	6,858	10,485	12,479	11,714	15,575	16,335	44,399 20,540
22,398	25,307	39,997	74,999	52,419	66,546	62,497	74,175
\$ 142,552	\$ 159,537	\$ 200,448	\$ 291,255	\$ 307,140	\$ 369,824	\$ 434,375	\$ 520,318
\$ 177,848	\$ 204,357	\$ 261,527	\$ 368,410	\$ 411,929	\$ 504,019	\$ 595,482	\$ 702,199
AND MALLON TO THE PARTY OF THE							
\$ 113,106	\$ 127,146	\$ 161,130	\$ 248,146	\$ 254,635	\$ 308,755	\$ 355,501	\$ 420,326
29,243	35,573	49,260	63,576	82,157	108,878	138,008	156,366
4,203	4,879	5,655	6,665	8,241	11,401	17,055	19,583
10,621	13,096	17,113	23,196	31,322	39,980	50,752	57,575
\$ 157,173 \$ 20,675	\$ 180,694 \$ 23,663	\$ 233,158 \$ 28,369	\$ 341,583 \$ 26.827	\$ 376,355	\$ 469,014	\$ 561,316	\$ 653,850
\$ 20,073	\$ 23,003	\$ 20,309	\$ 26,827	\$ 35,574	\$ 35,005	\$ 34,166	\$ 48,349
\$ 283	\$ 386	\$ 654	\$ 670	\$ 606	\$ 677	\$ 429	\$ 279
10,323 \$ 10,606	10,800	13,469	12,220	16,023	14,718	15,223	21,731
\$ 10,606 \$ 10,069	\$ 11,186 \$ 12,477	\$ 14,123 \$ 14,246	\$ 12,890 \$ 13,937	\$ 16,629 \$ 18,945	\$ 15,395 \$ 19,610	\$ 15,652 \$ 18,514	\$ 22,010 \$ 26,339
(59)	563	100	(1,192)	\$ 16,945 (1,270)	\$ 19,610 (110)	\$ 18,514 (510)	\$ 26,339 (2,941)
111	(169)	(181)	(19)	(877)	(1,135)	3,239	3,808
(216)	909	(101)	76	205	189	42	1,103
160	(478)	12	638	702	574	(155)	533
\$ 10,065	\$ 13,302	\$ 14,177	\$ 13,440	\$ 17,705	\$ 19,128	\$ 21,130	\$ 28,842
ψ 10,000	Ψ 10,002	Ψ 17,177	Ψ 10,440	Ψ 17,700	φ 13,120	Ψ 21,100	9 20,042

