

recognize us?



*The miracles of science™*



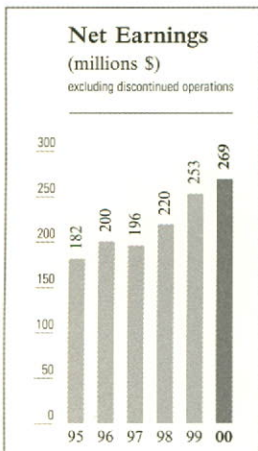
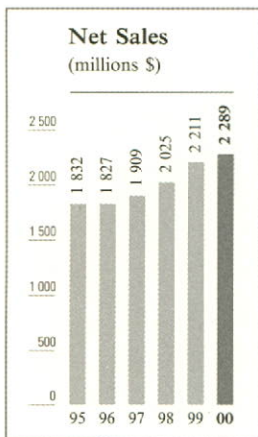
we're growing in exciting  
new ways





DuPont Canada is growing in a myriad of new and exciting ways. It's changing who we are and what we do. And driven by a youthful energy, enthusiasm and intensity. As Global DuPont approaches its 200th anniversary in 2002, we're simply not the company you might expect us to be. Please read on for details.

## 2000 HIGHLIGHTS



Years ended December 31

(Dollars in millions except per share data)

	2000	1999	% Change
<b>Operating Results</b>			
Net sales	\$2 289	\$ 2 211	4
Net earnings	269	253	7
Cash flow from operations	257	253	2

### Financial Position

Working capital – conventional	\$ 963	\$ 867	11
– excluding cash resources	252	173	46
Shareholders' equity	1 567	1 389	13
Total assets	2 106	1 951	8

### Data Per Common Share

Net earnings	\$ 2.90	\$ 2.72	7
Dividends declared	0.84	0.70	20
Cash flow from operations	2.77	2.71	2
Value at year-end – Company books	16.93	14.93	13
– Market (TSE)	50.90	59.35	(14)

### Key Ratios

	2000	1999	1998
Net earnings as a per cent of net sales	11.8%	11.4%	10.9%
– including discontinued operations	11.8%	11.4%	14.8%
Return on average common shareholders' equity	18.3%	19.3%	21.0%
– including discontinued operations	18.3%	19.3%	27.3%
Current ratio	3.5	3.1	2.5
Trade receivables – days sales outstanding	57	55	56
Inventories – days sales coverage	61	68	45
Debt-to-total capital ratio	1%	1%	1%



DuPont Canada is recognized for many things. During 2000, we continued to build our history of success with another year of great performance. At the same time, we also embarked on new and exciting ventures to complement and extend our business and take it into new markets where we can reach new customers. This powerful combination – the solid strength of our business foundations and the enormous potential of new opportunities – is changing the way we can be seen and the way we operate. And, it is ensuring the sustainability of our growth and success well into the future.

With safety long established as one of our highest company values and most important measures of success, we were delighted in 2000 to complete three calendar years with zero lost-work injuries. None of our peer-group companies (those with more than 500 employees) reporting to the Canadian Chemical Producers' Association has reached this important safety milestone. Also in 2000, we achieved lowest numbers of recordable injuries and environmental incidents in the history of our company.

Our financial performance also reached many new record levels – including sales revenue of \$2 289 million that climbed 4 per cent over 1999 – with our Specialty Polymers and Films and our Nylon Enterprise segments posting the largest revenue gains. Earnings from continuing operations of \$269.5 million or \$2.90 per share set a new record, up 7 per cent from last year's \$252.7 million or \$2.72 per share, and delivering an 18 per cent return on equity. The company generated \$257 million in cash from operations in 2000 and remains debt-free.

Regrettably, our 2000 closing share price decreased 14 per cent below 1999, a year that saw the share price increase 38 per cent. Nonetheless, our five-year shareholder cumulative total return is 152 per cent versus 105 per cent for the TSE 300.

On January 1, 2000 our Whitby, Ontario-based packaging business unit was recreated as Enhance Packaging Technologies Inc., a wholly owned subsidiary of DuPont Canada. This signaled



a new era of growth for this exciting business, both locally and globally. The business unit responded well to this new challenge, and the revenues and earnings grew substantially.

In August, we acquired 51 per cent of Brookdale International Systems Inc., a Vancouver-based safety products company. This investment provides a unique opportunity to bring together DuPont Canada's advanced materials knowledge and strong position in the safety materials market, with Brookdale's proprietary technology and state-of-the-art line of personal respiratory escape devices. This is an important step toward fulfilling our vision of a safety and security enterprise within DuPont Canada.

Later in the year, we became a minority investor in Primaxis Technology Ventures Inc., an early-stage seed capital fund company focused on the Canadian advanced technology sector. DuPont Canada's \$10 million commitment to Primaxis is part of our overall strategy to employ the resources of our company to execute new Canadian growth opportunities that can be competitive on a global basis.

We also launched a number of Internet-based business initiatives during 2000. For example, a DuPont Canada customer portal was piloted with selected customers. The portal is designed to automate transactional business processes by enabling customers to securely place orders or retrieve information 24 hours a day, seven days a week. It offers order confirmation, improves DuPont's access to new markets and customers, and is expected to increase customer satisfaction and retention. A second Internet initiative – targeted to the institutional cleaning market – was launched by DuPont Canada's Chemical Solutions business unit. We are the first leading chemical manufacturer to sell to this market using the Internet.

During 2000, DuPont Canada also completed a number of important expansions of our existing manufacturing facilities. These major capital projects included the third in a series of expansions of our bulk continuous filament (BCF) nylon yarn facility in Kingston, an increase in our LYCRA® X-A capacity at our Maitland site, and a new facility also at Maitland has doubled the capacity to produce ZYTEL® HTN high temperature, high performance polyamide resins in North America.

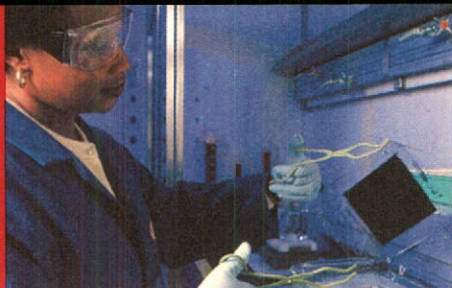
Through these accomplishments and new ventures we are building on our past, exploring the present and creating our future. We are striving to be the best regional organization in the global DuPont family of companies and the best industrial company in Canada. Throughout this disciplined process, however, while we experience these exciting changes, we will stay committed to our long-standing company values, and remain dedicated to achieving our direction of rapid sustainable growth in stakeholder value.



**Dave W. Colcleugh**  
Chairman, President and Chief Executive Officer,  
DuPont Canada Inc.



We're applying our product, process and technological expertise in familiar and emerging markets.



Fuel Cell development work will take place at our Kingston Research and Development Centre.

Our commitment to the environment is being put into action.

## pursuing new opportunities

### IMPROVING FOOD SAFETY

DuPont Canada now distributes the DuPont Qualicon line of microbial analysis products and services for testing food quality and safety. DuPont Qualicon products include the BAX<sup>®</sup> screening system, which quickly and definitively determines whether a specific bacteria is present in food. The system was recently granted Health Canada approval for testing for salmonella. As food safety concerns grow, we're applying DuPont's expertise to help improve the health and safety of Canadians. In addition to DuPont Qualicon products, we're offering the food industry complete solutions for preventing and managing food and worker safety risk. Details at [www.qualicon.com](http://www.qualicon.com).

### LEADING THE CLIMATE CHANGE EFFORT

In the drive to reduce greenhouse gases, DuPont Canada emerges as an industry leader. Technology at our Maitland facility has resulted in a 93 per cent reduction of nitrous oxide – the largest single-point source reduction in Canada. This action yielded emission reduction credits for DuPont Canada and in 2000, we transferred 4 million tonnes of carbon dioxide equivalent to a major utility. We're also applying our knowledge to stimulate new environmental initiatives. For example, our Crop Protection Products business unit is developing a program that encourages farmers to adopt agricultural practices (such as manure management and precision fertilizer application) that reduce greenhouse gases.

### LAUNCHING A FUEL CELL INITIATIVE

DuPont has supplied materials for fuel cells for more than 30 years. With recent advancements making fuel cell technology more cost effective across a broader range of applications, we're expanding our presence in a market that is expected to exceed \$10 billion by 2010. The goal of the newly-formed global business unit – DuPont Fuel Cells – is to apply DuPont's integrated expertise in specialty polymers, coatings and electrochemical technologies to become the world's leading supplier of materials and components to the proton exchange membrane (PEM) fuel cell market. Research and Business Development will play a key role in developing conductive plates as fuel cell components and technology for novel cells and stacks. In addition, it will lead the development of a new business for DuPont Canada based on these new technologies.

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The RiboPrinter<sup>®</sup> system rapidly identifies and fingerprints bacteria in the food chain.





# DuPont Qualicon

Page: 8  
Batch Information Window: 228-65  
Properties  
Low: 147 High: 3778  
Sort  
View Edit  
ment: 220  
ession: 65  
Log: No entries  
t Date: 11/30/2000  
rt Time: 10:13:20  
erator: N. Romanova  
age File: 1228b20065.1a

Num	Label	ID Label	Custom ID Label
1	BBS	(None)	(None)
2	Pig 15	(None)	(None)
3	H-A4H24	(None)	(None)
4	H48M6	(None)	(None)
5	H48M9	(None)	(None)
6	Ch4	(None)	(None)
7	Ch5	(None)	(None)
8	Ch6	(None)	(None)

RIBOPRINTER  
System

HDS



DUPONT LIVING CONTEST NOTIFY ME EMAIL A FRIEND LINKS LET'S TALK LEGAL

# theLivingRoom

The top of this built-in unit gave us an ideal surface on which to display an assortment of Eastern-inspired accessories that would reflect our "British Colonial" decorating scheme. Square lamp from Alteriors Toronto (416-466-3622), plant pots from IKEA across Canada (1-800-661-9807).

Select "Close Window" to continue tour



CLOSE WINDOW

History Search Scrapbook Page Holder



STAINMASTER carpet

RETAILERS

TURN HOTSPOTS ON OFF

CANADIAN HOUSE & HOME



We're adopting new business models to organize, invest and do business in the "new economy."



e-business is improving the performance of value chains.

Our investment in Primaxis Technology Ventures provides access to new technologies.

## adopting new business models

### EMBRACING THE INTERNET

DuPont is leveraging the power of the Internet to transform key business processes and boost value chains. Our web site is just the tip of the iceberg, providing access to DuPont Living (an interactive virtual home) and DuPont Cleaning Chemicals (a first-of-its-kind site offering online sales and solutions for the industrial cleaning market). On the inside, e-procurement is revolutionizing how we buy commodity goods, linking us to suppliers and eventually saving time and money. Meanwhile DuPont Direct is a secure, web-based means for established customers to place orders, check the status of open orders and receivables, and communicate with us. It's all e-business designed to create sustainable value. Details at [www.dupont.ca/living](http://www.dupont.ca/living) and [www.cleaningchemicals.dupont.ca](http://www.cleaningchemicals.dupont.ca).

### VENTURING INTO HI-TECH

In a first for DuPont Canada, we're funding innovation at start-up Canadian businesses to the tune of \$10 million. We've acquired a minority interest in Primaxis Technology Ventures Inc., an early-stage seed capital fund company focused on the Canadian advanced technology sector. In addition to seed capital, Primaxis provides business management, technology expertise and access to global networks to help companies take their ideas from the lab to the marketplace. What's in it for us? Access to developing technologies with potential to fit our strategic growth plans. Expected long-term financial returns. And invaluable training for DuPont employees periodically seconded to Primaxis. Details at [www.primaxis.com](http://www.primaxis.com).

### ORGANIZING IN THE VIRTUAL REALM

A virtual DuPont? You bet. While we continue to organize along traditional lines, we've also established virtual companies that cut across our many business units and functions. They're vehicles for spurring innovation and growth in unorthodox yet disciplined ways. For example, the virtual Entrepreneurial Growth Company was instrumental in our Primaxis and Brookdale investments. Our Marketing Company is responsible for groundbreaking Industry Enterprise Teams offering product and service solutions to build strong value partnerships within key industries, starting with food, construction and apparel.

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The DuPont Living web site features interior design trends and showcases DuPont products.



We're adding people, products and capacity across the board, in many of our business units and functions.



EVAC-U8® is an emergency escape smoke hood combining DuPont KAPTON® and a high-tech air filter.



STAINMASTER® carpet fibres are made at our Kingston plant.

## adding new capability

### MAKING AND ADVANCING ZODIAQ™

Prepare for the latest creation from DuPont – ZODIAQ™ quartz surfaces are on the market. Better yet, it's being made right here in Canada at our Thetford Mines plant. ZODIAQ™ is a new category of surfacing material for commercial and residential interiors. Composed of 93% quartz, it is colourful, extremely durable, easy to maintain and FDA-approved for food preparation. ZODIAQ™ complements our CORIAN® product line and has thrilled the design community and retail establishments since its April 2000 launch. Not only does DuPont Canada have a global mandate to manufacture ZODIAQ™, research and development to advance the technology is taking place at our Kingston site. Details at [www.zodiaq.com](http://www.zodiaq.com).

