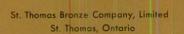
C Stack Cap, (latest



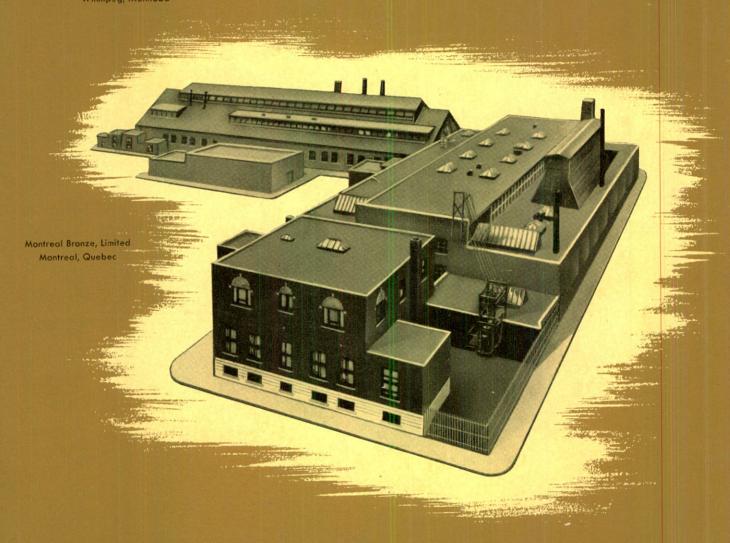
ANNUAL REPORT 1949







Winnipeg Brass Limited Winnipeg, Manitoba

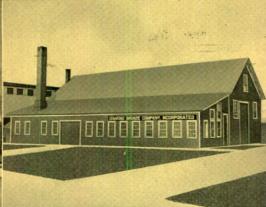


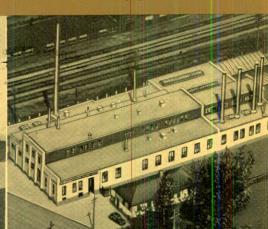
Northwestern Brass, Limited Calgary, Alberta

Diamond Bronze Company Inc.
Lyndonville, Vermont

Northwestern Brass Limited Winnipeg, Manitoba









CANADIAN BRONZE COMPANY, LIMITED

999 DELORIMIER AVENUE

MONTREAL 24

WHOLLY OWNED SUBSIDIARIES

MONTREAL BRONZE, LIMITED NORTHWESTERN BRASS, LIMITED ST. THOMAS BRONZE CO, LIMITED DIAMOND BRONZE COMPANY INC. WINNIPEG BRASS LIMITED NATIONAL BRONZE CO, LIMITED

March 22nd, 1950

Gentlemen:

In accordance with our usual custom, we take pleasure in enclosing the Annual Report of this Company for the year ended December 31st, 1949.

Yours very truly,

W. C. Paquette,

Secretary.

CANADIAN BRONZE COMPANY, LIMITED

DIRECTORS

STEWART G. BENNETT

C. HOWARD GORDON

AUBREY H. ELDER, K.C.

SAMUEL J. HUNGERFORD, C.M.G.

H. CARSON FLOOD

RICHARD O. JOHNSON

HON. WILFRID GAGNON, C.B.E.

HERMAN W. TRITT

EXECUTIVE OFFICERS

H. W. TRITT, President and Managing Director.

A. H. ELDER, K.C., Vice-President.

R. J. KING, Treasurer.

W. C. PAQUETTE, Secretary.

SOLICITORS

Wainwright, Elder, Laidley, Leslie, Chipman & Bourgeois

TRANSFER AGENTS

THE ROYAL TRUST COMPANY
MONTREAL and TORONTO

REGISTRARS

THE TORONTO GENERAL TRUST CORPORATION

MONTREAL and TORONTO

PURVIS HALL L ARIES

MAR 22 1950

NO.114 - 21 SECURE

McGILL UNIVERSITY

EXECUTIVE OFFICES

999 DELORIMIER AVENUE - MONTREAL

To the Shareholders:

Your Directors take pleasure in submitting the Consolidated Balance Sheet and Profit and Loss Account of your Company and its wholly-owned subsidiaries, together with the report of your Auditors.

The results of the past year's operations show a net profit of \$505,275.63 after provision for taxes, depreciation and other expenses, compared with \$532,288.63 for the previous year, or a decrease of \$27,013.00. Although sales in 1949 were below the record established in 1948, operating results are satisfactory due to increased efficiency in the plants.

Dividends of \$5.00 per share on the preferred stock and \$1.25 per share on the common stock were declared during the year, and a special year-end dividend of 50¢ per share was also declared on the common stock. After payment, or provision for payment, of these dividends there remained a balance of net profit of \$187,775.63 which has been added to earned surplus.

