# TRADERS OF GROUP LIMITED

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#### Rapport annuel

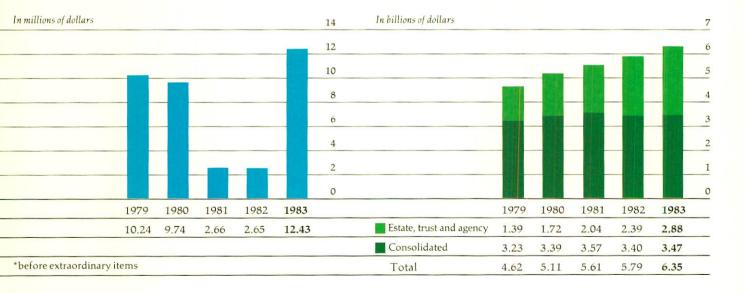
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1983		
603,710,000	\$	Consolidated gross income
12 422 000		Consolidated net income before extraordinary items
		·
9,660,000		Extraordinary items
22 092 000	\$	Consolidated net income after extraordinary items
22,052,000	Ψ	•
1.00	¢	Earnings per common share before
1.98	Þ	extraordinary items
3.88		Earnings per common share after extraordinary items
		Dividends declared per common share
16.77%		Return on average common equity
		Assets under administration
472,195,000	\$3	Consolidated
881,340,000	2,	Estate, trust and agency
353,535,000	6	Total assets under administration
157,476,000		Consolidated shareholders' equity
		Weighted average number of common
5,078,000		shares outstanding
		Net Income (Loss) by Line of Business
6,950,000	\$	Trust Company
1,072,000		Guaranty Properties
2,432,000		Insurance Group
11,638,000		Finance Group—continuing operations
_		-factoring operation
22,092,000	\$	Net income
	603,710,000 12,432,000 9,660,000 22,092,000 1.98 3.88 0.40 16.77% ,472,195,000 ,881,340,000 353,535,000 157,476,000 5,078,000 6,950,000 1,072,000 2,432,000 11,638,000	\$ 603,710,000 12,432,000 9,660,000 \$ 22,092,000 \$ 1.98 3.88 0.40 16.77% \$3,472,195,000 2,881,340,000 6,353,535,000 157,476,000 5,078,000 \$ 6,950,000 1,072,000 2,432,000 11,638,000

#### Consolidated net income\*

#### Assets under administration



# CHAIRMAN'S REPORT TO SHAREHOLDERS



I am pleased to report that your Corporation achieved outstanding results in 1983. Net income amounted to \$22,092,000, compared with \$2,654,000 in 1982. This translated into \$3.88 per common share, compared with \$0.04 in 1982. Total assets under administration increased by 10% to \$6.354 billion.

Our profit performance included an extraordinary after-tax gain of \$7,500,000 on the sale of our investment in the Alexis Nihon Plaza, Montreal. We were offered an attractive price for this property, and decided it was timely to sell and direct the proceeds to other opportunities.

The underlying operational strength of Traders is evidenced in the earnings of our Companies. Better matching of assets and liabilities, combined with more acceptable interest rate spreads, enabled our trust company to increase its contribution to consolidated earnings substantially to \$6,950,000 from \$2,719,000. Our finance group benefited from lower interest rates and the divestment in recent years of unprofitable business areas, thus enabling us to reduce costs and refocus on growth areas. The result was an \$11,638,000 profit, including extraordinary items, reversing the \$2,495,000 loss of the previous year. Our insurance group improved premium volumes and reassessed certain product lines in a very competitive marketplace, producing a \$2,432,000 profit, compared with \$1,428,000. Our real estate company was able to maintain its profitability, resulting in a profit of \$1,072,000 compared with \$1,002,000, in spite of adverse markets.

The general recovery in the Canadian economy last year underpinned our corporate performance, especially reduced inflation and stabilized interest rates at more tolerable levels. Consumer spending and house purchases responded to the more encouraging economic environment, though new business loans remained soft, with most companies taking advantage of lower rates to rebuild weakened balance sheets. Credit losses continued at levels higher than normal, stemming from problems in previous years.