### EXPANDING CARPET FIBRE PRODUCTION

When we talk growth by expansion, there is no better example than that of our bulked continuous filament (BCF) nylon yarn facility at Kingston. In 2000, we completed our third BCF expansion in less than 10 years, boosting capacity of this strong sales and earnings contributor by yet another 30 per cent. Next time you purchase market-leading DuPont STAINMASTER® or ANTRON® carpets, there's a stronger-than-ever likelihood that it was made with DuPont Canada fibres.

### INVESTING IN SAFETY PRODUCTS

When you think safety at DuPont, you can now extend your thinking to personal respiratory protective escape devices. DuPont Canada has acquired a majority stake in Brookdale International Systems Inc., a Vancouver-based safety products company. The investment presents a unique opportunity to bring together our advanced materials knowledge and strong position in the safety materials market with Brookdale's proprietary technology and state-of-the-art product line. Although you don't see the DuPont name on Brookdale products, we'll be driving Brookdale's global growth and looking to capitalize further on this synergistic investment. Details at [www.evac-u8.com](http://www.evac-u8.com).

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ZODIAQ™ quartz surfaces capture the radiance of quartz crystal to give countertops a subtle sparkle.







## CORPORATE VALUES

While our business may change and grow, our every action is rooted in longstanding corporate values. DuPont Canada remains committed to safety, concern and care for people, and protection of the environment. Our 2000 performance speaks to this commitment.

### SAFETY

- A record 176 consecutive, on-the-job, injury-free days.
- Three consecutive years without a lost-time injury – a record among peer-group companies reporting to the Canadian Chemical Producers' Association (CCPA).
- Best-ever year for recordable injury frequency (injuries/illnesses per 200,000 hours).
- CCPA award for excellence in safety for the fourth straight year.

### ENVIRONMENT AND ENERGY

- Total emissions (excluding carbon dioxide) have declined by approximately 85 per cent. This reduction substantially exceeds our 50 per cent reduction goal established in 1990, and is particularly significant in that during the same period production volumes steadily increased.
- The abatement unit at our Maitland site has outperformed its improvement goals, achieving 93.1 per cent abatement in 2000 and reducing our greenhouse gas emissions by 11.7 million tonnes of carbon dioxide equivalent.
- We completed one of the largest-ever transfers of emissions credits totaling 4 million tonnes of carbon dioxide equivalent to a major utility.
- Our Manufacturing Energy Management Team received a Canada Energy Efficiency Award from Natural Resources Canada for its success in improving energy efficiency over the past 10 years.
- We successfully met the guidelines for Responsible Care® re-verification by the Canadian Chemical Producers' Association. Responsible Care® is based on the concepts of public accountability and continuous improvement, and has helped the chemical industry raise its safety, health and environmental performance standards.

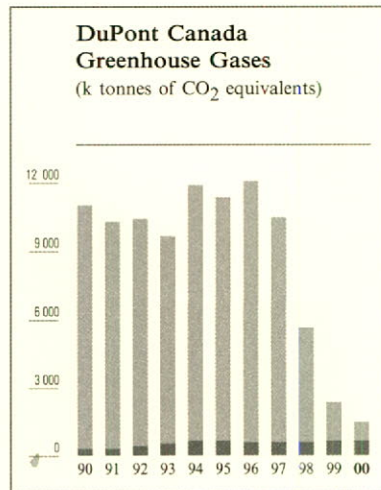
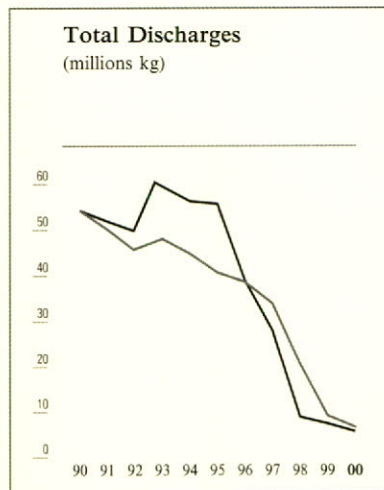
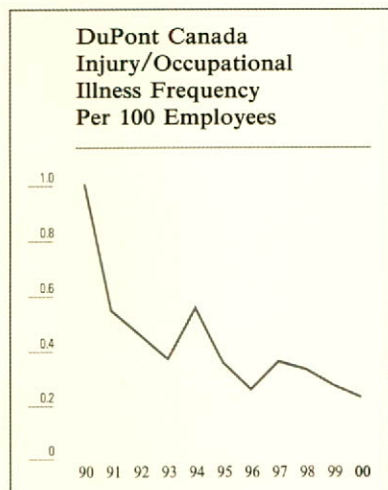
### CORPORATE CITIZENSHIP

DuPont Canada has a long history of strong community relations and support for charitable causes. In 2000, we undertook two new initiatives with far-reaching benefits.

We provided a \$2.5 million gift to the Faculty of Applied Science at Queen's University to establish the DuPont Chair in Engineering Education Research and Development. The gift will fund ongoing innovation, improvement and leadership at the Faculty's new Integrated Learning Centre – a learning facility at the forefront of engineering education worldwide.

We launched a groundbreaking initiative to help voluntary organizations develop the ingenuity, capacity and competency they need to address today's social issues. Our goal is to promote the concept of social innovation creating new approaches to problem definition and process design that make a dramatic difference in the effectiveness of the voluntary sector. We're starting with a pilot project in partnership with Waterloo (Ontario)-based Opportunities 2000, an organization working on reducing poverty.

For more detailed information about DuPont Canada's performance in safety, health, the environment and energy, please consult the Values section of our Web site.



— Plan  
 - - Actual  
 Total waste (emissions, effluents and solids), excluding carbon dioxide existing on all DuPont Canada sites.

■ Nitrous Oxide  
 ■ Carbon Dioxide





*The miracles of science™*

DuPont Canada Inc. is a diversified science company, serving customers across Canada and in more than 40 other countries. We sell products manufactured in Canada to customers here and around the world, as well as offering the thousands of products and services of the global DuPont company to Canadian customers.

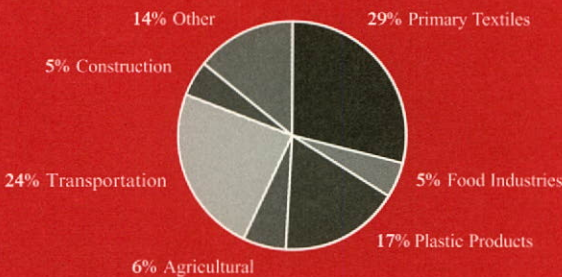
Our business is reported in five segments: Nylon Enterprise (35 per cent of total sales), Performance Coatings and Polymers (24 per cent of sales), Specialty Fibres (10 per cent of sales), Specialty Materials (15 per cent of sales), and Specialty Polymers and Films (16 per cent of sales).

About 76 per cent of the common shares of DuPont Canada are owned by E.I. du Pont de Nemours and Company. The remaining shares are held principally by Canadian investors, including close to 2 000 employee shareholders.

DuPont Canada operates a research and development centre and an engineering centre at Kingston, Ontario; five manufacturing facilities in Ontario (Ajax, Kingston, Maitland, Sarnia, Whitby); one manufacturing facility in Thetford Mines, Quebec; and one in Vancouver, British Columbia, from our interest in Brookdale International Systems Inc.; and offices and distribution centres in Alberta, Ontario and Quebec. At the end of 2000, DuPont Canada employed more than 3 300 people.

Visit our Web site at [www.dupont.ca](http://www.dupont.ca) or call Product Inquiry at 1-800-387-2122.

DUPONT CANADA SALES PROFILE BY INDUSTRY 2000

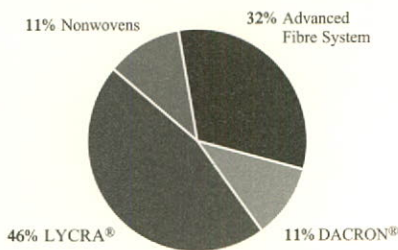


**Breakdown of Other**

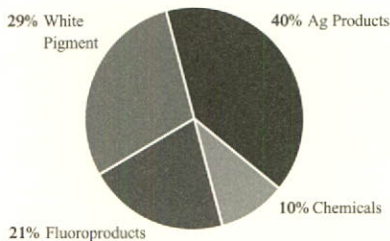
4%	Packaging & Films
2%	Rubber Products
2%	Paper and Allied Products
2%	Machinery & Industries
1%	Healthcare
1%	Electric & Electronics
1%	Printing & Publishing
1%	Other
14%	Total



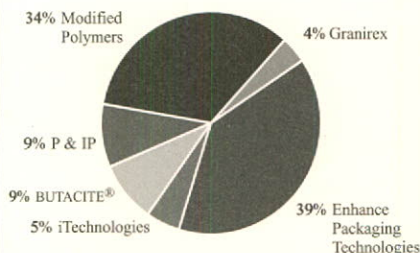
**Specialty Fibres**



**Specialty Materials**



**Specialty Polymers and Films**



**Manufactured and Marketed in Canada**

LYCRA® elastane fibre – Diapers

**Global DuPont Products Marketed in Canada include...**

COMFOREL® sleep products – Pillows, comforters, mattress pads

QUALLOFIL® and HOLLOFIL® insulation fill – Cold weather clothing, sleeping bags

MICROMATTIQUE® microfibre polyester – Soft, lightweight apparel garments

COOLMAX® and COOLMAX ALTA™ performance fabrics – Athletic and casual apparel, socks, hosiery

THERMOLITE® BASE performance fabrics – Thermal apparel

DACRON® polyester fibre – Pillows, duvets, sleeping bags, winter clothing, apparel

LYCRA® elastane fibre – Intimate apparel, swimwear, ready to wear, active sportswear, hosiery, socks

NOMEX® aramid fibre – Industrial fire-resistant workwear, protective apparel systems for fire-fighters, electrical insulation, hot gas filtration, fireblocking

KEVLAR® aramid fibre – Protective gloves, life protection systems, mechanical rubber goods, sporting goods, other high-performance applications

TYVEK® spunbonded olefin – Building construction, specialty protective garments, printing stock, car covers, medical packaging

**Manufactured and Marketed in Canada**

SUVA® – 123 fluorochemical – Refrigeration, air conditioning, specialty applications

EVAC-U8® – Emergency escape smoke hood

**Global DuPont Products Marketed in Canada include...**

Crop protection chemicals for all areas of agriculture including: REFINE EXTRA®, MUSTER GOLD™, HARMONY TOTAL™, and ULTIMAX® herbicides

KRYTOX® performance lubricants – Automotive, paper corrugation, electronics

ZONYL® fluorosurfactants – Coatings, textiles, carpet and specialty applications

ZONYL® fluoroadditives – Modifying polymers, elastomers, inks, coatings, sealants, lubricants

Specialty aramids – Rubber anti-oxidants, textile dyes, pharmaceutical intermediates and animal feed additives

TI-PURE® titanium dioxide – Paints, vinyl siding, paper industry, plastics

DuPont Safety Resources – Services to enhance safety performance of Canadian industry

TEFLON® coatings – Consumer and commercial cookware, fabric protection

TEFLON® fluoropolymers – Data, aerospace and appliance cable, tapes and chemical processing industries

TEFLON® and TEFZEL® fluoropolymer films – Magnet wire insulation, electronics, aerospace

TEDLAR® polyvinyl fluoride film – Architectural, aerospace, surface decoration

SUVA® fluorochemicals – Refrigeration, air conditioning, specialty applications

FORMACEL® fluorochemicals – Blowing agents

RIBOPRINTER® – Microbial Characterization System – Genetic fingerprinting of bacteria

BAX® – Pathogen detection systems – Testing food for bacteria

**Manufactured and Marketed in Canada**

BYNEL® adhesive resins – Food and non-food packaging and industrial additives

FUSABOND® specialty reactive polymers – Adhesive in multi-layer packaging structures and three-layer pipe coating systems, polymer toughener

VAMAC® ethylene acrylic elastomeric polymer – Belts and hoses in automotive and industrial applications

SclairFilm® polyethylene film – Food packaging, medical applications, paper overwrap

ENHANCE® flexible packaging systems – Pouches for pasteurized and aseptic beverages and food

DARTEK® nylon film – Food packaging, industrial applications

VEVAR® extruded netting – Packaging of produce, tree wrapping, fencing

ZODIAQ™ quartz surfaces – Countertop applications

**Global DuPont Products Marketed in Canada include...**

CYREL® printing plates – Flexographic printing

DuPont Colour Proofing Products

TERATHANE® PTMEG – Polyurethane cast and sporting goods

BUTACITE® polyvinyl butyral – Automotive glass, architectural glazing

MYLAR® and MELINEX® polyester films and KALADEX™ PEN films – Food packaging, graphic arts, electrical insulation, electrical applications, photographic applications

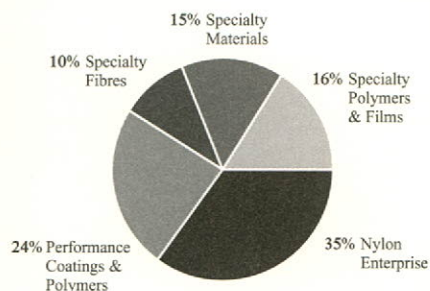
KAPTAN® polyimide film – Magnet wire insulation, electronics, aerospace