The following comparison shows how the Company's income dollar has been spent during each of the last three years:

	1947	1948	1949
Materials, Supplies and Operating Expenses	73.47¢	75.78¢	73.23¢
Employees—Salaries, Wages and Insurance	15.78	13.45	15.13
Depreciation	0.66	0.56	0.61
Taxes—Dominion, Provincial and Municipal	4.69	3.94	4.53
Dividends declared	3.03	2.78	4.08
Retained in business	2.37	3.49	2.42

In the past year a refund of \$66,603.66 was received from the Dominion Government against excess profits taxes and this amount has been added to the Company's surplus.

In order to meet changing conditions, your Company is entering the Diesel locomotive field by producing such parts as are suited to our manufacturing facilities, and your Directors have increased the Contingency Reserve by \$200,000.00 from Earned Surplus in anticipation of additional necessary equipment and plant facilities in this connection.

Notwithstanding a substantial reduction in inventories, your Directors felt that the Inventory Reserve should be maintained in view of the average current prices of non-ferrous metals being, in most instances, in excess of the 20-year average. Manufactured stocks are free of obsolete items and are controlled by the class and volume of orders on hand. Raw materials consist only of metals, readily convertible, in quantities consistent with current needs.

Following the financial statements is a comparative Consolidated Balance Sheet for the years 1947 to 1949 inclusive and your Company's financial position from its inception is summarized below:

	Average	10.40	10.40
	1927-1947	1948	1949
Current Assets	\$1,167,853	\$2,851,443	\$2,666,795
Current Liabilities	389,611	1,436,462	974,278
Working Capital	778,242	1,4 14,98 1	1,692,517
Ratio of current assets to current liabilities	3.00	1.99	2.74
Property, plant and equipment, less reserves	786,855	881,858	858,702
Net Worth	1,603,106	2,453,148	2,640,923
Tax Requirements	145,997	320,000	335,000

Employee relations have been cordial and no time was lost during the year through work stoppages. Medical supervision is provided at all plants and every means is taken to safeguard the health of employees. The Company also contributes to the cost of a pension plan, group life insurance and a Christmas Club Fund. There are now thirty-three members in the Company's Quarter Century Club, with an average of 34 years of service.

Business in the first quarter of the current year will no doubt be affected by the decline in carloadings due to unprecedented weather conditions in the West and labour disputes elsewhere. Any such falling off is, however, expected to be recovered and, if the railways find themselves in a position to resume their customary rehabilitation programs, we, in common with the equipment builders, will share in this business. Industrial sales continue to expand and your Research and Technical Department is constantly developing new products. In general the outlook is encouraging although the volume of business may not attain that of the peak years of 1948 and 1949.

In concluding the fifty-third year of the business, your Directors wish to renew their thanks to all employees for their loyalty and efficient co-operation, and to record their appreciation of the continued confidence and support of the shareholders.

By Order of the Board,

H. W. TRITT,

President.

CANADIAN BRONZE

AND WHOLLY OWNED

CONSOLIDATED BALANCE

ASSETS

Current Assets:		
Cash \$	333,962.25	
Call loan	150,000.00	
Accounts receivable, less reserve	682,419.14	
Inventories:		
Priced at the lower of cost or approximate market value		
Raw materials, goods in process and finished stock	721,844.88	
Prepaid insurance	7,673.68	\$1,895,899.95
Investments:		
Government bonds and corporation shares at cost, less reserve (quoted market value \$799,488.00)	765,447.34	
Revenue accrued to date	5,447.21	770,894.55
Refundable Portion of Excess Profits Tax:		
As confirmed by assessment, less amount received from the Dominion Government during the year.		89,703.05
Life Insurance Policies		1.00
Fixed Assets:		
Land, buildings, machinery, etc., valued on the basis of appraisals made on 30th April 1934 and 13th October 1934 by the Canadian Appraisal Company, Limited with additions since		
the dates of these appraisals at cost	2,090,839.97	
Less: Reserves for depreciation	1,232,138.38	858,701.59
Contracts, Rights, Patents and Goodwill		1.00
		\$3,615,201.14

AUDITOR'S REPORT TO THE SHAREHOLDERS

McDonald, Currie & Co.

Chartered Accountants

TREAL QUEBEC OTTAWA TORONTO SAINT JOHN CABLE ADDRESS "CURMAC"
SHERBROOKE VANCOUVER KIRKLAND LAKE MONTREAL

MONTREAL I

507 PLACE D'ARMES

ASSOCIATED WITH
SCOVELL. WELLINGTON & CO.
ACCOUNTANTS AND AUDITORS
UNITED STATES OF AMERICA
AND COOPER BROTHERS & CO. GREAT BRITAIN EUROPE SOUTH AND EAST AFRICA SOUTHERN RHODESIA AUSTRALIA NEW ZEALAND

AUDITORS' REPORT TO THE SHAREHOLDERS

We have made an examination of the books and accounts of Canadian Bronze Company, Limited and its wholly owned subsidiary companies for the year ended 31st December 1949, and we have obtained all the information and explanations which we have required.