Overall we have rationalized our core businesses and curtailed costs, positioning us to benefit from economic growth, or remain profitable should difficult economic times return.

The Canadian marketplace for financial services is undergoing major changes. All financial intermediaries are competing more intensively for a share of each other's traditional markets. Trust companies are no exception. There is an urgent need for new federal legislation that will broaden the range of assets in

which we are permitted to invest. The trust industry, one of the genuinely Canadian-owned industries, has been waiting since 1976 for a contemporary Act that will enable us to respond to the financial environment that now exists. A draft bill, thoroughly revising our legislation, was tabled in Parliament nearly two years ago. Unfortunately, it has been announced that the bill will not be introduced until after the next election. This could mean a further two-year delay. Consequently, we find ourselves marking time, while our competitors in other financial sectors race ahead to expand their spectrum of services.

In the aftermath of the Greymac, Seaway and Crown Trust affair, the Ontario government plans to introduce new provincial loan and trust companies legislation. The Trust Companies Association of Canada strongly supported Ontario's actions in trying to protect the interest of all depositors in these companies. Ontario has examined the basic issues underlying federal legislative proposals and concluded in a White Paper that "provision should be made to broaden and extend investment and lending powers as capital base, borrowing multiples and financial and other resources are expanded, and to give maximum investment powers to trust corporations with proven resources. management and experience".

Significantly, Ontario also concluded that limitations on the share ownership of trust companies would accomplish little. What is required is clarity and strength in conflict of interest rules. To ensure conformity, the powers of the regulators need strengthening. The Trust Companies Association will continue to offer its assistance to the government in formulating appropriate legislation.

Traders has long recognized that public confidence in our businesses requires us to adhere to the highest ethical standards. Three years ago, senior management prepared a mission statement that codifies for employees the attitudes and aims of our Corporation. In the wake of the Ontario trust companies

affair, and in the context of legislative change, it is appropriate to restate the values that have shaped our corporate culture.

The overriding theme we stress is one of quality in our products and services. This entails timely, accurate, consistent, courteous and personalized service to our customers. We emphasize a theme of stewardship to ensure the security of the customer's assets, and confidentiality of information with respect to the customer's affairs. To reinforce these attitudes, we promote an organizational style that focuses on individual responsibility, encourages innovation and links individual success with corporate success. We want our employees to identify with their Company and its values, and to take participatory pride in its achievements for the financial benefit of shareholders and the service and product benefits to our customers.

Finally, we anticipate that the Canadian economy will continue to grow in 1984, and that interest rates will remain relatively stable. Our goal is to reduce both the level of non-productive loans and credit losses. Our estate, trust and agency business should continue to expand, while the projected increase in housing starts should benefit Guaranty Properties. The insurance group is in a cyclical business, which is sensitive to economic events and industry competition. We are confident of retaining and enlarging our market share through the aggressive marketing of selected product lines. Our finance group is operating at a lower cost level and we are optimistic of favourable profit growth. Overall, 1984 should be another year of good profit growth for your Company.

May I thank our directors, shareholders, employees and customers for their confidence and valued support during the past year.

Alan R. Marchment Chairman of the Board and Chief Executive Officer

# SENIOR MANAGEMENT



Left to right: Michael A. Hasley, Executive Vice-President, Guaranty Trust; J. Douglas Derbyshire, Senior Vice-President, Finance Group; Robert E. Bethell, President and Chief Executive Officer, Canadian General Insurance Group; E. Wallace Flanagan, President; Ernest Bodnar, President and Chief Executive Officer, Guaranty Properties Limited; Edwin W. Austin, Senior Vice-President, Finance and Administration.

## GUARANTY TRUST COMPANY OF CANADA



M. A. Hasley, Executive Vice-President, Guaranty Trust

In a year generally characterized by continued high credit losses and depressed loan demand, Guaranty Trust's intermediary assets grew 6%; estate, trust and agency assets under administration increased 21%; and net income available for common shareholders from these two activities more than doubled from \$2.7 million to \$7 million.