SURLYN® ionomer resin – Flexible packaging, oil field and mining, sporting goods

SURLYN® REFLECTION SERIES™ super gloss moulding alloys – Moulded-in colour body panels in automotive and non-automotive applications

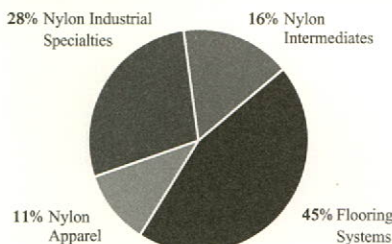


2000 SALES BY BUSINESS SEGMENT

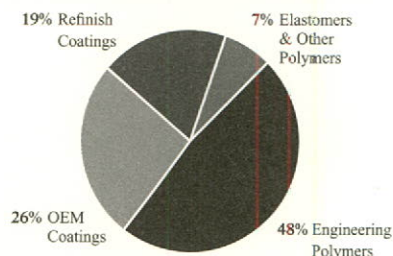


2000 SEGMENT SALES

Nylon Enterprise



Performance Coatings and Polymers



The miracles of science™

**Manufactured and Marketed in Canada**

Bulked continuous filament nylon – STAINMASTER® and ANTRON® carpets

Nylon industrial yarn – Air bags, threads, dental floss, aircraft escape slides, personal flotation devices, tires, webbing, cordage

ADI-PURE® adipic acid – Nylon products, polyesters, food additives, plasticizers, polyols

DYTEK™ A Amine – Polyamide adhesive and ink resins, epoxy curing agents, polyurethanes, pharmaceuticals, polyamide resins

Hexamethylenediamine (HMD) – Nylon products, epoxy curing agents, petroleum additives, polyamide resins, adhesives, inks

Dibasic esters – Paints, coatings, equipment cleaning solvents, plastics, foundry core binder

Specialty nylon polymers – Apparel, industrial fibre applications

**Global DuPont Products Marketed in Canada include...**

ANTRON® nylon staple – Carpets

CORDURA® nylon – Outerwear, footwear, luggage, sport bags

Nylon apparel yarn – Outerwear, intimate apparel, swimwear, activewear, hosiery, socks

Nylon staple – Contract upholstery, papermaker felts

**Manufactured and Marketed in Canada**

ZYTEL® nylon resin – Automotive parts, electrical, sporting goods, furniture, consumer and industrial durables

ZYTEL® HTN – Electrical/electronic and automotive components

Coatings for automotive Original Equipment Manufacturers (OEMs) and sub-suppliers (suppliers of painted parts)

Coatings for refinishing systems including the brands of CHROMACLEAR®, CHROMABASE® and CENTARI®

**Global DuPont Products Marketed in Canada include...**

BEXLOY® resins – Automotive body panels

CRASTIN® PBT thermoplastic polyester resin – Electrical/electronic, mechanical components

DuPont Dow Elastomers (DDE) NEOPRENE, ENGAGE®, NORDEL®IP, VITON®, Tyrin®, HYPALON® – Thermoplastic/thermoset applications in the automotive, industrial, plastic processing and consumer market segments

HYTREL® polyester elastomer – Air bag doors, automotive components, tubing, flexible components

DELRIN® acetal resin – Automotive interior door housings, gears, automotive components

MINLON® mineral reinforced nylon – Automotive engine components

RYNITE®PET thermoplastic, ZENITE®LCP – Electrical/electronic and automotive components

CHROMAPREMIER® – Automotive refinishing system

CHROMALUSION® – Special effects coatings

IMRON® polyurethane enamel – Commercial vehicle coatings

Stadox® – High-end automotive refinish brands from Europe

Spies-Hecker® – High-end automotive refinish brands from Europe



## SIX-YEAR COMPARISON

(Amounts in thousands of dollars  
except where otherwise noted)

	2000	1999	1998	1997(1)	1996	1995
<b>Operating results</b>						
Net sales	2 288 913	2 211 441	2 025 072	1 909 315	1 827 437	1 832 009
Earnings before income taxes	399 763	397 517	345 230	308 865	310 829	289 088
Income taxes	130 235	144 772	125 286	113 218	110 817	107 534
Earnings from – continuing operations	269 455	252 745	219 944	195 647	–	–
– discontinued operations	–	–	78 828	16 480	–	–
Net earnings	269 455	252 745	298 772	212 127	200 012	181 554
Cash flow from operations	257 098	252 598	306 186	243 174	206 384	324 916
<b>Financial position</b>						
Current assets	1 347 437	1 276 963	1 169 154	756 837	903 586	951 502
Current liabilities	384 820	409 657	467 471	380 024	366 972	535 855
<b>Working capital – including cash resources</b>						
	962 617	867 306	701 683	376 813	536 614	415 647
Net property, plant and equipment	714 428	640 700	627 353	591 330	679 100	646 964
Accumulated depreciation	764 148	760 512	704 927	658 507	787 887	749 270
Investments and other assets	40 595	33 359	24 216	4 117	14 505	20 407
Non-current assets of discontinued operations	–	–	–	152 243	–	–
Total assets	2 105 903	1 951 022	1 820 723	1 504 527	1 597 191	1 618 873
Long-term debt	–	–	–	–	12 500	12 500
Other long-term obligations	81 719	77 539	79 975	81 661	71 130	65 524
Future income taxes, net	66 677	75 285	63 609	56 254	59 776	57 599
Non-current liabilities of discontinued operations	–	–	–	10 517	–	–
Shareholders' equity	1 567 199	1 388 541	1 209 668	976 071	1 086 813	947 395
<b>Data per common share (in dollars)</b>						
Average number of						
common shares outstanding	92 792 374	93 044 822	93 048 301	92 793 134	92 429 291	92 473 221
Net earnings – continuing operations	2.90	2.72	2.37	2.11	2.16	1.96
– total	2.90	2.72	3.21	2.29	2.16	1.96
Dividends declared – regular	0.84	0.70	0.64	0.55	0.52	0.41
– extraordinary	–	–	–	3.00	–	–
Book value (year-end)	16.93	14.93	13.01	10.50	11.78	10.24
Market value – high	62.00	60.00	47.50	36.00	34.95	24.50
– low	35.00	40.00	31.50	29.00	23.88	16.50
– year-end	50.90	59.35	43.00	35.05	31.95	24.00
<b>Financial ratios</b>						
Return on average						
common shareholders' equity <sup>(2)</sup>	18.3	19.3	27.3	21.7	19.6	20.6
Return on capital employed <sup>(3)</sup>	17.3	18.2	25.7	20.5	17.4	17.4
Debt to total capital ratio <sup>(4)</sup>	1	1	1	1	2	9
Earnings from continuing operations						
as a per cent of net sales	11.8	11.4	10.9	10.2	10.9	9.9
Current ratio <sup>(5)</sup>	3.5	3.1	2.5	2.0	2.5	1.8
<b>Other</b>						
Expenditures on property, plant and equipment, net	136 455	78 382	85 486	128 911	112 059	123 780
Depreciation and amortization	72 070	66 022	57 414	53 318	82 323	77 043
Average number of employees	3 311	3 244	3 190	3 232	3 520	3 650

(1) Figures for 1997 have been restated to reflect discontinued operations recorded in 1998.

(2) Net earnings less preferred share dividends all as a percentage of average common shareholders' equity.

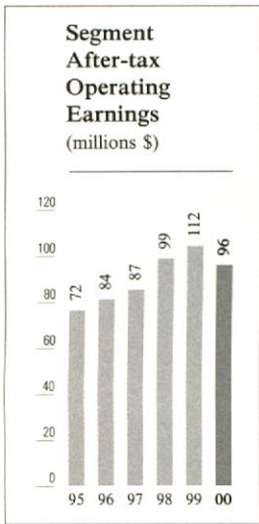
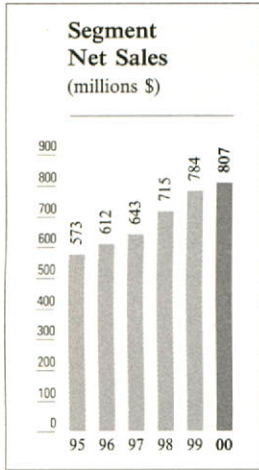
(3) Net earnings as a percentage of the sum of average total debt, future income taxes and shareholders' equity.

(4) Total debt as a percentage of the sum of total debt and shareholders' equity, all at year-end.

(5) Current assets divided by current liabilities, all at year-end.



MANAGEMENT'S DISCUSSION AND ANALYSIS OF  
SEGMENT OPERATIONS



NYLON ENTERPRISE

millions \$	1995	1996	1997	1998	1999	2000
Net segment sales	573	612	643	715	784	807
EBITDA <sup>(1)</sup>	142	160	162	188	214	191
Depreciation and amortization	27	29	25	32	37	39
Earnings before income tax	115	131	138	156	178	152
Income taxes	43	47	51	58	66	56
After-tax operating earnings	72	84	87	99	112	96
Segment assets	411	436	529	594	613	680
Capital expenditures	58	45	94	61	43	79

(1) Earnings Before Interest, Taxes, Depreciation, Amortization.

This segment produces intermediate chemicals at our Maitland, Ontario, site (primarily for nylon production), and nylon yarns and polymers at our Kingston, Ontario, site. For Canadian customers, these products made in Canada are complemented with a full range of nylon yarn and fibres produced by other DuPont sites around the world. Our Canadian-made nylon products, in turn, are exported to customers globally.

Total segment sales of \$807 million in 2000 rose \$23 million or 3 per cent higher than in 1999. This result was achieved through strong sales throughout most of the year in almost all key markets, but slowed by a downturn in the automotive sector in the fourth quarter. Effects of increases in raw material and energy costs were moderated by product mix improvements, price increases and volume gains.

The Flooring Systems unit produces bulked continuous filament (BCF) yarns for the manufacture of rugs, automotive interiors, and residential and commercial carpets. Sales increased 4 per cent to reach \$367 million in 2000, due primarily to robust performance early in the year in all markets. Volume continued to be strong up until the third quarter, when market conditions in the automotive and residential sectors deteriorated. The third expansion in the last five years of our BCF facility in Kingston was successfully completed in November. This new, state-of-the-art facility increases our capacity by 30 per cent and positions us well with premium products to take advantage of market improvements during 2001 and beyond. The business unit found new ways to market value-added services to its customers creating greater opportunities for business improvement. Customers in both the residential and commercial markets showed continued preference for DuPont's premium STAINMASTER® and ANTRON® branded carpets.

The Nylon Industrial Specialties business unit produces and markets a wide range of high-strength, durable nylon yarns for Canadian and global markets. Our Kingston site is Global DuPont's primary producer of light- and mid-decitetex yarns for critical automotive air bag applications. These fibres are also used for sewing threads and for the manufacture of industrial fabrics. Canadian customers also have access to DuPont's full line of specialty industrial yarns. Sales increased 3 per cent to \$224 million in 2000, buoyed by the record number of automotive vehicles built during the year in North America. A new premium white sewing thread, introduced in 1999, captured significant market share in North America during 2000. The automotive air bag market is expected to double by 2005 with the introduction of side collision protection in North American vehicles. In addition, the unit is well positioned to meet growing demand for new air bag yarns that are produced using lower denier per filament fibre.

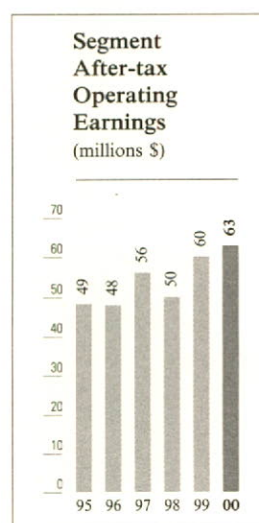
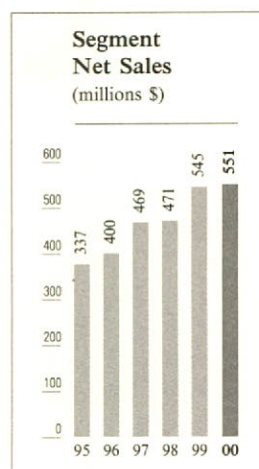


MANAGEMENT'S DISCUSSION AND ANALYSIS OF  
SEGMENT OPERATIONS

The Nylon Intermediates business unit produces adipic acid and hexamethylenediamine (the two ingredients required to manufacture nylon polymer), dibasic esters (a coatings solvent), and DYTEK™ A (a chemical used in the manufacture of pharmaceuticals, vitamins and polymers). Sales increased 9 per cent to \$127 million in 2000 – despite some fluctuations in demand for adipic acid. Our Maitland site Intermediates plant ran at near capacity throughout 2000. Demand for DYTEK™ A was strong during the year. Efforts continued to increase the unit's focus on specialty products and helped to further differentiate our offerings. In the fourth quarter, for example, certification was obtained to produce kosher grade adipic acid at Maitland site. Construction of a pilot facility was completed in the fourth quarter to test new technology for recycling nylon 6,6.

Outlook

Weak markets, particularly in the automotive sector, are expected to continue into 2001. This situation should improve as we progress through the year. Our new capacity and innovative products position us well to take advantage of any upswing in the economy and corresponding increase in demand.