We report that, in our opinion, the attached consolidated balance sheet and the accompanying consolidated statements of surplus and profit and loss are properly drawn up so as to exhibit a true and correct view of the state of the affairs of the companies as at 31st December 1949 and of the combined results of their operations for the year ended on that date, according to the best of our information and the explanations given to us and as shown by the books of the companies.

Modorala Cumelo

23rd February 1950.

CHARTERED ACCOUNTANTS.

CANADIAN BRONZE COMPANY, LIMITED

and Wholly Owned Subsidiary Companies

CONSOLIDATED STATEMENT OF PROFIT AND LOSS

for the Year ended 31st December 1949

Operating Profits:		
From subsidiary companies—before deducting the following	\$939,642.95	
Legal fees		
Directors' fees		
Salaries and fees of executive officers 55,726.00	450,267.22	\$ 489,375.73
Net Revenue:		
From investments and rentals		15,899.90
Net Profit for the Year		505,275.63
Deduct:		
Dividends paid and payable—	.7.500.00	
Preference	37,500.00 280,000.00	317,500.00
Balance of Net Profits for the Year		\$ 187,775.63
CONSOLIDATED STATEMENT OF EAR		5
for the Year ended 31st Decemb		
For the Year ended 31st December Balance—31st December 1948 Balance of net profits for the year Refundable portion of excess profits tax transferred		\$ 874,158.49
For the Year ended 31st December Balance—31st December 1948	per 1949	
For the Year ended 31st December 1948. Balance of net profits for the year	ner 1949 187,775.63	\$ 874,158.49
For the Year ended 31st December 1948	ner 1949 187,775.63	\$ 874,158.49 254,379.29 1,128,537.78
For the Year ended 31st December Balance—31st December 1948. Balance of net profits for the year. Refundable portion of excess profits tax transferred from special surplus being the amount received from the Dominion Government during the year Amount transferred to reserve for contingencies Balance—31st December 1949. CONSOLIDATED STATEMENT OF SPE	187,775.63 66,603.66	\$ 874,158.49 254,379.29 1,128,537.78 200,000.00 \$ 928,537.78
Balance—31st December 1948	187,775.63 66,603.66 CIAL SURPLUS	\$ 874,158.49 254,379.29 1,128,537.78 200,000.00 \$ 928,537.78
For the Year ended 31st December Balance—31st December 1948. Balance of net profits for the year. Refundable portion of excess profits tax transferred from special surplus being the amount received from the Dominion Government during the year Amount transferred to reserve for contingencies. Balance—31st December 1949. CONSOLIDATED STATEMENT OF SPE (Refundable Portion of Excess Pr for the Year ended 31st December 1948.	187,775.63 66,603.66 CIAL SURPLUS	\$ 874,158.49 254,379.29 1,128,537.78 200,000.00 \$ 928,537.78
For the Year ended 31st December Balance—31st December 1948. Balance of net profits for the year. Refundable portion of excess profits tax transferred from special surplus being the amount received from the Dominion Government during the year Amount transferred to reserve for contingencies. Balance—31st December 1949. CONSOLIDATED STATEMENT OF SPE (Refundable Portion of Excess Pr for the Year ended 31st December 1949).	187,775.63 66,603.66 CIAL SURPLUS ofits Tax) per 1949 nount received	\$ 874,158.49 254,379.29 1,128,537.78 200,000.00 \$ 928,537.78

COMPANY, LIMITED

SUBSIDIARY COMPANIES.

SHEET AS AT 31st DECEMBER 1949

LIABILITIES

Current Liabilities:

Accounts payable and accrued expenses...... \$ 633,383.72 Dividends payable 1st February 1950—

on preference shares...... \$ 9,375.00

Income taxes payable, less amounts

Capital Stock, Surplus and Reserves:

5% cumulative redeemable preference stock

(redeemable only as a whole at \$105 per share on 30 days' notice)

Authorized—

15,000 shares of \$100 par

value..... \$1,500,000.00

Issued and fully paid-

Common stock-

Authorized-

200,000 shares without nomi-

nal or par value

Issued and fully paid—

Earned surplus-

as per attached statement.... 928,537.78

Special surplus—

as per attached statement 89,703.05

Reserves-

\$3,615,201.14

Approved on behalf of the Board:

H. W. TRITT)
A. H. ELDER Directors.

CANADIAN BRONZE

AND WHOLLY OWNE

COMPARATIVE CONSOLIDATED BAL

ASSETS

Current Assets	1947	1948	1949
Cash	\$ 368,560.98	\$ 136,576.48	\$ 483,962.25
Accounts Receivable—Less Reserve	575,857.29	979,035.92	682,419.14
Inventories	1,041,838.65	1,375,257.69	721,844.88
Investments	254,776.84	347,424.84	765,447.34
Accrued Interest	719.19	1,979.17	5,447.21
Prepaid Insurance	2,024.22	11,169.33	7,673.68
	\$2,243,777.17	\$2,851,443.43	\$2,666,794.50
Other Assets			
Refundable Excess Profits Tax	176,400.00	156,306.71	89,703.05
Life Insurance Policies		1.00	1.00
Contracts and Goodwill	1.00	1.00	1.00
Fixed Assets			
Land, Buildings, etc., after depre-			
ciation	864,085.48	881,858.11	858,701.59
	\$3,284,263,65	\$3,889,610.25	\$3,615,201.14