Officers

## Royal Trust Corporation of Canada

Chairman, President and Chief Executive Officer

Kenneth A. White

Senior Executive Vice-President and Chief Operating Officer

John M. Scholes

#### **Executive Vice-Presidents**

John H. Matthews Regional Operations

Keith C. Pilley Functional Operations

Alan Purdy Real Estate & Mortgages

#### Group Vice-President

G. Roger Otley Investments

#### Senior Vice-President

Charles C. de Léry Administration

#### Vice-Presidents

David B. Ascott Personal Trust

John A. Burleton Western Region

André Forest Mortgages

August Hagedorn Investments

Robert T. Horwood Information Systems

John C. Macfarlane Treasurer

George Mitchell Ontario Region

Claude M. Root Real Estate

Glyn Smallwood Trust Development, Western Region

Ian D. Sneddon Moneyservice

Robert S. Traquair Metro Toronto Region

#### **General Counsel**

Arthur H. Clairman

#### **Assistant Vice-Presidents**

Lee Bentley Pension Investments

M. Fraser Blakely Pension Trust Services

L.J. Guy Brunelle Fixed Income Securities

David R. Cooper Comptroller

Colin C. Cope General Sales Manager, Real Estate

Nicholas R.D. Dennys Pacific Region

James A. Gordon Sales and Marketing

V. Geoffrey Hobbes Personal Trust Investments

Philip E. Johnston Moneyservice

Jacques G. Lebeuf Alberta Region

Patrick L.E. McAvoy Real Estate Administration

W. John Pritchard Consumer Credit

George F. Publicover Atlantic Region

C.F. (Ron) Ranson International Services

D. Donald Ross Manitoba and Saskatchewan Region

H. Thomas Tucker Property Investment Services

George Wiebe Corporate Trust Services

Andrew M. Wyszkowski Information Systems

#### Secretary

Nicolas W. R. Burbidge

#### The Royal Trust Company

Chairman, President and Chief Executive Officer

Kenneth A. White

Senior Executive Vice-President and Chief Operating Officer

John M. Scholes

#### **Executive Vice-Presidents**

Richard T. La Prairie Finance and Chief Financial Officer

Ewart A. Wickens Money and Banking

#### **Group Vice-Presidents**

F. Sandy Milligan Organization and Personnel Planning

G. Roger Otley

#### Senior Vice-President

Charles C. de Léry Administration

#### Vice-Presidents

David B. Ascott Personal Trust

Roland B. Breton European Region

Edward P. Cannon Financial Planning and Control

Lauchlin A. Chisholm Public Relations

Jacques Dionne Quebec Region

André Forest Mortgages

John C. Macfarlane Treasurer

C. Terrill Manning Secretary

Richard A. Pallot Florida Region

Claude M. Root Real Estate

lan D. Sneddon Moneyservice

#### Assistant Vice-Presidents

M. Fraser Blakely Pension Trust Services

Gordon W.P. Camble Marketing, European Region

James A. Gordon Sales and Marketing

George Wiebe Corporate Trust Services

#### **General Counsel**

Keith M. Laidley

#### Boards of Directors, Other Subsidiaries

#### Computel Systems Ltd. Ottawa, Ontario

Directors:
Robert T. Horwood, Chairman
Frederick B. Brooks-Hill
Edward P. Cannon
David A. Golden
John P. G. Kemp
Richard T. La Prairie
Charles E. O'Connor
John M. Scholes
Kenneth A. White

#### The Royal Trust Company Mortgage Corporation Montreal, Quebec

Directors:
Kenneth A. White, Chairman
Donald N. Byers
Alistair M. Campbell
Fraser M. Fell
Eric L. Hamilton
Conrad F. Harrington
Richard T. La Prairie
The Hon. George C. Marler
John L. O'Brien
Keith C. Pilley
The Hon. M. Riel, Senator
John M. Scholes

#### Royal Trust Bank Corp. Miami, Florida

Directors:
Kenneth A. White, Chairman
Eric L. Hamilton
Conrad F. Harrington
Allen I. Isaacson
Richard T. La Prairie
Richard A. Pallot
John M. Scholes
Ewart A. Wickens

#### Royal Trust Bank of Miami, N.A. Miami, Florida

Directors:
Richard A. Pallot, Chairman
Guillermo R. Bermello
Kenneth J. Karnig
G. Edward Kattel
Herbert M. Levin
William L. Pallot
Elda Santiero
Samuel Seitlin
Theodore W. Slack, Sr.
Theodore Spak

#### Royal Trust Bank of St. Petersburg Gulfport, Florida

Directors:
Richard A. Pallot, Chairman
Robert W. Caldwell, Jr.
Gary R. Crum
Richard Dowling
William H. Langhoff

#### Royal Trust Bank of Tampa Tampa, Florida

Directors:
Richard A. Pallot, Chairman
Joe B. Cordell
Richard Dowling
James W. Kynes
William H. Langhoff
George A. Levy
Thomas C. McDonald, Jr.

#### Royal Trust Bank of Palm Beach, N.A. Palm Beach, Florida

Directors:
George C. Slaton, Chairman
H. Loy Anderson, Jr.
Guilford Dudley, Jr.
Homer H. Marshman
Jesse D. Newman
Richard A. Pallot

#### Royal Trust Bank of Jacksonville Jacksonville, Florida

Directors:
Jack C. Demetree, Chairman
Gary R. Crum
Joseph C. Gill
Jerry F. Gilliam
Walter L. Harvey
George A. Helow
John E. Mathews, Jr.
Richard A. Pallot
Edward W. Starkey

#### Royal Trust Bank of Broward County Pembroke Pines, Florida

Directors:
Richard A. Pallot, Chairman
H. Loy Anderson, Jr.
Stephen H. Barnett
John C. Chinelly, Jr.
Richard Dowling
Kenneth C. Jenne