PERFORMANCE COATINGS AND POLYMERS

millions \$	1995	1996	1997	1998	1999	2000
Net segment sales	377	400	469	471	545	551
EBITDA <sup>(1)</sup>	87	83	97	85	102	107
Depreciation and amortization	8	8	9	6	6	7
Earnings before income tax	78	75	89	79	96	100
Income taxes	29	27	33	29	35	37
After-tax operating earnings	49	48	56	50	60	63
Segment assets	156	171	186	167	165	170
Capital expenditures	12	10	10	5	6	15

(1) Earnings Before Interest, Taxes, Depreciation, Amortization.

This segment manufactures automotive finishes at our Ajax, Ontario, site for original equipment manufacturers (OEMs), for manufacturers of painted plastic components and for body shops. At our Kingston and Maitland sites in Ontario, we produce nylon-based engineering polymers used by custom moulders in Canada and around the world. We also distribute to Canadian customers DuPont's full line of automotive finishes and engineering polymers, the elastomeric products of the DuPont Dow Elastomers (DDE) joint venture, and the specialty polymers produced by Ferro Corporation.

Total segment sales of \$551 million in 2000 were 1 per cent higher than 1999 – largely a reflection of the fourth quarter downturn in the North American automotive industry.



The Performance Coatings business unit recorded \$247 million in sales by the end of 2000, an \$11 million or 5 per cent improvement over 1999. Special promotions and new product launches enabled the unit to deal with the intensely competitive pressure in the Refinish market, and the sharp downturn in the heavy-duty truck manufacturing business. Beginning in January 2000, DuPont Canada began marketing the automotive and industrial coatings of Herberts GmbH, a company acquired by the Global DuPont company at the end of 1998. We have leveraged their outstanding Spies-Hecker® and Standox® high-quality brand reputation with the broad scope and power of our Canadian distribution system. The addition of these two brands and extensive powder coatings offerings has significantly broadened our product line and reinforced our position as the premier Canadian automotive coatings supplier.

The Engineering Polymers (EP) business unit produces a wide range of ZYTEL® nylon resins used in the automotive, electronics, sporting goods and commercial/industrial durable markets in Canada and around the globe. We also offer to Canadian customers DuPont DELRIN® acetal resin and CRASTIN® PBT thermoplastic polyester resin, RYNITE® PET thermoplastic, ZENITE® LCP and HYTREL® polyester elastomer. Sales revenue was \$265 million in 2000, an increase of 1 per cent over 1999. A unique new compounding facility was completed at our Maitland site to produce ZYTEL® HTN, a nylon polymer with superior dimensional stability in high-temperature, moist or chemically aggressive environments. This added capacity will allow us to maintain our leadership in the engineering thermoplastics industry in Canada by offering the broadest portfolio of products to meet demands in the automotive, electrical, telecommunications, and other industrial markets.

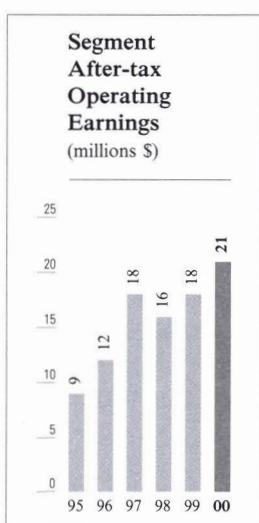
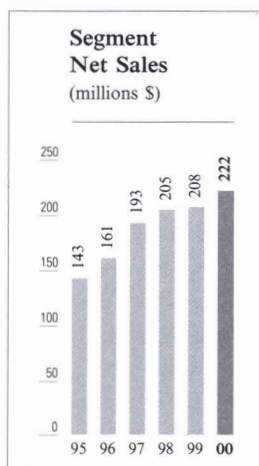
The Elastomers business unit, with 2000 sales of \$36 million, is the exclusive Canadian distributor for the products of the DuPont Dow Elastomers (DDE) joint venture. Products are marketed under the brand names of NEOPRENE, ENGAGE®, NORDEL® IP, VITON®, Tyrin® and HYPALON® to thermoplastic and thermoset customers in the automotive, industrial, plastic processing and consumer market segments.

#### Outlook

The downturn in the automotive sector is expected to continue to pose a challenge through early 2001. Our leading market position and new product offerings, on the other hand, should enable us to continue to deliver revenue growth as the economy improves during the year.



MANAGEMENT'S DISCUSSION AND ANALYSIS OF  
SEGMENT OPERATIONS



SPECIALTY FIBRES

millions \$	1995	1996	1997	1998	1999	2000
Net segment sales	143	161	193	205	208	222
EBITDA <sup>(1)</sup>	17	21	31	28	31	37
Depreciation and amortization	3	3	2	3	3	3
Earnings before income tax	14	19	28	25	28	34
Income taxes	5	7	10	9	10	13
After-tax operating earnings	9	12	18	16	18	21
Segment assets	54	55	68	68	62	75
Capital expenditures	2	3	4	4	1	8

(1) Earnings Before Interest, Taxes, Depreciation, Amortization.

This segment produces LYCRA® XA, an elastane fibre used in disposable diapers to impart "comfort-fit" characteristics in the legs and waistbands. To Canadian apparel customers, we offer DuPont's full range of LYCRA® fibre for apparel applications, DACRON® polyester fibres and yarns, KEVLAR® and NOMEX® aramid fibres, and TYVEK® spunbonded olefin.

Total segment revenue in 2000 of \$222 million climbed 7 per cent over 1999, demonstrating a generally strong year for the business units in this segment.

The LYCRA® business unit's sales of \$103 million in 2000 represented a 10 per cent improvement above 1999. Our Maitland plant operated near capacity throughout the entire year. A capital project was completed during the year at Maitland, which included the installation of automated winders and an enhanced polymer that together increased capacity. The Canadian market for LYCRA® products is expected to continue to grow in 2001, particularly in the ready-to-wear market segment.

We supply DuPont DACRON® polyester fibres and yarns to Canadian customers in the apparel, moisture management, thermal insulation and sleep products markets. This was another difficult year as sales for this business unit declined 19 per cent. Competition proved to be tough as North American markets continued to experience significant imports of low-cost, commodity polyester from Asian producers with excess capacity. Plans are underway to strengthen our market presence in order to provide customers with a more comprehensive DuPont Specialty Fibres offering.

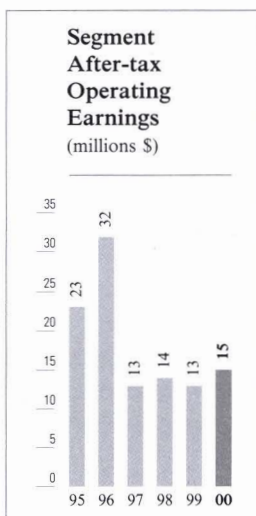
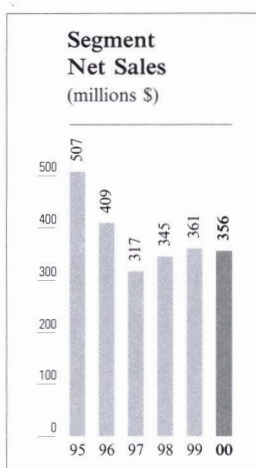
Revenue of \$24 million for the Nonwovens business unit increased 8 per cent in 2000 on record sales of TYVEK® and SONTARA®. Extremely strong sales of TYVEK® for limited wear protective apparel and graphics arts substrate were partially offset by lower than expected sales of HomeWrap® in western Canada and the Atlantic region. Sales of SONTARA® for industrial and food service wipes improved during the year through strengthened distribution arrangements across the country.



The Advanced Fibre Systems (AFS) business unit led the sales growth in this segment by growing \$10 million or 17% over 1999. The unit finished 2000 with total sales of \$70 million. Strong growth was achieved in sales of our NOMEX® electrical insulation and high temperature protective apparel. This growth came about by expanding both market share and penetration for these applications in Canadian markets and through increased export shipments by our customers, particularly to the United States. AFS sales reached record levels in Canada during 2000 despite a tight KEVLAR® supply situation during the second half of the year that was driven by a global capacity shortage for para-aramid fibres.

#### Outlook

Given a more positive polyester and housing market, combined with increased LYCRA® capacity, modest growth is expected from this segment.



#### SPECIALTY MATERIALS

millions \$	1995	1996	1997	1998	1999	2000
Net segment sales	507	409	317	345	361	356
EBITDA <sup>(1)</sup>	59	73	25	27	26	29
Depreciation and amortization	22	23	5	5	5	6
Earnings before income tax	37	50	20	22	21	23
Income taxes	14	18	7	8	8	9
After-tax operating earnings	23	32	13	14	13	15
Segment assets	302	321	123	121	164	143
Capital expenditures	37	41	2	3	3	3

(1) Earnings Before Interest, Taxes, Depreciation, Amortization.

This segment includes SUVA®-123, a hydrochlorofluorocarbon (HCFC) that we produce for use as a refrigerant in large industrial chillers and as a chemical intermediate in the production of other products. The full range of DuPont's industrial chemicals, performance chemicals, agricultural chemicals and safety systems are also offered to our Canadian customers through the business units in this segment.

Total segment sales of \$356 million in 2000 declined 1 per cent from 1999, due mainly to lower sales from our Agricultural Products business unit.

We are a major supplier of DuPont fluoroproducts to the Canadian market, including fluorochemicals and TEFLON® fluoropolymers. Total sales of \$77 million by our Fluoroproducts business unit in 2000 were up \$7 million or 11 per cent over 1999. Our Maitland facility is global DuPont's sole manufacturing site for SUVA®-123, an alternative to chlorofluorocarbon (CFC) refrigerants. The facility achieved improved uptimes during 2000 using Six Sigma technology. A record amount of SUVA®-123 was manufactured, in response to customer demand. Price increases that arose from a tight global supply of SUVA®-134a refrigerant also contributed to this growth. DuPont Canada is part of an industry association that is working to ensure the safe destruction of chlorofluorocarbons (CFCs) to prevent any potential damage to the environment from old air conditioning and refrigeration units.



## MANAGEMENT'S DISCUSSION AND ANALYSIS OF SEGMENT OPERATIONS

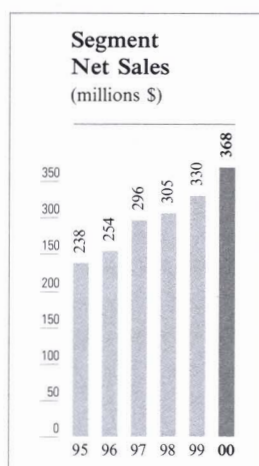
The DuPont Chemical Solutions Enterprise supplies a wide range of chemical products to Canadian industry. Total sales were essentially flat in 2000 (compared with 1999). In October, the unit launched a new industrial and institutional Internet site at [www.cleaningchemicals.dupont.ca](http://www.cleaningchemicals.dupont.ca). DuPont Canada is the first leading chemical manufacturer to sell to this market using the Internet. The site offers easy and convenient 24-hour-a-day access to knowledge and products.

Our Agricultural Products unit supplies DuPont herbicides and fungicides to Canadian farmers growing a wide variety of crops including cereal grains, corn, canola, and soybeans. In 2000, sales dipped 8 per cent below 1999 due primarily to the continuing difficulties in the Canadian farm economy. With weaknesses in many commodity prices, growers were faced with tough decisions regarding input costs. Next year is expected to pose similar challenges. Anticipating this situation, our Ag unit is building on its strong portfolio of crop protection products for cereals and corn and is planning to offer farmers an improved range of products in concert with offerings from other companies.

The White Pigment unit supplies DuPont titanium dioxide to Canadian customers in the coatings, plastics and paper markets. Total sales were largely unchanged in 2000.

### Outlook

In keeping with our outlook for the Canadian farm economy and general economic conditions in North America, we expect modest growth in this segment.



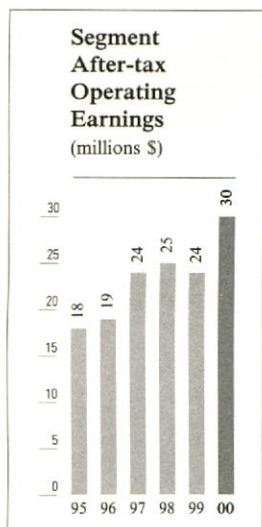
### SPECIALTY POLYMERS AND FILMS

millions \$	1995	1996	1997	1998	1999	2000
Net segment sales	238	254	296	305	330	368
EBITDA <sup>(1)</sup>	35	37	45	45	49	55
Depreciation and amortization	6	7	7	6	8	9
Earnings before income tax	29	30	38	39	41	46
Income taxes	11	11	14	15	16	16
After-tax operating earnings	18	19	24	25	24	30
Segment assets	100	100	125	150	165	229
Capital expenditures	7	6	13	5	10	11

(1) Earnings Before Interest, Taxes, Depreciation, Amortization.

This segment includes liquid packaging systems, polyethylene and nylon film, and plastic netting for food and industrial applications manufactured at our Whitby site in Ontario. In addition, modified polymers and specialty adhesives are produced at our Sarnia, Ontario, site. Our facility in Thetford Mines, Quebec, produces ZODIAQ™ Quartz Surface products used in countertop and other interior applications that are both decorative and durable. In addition to these products manufactured in Canada, we offer global DuPont's full range of specialty films, polymers and printing products.





Segment sales in 2000 of \$368 million rose 11 per cent on strong gains in Modified Polymers and Enhance Packaging Technologies Inc.