COMPANY, LIMITED

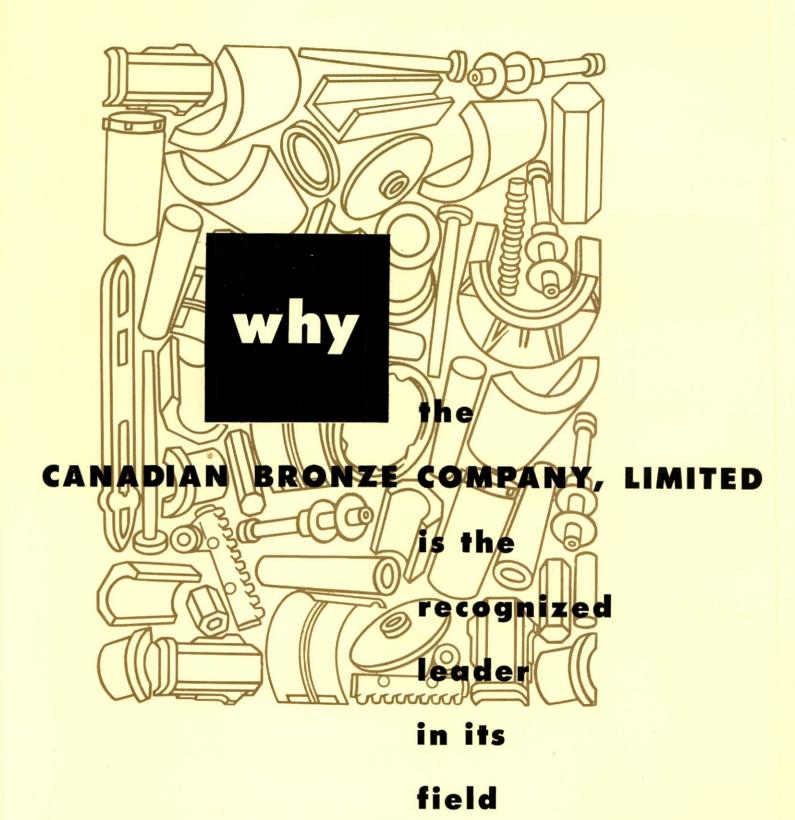
SUBSIDIARY COMPANIES

NCE SHEET AS AT 31st DECEMBER

LIABILITIES

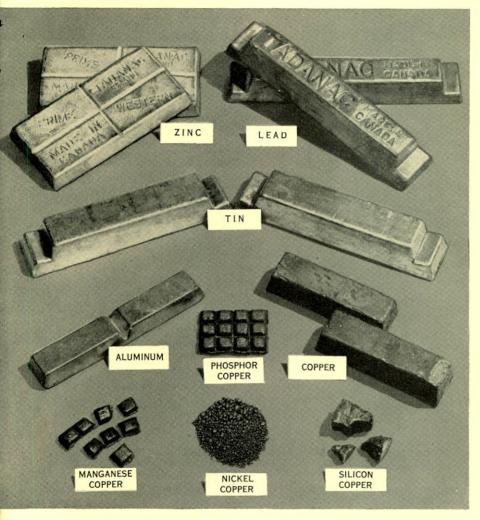
Current Liabilities	1947	1948	1949
Bank Loan		\$ 175,000.00	***
Accounts Payable	\$ 865,254.31	1,001,219.90	\$ 633,383.72
Dividends Payable	49,375.00	89,375.00	140,575.00
Income and Sales Taxes	251,388.78	170,867.58	200,319.02
	\$1,166,018.09	\$1,436,462.48	\$ 974,277.74
Reserves			
Inventory	77,287.33	375,287.33	375,287.33
Contingency	50,000.00	100,000.00	300,000.00
Insurance	16,049.45		
Capital Stock and Surplus			
Preference Stock	750,000.00	750,000.00	750,000.00
Common Stock	197,395.24	197,395.24	197,395.24
Earned Surplus	851,113.54	874,158.49	928,537.78
Special Surplus, E.P.T	176,400.00	156,306.71	89,703.05
	\$3,284,263.65	\$3,889,610.25	\$3,615,210.14





CONTROL of raw materials

CONTROL of base metals



1.

1. Certain base metals are essential to the operation of the brass and bronze foundry. Under the heading of base metals we include not only the pure metals such as lead, zinc, copper, tin, etc., but also binary alloys such as phosphor copper and nickel copper.