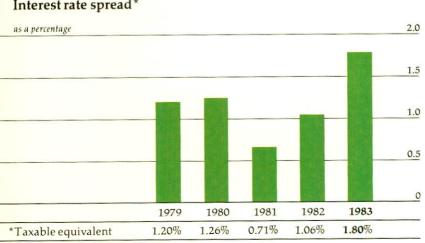
Investment spread increased from 1.06% to 1.80% on a tax equivalent basis. Combined with asset growth of 6%, the spread in dollar terms grew from \$46 million to \$65 million, an increase of 41%.

Fee income, excluding real estate brokerage, rose from \$21 million to \$23 million. This modest increase masked two divergent trends, in Corporate Trust and Personal Trust Services.

#### Net interest income and spread

			Varianc Positive (Neg	
In thousands of dollars	1983	1982	Amount	%
Interest income	\$311,899	\$346,555	\$(34,656)	(10)
Interest expense	249,324	300,279	50,955	17
Net interest income	62,575	46,276	16,299	35
Taxable equivalent adjustment	2,602	_	2,602	-
Net interest income (TE)	\$ 65,177	\$ 46,276	\$ 18,901	41
Interest rate spread (TE)	1.80%	1.06%	0.74%	70
Analysis of variance	Volume	R	ate	Total
Interest income	\$13,092	\$(47,7	48) \$(3	4,656)
Interest expense	(9,963)	60,9	18 5	0,955
Net increase	\$ 3,129	\$ 13,1	70 \$ 1	6,299

#### Interest rate spread\*



Corporate Trust Services had a dramatic increase, with Transfer Services recording a 30% growth, to \$9 million, and Pension Services fees increasing 37% to \$3.3 million. Personal Trust Services, including Investment Funds Services. were expected to decrease (a) as a result of a major chartered bank taking its RSP accounts in-house in the second half of 1982 and (b) as the trend continued to more broker RSP plans replacing self-directed plans with Guaranty Trust.

Non-interest expenses, excluding credit losses and real estate brokerage, increased 19%. Although the Company adhered to the 6 & 5 salary administration guidelines suggested by the Federal Government, salaries increased 15% because of additional personnel in the two corporate service growth areas mentioned above, as well as increments to the Consumer Lending area to handle the new and renewal loan volume of over \$800 million during the year, approximately double that of 1982. Additional investments for future growth occurred in training and development, marketing, and data processing.

Credit losses remained virtually unchanged from a year ago. However, the components of this number changed significantly in 1983. We added \$4 million to our reserve for Turbo Resources Limited, thereby fully reserving our \$5 million loan balance. We intend to pursue the recovery of this loan aggressively but have adopted a conservative approach due to the prospect of lengthy litigation against Turbo's principal banker. Additions to specific reserves for other loans decreased substantially from a year ago, as did the general level of delinquency. In particular, total arrears in the Company's largest portfolio, residential first mortgages, declined to less than one percent.

Non-productive loans have shown a significant decrease from a peak of \$36 million earlier in the year, and now total \$23 million, net of specific reserves. Progress is being made in clearing the legal backlog which, combined with few new problem accounts and gradually improving markets, should result in major reductions in non-productive assets in 1984.

#### **Consumer Lending**

Total loans at the end of 1983 amounted to \$1.2 billion. Residential mortgages increased 15%, to \$824 million, while consumer loans declined marginally to \$369 million. The VISA operation had a most successful year, increasing the number of customers to over 30,000. Because of our 'no fee' policy, plus a very competitive interest rate for credit cards, we anticipate strong and profitable growth in this area.

#### Corporate Lending

Loan demand was very light during the year, reflecting the economic conditions and mirroring the experience of the banking system. Our efforts were concentrated on our non-productive loans, reducing delinquency, and a considerable effort in training field personnel. Total portfolios approached the \$1 billion level, with the main increases being in Dealer Services (automobile wholesale inventory financing), and the transfer (in March, 1983) from Traders of the remaining equipment

Credit losses and allowances

In thousands of dollars	1983	1982
Credit loss expense:		
Netlosses	\$ 4,556	\$ 2,854
Change in allowance	4,177	5,530
	\$ 8,733	\$ 8,384
Allowance for credit losses	\$14,956	\$10,237

financing portfolio of \$35 million. We are anticipating the economic recovery to spur plant and equipment expenditure in 1984, but at fairly modest rates.