#### Royal Trust Bank of South Dade, N.A. South Dade County, Florida

Directors:
Richard A. Pallot, Chairman
Stephen H. Barnett
Edmund J. Gong
Carroll L. Payne
Richard Pober
Samuel Seitlin

#### Royal Trust Bank of Orlando Orlando, Florida

Directors:
J.C. Barfield, Jr.
Larry Godwin
Wilson Green, Jr.
Dale C. Higgins
John Hullett
Clarence L. Ivey
Thomas H. McLaughlin
Richard A. Pallot
Richard S. Swann

## The Royal Trust Company of Canada London, England

Directors:
Sir Francis Sandilands, Chairman
Roland B. Breton
David L. Donne
Nigel R. Godwin, Managing Director
Conrad F. Harrington
Marcus R. Kimball
John M. Scholes
Jean B. Solandt
Colin S.R. Stroyan
Kenneth A. White

#### The Royal Trust Company of Canada (C.I.) Ltd. St. Helier, Jersey Channel Islands

Directors:
Senator Reginald R. Jeune, Chairman
Roland B. Breton
Malcolm G. Gates, Managing Director
Sir Robert Le Masurier
Sir Robert Marett
Francis Perrée
John M. Scholes
Kenneth A. White

#### The Royal Trust Company (Ireland) Limited

Dublin, Ireland
Directors:
Roland B. Breton
John H. Donovan
Brian Doyle, Managing Director
Sean Healy
Kevin Mulcahy
John M. Scholes
Alan W. Warnock
Kenneth A. White

#### The Royal Trust Company (Isle of Man) Douglas, Isle of Man

Directors:
Eric S. Behn
Edward R.M. Gawne
Andrew J. Hall
Edward S. Plummer, Managing Director
John M. Scholes
Kenneth A. White

#### The International Royal Trust Company A.G. Vaduz, Liechtenstein

Directors:
Dr. Gerard Batliner
Gordon W.P. Camble
Malcolm G. Gates
John M. Scholes
Dr. Jean-Marc Vuille
Kenneth A. White

## The Royal Trust Company A.G. Zürich, Switzerland Dr. Jean-Marc Vuille

#### **Advisory Boards**

Newfoundland

Glen S. Scollon, Chairman Wilfrid J. Ayre Charles R. Bell Henry Collingwood Harold L. Lake William W. Marshall John J. Murphy James W. Parker Ian J. Reid Frederick W. Russell

Nova Scotia

James R. Beasant, Chairman Laurence F. Daley C. Wilmot Dean Leonard A. Kitz George Mitchell Derek Oland John W. Snook William J. Stephens Joseph Zatzman Sherman F.H. Zwicker

**New Brunswick** 

Peter W. Carrodus, Chairman J. Eric Cormier Harold C. Gunter E. Neil McKelvey Philip W. Oland Winston A. Steeves Joseph V. Streeter John R. Willett Keith M. Wilson

Québec

Henri C. Renaud, Chairman Paul A. Audet Stanley E. Brock Pierre Côté Jacques de Billy Roger Létourneau Jean A. Pouliot

Sherbrooke

Gilles Girard, Chairman Charles E. Bélanger BGen Jean P. Gautier Raymond Martin Herbert A. Simons David M. Stearns Mortimer M. Vineberg

Trois-Rivières

W. Daniel Villeneuve, Chairman Gen Jean Victor Allard Pierre Lajoie Pierre Leblanc

Ottawa

William D. Gordon, Chairman Alistair M. Campbell LGen Frank J. Fleury David A. Golden Gordon F. Henderson MGen Harry F.G. Letson Fletcher W. Troop Andrew B. Weir Richard P. White

Kingston

Herbert H. Barber, Chairman Douglas G. Cunningham Clifford A. Curtis Michael R.L. Davies William A. Kelly
Lawrence G. Macpherson Dr. John A. Milliken

Toronto

Robert S. Traquair, Chairman Robert A. Cranston John F. Ellis Harold T. Fargey Charles P. Fell Lawson A. Kaake John P.G. Kemp John W. McKee Frank A. Schulman David G. Waldon

Hamilton

Allan C. McKean, Chairman John D. Campbell Roy G. Cole Ronald K. Fraser Thomas E. Nichols Trumbull Warren

Kitchener-Waterloo

Eric J. Dorman, Chairman Stuart R. Goudie Hartman H.L. Krug Dr. H. John Lackner Theodore A. Witzel John A. Young

St. Catharines

Uel R. Van Sickle, Chairman James B. Brown David A. Macfarlane LCol E. Frank McCordick Alan S. Notman Dr. Boyce E. Sherk Philip H. Sullivan

London, Ont.