Our Modified Polymers business unit in Sarnia, Ontario, employs sophisticated reactive extrusion technology to produce specialty polymers used as adhesives, compatibilizers and tougheners in packaging and industrial applications. The unit's total sales in 2000 reached \$125 million, a jump of \$44 million or 55 per cent over its 1999 results. This dramatic growth stemmed from increased volume of VAMAC®, an ethylene acrylic elastomeric polymer used to produce belts and hoses in critical automotive and industrial applications. In addition, there was strong growth in sales of Bynel®, DuPont's premier packaging adhesive and FUSABOND® polymer modifiers. Demand is forecast to be strong into 2001.

Enhance Packaging Technologies Inc., (Enhance) located in Whitby, Ontario was reorganized as a wholly owned subsidiary of DuPont Canada on January 1, 2000. Enhance manufactures Sclairfilm® polyethylene films, DARTEK® nylon films, VEXAR® netting, and ENHANCE® pouch packaging systems for food and industrial packaging customers in Canada and nearly 20 countries worldwide. Shipments were strong across all product lines. Increased raw material and energy costs were effectively offset through price increases. Given its food industry focus, Enhance is not expecting the current general economic slowdown to have a significant impact on its business. Enhance is focusing its growth efforts in the U.S. school milk market. The company experienced double-digit growth in 2000 in part due to the successful conversion from milk cartons to its MINI-SIP™ pouches by the Los Angeles Unified School District, the largest school board in the U.S. In addition, Enhance is expecting significant growth to continue in Latin America thanks to its proprietary aseptic technology which provides unrefrigerated, shelf-stable packages to this market. Enhance is actively pursuing joint ventures and licenses as means to rapidly grow its global presence.

During 2000, ZODIAQ™ quartz surface products were launched in Canada and the United States. In addition, branding, colour development and advertising are generating significant interest in the new products. We expect an increase in sales in 2001 as awareness of the outstanding features of ZODIAQ™ builds amongst architects and designers. At the same time, there will continue to be developmental costs associated with establishing this new product offering.

We market global DuPont's Packaging and Industrial Polymers (P&IP) offerings in Canada, including SURLYN® ionomer resin, SURLYN REFLECTIONS™ super gloss moulding alloys, and ELVAX® ethylene-vinyl acetate copolymer resin. Canadian markets weakened in 2000 and we delivered \$35 million in sales, a 4 per cent drop below our 1999 results.

Our iTechnologies business unit supplies the Canadian printing industry with an integrated offering of CYREL® flexographic printing plates, equipment and associated colour proofing materials. Sales of \$18 million in 2000 grew by 28 per cent due to increased volumes and equipment sales.

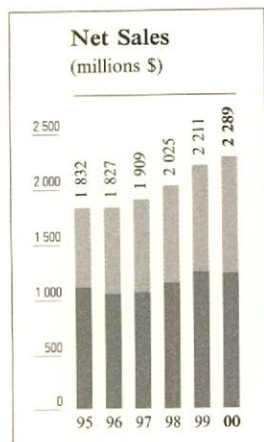
We offer DuPont BUTACITE® polyvinyl butyral to Canadian manufacturers of automotive and architectural glass. Sales fell 36 per cent to \$34 million in 2000, reflecting the loss of a major customer late in 1999.

#### Outlook

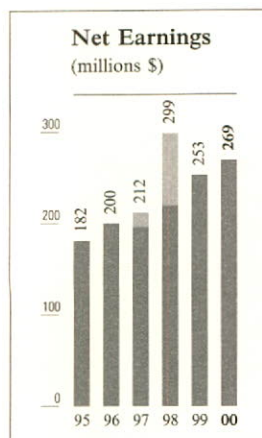
We anticipate that this segment should deliver good overall growth in 2001.



MANAGEMENT'S DISCUSSION AND ANALYSIS OF THE  
**CONSOLIDATED STATEMENTS OF EARNINGS AND RETAINED EARNINGS**



■ Domestic Sales	1,112	1,040	1,062	1,143	1,241	1,219
■ Export Sales	720	787	847	882	970	1,070



■ Continuing Operations	182	200	196	220	253	269
■ Discontinued Operations	-	-	16	79	-	-

Sales and other income: 2000 net sales of \$2 289 million rose by 4 per cent or \$78 million, compared to \$2 211 million in 1999, again setting a new sales record for continuing operations. The year-over-year sales growth came from export markets, which were up 10 per cent over 1999 levels. Domestic sales of \$1 219 million were down 2 per cent versus 1999. Export sales rose to a new record level of \$1 070 million versus our previous record of \$970 million in 1999. Approximately 89 per cent of 2000 export sales were to DuPont global affiliates.

The Nylon Enterprise segment sales of \$807 million increased by 3 per cent. Flooring Systems' products sales remained above 1999 levels for the entire year, although softness in key markets slowed sales growth in the second half. Nylon Intermediates operated near capacity for most of the year recording 9 per cent sales growth over 1999. Ongoing price pressures were offset by growing sales volumes to finish 9 per cent above 1999. Stronger sales of Nylon Industrial Specialties revenue increased by 3 per cent while apparel decreased by 7 per cent versus 1999. The Performance Coatings and Polymers segment sales rose by 1 per cent to \$551 million. Engineering Polymers sales of \$265 million for the year were 1 per cent over 1999. Performance Coatings revenue gained 5 per cent while Engineering Polymers rose 1 per cent above 1999. The Specialty Fibres segment sales increased by 7 per cent to \$222 million. The LYCRA® business unit recorded a 10 per cent gain over 1999 due to higher uptime and yields. Gains in the Advanced Fibre Systems business unit overcame lower DACRON® polyester sales. The Specialty Materials segment sales decreased by 1 per cent to \$356 million. Sales gains in Fluoroproducts of 11 per cent were offset by an 8 per cent decline in Agricultural Products due to a weak Canadian farm economy. The Specialty Polymers and Films segment sales increased by 11 per cent to \$368 million. Strong demand for products produced by the Modified Polymers business unit led to a 55 per cent growth over 1999. Enhance Packaging Technologies increased 7 per cent, reflecting strength across all product lines. Sales of BUTACITE® declined 36 per cent, reflecting the loss of a major customer. Granirex experienced marginal sales increases as the business unit shifted its focus to ZODIAQ™ products. Interest and other income of \$45.2 million increased compared to 1999, due to higher short term interest rates and a larger investment portfolio.

Expenses: The impact of higher energy and other input costs drove cost of goods sold and other operating charges higher in 2000. Higher prices in most business units mitigated the impact on gross margins which declined by 1 per cent to 26 per cent. Continued focus on fixed cost management led to selling, general and administrative expenses being held to 1999 levels. Depreciation and amortization charges rose by \$6.0 million from 1999, due to additional charges for new capital assets. We invested \$12.8 million in research and development expenses (net of affiliate reimbursements and other credits), up by \$1.1 million over 1999 (see Note 2).

Net Earnings of \$269.5 million (\$2.90 per share) reflected an increase of 7 per cent over 1999 earnings, marking the seventh consecutive year of record earnings from continuing operations.

Outlook: We have entered 2001 with signs of weakening North American economic conditions. Economic forecasters are expecting many of our key markets (such as automotive and new home construction) to remain soft well into 2001. Despite efforts by the U.S. Federal Reserve Board to engineer a "soft-landing" of the economy, we are cautious in our outlook.

On balance, we are confident that the steps we have taken in 2000 to enhance our capacity and competitive position in several key business lines and our overall strong focus on cost management leave us in a strong position to face the upcoming business environment challenges.



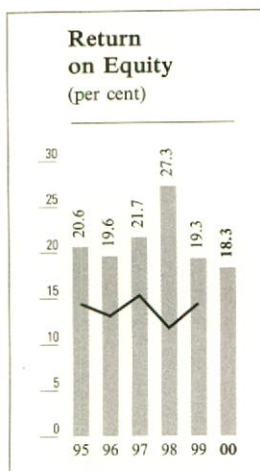
## CONSOLIDATED STATEMENTS OF EARNINGS AND RETAINED EARNINGS

Years Ended December 31 (in thousands except per share)	2000	1999
Net sales	\$ 2 288 913	\$ 2 211 441
Interest and other income	45 277	33 267
	2 334 190	2 244 708
Cost of goods sold and other operating charges	1 700 450	1 619 777
Selling, general and administrative expenses	149 089	149 696
Depreciation and amortization	72 070	66 022
Research and development expenses (Note 2)	12 818	11 696
	1 934 427	1 847 191
Earnings before income taxes and minority interest	399 763	397 517
Income taxes (Note 3)		
Current	127 273	133 096
Future	2 962	11 676
	130 235	144 772
Net earnings before minority interest	269 528	252 745
Minority interest	(73)	-
Net earnings	\$ 269 455	\$ 252 745
Basic earnings per share	\$ 2.90	\$ 2.72
Dividends declared per share	\$ 0.84	\$ 0.70
Retained earnings at beginning of year	\$ 1 268 998	\$ 1 098 985
Add: Net earnings	269 455	252 745
Adoption of new accounting standard (Note 3)	11 568	-
Less: Dividends declared	77 896	65 131
Excess of consideration paid over stated capital of common shares (Note 10)	32 539	17 601
Retained earnings at end of year	\$ 1 439 586	\$ 1 268 998

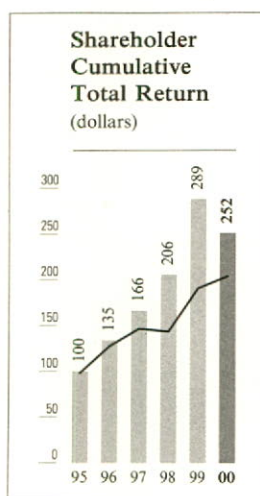
The accompanying Notes form an integral part of these consolidated financial statements.



MANAGEMENT'S DISCUSSION AND ANALYSIS OF THE  
CONSOLIDATED BALANCE SHEETS



■ DuPont Canada  
20.6 19.6 21.7 27.3 19.3 18.3  
— Top 50 Industrials  
14.4 13.2 15.3 11.8 14.6 NA



■ DuPont Canada  
100 135 166 206 289 252  
— TSE 300  
Total Return Index  
100 128 148 145 191 205

Assumes an investment of \$100 on  
December 31, 1995, and reinvestment  
of dividends.

**Overview:** We completed 2000 with an exceptionally strong balance sheet as the ratio of current assets to current liabilities climbed to 3.5:1, compared to 3.1:1 at the end of 1999.

Cash and cash equivalents increased by \$16.4 million during 2000. Our year-end investment portfolio of \$710.8 million was comprised of cash and cash equivalents. Our total receivables of \$402.6 million (see Note 4) increased by \$64.9 million during 2000, which included an increase of \$46.8 million in affiliate receivables and an increase in trade and other receivables of \$18.1 million. Total customer collections, as measured by days sales outstanding, increased marginally to 57 versus 55 days at the end of 1999. During 2000, customer business failures resulted in bad debts totaling \$0.4 million (net of recoveries of \$0.1 million), compared to \$1.1 million (net of recoveries of \$0.4 million) in 1999. Total inventories remained almost constant at \$228.3 million. We ended the year with a 61 day supply of inventory, compared to a 68 day supply at the end of 1999.

Property, plant and equipment increased by \$73.7 million during the year (see Note 5). This increase resulted from capital expenditures of \$136.5 million, reduced by depreciation charges of \$71.1 million. Other assets increased by \$7.2 million to \$40.6 million, primarily related to an increase in deferred pension.

Accounts payable decreased by \$29.3 million (see Note 4), essentially due to lower year-end trade payables. Income taxes payable increased by \$0.9 million. Dividends payable rose by \$3.6 million due to the increase in the quarterly dividend rate from 18 to 22 cents in the second quarter of 2000. Other long-term obligations increased by \$4.2 million, consisting of a \$2.9 million increase in post retirement benefits other than pension and \$1.3 million in long-term employee share obligations.

Minority Interest increased to \$2.0 million reflecting the acquisition of Brookdale International Systems Inc. (see Note 8).

Capital stock increased by \$8.1 million. During 2000, we issued 87,600 shares of common stock under the Employee Stock Option Plan at an average option exercise price of \$14.14 per share and a further 151,191 common shares under the Performance Sharing Program at an average price of \$51.35 per share for combined proceeds of \$9.0 million (see Note 10). To offset the current and anticipated dilution from these employee share related programs, we purchased 693,500 common shares on the open market at an average per share cost of \$48.27, for a total cost of \$33.5 million under the provisions of a normal course issuer bid. As at December 31, 2000, our cumulative purchases of common shares had fully offset the dilution impact of the 1,638,450 unexercised common share options outstanding as of that date, with an additional 454,796 in anticipation of share related employee plan requirements to be determined in the first quarter of 2001.

Retained earnings increased by \$170.6 million. Net earnings from operations of \$269.5 million and accounting changes of \$11.6 million (see Note 3) were offset by dividends of \$77.9 million and share purchase related charges of \$32.5 million. Return on average common shareholders' equity was 18.3 per cent for 2000, down from 19.3 per cent in the prior year. Over the five-year period ending 2000, we have achieved an average return of 21.2 per cent.