#### **Branch Operations**

Deposit growth of 5% was satisfactory in a year of extreme liquidity within the financial system, during which most institutions were having greater difficulty investing their funds than they were in attracting them.

The Company opened a new branch on Toronto's Bloor Street (near our executive offices), and major renovations were accomplished in four branches across the country. As part of our continued emphasis on improving our physical facilities, major renovations, relocations and new branches have totalled 31 in the past five years. Upgrading will continue in 1984.

#### Trust and Investment Services

Guaranty Trust is now transfer agent for more publicly-traded companies on Canadian stock exchanges than any other trust company. This is the result of our FAST system which, with our experienced personnel and service, has enabled us to obtain a rapidly increasing market share.

Our pension service business grew by 75% in 1983—a combination of more investment management accounts and a dramatic increase in our Master Trust activity. In the latter field, superior computer systems again combined with a dedication to complete, professional service to attract major new clients.

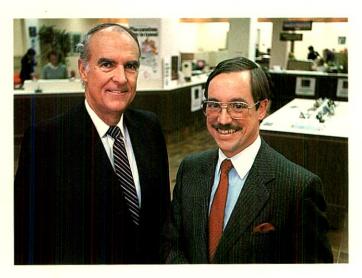
In both Transfer and Pension services, the new business attracted in 1983 will only be fully reflected in 1984 fee results. Accordingly, with the momentum

in terms of new client acquisition continuing, we are looking to significant growth in the coming year.

#### Asset/Liability Management

An important contributor to the Company's profitability is the degree to which assets and liabilities are adequately matched at a positive spread. As the table on page 39 indicates, dramatic improvement in matching was made in 1983. Assets which are rate-sensitive, or which mature within one year now account for 66% of the total (up from 63%); and the mismatch in this category is now \$11 million excess assets versus \$218 million excess liabilities a year ago.

To a very large degree, the Company is now insulated against swings in interest rates, although we are still not obtaining an adequate return on our long-term government bonds and NHA mortgages. These long-term assets, with an initial term of greater than 5 years, totalled \$213 million at year end, and reduced our earnings by approximately



E. W. Flanagan, Vice-Chairman, and M. A. Hasley, Executive Vice-President, in our relocated Edmonton Branch.

\$5 million after tax. However, \$73 million of these assets will mature within the next five years and prepayment or opportunities to dispose of them may accelerate this progress.

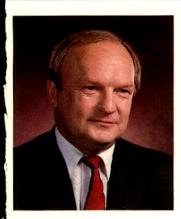
#### Liquidity and Capital Adequacy

The Company has additional liquid assets of \$112 million in excess of those required by statute. In terms of capital adequacy, the Company is in a strong position. Our ratio of assets to capital and general reserves stands at 19.2:1, although we are permitted under our legislation to go as high as 25:1. Thus, we have the capacity to take on \$788 million of additional deposits, which will permit considerable profit growth without dilution to shareholders through the need for additional capital.

#### Outlook

Increased profit from fee-for-service business, lower credit losses, and the reduction of non-productive loans and low-yielding assets mentioned above, all should augur well for 1984. While we shall continue to invest some of these improved results in training and development, data processing and marketing, we expect that we will again show marked profit improvement.

## **GUARANTY PROPERTIES**



E. Bodnar, President and Chief Executive Officer, Guaranty Properties Limited

Guaranty Properties' major interests are land development, income properties, realtor sales, and property management. During the year, land development activities were somewhat stronger than expected, with increased sales; and realtor sales showed a modest profit.