William J. Noble, *Chairman* Donald H. Anderson George H. Belton Francis W. Dowler David M. Gunn Frederick W.P. Jones John F. Quinney

Sarnia-Lambton County

Gordon D. Morrison, Chairman Charles O. Fairbank Gordon Ferguson Gordon H. Findlay C. Howard Huctwith Herbert S. Matthews W. Logan Millman George W. Parker Stanley Wilk Roger A. Wilson

Windsor

David S.R. Mellor, Chairman Charles J. Clark Alfred E. Downing Robert F. Kiborn

Sault Ste. Marie Andrew S. Graham, Chairman Robert L. Curran William M. Hogg Douglas C. Joyce Leonard N. Savoie

Thunder Bay

John W. Corbishley, Chairman Charles J. Carter John N. Paterson William J.R. Paton Robert J. Prettie

Winnipeg

D. Donald Ross, Chairman Samuel N. Cohen A. Searle Leach J. Derek Riley Stewart A. Searle, Jr. George H. Sellers

Regina

Laurier A. Carrière, Chairman R. James Balfour Dr. E. William Barootes Gordon W. Staseson

Saskatoon

Kenneth J. Candlish, Chairman Jack M. Byers Warren C. Champ Robert H. McKercher G. Blair Nelson

Calgary Jacques G. Lebeuf, *Chairman* Albert T. Baker James B. Cross Norris R. Crump Frederick A. McKinnon David E. Mitchell Alastair H. Ross Marshall M. Williams

Edmonton

Philip S.H. Brodie, Chairman Charles W. Carry Harry Hole Egerton W. King John F. McDougall William S. McGregor G. Richard A. Rice

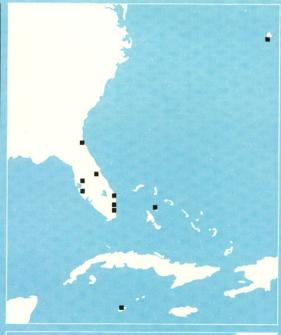
Vancouver

Nicholas R.D. Dennys, Chairman Robert G. Bentall A. John Ellis Mark H. Gunther The Hon. John L. Nichol John G. Prentice John H. Salter The Hon. James Sinclair J. Bruce Smith C. Reginald Tanner

Victoria

Alan G. Aldous, Chairman David Angus John W. Bayne S. Joseph Cunliffe RAdm James C. Hibbard Harold Husband Ralph D. Perry Hector C. Stone







#### Royal Trust on the Map

	Offices*	
	Money	Real
	service	estate
Canada		
Newfoundland	2	2
Nova Scotia	2	4
Prince Edward Island	1	1
New Brunswick	4	3
Quebec	23	46
Ontario	58	63
Manitoba	2	5
Saskatchewan	2	2
Alberta	8	18
British Columbia	5	13
1001		

\*30 Locations are combined real estate and moneyservice.

#### Florida

Banks and branches:

Miami	4
Pembroke Pines	1
Ft. Lauderdale	1
Palm Beach	1
Boca Raton	1
Tampa	3
Gulfport	2
St. Petersburg Beach	1
Jacksonville	1
Orlando	2

Subsidiary and associated companies in: Bahamas, Cayman Islands and Bermuda

#### Europe

Subsidiary trust companies in:

England Channel Islands Ireland Isle of Man Switzerland Liechtenstein Services

#### For the individual

Agent for the investment of money and collection of dividends, interest, rent, and the principal of mortgages, bonds and stocks

Agent or attorney for executors

Agent for the management of estates

Certificates of Deposits (Guaranteed Investment Certificates) with terms up to 5 years and the option of interest payments, monthly, semi-annually, annually or compounded over 5 years

Committee or curator to property

Estate planning

Executor and Trustee under wills, including Administrator or Agent for the heirs in estates where there is no will