2. Many of the available grades of base metals contain only minute quantities of impurities. These are the grades that are purchased by the Canadian Bronze Company. The problem of ensuring that all contained impurities are held to less than certain well-defined maximum percentages is solved by applying a system of rigid analytical control to all base metal purchases.



CONTROL of ingot metal



- 3. The non-ferrous foundry is called upon to produce castings in a variety of alloys differing radically in chemical composition and mechanical properties. All of these alloys could be made in the foundry from their essential pure metals. It is advisable, however, from the point of view of composition control, for the foundry to purchase these alloys already compounded in the form of ingot metal.
 - 4. The buying of ingot metal requires that the foundry be prepared to demand that each alloy supplied meets certain specific chemical and mechanical requirements. The foundry must also be prepared to determine that each alloy meets these requirements exactly.

This the Canadian Bronze Company is equipped to do and, in so doing, has achieved two vastly important goals. Primarily it has evolved a comprehensive system of setting the chemical composition and mechanical properties requirements for each of its alloys by specification writing. Secondly, it has, by rigid analytical control, succeeded in holding all ingot metals to within the limits dictated by these specifications.



4.

CONTROL of moulding sand

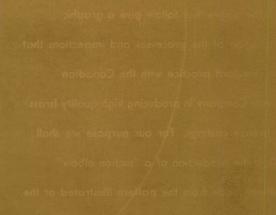
5. Moulding sands and core sands of various types are required by the foundry to replace those lost gradually through use. In order that it will satisfactorily perform in its proper application, each type of sand must possess certain definite characteristics of strength, permeability and grain size.

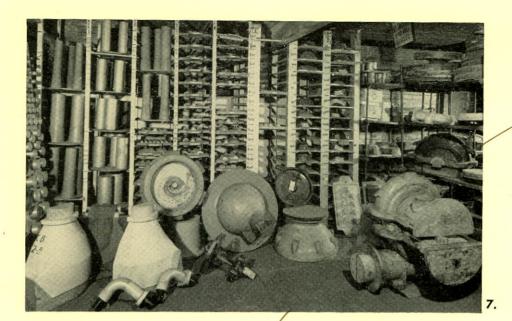


6. All new sands are carefully checked, through the use of modern sand testing equipment, to determine whether or not they meet the required characteristics. These characteristics are clearly outlined in the specifications used by the Company to cover each type of sand required.



CONTROL of casting quality

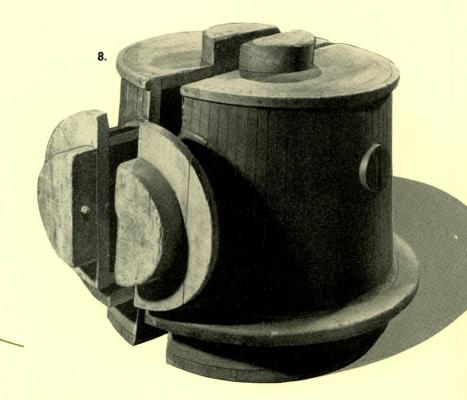




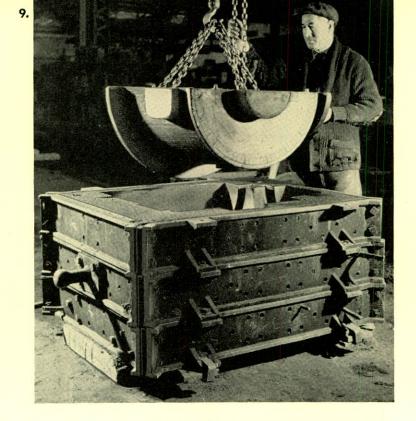
Patterns

7. The first step in the production of a bronze or brass casting is the pattern or wooden form that dictates the shape of the final casting. Since any defect in a pattern may ultimately be transferred to the casting made to it, all patterns are carefully checked to ensure that they are free from defects. As an additional safeguard each pattern is checked for design in order to be sure that this design is such that it can be readily adapted to normal foundry production practices. All patterns, after checking, are catalogued and placed in a fireproof storage room.

8. The pages that follow give a graphic description of the processes and inspections that are standard practice with the Canadian Bronze Company in producing high quality brass or bronze castings. For our purpose we shall follow the production of a "suction elbow" casting, made from the pattern illustrated at the right, to its ultimate use.



9. Every casting is made by pouring molten metal into a mould having internal voids designed to impart the desired shape to the particular casting involved. Castings are made either statically in dry or green sand moulds, or centrifugally in iron moulds or sand-lined steel moulds. The internal voids required in the sand moulds are formed by ramming moist sand around a pattern. In the accompanying illustration this pattern is subsequently withdrawn from the sand leaving behind it in the mould the spaces or voids having the desired shapes.