In the past, Guaranty Properties acquired considerable land in Ontario, Western Canada and Florida. The majority of the Company's assets are presently in land holdings, and the remainder in income producing properties. The Company's new policy is to modify this balance over a period of time so as to emphasize income producing properties in high productivity major metropolitan markets.

Guaranty Properties is currently engaged in a number of activities:

#### Land Development

Clients are merchant residential builders, industrial builders, and commercial and industrial end users. Guaranty Properties' philosophy is that its lands must be developed in a manner that is acceptable to the community in which we are located.

Mississauga, Ontario – Joint Venture. The Company is jointly developing 2100 acres of excellent industrial/residential land; and site development and sales are already under way.

Orlando, Florida. This 1800-acre joint development will be primarily residential, with some commercial land. Nearly 7000 residential sites have been approved, with the development projected over six to seven years.

Ottawa, Ontario. The Company is currently developing Greenboro, a residential subdivision. Serviced land has been sold, and homes are being constructed.

Metro Toronto East, Ontario. A residential and industrial joint venture in Markham and another joint venture in Pickering are both developing well.

Edmonton, Alberta. As the economy improves, the Company's suburban development of Clareview should accommodate a major mall. Meanwhile, residential lands are being marketed.

#### Income Property

Deer Run Shopping Centre, Mississauga, Ontario. This community-sized facility has a Safeway store as its principal tenant; and several tenants opened late in 1983. Guaranty Properties held a long dialogue with both the community and local government, to help ensure that Deer Run's architectural design was harmonious with its neighbours; that existing mature trees were maintained; that traffic patterns were acceptable; and that an optimum balance of business and community interest was achieved.

#### **Guaranty Trust Realtor**

This Division, which enjoyed a profitable year, deals in all facets of real estate sales. There are 12 Guaranty Trust Realtor branches, all in Ontario; and Relocation Service Centres in Toronto and Calgary.

#### Property Management Division

This Division manages retail/commercial, office, industrial, residential, and other investment properties for owners on a contract-fee basis. It also manages the Company's corporate, commercial and residential properties.

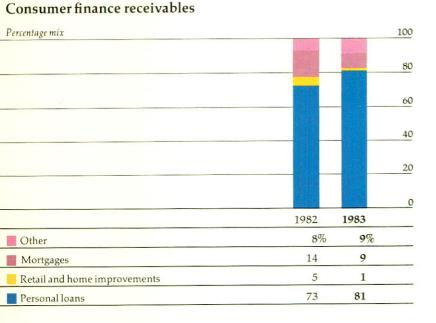


J. D. Derbyshire, Senior Vice-President, Traders Group Limited

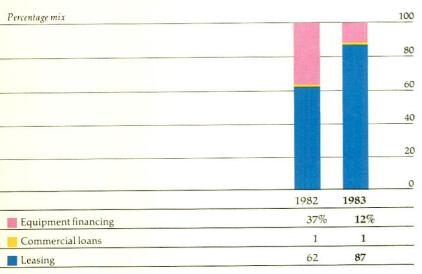
The Finance Group is comprised of \$328 million of assets managed by Trans Canada Credit, and \$85 million of commercial assets, primarily leases.

Trans Canada Credit is a personal loan company which provides direct loans, mortgages and sales financing to the public through 141 branches located in all provinces of Canada. During 1983, Trans Canada Credit benefited from significantly improved income margins, branch consolidation and loss control, and returned better than expected levels of profitability.

The second secon



#### Commercial finance receivables



Although Trans Canada Credit competes with lenders offering lower rates, its marketing strength is in both its well trained and experienced personnel, and in a well developed credit and administration process which permits a strong commitment to personal services. In turn, this produces lasting customer relationships and considerable repeat business.

Most of our Trans Canada Credit employees have grown up in the community in which they are working. They know the local cultural and economic conditions, and are therefore able to adapt our national policies to local customer needs. Because this sensitive form of credit management requires greater tolerance to customer difficulties, it does result in higher delinquency standards than our trust operation. However, through constant attention to recency of payments, losses are managed within acceptable levels.