Expatriate services
Income-Averaging Annuity contracts
Income tax services
Investment management
Managed investment funds (A, B, C and M)

Management and custodianship of securities

Mortgage insurance Mortgage life insurance Mortgage loans Professional Athletes Financial Services Personal Loans

Real Estate broker; sales, leasing, property management, appraisals, employee relocation services

Registered Home Ownership Savings Plans

Registered Retirement Savings Plans, including:

Guaranteed savings account retirement savings plan:

B Fund Retirement Savings Plan
C Fund Retirement Savings Plan
M Fund Retirement Savings Plan
Guaranteed Retirement Savings Plan
Fixed Term Annuities
Registered Retirement Income Funds
Self Directed Retirement Savings Plan

Royal Trust 60 – for clients of sixty years and over

Savings and chequing accounts

Standing-by attorney

Trustee under deeds of trust

## For corporations, firms and other organizations

Agent for real estate, mortgages and lease back agreements

Computer processing and programming services

Custodian and trustee for non-resident insurance companies

Deferred Profit Sharing Plans

Depositary and escrow agent

Depositary for medium and short term money against Guaranteed Investment Certificates

Financial Agent for overseas employees

General financial agent and all related services

Group Retirement Savings Plan

Interim and long term mortgage financing

Management of endowment funds, collection of pledges, etc., for charitable, religious, educational and similar bodies

Management and custodianship of securities

Paying agent for dividends and bond interest

Property management

Subscription and rights agent

Transfer agent and registrar for shares

Trustee for bondholders and registrar for bonds

Trustee for buy-sell agreements under business insurance trusts

Trustee and custodian for pension and other employee benefit plans



President and Chief Executive Officer

#### ROYAL TRUST

630 DORCHESTER BOULEVARD WEST MONTREAL H3B 1S6

> Mail Address P.O. Box 1810, Station B Montreal H3B 3L5

October 17, 1978

To the Shareholders of The Royal Trust Company

Dear Shareholder:

Chairman

As mentioned in our last two annual reports, and in frequent public references, your Company is in the process of reorganization to meet expansion opportunities as they arise and to prepare and adapt itself for the broadening nature of our business in the future, not only in Canada but also in the U.S., Europe and elsewhere.

You will recall that in January 1976 we announced the formation of two companies, each with a Canadian federal charter. The two companies are Royal Trustco Limited ("Royal Trustco"), a holding company, to provide overall financial control and planning for the Royal Trust group of companies, and its subsidiary, Royal Trust Corporation of Canada, a trust company.

In Canada our trust operations in provinces other than Quebec are now operating under the supervision of Royal Trust Corporation of Canada. In Quebec, where our Company was founded in 1899, operations continue under the original charter of The Royal Trust Company ("Royal Trust"). As elsewhere, we anticipate growth and expansion of our business in Quebec.

The establishment and operations of Royal Trustco have facilitated our normal business expansion as its investment powers are broader than those normally available to a trust company.

As a final step in our reorganization, your Directors intend to consider the establishment of Royal Trustco as the parent of the Royal Trust group of companies. This is to permit Royal Trustco to become the planning and financial instrument for our consolidated operations. Preliminary to this, Royal Trust organized a federally incorporated subsidiary, Royal Trustco Holdings (1978) Limited ("Royal Trustco Holdings"). The outstanding shares of Royal Trustco Holdings are equivalent in number to the outstanding shares of Royal Trust and have been subscribed for at a value of one cent each. These shares are held in a special Trust for the beneficial interest of The Royal Trust Company.

Today, your Directors, in addition to declaring our quarterly cash dividend, declared a dividend of Royal Trust's beneficial interest in the special Trust to the shareholders of Royal Trust as of a record date of November 1, 1978.

For each share of Royal Trust held by you as of the record date, the dividend declared today grants a beneficial interest in one share of Royal Trustco Holdings. Such beneficial interest cannot be pledged, hypothecated, assigned or otherwise dealt with apart from the shares of Royal Trust now held by each shareholder. Thus, your beneficial interest in the special Trust will trade in tandem with your shares of Royal Trust. Upon any transfer of your shares of Royal Trust there will be an automatic transfer of your corresponding beneficial interest in the special Trust. Because of the tandem trading there is no occasion for the issuance of certificates of beneficial interest in this special Trust.