In 2000, the company adopted the liability method of accounting for income taxes as outlined in the provisions of the CICA Handbook Sections 3465 "Income Taxes". These provisions were applied retroactively without restatement of prior period financial statements, resulting in an increase of \$11.6 million to retained earnings and a decrease to future income taxes. The company also adopted the recommendations of CICA Handbook Section 3461 "Employee Future Benefits". The provisions will be applied prospectively.



## CONSOLIDATED BALANCE SHEETS

Assets Years Ended December 31 (in thousands)	2000	1999
<b>Current Assets</b>		
Cash and cash equivalents (Note 4)	\$ 710 833	\$ 694 415
Accounts receivable (Note 4)	402 552	337 649
Income taxes recoverable	—	5 833
Inventories:		
Finished goods and work in process	183 034	193 030
Raw materials and supplies	45 248	35 624
Prepaid expenses	5 770	10 412
	<u>1 347 437</u>	<u>1 276 963</u>
Property, Plant and Equipment (Note 5)	714 428	640 700
Future Income Taxes (Note 3)	3 443	—
Other Assets (Note 6)	40 595	33 359
	<u>\$ 2 105 903</u>	<u>\$ 1 951 022</u>
<b>Liabilities and Shareholders' Equity</b>		
<b>Current Liabilities</b>		
Accounts payable and accrued liabilities (Note 4)	\$ 363 590	\$ 392 918
Income taxes	871	—
Dividends	20 359	16 739
	<u>384 820</u>	<u>409 657</u>
<b>Long-Term Obligations</b>		
Post-retirement benefits other than pension (Note 9)	66 540	63 660
Other	15 179	13 879
	<u>81 719</u>	<u>77 539</u>
Future Income Taxes (Note 3)	70 120	75 285
Minority Interest (Note 8)	2 045	—
<b>Shareholders' Equity</b>		
Capital stock (Note 10)	127 613	119 543
Retained earnings	1 439 586	1 268 998
	<u>1 567 199</u>	<u>1 388 541</u>
	<u>\$ 2 105 903</u>	<u>\$ 1 951 022</u>

The accompanying Notes form an integral part of these consolidated financial statements.

Approved by the Board:



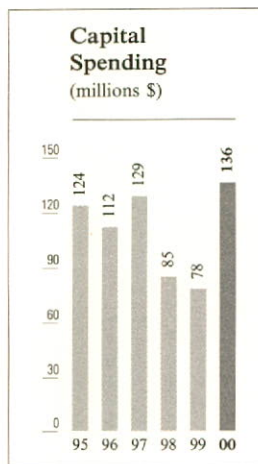
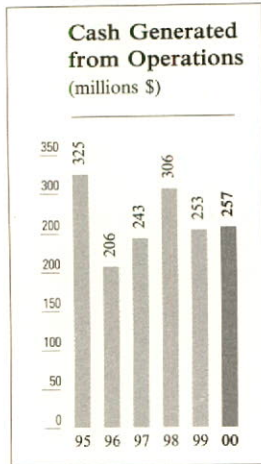
**Wendy K. Dobson**  
Chair, Audit Committee



**Dave W. Colcleugh**  
Chairman, President and Chief Executive Officer



MANAGEMENT'S DISCUSSION AND ANALYSIS OF THE  
**CONSOLIDATED STATEMENTS OF CASH FLOWS**



**Overview:** Our net cash and cash equivalents increased by \$16.4 million to a total of \$710.8 million at the end of 2000.

Cash flow from operating activities of \$257.1 million was an increase of \$4.5 million from the \$252.6 million generated in 1999. Total non-cash charges in the earnings statement amounted to \$75.1 million; comprised of depreciation of \$71.1 million, goodwill and patent amortization of \$1.0 million and an increase in future income taxes of \$3.0 million. Investment in working capital increased by \$80.1 million (see Note 7) due mainly to an increase in accounts receivable of \$64.5 million and a decrease in accounts payable of \$31.1 million, offset by decreases in other current assets of \$15.5 million.

During 2000, we invested \$136.5 million in property, plant and equipment and authorized new capital projects totaling \$102.2 million, 4 per cent less than the \$107.0 million authorized in 1999. At year-end, we carried forward \$32.3 million of unexpended project activity to 2001 for completion. Capacity expansions and productivity improvements completed in 2000 include: a new Maitland facility to produce ZYTEL® High Temperature Nylon to meet the growing demands in automotive, electrical, telecommunications and other industrial markets; an upgrade to the Maitland LYCRA® facility which increased capacity by 20 per cent; a nylon recycling pilot facility at Maitland, where new technology is being tested for viability and quality in transforming nylon back to its original constituents; and our third major BCF carpet yarn expansion at Kingston in the last five years, increasing our Flooring Products capacity by 30 per cent.

Other investments included a purchase by Enhance Packaging Technologies Inc. of Pouch Systems of America and a majority purchase of the shares of Brookdale International Systems Inc. (see Note 8). Reductions in long-term receivables and employee loans increased cash flow by \$3.8 million.

During 2000, we issued 238,791 shares of common stock under employee compensation programs for combined proceeds of \$9.0 million and purchased 693,500 common shares on the open market for a total cost of \$33.5 million.

We declared regular quarterly dividends totaling \$77.9 million in 2000, an increase of 20 per cent over the prior year. We increased the regular quarterly dividend rate to 22 cents per share in the second quarter (from 18 cents per share previously), raising our annual dividend payout per share to 84 cents for the full year, up from 70 cents in 1999. The Board of Directors reviews the company's regular dividend on a quarterly basis against a goal of achieving sustainable payouts within the range of 15 to 25 per cent of cash flow from operations, excluding the impact of working capital fluctuations, discontinued operations and non-recurring items. Using this basis, the dividend payout of \$0.84 per share in 2000 equaled 23 per cent of cash flow from operations of \$3.63 per share. There have been five regular dividend increases since 1994 in support of this goal.

**Available funding:** We maintain operating lines of credit of \$60 million and an authorized commercial paper program of \$250 million. During 2000, the Dominion Bond Rating Service (DBRS) confirmed the Company's AA (low) bond rating and the R-1 (middle) commercial paper rating. Similarly, the Canadian Bond Rating Service (CBRS) reaffirmed the Company's AA+ bond rating and the A-1+ commercial paper rating. The company does not anticipate any need for debt funding in 2001.



## CONSOLIDATED STATEMENTS OF CASH FLOWS

Cash Flows From (Used in) Years Ended December 31 (in thousands)	2000	1999
<b>Operating Activities</b>		
Net earnings	\$ 269 455	\$ 252 745
Non-cash items in earnings statement:		
Depreciation and amortization	72 070	66 022
Future income taxes	2 962	11 676
Minority interest	73	-
Net change in working capital excluding cash and cash equivalents (Note 7)	(80 065)	(70 620)
Other	(7 397)	(7 225)
	<b>257 098</b>	<b>252 598</b>
<b>Investing Activities</b>		
Property, plant and equipment, net	(136 455)	(78 382)
Acquisition of companies (Note 8)	156	-
Other	3 754	(5 348)
	<b>(132 545)</b>	<b>(83 730)</b>
<b>Financing Activities</b>		
Issue of common shares	9 003	9 326
Purchase of common shares	(33 473)	(18 067)
Dividends to shareholders	(77 896)	(65 131)
Reduction in long-term debt	(5 769)	-
	<b>(108 135)</b>	<b>(73 872)</b>
Change in cash and cash equivalents from continuing operations	16 418	94 996
Change in cash and cash equivalents from discontinued operations	-	(54 903)
Cash and cash equivalents at beginning of year	694 415	654 322
Cash and Cash Equivalents at End of Year	<b>\$ 710 833</b>	<b>\$ 694 415</b>

The accompanying Notes form an integral part of these consolidated financial statements.



## RISKS AND UNCERTAINTIES

Our practice is to net U.S. dollar revenues and liabilities to determine our U.S. dollar exposure at any point in time. Over time, the imported and exported product levels denominated in U.S. dollars have created a natural hedge position. The company enters into forward contracts to manage its residual net exposure to changes in exchange rates. At December 31, 2000, there were contracts outstanding to sell U.S. \$20 million; sell EURO 200 million and buy French Francs 30 million. The net unrealized unhedged gain or loss on these contracts was not significant at year-end.

DuPont Canada's environmental activities include ongoing risk assessment programs and compliance with the Responsible Care® program sponsored by the Canadian Chemical Producers' Association. The expenses related to environmental initiatives are reflected in business financial results. On the basis of our extensive audit program, management is not aware of any significant potential liabilities; therefore no costs have been accrued for future environmental remediation activities.

Our Year 2000 program fully achieved its goal of maintaining business continuity as we moved into the Year 2000, with no safety or environmental incidents. No significant events have occurred to date in any area of the company, including those impacted by our customers or suppliers.



## RESPONSIBILITIES FOR FINANCIAL REPORTING

The consolidated financial statements of DuPont Canada Inc. and its subsidiaries and all information in the annual report are the responsibility of management. Financial information contained elsewhere in the annual report is consistent with that shown in the financial statements.

The financial statements have been prepared by management in accordance with Canadian generally accepted accounting principles and necessarily include some amounts that are based on management's best estimates and judgements.

Management maintains a system of internal control designed to provide reasonable assurance as to the reliability of the financial records and the safeguarding of assets. Employees are required to maintain the highest standards of personal and business integrity in their conduct of company affairs. An internal audit unit reviews and evaluates the accounting records and the related system of internal control on an ongoing basis, and reports its findings and recommendations to management and to the Audit Committee.

The Board has established an Audit Committee and appoints a majority of its members from outside directors. This committee reviews the consolidated financial statements with management and the external auditors prior to submission to the Board for approval, as well as the recommendations of the external and internal auditors for improvements in internal controls and the action of management to implement such recommendations.

PricewaterhouseCoopers LLP, Chartered Accountants, are responsible for performing an independent audit of the consolidated financial statements in accordance with Canadian generally accepted auditing standards and for expressing an opinion on the statements. Their report follows.

February 16, 2001



Dave W. Colcleugh  
Chairman, President and  
Chief Executive Officer



Antonio Pompeo  
Vice-President and  
Chief Financial Officer

## AUDITORS' REPORT

To the Shareholders, DuPont Canada Inc.

We have audited the consolidated balance sheets of DuPont Canada Inc. as at December 31, 2000 and 1999 and the consolidated statements of earnings and retained earnings and cash flows for the years then ended. These financial statements are the responsibility of the company's management. Our responsibility is to express an opinion on these financial statements based on our audit.

We conducted our audits in accordance with Canadian generally accepted auditing standards. Those standards require that we plan and perform an audit to obtain reasonable assurance whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation.

In our opinion, these consolidated financial statements present fairly, in all material respects, the financial position of the company as at December 31, 2000 and 1999 and the results of its operations and its cash flows for the years then ended in accordance with Canadian generally accepted accounting principles.



Chartered Accountants  
Mississauga, Ontario  
February 16, 2001



## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

December 31, 2000 and 1999 (in thousands unless otherwise indicated)

### NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

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#### Basis of Consolidation

DuPont Canada Inc. is incorporated under the Canada Business Corporations Act. These consolidated financial statements are prepared in accordance with accounting principles generally accepted in Canada and include the accounts of DuPont Canada Inc. and its subsidiaries (the company). All dollar figures are reported in Canadian dollars.

#### Cash Equivalents

Cash equivalents include investments with maturities of 180 days or less from the time of purchase and short-term loans to its major shareholder, E.I. du Pont de Nemours and Company and affiliates that are receivable on demand.

#### Inventories

Inventories are carried at the lower of average cost and net realizable value. The cost of finished goods inventories is based on material, direct labour and other costs relating to product conversion.

#### Property, Plant and Equipment

Property, plant and equipment are carried at cost. Preproduction expenses related to manufacturing and interest on borrowings incurred in connection with new facilities are charged to expense as incurred.

Depreciation is provided based on the estimated useful life of assets. The straight-line method is used. Buildings are depreciated over 25 years while equipment is depreciated over 15 years. Depreciation is not charged on new assets until they become operative.

#### Goodwill

Goodwill represents the excess purchase price paid, on the acquisition of a business, over the value assigned to identifiable net assets acquired and is being amortized on a straight-line basis over 15 years.

The company evaluates the carrying value of goodwill through ongoing review of expected undiscounted cash flows, to determine whether there has been a decline in value. A permanent impairment in the value of goodwill is written off against earnings in the year it is recognized.

#### Foreign Currency Translation

Assets and liabilities denominated in foreign currencies are all monetary and are translated to Canadian dollars at exchange rates in effect at the balance sheet date or the rates established by forward exchange contracts. Revenues and expenses in foreign currencies are translated to Canadian dollars at rates which approximate the exchange rates at the dates of the transactions. Exchange gains and losses arising on these transactions are included in net earnings for the year.

#### Research and Development

Research costs are expensed in the period in which they are incurred. Development costs are also expensed unless they are significant and meet generally accepted criteria for deferral. Costs are reduced by government grants, investment tax credits where applicable, and reimbursements from affiliates.

#### Use of Estimates

The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and use assumptions that affect certain reported amounts. Actual amounts could differ from those estimates.

#### Financial Instruments

The carrying value of cash and cash equivalents, accounts receivable, accounts payable and accrued liabilities, income taxes and dividends approximates fair value due to the relatively short-term maturities of these instruments.