In 1983, consumer receivables grew by 3.6% after the sale of \$27 million of mortgages to Guaranty Trust. Gross income yields, supported by sales of insurance and other services, increased, reflecting the effect of aggressive pricing and a more profitable portfolio mix. Lower interest costs also contributed to a much improved income margin. Of even greater satisfaction, however, is the improvement in delinquency levels, which is a promising indicator of good loss control for the coming year.

Higher overall employee productivity through branch consolidation resulted in a reduction of general and administrative expenses of \$1.8 million, or 5%. The result of these activities and conditions contributed to a substantial improvement in the net income of the Finance Group for 1983.

## FINANCE AND ADMINISTRATION



Edwin W. Austin, Senior Vice-President, Finance and Administration, Traders Group Limited

In addition to the general financial management of the Corporation's affairs, the mission of the various Finance and Administration Departments involves two core functions: financial control and legislative compliance assurance; information technology—development and operations.

As a responsible Corporation,
Traders Group Limited places great
emphasis on ensuring compliance with
both the letter and spirit of the legislation
governing its operations, as well as on
its stewardship responsibility to its
customers in terms of safeguarding the
security of a customer's assets and the
confidentiality of information with
respect to a customer's affairs. Hence,
considerable corporate resources and
efforts are directed toward internal
control protective mechanisms and
compliance checking and testing.

The Corporation is well staffed with highly trained and qualified personnel from the fields of accounting, auditing, law, and computer systems. Our Internal Audit Department uses the most modern computer-assisted auditing techniques, as well as traditional on-location surprise audits. In 1983, some 45,000 hours of internal and external audit staff time were devoted to evaluating internal controls and testing compliance with legislation governing our various operations as well as adherence to corporate policies and procedure.

The Department cooperates and consults extensively with our external auditors, Price Waterhouse, to ensure the integrity of client and corporate assets. In addition, through extensive and intensive analysis and scrutiny of transactions, as well as analysis of operating results compared with budgets, our Controller's Department provides additional assistance in fulfilling the "stewardship" mandate.

Considerable effort is also expended to protect information confidentiality. Our systems development methodology requires a sign-off prior to start-up operations, in terms of the adequacy of computer controls, from Internal Audit

and the Controller's Department. In addition, this year we set up a specialized systems security management function, and will be adding additional resources to this in 1984.

A large part of the service we provide is information—on customer and company assets and account activities related to those assets. Thus, a significant part of our mandate concerns computerized information technology, to enable us to compete in the marketplace in a controlled, consistent, timely and cost-effective manner. That technology must be applied also to providing management with information that enables it to make timely decisions on the basis of reliable facts.

Technology alone, however, will not suffice to ensure maximum utilization and optimization of computer resources. Increasingly, our attention and effort is being applied to planning and preparing an effective interface with systems. The best software and hardware in the world will not work effectively without a carefully thought-out administrative interface, operating through well trained individuals capable of using the system in a creative manner.

It is this perspective that, in our view, prompts and promotes an imaginative utilization of modern technology for the benefit of our clients; and we believe that this approach has been of major benefit in assisting us in marketing our services to our clients. We will continue to focus our efforts on upgrading our information technology, and creating a people interface and environment that maximizes the utilization of this tool.

Finally, it bears restating that we believe as a Corporation that corporate culture has much to do with how effectively we fulfill our mission. The efforts expended in compliance and control, and the development and operation of effective information technology, are made the more effective because of our emphasis on cultivating among our employees a pride in stewardship and a commitment to quality and consistency of service.

# CANADIAN GENERAL INSURANCE GROUP



R. E. Bethell, President and Chief Executive Officer, Canadian General Insurance Group

The Insurance Group had a net income before minority interest of \$2,461,000, of which \$1,558,000 is attributable to general insurance operations, and \$903,000 to life insurance operations.

#### General Insurance Operations

While underwriting results improved marginally over the prior year even after absorbing increased rental costs, 1983 was a disappointing year. Increases in rates in 1982 and early 1983 had led to optimistic expectations for 1983; and the unusually mild winter further supported this positive attiude.