After the record date for this dividend, your Directors will meet to consider a transfer of ownership, by way of a sale, of Royal Trustco from the parent company to Royal Trustco Holdings. Thereafter, it is intended that these two companies will amalgamate and the amalgamated company will carry the name Royal Trustco Limited.

(Cont'd.)



In connection with the above steps, Revenue Canada has issued an advance income tax ruling which, in summary, states:

- (1) The total value of the dividend of the beneficial interest in the special Trust is equal to the value of the assets of Royal Trustco Holdings at the time of the dividend distribution (i.e. one cent per share).
- (2) A subsequent sale of Royal Trustco by Royal Trust to Royal Trustco Holdings will be without any tax consequence to the shareholders.

With respect to (1) above, it is proposed that the dividend of the beneficial interest in the special Trust will be paid out of "1971 Capital Surplus on Hand" as defined by the Canadian Income Tax Act. Consequently, the dividend will be effectively tax-free to Canadian resident shareholders and not subject to Canadian withholding taxes insofar as non-resident shareholders are concerned.

Subsequently, when and if the amalgamation of these companies is completed, your Directors will consider an exchange offer of shares of Royal Trustco for shares of Royal Trust. If such an offer is successful, Royal Trust will thereafter be a subsidiary of Royal Trustco.

We have an opinion of counsel that this exchange offer will qualify as a tax-free "rollover" to Canadian resident shareholders.

We are unable to advise non-resident shareholders as to possible tax consequences in their jurisdiction resulting from the above events. Therefore, we suggest to shareholders resident in tax jurisdictions other than Canada that if you are in doubt about the tax implications of the above course of action by Royal Trust, you should consult your tax advisors prior to the record date of November 1, 1978 for the dividend.

The procedures described above will not confer upon you as a shareholder any immediate tangible financial benefit. The consolidated assets of Royal Trustco, on completion of the steps contemplated, will be equivalent to the then existing consolidated assets of Royal Trust.

Throughout the period of reorganization, we have maintained continuity in our management. The Boards of Directors of the key companies concerned in this reorganization are identical. We believe that the resulting corporate organization will ensure future expansion and profitability for our group of companies to the ultimate advantage of all shareholders.

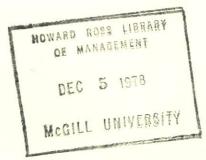
We are moving forward with the present staff, who continue in the tradition that has earned for Royal Trust its excellent reputation in more than 78 years of service to the public.

We believe that all actions taken and contemplated are in the best interests of the Royal Trust group of companies and we shall continue to keep you informed.

Yours faithfully,

Alwhile





### STANDARD INDUSTRIES LTD.

1224 Lawrence Avenue West Toronto, Ontario M6A 1E4

#### TO OUR SHAREHOLDERS

#### PROCEEDINGS AT NOVEMBER 30 SHAREHOLDER MEETINGS

The shareholders at their meetings held today confirmed the special resolution and by-law F as circulated to shareholders on November 7 with the notice of the meetings. The required articles of amendment have been filed and the resolution and by-law are now effective.

As a result of this -

- (a) \$25,183,104 of the company's retained earnings will be capitalized effective December 30, 1978, representing \$8 per issued share. The directors have authorized the filing of the necessary tax election to ensure that the resulting increase in paid-up capital will not have any tax consequences for those shareholders holding Class A or Class B shares at the time of the capitalization.
- (b) Class C convertible common shares have been created. This is a new class of shares, the holders of which will be deemed to have received a taxable dividend when the above capitalization of retained earnings becomes effective. In all other respects Class C shares are identical with Class A shares. It is expected that shareholders (principally public companies) who would not be adversely affected by being deemed to have received a dividend upon capitalization will convert to Class C. They must do this before December 30 for the conversion to be effective.
- (c) The holders of Class B convertible common shares will in future receive stock dividends in redeemable preference shares instead of cash dividends.
- (d) A new class of non-cumulative redeemable non-voting \$10 par value preference shares have been created which will be issued in payment of stock dividends on Class B common shares. Preference shares so issued will be redeemable at any time at the option of the holder, or after 1981 at the option of the company, and until redeemed will be entitled to non-cumulative quarterly taxable cash dividends, if and when declared by the directors, at an annual rate equal to 60% of the prime bank lending rate at the date each dividend is declared.