The company does not have any significant concentration of credit risk with parties other than with E.I. du Pont de Nemours and Company and affiliates.

The company enters into forward contracts to manage its exposure to changes in exchange rates related to monetary assets and liabilities and expected future transactions denominated in currencies other than the Canadian dollar. At December 31, 2000, the company had contracts outstanding to purchase FRF30 000 and sell US\$20 000 and EUR200 000. Unrealized gains and losses on contracts hedging future transactions are deferred. They are included in the measurement of the related transactions when they occur.



### Stock-based Compensation Plan

The company has a stock-based compensation plan, which is described in Note 10. No compensation expense is recognized for this plan when stock or stock options are issued to employees. Any consideration paid by employees on exercise of stock options or purchase of stock is credited to share capital.

### NOTE 2 - RESEARCH AND DEVELOPMENT EXPENSES

	2000	1999
Research and development expenses include:		
Gross expenditures on research and development	\$ 42 121	\$ 38 379
Less: Reimbursements from affiliates	23 120	20 377
Investment tax credits	6 183	6 306
	<u>\$ 12 818</u>	<u>\$ 11 696</u>

### NOTE 3 - INCOME TAXES

Effective January 1, 2000, the company implemented section 3465 of the Canadian Institute of Chartered Accountants Handbook entitled "Income Taxes." Under these recommendations, income taxes are now accounted for using the liability method whereby future income taxes arise from differences between the book value of assets and liabilities and their respective tax bases, using income tax rates expected to be in effect for the years in which the differences are expected to reverse. This change in accounting policy was applied retroactively without restatement of prior period financial statements and resulted in an \$11 568 increase in retained earnings and a reduction in future income taxes.

The company's effective income tax rate consists of:

Combined basic Canadian federal and provincial		
Income tax rate	41.8%	43.0%
Increase (decrease) in the income tax rate resulting from:		
Manufacturing and processing allowance	(7.3)	(7.2)
Federal income tax surcharge and large corporation tax	1.0	1.0
Other	(2.9)	(0.4)
Effective income tax rate	<u>32.6%</u>	<u>36.4%</u>

Future income taxes are applicable to the following temporary differences:

Post-retirement benefits	\$ 22 810
Profit sharing	5 204
Disallowed accruals	1 390
Operating losses carried forward	2 898
Depreciable capital assets	(92 848)
Pension	(5 610)
Other	(521)
	<u>\$ (66 677)</u>



## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

### NOTE 4 – TRANSACTIONS WITH AFFILIATES

2000

1999

In the normal course of business, the company had transactions with E.I. du Pont de Nemours and Company and its affiliates as summarized below. Trade terms with affiliates are generally ninety days.

Sales	\$ 954 653	\$ 867 813
Purchases – for consumption and resale	1 256 450	1 031 833
Interest income	3 983	22 208
Demand notes, included in cash equivalents	253 440	–
Accounts receivable	233 831	187 015
Accounts payable and accrued liabilities	220 388	267 442
Dividends	59 525	49 605
Reimbursement of R&D expenditures	23 120	20 377

### NOTE 5 – PROPERTY, PLANT AND EQUIPMENT

2000

1999

Property, plant and equipment include the following:

Equipment	\$ 1 174 209	\$ 1 109 099
Buildings	256 879	246 911
Construction in progress	39 187	36 767
Land	8 301	8 435
	1 478 576	1 401 212
Less: Accumulated depreciation		
– equipment	611 987	607 008
– buildings	152 161	153 504
	764 148	760 512
	\$ 714 428	\$ 640 700

At December 31, 2000 \$32 348 (1999 – \$59 601) remained unexpended on authorized capital appropriations.

### NOTE 6 – OTHER ASSETS

2000

1999

Other assets include:

Goodwill, net of accumulated amortization	\$ 14 897	\$ 12 749
Long-term loans and receivables	6 976	9 443
Deferred pension	16 366	4 789
Other	2 356	6 378
	\$ 40 595	\$ 33 359



NOTE 7 - FINANCIAL INFORMATION INCLUDED IN THE  
CONSOLIDATED STATEMENTS OF CASH FLOWS

	2000	1999
Net change in working capital excluding cash and cash equivalents		
Accounts receivable	\$ (64 483)	\$ 9 253
Income taxes recoverable	5 833	(5 833)
Inventories	514	(72 452)
Prepaid expenses	4 642	(1 974)
Accounts payable and accrued liabilities	(31 075)	3 808
Income taxes	882	(5 291)
Dividends	3 620	1 862
Other	2	7
	<u>\$ (80 065)</u>	<u>\$ (70 620)</u>
Income taxes paid for continuing operations	<u>\$ 120 571</u>	<u>\$ 144 220</u>

NOTE 8 - ACQUISITION OF COMPANIES

Effective March 2000, the company purchased the outstanding common shares of Pouch Systems of America, a business involved in the leasing of liquid packaging equipment, for total cash consideration of \$50. The acquisition has been accounted for by the purchase method and the results of operations have been included in the consolidated statement of earnings commencing in March. This business will be operated as a subsidiary of Enhance Packaging Technologies Inc. Details of this transaction are as follows:

Cash	\$ 398
Current assets	22
Property, plant and equipment	8 133
Long-term debt assumed	(5 837)
Loan from DuPont Canada	(2 606)
Other liabilities	(60)
Net assets acquired	<u>50</u>
Purchase price	<u>50</u>
Net cash received	<u>\$ 348</u>

Effective August 2000, the company purchased 51% of the outstanding common shares of Brookdale International Systems Inc., a Vancouver based safety products company, for total cash consideration of \$5 180. The acquisition has been accounted for by the purchase method and the results of operations have been included in the consolidated statement of earnings commencing in August. This business has been included in the Specialty Materials segment. Details of this transaction are as follows:

Cash	\$ 4 988
Current assets	550
Property, plant and equipment	226
Patents	126
Other liabilities	(1 866)
Net assets	<u>4 024</u>
Minority Interest	<u>1 972</u>
Net assets acquired	<u>2 052</u>
Purchase price	<u>5 180</u>
Goodwill	<u>\$ 3 128</u>
Net cash outflow	<u>\$ 192</u>



## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

### NOTE 9 - PENSIONS AND OTHER POST-RETIREMENT BENEFITS

Effective January 1, 2000, the company implemented on a prospective basis, section 3461 of the Canadian Institute of Chartered Accountants Handbook entitled "Employee Future Benefits." Revisions to pension accounting include a change in the discount rate from management's best estimate of the long-term expected return on plan assets to the current yield on high quality long-term debt instruments; and a change in the asset value for the funded assets from a market related value to market value. Based on the discount rate at January 1, 2000 and other actuarial assumptions, a net pensions and other post-retirement benefits transitional credit of \$63 419 is being amortized over 15 years.

#### Pensions

The company has a defined benefit pension plan covering substantially all employees. While employees are not required to contribute to the plan, optional contributions are permitted for the purchase of certain ancillary benefits.

The cost of pension benefits related to employees' current service is determined and charged to earnings annually. This expense is computed on an actuarial basis using the projected benefit method and management's best estimates for expected plan investment performance, salary escalation and other factors. Past service costs from plan amendments are amortized on a straight-line basis over the average remaining service period of employees active at the date of the amendment. The excess of the net actuarial gain (loss) over 10 per cent of the greater of the accrued benefit obligation and the fair value of plan assets is amortized over the average remaining service period of the active employees.

The company contributes to the pension plan in accordance with regulatory requirements based on the latest actuarial valuations of the plan. The cumulative difference between amounts expensed and the company's funding contributions is included in the balance sheet in other assets.

#### Other Post-retirement Benefits

The company provides post-retirement benefits including medical and life insurance benefits for pensioners and survivors. These benefits are accounted for on an accrual basis. The expected costs of the employees' post-retirement benefits are expensed during the years that the employees render services and an accumulated post-retirement benefit obligation is recognized. The obligation is determined by application of the terms of the plans together with relevant actuarial assumptions.

Summarized information on the company's post-retirement plans is as follows:

	Pension Benefits		Other Benefits	
	2000	1999	2000	1999
<b>Accrued Benefit Obligations:</b>				
Balance, beginning of year	\$ 721 926	\$ 575 539	\$ 86 717	\$ 59 225
Current service cost	16 507	11 926	941	972
Interest cost	49 880	49 270	5 960	5 231
Benefits paid	(48 152)	(46 701)	(5 558)	(4 909)
Actuarial losses/(gains)	8 042	26 642	(6 016)	4 887
Amendment	-	-	-	8 000
Balance, end of year	\$ 748 203	\$ 616 676	\$ 82 044	\$ 73 406
<b>Plan Assets:</b>				
Fair value, beginning of year	\$ 813 190	\$ 614 030	\$ -	\$ -
Actual return on plan assets	41 331	98 777	-	-
Employer contributions	6 571	14 351	-	-
Employee contributions	1 119	952	-	-
Benefits paid	(48 152)	(46 701)	-	-
Fair value, end of year	\$ 814 059	\$ 681 409	\$ -	\$ -
Status, end of year	\$ 65 856	\$ 64 733	\$ (82 044)	\$ (62 197)
Unamortized net transition obligation/(asset)	(80 710)	-	21 519	-
Unamortized prior service costs	-	6 954	-	(6 371)
Unamortized net actuarial gain/(loss)	31 220	(66 898)	(6 015)	4 908
Accrued benefit asset/(liability)	\$ 16 366	\$ 4 789	\$ (66 540)	\$ (63 660)



The significant assumptions adopted in measuring the company's accrued benefit obligations, as of December 31, are as follows:

	Pension Benefits		Other Benefits	
	2000	1999	2000	1999
Discount rate	7.00%	8.75%	7.00%	8.75%
Expected long-term rate of return on plan assets	8.15%	8.75%	NA	NA
Rate of compensation increase	4.25%	4.50%	4.25%	4.50%

The company's net benefit plan (income)/expense is comprised as follows:

	Pension Benefits		Other Benefits	
	2000	1999	2000	1999
Current service cost	\$ 16 507	\$ 11 926	\$ 941	\$ 972
Interest cost	49 880	49 270	5 960	5 231
Expected return on plan assets	(64 509)	(52 290)	-	-
Amortization of transitional obligation	(5 765)	-	1 537	-
Employee contributions	(1 119)	(952)	-	-
Other	-	(4 173)	-	168
Net benefit plan (income)/expense	\$ (5 006)	\$ 3 781	\$ 8 438	\$ 6 371

#### NOTE 10 - CAPITAL STOCK

	2000		1999	
	Number of Shares	Stated Capital	Number of Shares	Stated Capital
Unlimited authorized Class A common Shares without nominal or par value				
January 1	92 997 039	\$ 119 543	92 978 824	\$ 110 683
Issued during the year for cash:				
on exercise of options	87 600	1 239	238 250	2 565
in respect of Performance Sharing	151 191	7 764	149 565	6 761
Shares purchased for cash and cancelled	(693 500)	(933)	(369 600)	(466)
December 31	92 542 330	\$ 127 613	92 997 039	\$ 119 543

The company has an Employee Stock Option Plan that was introduced in 1984. It is administered by the Human Resources and Corporate Governance Committee of the Board. A maximum of 11 698 027 shares have been authorized for this plan.

There are currently three ways to participate in the Stock Option Plan:

1. Senior employees qualify for grants based on a percentage of salary which vary from 15 per cent to 375 per cent depending upon the position of the employee and the Corporation's financial performance during the year. The actual number of options granted in a year is determined by multiplying the salary by the grant percentage factor and dividing by the market price of common shares. Options are generally not transferable and expire no later than 10 years from the date granted.  
Option grants are considered annually. The Committee takes into account previous grants, position level, individual contributions and future managerial or professional potential when determining awards.
2. Each outside director of the Board may elect in advance to receive all or a part of the director's fee in the form of stock options. This option was first made available in 1998.
3. Incentive awards, for participants in the company's variable compensation program, are in the form of stock options or, if so elected in advance, cash. This three-year program was first made available in 1999. In its initial year, employees awarded stock options also qualified for a 10-year term loan in the amount of their variable compensation target, with principal and interest repayments starting in year three. The interest rate utilized is the prescribed rate as established quarterly by Canada Customs and Revenue Agency. At December 31, 2000, the associated loan receivable, including accrued interest, was \$1 910 (1999 - \$1 806).



## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

The following table summarized the options outstanding at December 31, 2000:

	Shares	Weighted-Average Exercise Price
Outstanding, beginning of year	1 500 600	\$ 27.99
Granted	225 450	51.18
Exercised	87 600	14.14
Outstanding, end of year	1 638 450	\$ 31.92
Options exercisable at year-end	1 508 100	\$ 30.26

Range of Exercise Prices	Options Outstanding			Options Exercisable	
	Outstanding Shares	Weighted-Average Remaining Years Contractual Life	Weighted-Average Exercise Price	Exercisable Shares	Weighted-Average Exercise Price
\$8.05-\$9.79	29 750	0.2	\$ 8.05	29 750	\$ 8.05
\$13.47-\$18.78	516 500	2.9	16.77	516 500	16.77
\$26.08-\$38.41	550 450	5.9	31.98	550 450	31.98
\$40.75-\$49.00	323 700	8.0	45.12	320 350	45.13
\$51.25-\$57.50	218 050	9.0	51.32	91 050	51.25
	1 638 450	5.7	\$ 31.92	1 508 100	\$ 30.26

The company's Performance Sharing program is an incentive plan under which participants share in both the risks and rewards of the company's financial performance. Payments under the program may be taken in company shares at the participant's option. Participants receive their dividends in shares. The costs associated with this program are expensed annually.