Results for the first six months more than justified this optimism, and the Company enjoyed one of its best periods of recent years. Unfortunately, the second half of the year produced a dramatic increase in claims incurred which reduced our profit position below original expectations.

The increase in claims cost was most evident in the automobile portfolio of

Canadian General Insurance Company, Ontario Region.

Significant losses were also incurred in the reinsurance operations of Toronto General Insurance Company, Notable contributors to this situation were Hurricane Alicia and two serious ice storms in Saskatchewan. Strengthening reserves in the liability pools portfolio also contributed to the overall loss situation.

Traders General Insurance Company produced a significant improvement over the prior year and also exceeded expectations for 1983 by a wide margin. Group operations in the Province of Quebec was the main contributor to this improvement.

1983 was a year of considerable progress in development and extension of computer systems in both General and Life Companies and we now have on-line facilities and equipment in Ontario, Ouebec and the Atlantic Provinces. We expect this progress to continue and even accelerate in 1984 in line with our dedication to improved productivity and efficiency.

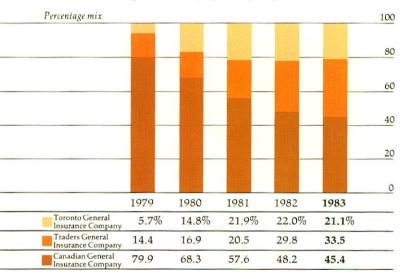
#### Operations summary—General Insurance Group

Auton	nobile	Property an	id Casualty	То	tal
1983	1982	1983	1982	1983	1982
\$ 67,718	\$ 60,399	\$ 46,340	\$ 44,165	\$114,058	\$104,564
161,719	144,000	160,041	147,000	321,760	291,000
\$ 63,188	\$ 59,554	\$ 45,208	\$ 45,316	\$108,396	\$104,870
51,055	50,751	31,215	32,537	82,270	83,288
9,487	8,228	10,496	10,668	19,983	18,896
9,463	8,296	8,632	7,044	18,095	15,340
\$ (6,817)	\$ (7,721)	\$ (5,135)	\$ (4,933)	(11,952)	(12,654)
				13,228	12,846
				282	799
				\$ 1,558	\$ 991
10.8	13.0	11.4	10.9	11.0	12.1
	1983 \$ 67,718 161,719 \$ 63,188 51,055 9,487 9,463 \$ (6,817)	\$ 67,718 \$ 60,399 161,719 144,000 \$ 63,188 \$ 59,554 51,055 50,751 9,487 8,228 9,463 8,296 \$ (6,817) \$ (7,721)	1983       1982       1983         \$ 67,718       \$ 60,399       \$ 46,340         161,719       144,000       160,041         \$ 63,188       \$ 59,554       \$ 45,208         51,055       50,751       31,215         9,487       8,228       10,496         9,463       8,296       8,632         \$ (6,817)       \$ (7,721)       \$ (5,135)	1983       1982       1983       1982         \$ 67,718       \$ 60,399       \$ 46,340       \$ 44,165         161,719       144,000       160,041       147,000         \$ 63,188       \$ 59,554       \$ 45,208       \$ 45,316         51,055       50,751       31,215       32,537         9,487       8,228       10,496       10,668         9,463       8,296       8,632       7,044         \$ (6,817)       \$ (7,721)       \$ (5,135)       \$ (4,933)	1983         1982         1983         1982         1983           \$ 67,718         \$ 60,399         \$ 46,340         \$ 44,165         \$114,058           \$ 161,719         \$ 144,000         \$ 160,041         \$ 147,000         \$21,760           \$ 63,188         \$ 59,554         \$ 45,208         \$ 45,316         \$108,396           \$ 51,055         \$ 50,751         \$ 31,215         \$2,537         \$2,270           \$ 9,487         \$ 8,228         \$ 10,496         \$ 10,668         \$ 19,983           \$ 9,463         \$ 8,296         \$ 8,632         \$ 7,044         \$ 18,095           \$ (6,817)         \$ (7,721)         \$ (5,135)         \$ (4,933)         (11,952)           \$ 13,228           \$ 282