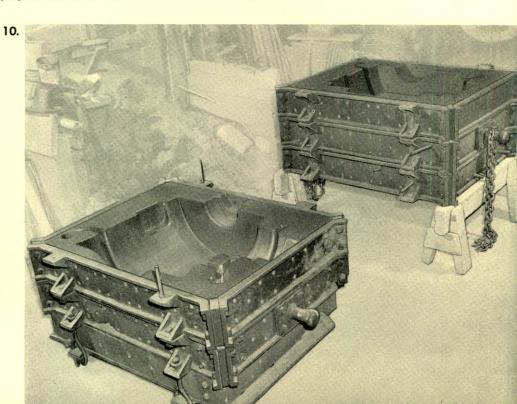
10. Two factors are essential in order that any mould will produce a quality casting.

First, the moulder actually making the mould, and the moulding foreman supervising him, must be skilled and experienced men. It is their responsibility to be sure that each mould is made correctly with respect to the particular casting involved.

Second, the right type or grade of moulding sand must be used in making the moulds for different designs of castings. Only by a system of rigid routine control of all sands can they be held consistently to the characteristics required for each type. The Canadian Bronze Company, by employing skilled moulders, and by applying the best methods of scientific sand control, provides quality castings from accurate moulds.

The foundry procedure involved in the production of the "suction elbow" casting requires the mould to be made up in two exact halves. In this case, since our casting is a symmetrical one, the two mould halves are almost identical where the shape and extent of the internal voids are concerned. For asymmetrical castings one half of the mould may present a radically different appearance from the other half.

Moulding

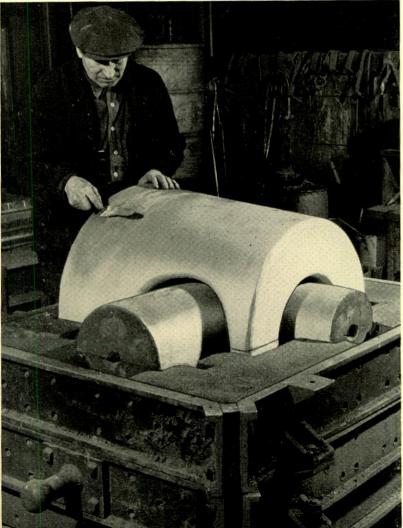


Coremaking

11. All castings are not solid throughout.

Many have internal spaces of some
definite shape. In order to obtain a
casting having such shaped spaces molten
metal is poured into a mould and
around sand forms enclosed within the
mould. These sand forms, known as cores,
impart their shape to the interior of the
casting. Coremaking, as is the case with
moulding, requires the work of skilled and
experienced men. The illustration at the
right shows a coremaker laying in the steel
wires used to strengthen the sand core.

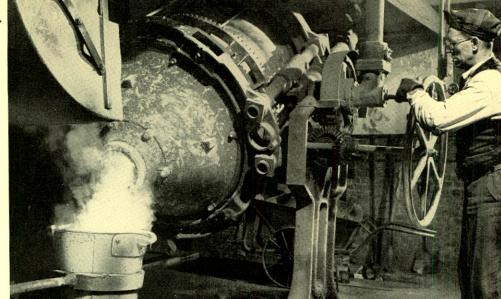




12. The sand used to manufacture cores is known as core sand, and differs from moulding sand in that the grains are much coarser. When a sand core is to be made, binder substances such as oils or cereal materials, are added to core sand to cause the grains to adhere together. This mixture of sand and binder is shaped by manual methods or by machine methods, as the case may be. Subsequent baking of the shaped core hardens the oils or cereal substances and thus binds the grains firmly together. After baking, the cores are placed in the mould cavity before the mould is closed and readied for receiving the molten metal. Under our system of controls the selection of the type of binder, the ratio of binder substance to sand and the baking temperature ensures that each type of core will possess the properties required to produce a quality casting.

13.

Melting and Casting





13. All of the care and precautions taken in connection with the selection of raw materials, the preparation of the moulds and the forming of the cores, come to naught if the molten metal brought to the moulds has not been melted and deoxidized properly.

Care and control in preparing the metal for melting, the actual melting operation and the deoxidizing of the molten metal are factors that cannot be over-emphasized in the production of quality castings.



- 14. The temperature at which a casting is poured is of vital importance if a sound casting free from defects is to be obtained. Only the most modern pyrometric equipment is used in the accurate recording of casting temperatures.
- 15. The pouring rate for the entry of the metal into the mould cavity is carefully controlled in order to ensure that, for each type of casting, a rate of pouring adequate to the dimensions of the casting will be secured. The illustration at the left shows the pouring of the "suction elbow" casting.
- 16. The only way in which the foundry can be sure that any alloy will possess the chemical composition and mechanical properties required for the castings involved is to check, both chemically and mechanically, test bars cast from representative melts of the alloy. In our organization a regular and thorough routine sampling system guarantees that all alloys cast will be in accordance with their respective specification requirements.