The company regularly purchases shares on the open market pursuant to a normal course issuer bid to offset shares that may be issued under the Employee Stock Option Plan and Performance Sharing program.

### NOTE 11 - COMMITMENTS AND CONTINGENT LIABILITIES

The company's future minimum lease payments under operating leases are as follows:

Years ending December 31	
2001	\$ 6 960
2002	5 140
2003	2 518
2004	1 056
2005	458
	<u>\$ 16 132</u>

The company has no capital leases.

The company is subject to various lawsuits and claims arising out of the normal course of business. In the opinion of company counsel, any liabilities resulting from such lawsuits and claims would not materially affect the financial position or results of operations of the company.

**NOTE 12 – INDUSTRY SEGMENT INFORMATION**

The company's strategic business units are organized by product line. These product lines have been aggregated into five principal segments. Major products by segment include: Nylon Enterprise (flooring systems, textiles, industrial fibres and nylon intermediates); Performance Coatings and Polymers (automotive finishes, engineering polymers and elastomers); Specialty Fibres (LYCRA® elastane yarn, DACRON®, nonwovens and aramids); Specialty Materials (crop protection products, white pigment and mineral products, specialty chemicals, safety products and fluorochemicals) and Specialty Polymers and Films (modified polymers, photopolymers, BUTACITE®, ZODIAQ™ Quartz Surfaces and packaging films and systems). A significant portion of the company's sales are to its major shareholder, E.I. du Pont de Nemours and Company. Approximately 47% (1999 – 44%) of total sales relate to exports, 78% (1999 – 85%) of which are made to customers in the United States.

The accounting policies of the segments are the same as those described in Note 1 to the consolidated financial statements. Segment sales include intra-segment sales. After-tax operating income does not include charges held at corporate, principally corporate administrative expenses, financing charges and miscellaneous amounts. Total segment assets include: current assets, property, plant and equipment, and other non-current operating assets of the segment.

	Nylon Enterprise	Performance Coatings and Polymers	Specialty Fibres	Specialty Materials	Specialty Polymers and Films	Total <sup>(1)</sup>
<b>2000</b>						
Total Segment Sales	\$ 807 330	\$ 551 279	\$ 222 481	\$ 355 705	\$ 367 522	\$ 2 304 317
Intra-Segment Sales	22	–	204	11 042	4 136	15 404
Net Sales	807 308	551 279	222 277	344 663	363 386	2 288 913
After-Tax						
Operating Income	95 619	62 871	21 433	14 636	30 156	224 715
Provisions for						
Income Taxes	56 158	36 924	12 588	8 577	15 936	130 183
Segment Assets	680 204	170 079	75 366	143 292	229 092	1 298 033
Capital Expenditures	78 916	15 373	8 139	2 733	10 819	115 980
Depreciation and Amortization	38 829	6 608	2 931	6 008	8 727	63 103
<b>1999</b>						
Total Segment Sales	\$ 784 054	\$ 545 139	\$ 207 789	\$ 360 714	\$ 329 750	\$ 2 227 446
Intra-Segment Sales	–	–	–	11 450	4 555	16 005
Net Sales	784 054	545 139	207 789	349 264	325 195	2 211 441
After-Tax						
Operating Income	111 894	60 189	17 673	13 118	24 309	227 183
Provisions for						
Income Taxes	65 716	35 348	10 380	7 704	16 381	135 529
Segment Assets	613 483	164 734	62 237	164 090	165 476	1 170 020
Capital Expenditures	42 949	6 221	1 376	2 536	10 291	63 373
Depreciation and Amortization	36 817	6 427	2 900	5 285	8 318	59 747

(1) A reconciliation of the totals reported for the operating segments to the applicable line items on the consolidated financial statements is as follows:



## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

	2000	1999
After-Tax Operating Income (ATOI) to Net Earnings		
ATOI for reportable segments	\$ 224 715	\$ 227 183
Interest and other income	25 340	18 687
Other corporate	19 400	6 875
Net earnings	\$ 269 455	\$ 252 745
Provision for Income Taxes		
Provision for reportable segments	\$ 130 183	\$ 135 529
Provision held in corporate	52	9 243
Income taxes	\$ 130 235	\$ 144 772
Segment Assets		
Assets for reportable segments	\$ 1 298 033	\$ 1 170 020
Cash and cash equivalents	710 833	694 415
Corporate assets	97 037	86 587
Total assets	\$ 2 105 903	\$ 1 951 022
Capital Expenditures		
Capital expenditures for reportable segments	\$ 115 980	\$ 63 373
Corporate expenditures	20 475	15 009
Total capital expenditures, net	\$ 136 455	\$ 78 382
Depreciation and Amortization		
Depreciation and amortization for reportable segments	\$ 63 103	\$ 59 747
Corporate	8 967	6 275
Total depreciation and amortization	\$ 72 070	\$ 66 022

## BOARD OF DIRECTORS (AS OF MARCH 1, 2001)

**Dave W. Colcleugh**  
Chairman, President and  
Chief Executive Officer  
Director since November, 1997

**Wendy K. Dobson**  
Professor and Director,  
Institute for International Business  
Rotman School of Management  
University of Toronto  
Director since November, 1989

**L. Yves Fortier, C.C., Q.C.**  
Chairman and Senior Partner  
Ogilvy Renault  
Director since February, 1992

**J. Erik Fyrwald**  
Vice-President and General  
Manager, Nutrition and Health  
E.I. du Pont de Nemours  
and Company  
Director since May, 1999

**Peter S. Janson**  
Chairman & CEO AMEC Inc.  
Director since November, 2000

**John P. Jessup**  
Vice-President, Finance  
E.I. du Pont de Nemours  
and Company  
Director since February, 2001

**Keith R. McLoughlin**  
Vice-President and  
General Manager, Nonwovens  
E.I. du Pont de Nemours  
and Company  
Director since December, 1999

**Hon. Gordon F. Osbaldeston,  
P.C., C.C.**  
Professor Emeritus  
Ivey School of Business  
University of Western Ontario  
Director since January, 1987

**Hartley T. Richardson**  
President and CEO  
James Richardson & Sons Ltd.  
Director since April, 1997

## BOARD COMMITTEES

### Audit Committee

**Wendy K. Dobson**, Chair  
**L. Yves Fortier**  
**Peter S. Janson**  
**John P. Jessup**  
**Hon. Gordon F. Osbaldeston**  
**Hartley T. Richardson**

This committee has overall responsibility for reviewing financial statements of the corporation, accounting principles used in financial reporting, the adequacy of internal controls and relations with external auditors

### Human Resources and Corporate Governance Committee

**Hon. Gordon F. Osbaldeston**, Chair  
**Wendy K. Dobson**  
**L. Yves Fortier**  
**Peter S. Janson**  
**Keith R. McLoughlin**  
**Hartley T. Richardson**

This committee reviews and approves the compensation of executives, reviews management succession planning and compensation and

benefits policy and strategy. It also assesses the performance of individual directors, proposes new nominees to the board, and develops and monitors the corporation's approach to corporate governance. The corporation's approach to corporate governance is outlined in our 2001 Management Proxy Circular. For a copy of the Proxy Circular, please contact Seymour Trachimovsky, General Counsel & Corporate Secretary (905) 821-5444.

## BUSINESS COUNCIL MEMBERS (AS OF MARCH 1, 2001)

**Dave W. Colcleugh\***  
Chairman, President and  
Chief Executive Officer

**James R. Barton\***  
Vice-President, Operations  
and Sustainable Growth

**David K. Findlay\***  
Vice-President

**Michael J. Oxley\***  
Treasurer and Director, Finance

**Antonio Pompeo\***  
Vice-President and  
Chief Financial Officer

**Seymour B. Trachimovsky\***  
General Counsel  
and Corporate Secretary

**Ronald A. Zelonka\***  
Vice-President, Technology  
and Innovation

**Karl Boelter**  
Regional Manager P&IP –  
Sarnia Site Manager

**A.F. (Sandy) Cameron**  
Business Director, Marketing

**Philip J. Duggan**  
Business Director, Global Services  
Business and Specialty Polymers

**R.F. (Rob) Eadie**  
Business Director, Chemical  
Solutions Enterprise

**John R. Elder**  
Business Director, Aramids  
and Nonwovens

**James R. Hay**  
Business Director,  
Engineering Polymers

**Art Heeny**  
Director, Human Resources

**Maryann G. Holloway**  
Chief Information Officer and  
Director, Information Technology

**Jennifer Hooper**  
Director, Safety, Health, Energy  
and Environment

**Josée M. Lachance**  
Director, Sourcing and Services

**John L. McEwan**  
Business Director, Flooring Systems

**J. Michael Parks**  
Director, Operations  
and Engineering

**Gloria L. Pennycook**  
Business Director, Fluoroproducts

**Gerald R. Peterson**  
Business Director, LYCRA®,  
Nylon Apparel and Polymers

**Ash Sahi**  
President and  
Chief Executive Officer  
Enhance Packaging  
Technologies Inc.

**William J. Smith**  
Business Director,  
Performance Coatings

**D.J. (Dan) Stone**  
Business Director,  
Nylon Industrial Specialties

**Bernie Theriault**  
Business Director, Granirex

**Sharon A. Zadorozny**  
Business Director,  
Agricultural Products

\*Corporate Officers



## SHAREHOLDER INFORMATION

### Stock Listings

Common Stock (DUP.A)

Valuation Day value \$1.6875\*

The Toronto Stock Exchange

\*Restated to reflect 2-for-1 stock splits in 1984 and 1987, and the 3-for-1 stock split in 1994.

### Auditors

PricewaterhouseCoopers LLP

Mississauga Executive Centre

Suite 1100

1 Robert Speck Parkway

Mississauga, Ontario

L4Z 3M3

### Scheduled 2001

Financial Reporting Dates

April 26, July 26, October 25

### Anticipated 2001

Dividend Payment Dates

April 30, July 31, October 31

### Shareholder Information

Seymour Trachimovsky

Corporate Secretary

Tel: (905) 821-5444

Fax: (905) 821-5651

### Investor Information

Michael Oxley

Treasurer & Director, Finance

Tel: (905) 821-5320

### Public Information

Bette Bodanis

Corporate Communications

Tel: (905) 821-5679

Fax: (905) 821-5653

### Correspondence

Investor Relations

DuPont Canada Inc.

Box 2200, Streetsville

Mississauga, Ontario

L5M 2H3

Nous serons heureux de vous envoyer, sur demande, l'édition française de ce rapport.  
Téléphone : (905) 821-5623  
Télécopie : (905) 821-5000

### Stock Transfer Agent and Registrar

Inquiries regarding change of address, registered shareholdings, share transfers, lost certificates and dividend payments should be directed, as appropriate to:

Compushare Trust Company of Canada

100 University Avenue

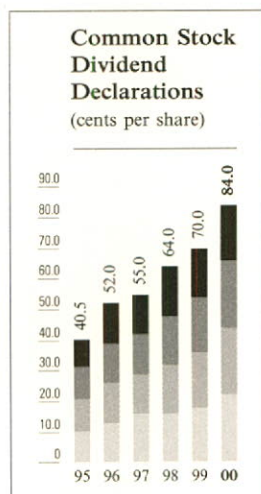
11th Floor

Toronto, Ontario, Canada M5J 2Y1

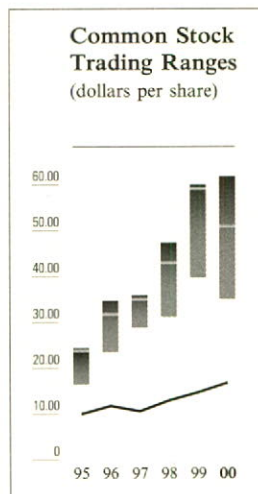
Tel: (416) 981-9633/1-800-663-9097

Fax: (416) 981-9507

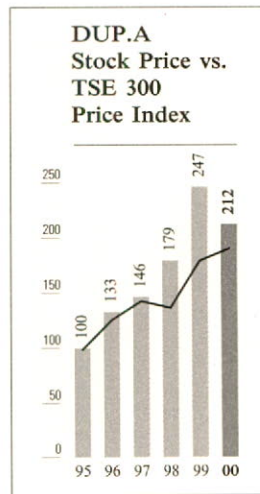
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■ 4th quarter	10.5 13.0 16.0 22.0
■ 3rd quarter	10.5 13.0 13.0 16.0 18.0 22.0
■ 2nd quarter	10.5 13.0 13.0 16.0 18.0 22.0
■ 1st quarter	9.0 13.0 13.0 16.0 18.0 18.0



■ High	24.50 34.95 36.00 47.50 60.00 62.00
■ Low	16.50 23.88 29.00 31.50 40.00 35.00
— Close	24.00 31.95 35.05 43.00 59.35 50.90
— Book value, year end	10.24 11.78 10.50 13.01 14.93 16.93



■ DUP.A	100 133 146 179 247 212
— TSE 300 Price Index	100 126 142 138 179 190

Levels set to 100 on December 31, 1995

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