#### DIVIDEND DECLARATION, PAYABLE FEBRUARY 5, 1979, RECORD JANUARY 19, 1979

Following the meetings of shareholders, the directors declared the regular quarterly dividend of 18.75¢ per share, payable (a) in cash on Class A and C shares, and (b) in \$10 par value redeemable preference shares on Class B shares with fractions in cash. The dividend is payable February 5, 1979 to shareholders of record January 19.

Holders of Class B shares will be asked before the payment date whether they wish to retain their preference shares or have them redeemed immediately.

#### **ACTION WHICH SHOULD NOW BE TAKEN BY SHAREHOLDERS**

- 1. Consider whether the class of shares you are holding is the most advantageous for you. In general, it is probable that:
  - (a) individual holders of Class A shares will not wish to make any change, unless they have taxable income in excess of approximately \$60,000, or have capital losses to use up, when they might wish to convert to Class B,

- (b) public corporations holding Class A shares may wish to convert to Class C,
- (c) holders of Class B shares having taxable incomes of less than approximately \$60,000 may wish to convert to Class A, unless they have capital losses to use up, and
- (d) holders of Class B shares having taxable incomes in excess of approximately \$60,000 will not wish to make any change.

If in any doubt, you should consult your own tax advisers because of the many differences there may be in shareholders' tax positions.

- 2. If the class of shares you are now holding (Class A or B) is the best for you, you need do nothing more.
- 3. If you wish to convert to another class of shares (Class A, B or C), follow the instructions for conversion set out below.

Please note that -

- (a) CONVERSIONS TO CLASS C MUST BE MADE BEFORE DECEMBER 30 TO BE EFFECTIVE.
- (b) CONVERSIONS BETWEEN CLASS A AND B SHARES MUST BE MADE BEFORE JANUARY 19, 1979 TO BE EFFECTIVE FOR THE FEBRUARY 5 DIVIDEND.

#### INSTRUCTIONS FOR CONVERSION OF SHARES

 Write to: Canada Permanent Trust Company 20 Eglinton Avenue West Toronto M4R 2E2 Attention: Exchange Desk

"Please convert the Class ...... shares represented by the enclosed certificate(s) of Standard Industries Ltd. to a like number of Class ...... shares".

- sign the letter and enclose the share certificate(s).
- 2. For your protection, be sure to send the certificate(s) by registered or insured mail, or by hand.
- 3. You need not sign the certificate(s) if the new shares are to be issued in the same name as that appearing on the certificate(s).
- 4. If you wish more than one new share certificate, please state how many certificates you require and the number of shares in each.

Hugh F. Grightmire Chairman

T. A. Wilcox President

Toronto, November 30, 1978

### ROYAL TRUSTCO LIMITED

76 METCALFE STREET OTTAWA K1P 5L8

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MCGILL UNIVERSITY

December 1, 1978

TO THE REGISTERED HOLDERS OF "A" AND "B" SHARES OF THE ROYAL TRUST COMPANY WHO HAVE NOT ACCEPTED THE ROYAL TRUSTCO LIMITED SHARE EXCHANGE OFFER OF NOVEMBER 3, 1978

In accordance with the terms of the Share Exchange Offer and accompanying Circular mailed on November 3, 1978 and on behalf of Royal Trustco Limited, I wish to advise that the Offer to exchange the A and B shares of The Royal Trust Company for common shares of Royal Trustco Limited on the basis of one common share of Royal Trustco Limited for any combination of three A or B shares of The Royal Trust Company is hereby extended for seven days to expire at 4:30 p.m. (local time) on December 8, 1978 at the respective places of deposit set forth on page 18 of the Circular accompanying the Offer.

I also wish to advise you that The Royal Trust Company has today authorized the distribution of the shares of Royal Trustco Limited held in the Special Trust to holders of shares of The Royal Trust Company, including those holders who have accepted the Offer. Additionally, you will be interested to know that this Corporation has today elected to take up and pay for the deposited shares of The Royal Trust Company and has waived its right to withdraw the Offer.

If you have already accepted the Offer you need take no further action.

ROYAL TRUSTCO LIMITED

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