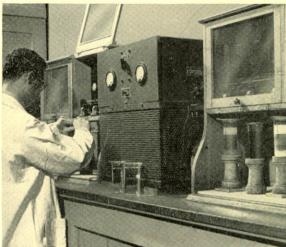
17 - 18. The thoroughness of control of the chemical composition of raw materials has already been explained. This same control, pursued by trained technicians using the most modern of the instrumental methods of chemical analysis, extends to all phases of our routine checking of the composition of the various metals melted.

19 - 22. The laboratory is equipped with testing machines to determine tensile, shear and compression strength, impact resistance, hardness properties and grain structures.

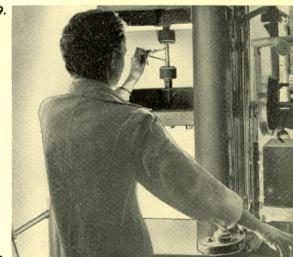
The individual results obtained by chemical analysis and mechanical testing are considered from the point of view of the specification requirements. They are also studied with respect to the specific conditions surrounding the melt from which the test bars were obtained. Apart from these considerations, however, the individual test results are judged by comparing them with statistical data accumulated over many years and covering each particular alloy.



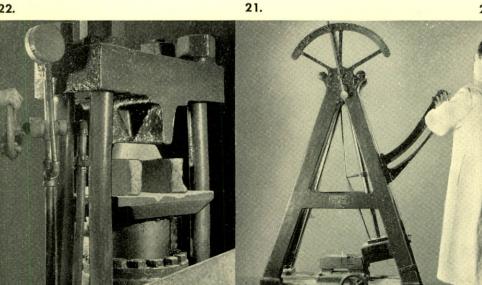
18.

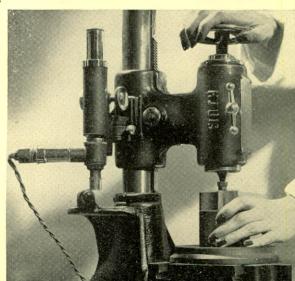


19.

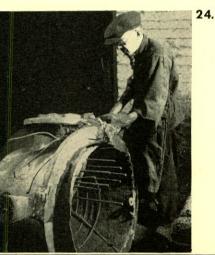


22.





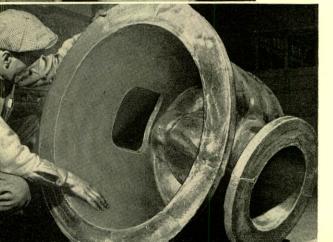
Casting Cleaning



25.



26

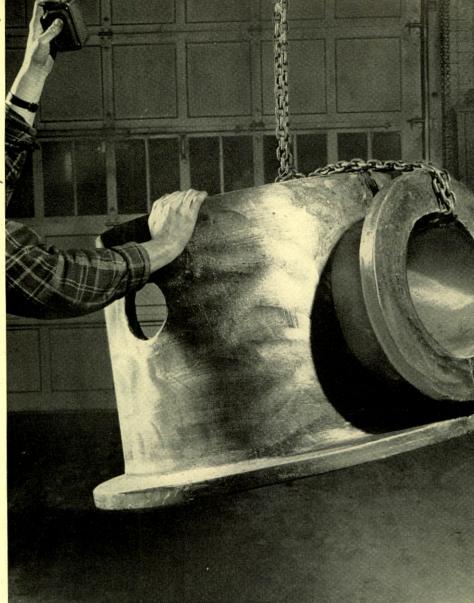




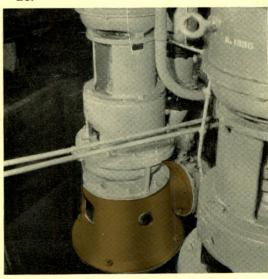
- 23. Once the casting has cooled sufficiently to permit its removal from the mould it is then ready for the cleaning operations.
 Foremost of these is the technique of airless abrasive cleaning. This is one of the most modern and efficient methods
 for cleaning castings.
- 24. The casting is then chip-cleaned or fettled, using pneumatic chipping chisels, to remove casting fins and any other minor surface protrusions that may exist.
- 25. The final cleaning operation is that of grinding and, in this operation, all irregularities on the external surfaces, as well as those that may exist internally, are removed.
- 26. As a final protection to the customer the thoroughly cleaned casting is inspected for any defects that might prove to be injurious under the service conditions to which the casting is to be subjected.

Follow-through to Customers

27. Here, then, is the "suction elbow"
...the result of a carefully supervised
series of events that extends directly
from the wooden pattern to the final
casting. It represents the successful
collaboration of experienced foundry
supervision and skillful scientific control.



28.



28. The story does not end here, however. Complete control of casting quality demands that any casting, once delivered to the customer, be followed up and its performance under service

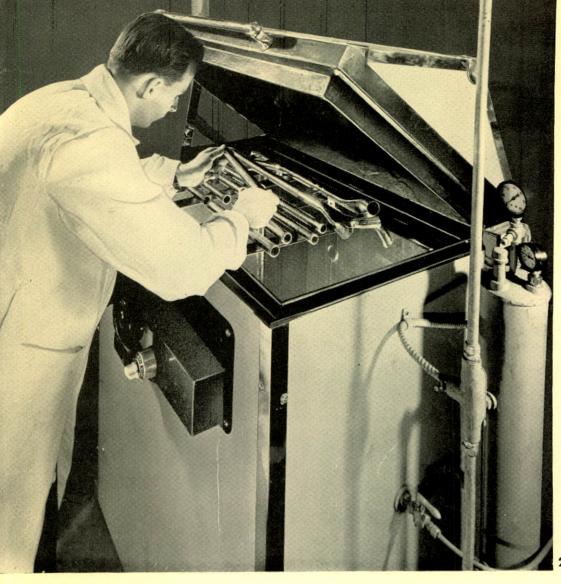
conditions carefully checked. This extremely important follow-through to the customer is handled by our Service Department.

A group of experienced service engineers are continually engaged in the checking of castings after delivery to our customers.

plated coatings of all types in order to guarantee that the work will be of high quality who have installed one of the mail modern soft fog testing cabinet. This unit is used in conducting solt fug corrosion tests to a solt fug corrosion tests to a LS. Navy specifications. The results of these lasts are used to point the way to clauges.

CONTROL by research and development

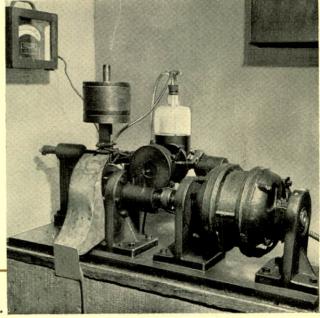
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29. One of the plants operated by the Canadian Bronze Company, Limited is engaged as part of its regular operations in the production of electroplated coatings of all types. In order to guarantee that this work will be of high quality we have installed one of the most modern salt fog testing cabinets. This unit is used in conducting salt fog corrosion tests to A.S.T.M., A.E.S., U.S. Army and U.S. Navy specifications. The results of these tests are used to point the way to changes and improvements that can be made with a view to securing plated coatings of even higher quality and greater dependability.

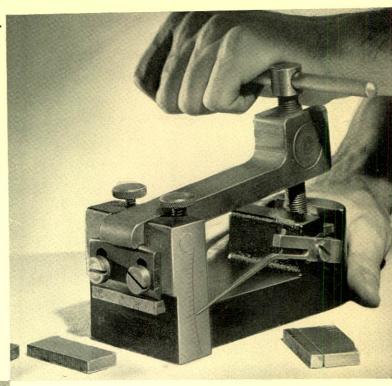
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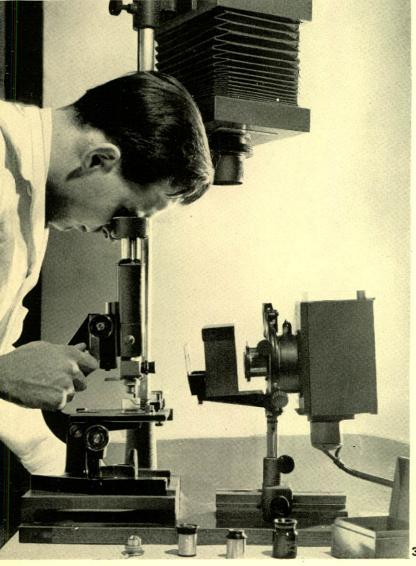
30. An important facet of the operations of the Canadian Bronze Company is the manufacture of bearings for the Canadian Railways and industry in general. To maintain our position as Canada's foremost and largest manufacturer of bearings an abrasive wear testing machine, designed and built by our own technicians, is employed to conduct research studies into the wearing qualities of bearing metals.



31.

31. The Canadian Bronze Company plays a most important part in Canada's transportation industry in supplying the Canadian railroads with journal bearings for use on freight and passenger cars. Journal bearings of this type have a solid bronze back, lined with an alloy of lead, tin and antimony. One of the factors that must be carefully controlled in such a bearing is the adhesion between the metal lining and the bronze back. Constant supervision, accurate control of the temperature at which the babbitt metal is poured, and testing of the bond between the lining and the bronze assure satisfactory performance in service.





32. A study of the microstructure of brass and bronze alloys provides a means of controlling the melting and casting operations. The Company maintains, for research purposes, a fully-equipped metallographic laboratory for the study of alloy microstructures.

Wholly Owned Subsidiaries of

CANADIAN BRONZE COMPANY, LIMITED

MONTREAL BRONZE, LIMITED

NORTHWESTERN BRASS, LIMITED

ST. THOMAS BRONZE COMPANY, LIMITED

DIAMOND BRONZE COMPANY INC.

WINNIPEG BRASS LIMITED

NATIONAL BRONZE COMPANY, LIMITED