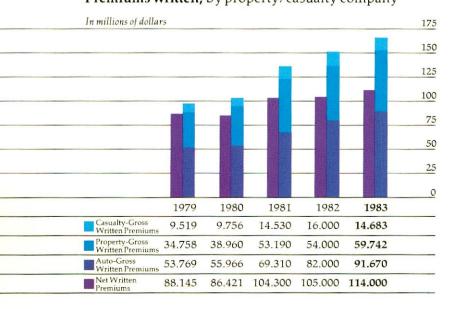
We are still operating in the most competitive environment the industry has ever known and this is particularly evident in the industrial market. However, there have been some signs of hardening of reinsurance terms during 1983 and hopefully this will impact on the primary market in 1984 leading to increased premium and profit levels.

The Group continues to meet all statutory and industry reporting requirements and at December 31, 1983 assets exceeded the Department of Insurance solvency test requirements by approximately \$20 million.

#### Gross written premiums, by company



#### Premiums written, by property/casualty company\*



## Life Insurance Operations

The Canadian General Life Insurance Company enjoyed a very good year in 1983. Total premium income exceeded \$35 million, which was more than 23% higher than 1982's figures.

Individual life insurance production continued to exhibit dramatic growth, and settled new business premiums exceeded \$6 million annually, an increase of 43% over 1982's record level. At year end, individual life insurance business in force exceeded \$4 billion, representing a substantial increase over previous years and continuing the pattern of growth that started with the introduction of an expansion program in 1979. Group insurance first year premium income during the year was \$2.9 million, indicating a growth rate of 34%. Accident and Sickness premium income continued to grow steadily reflecting increased new business activity and the up-dating of existing coverages.

These Individual and Group insurance figures are remarkable results in view of the intense competition that is present in these areas of insurance in today's marketplace.

Both Accident and Sickness claims and Death claims remained within acceptable limits, and operating expenses were well under control.

During the year, we completed the development and successful implementation of a computerized system for the administration of Individual business. This was accomplished, on time, and at a cost that was below budget. The size and complexity of this project put a severe

<sup>\*</sup>Includes the following companies: Canadian General Insurance Company Toronto General Insurance Company Traders General Insurance Company

strain on personnel throughout the Company; but the job was carried out without any increase in staff, and with no impairment in service to policyholders or agents. It took a good deal of hard work, particularly in view of the robust sales activity that also prevailed throughout the year, and was an outstanding achievement for all those involved.

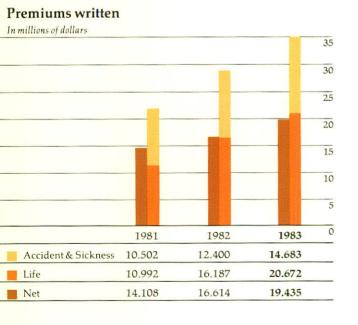
Total Assets increased by 10.8%, to \$56 million; net investment income declined slightly, reflecting the trend toward generally lower interest rates. Net earnings for the year were \$903,000. This is a satisfactory level of earnings, especially when the substantial investment in new business is taken into consideration.

By the end of the year, the total of surplus and capital was approaching \$11 million, representing 20% of total assets. This is a high ratio by industry standards, and provides a substantial margin for the protection of policyholders.

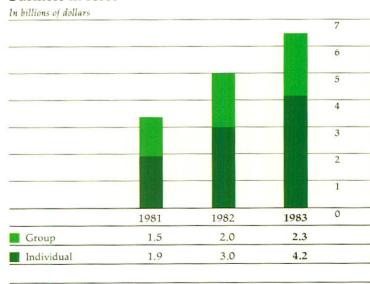
It is clear that the Company's approach to the marketing of insurance products has been well accepted by the community of agents and brokers who are responsible for the sale of life and health insurance coverage throughout Canada.

The Company expects to continue the general thrust of making available a portfolio of simple, competitively priced insurance plans, backed by a team of men and women who are committed to provide the public with the very best in service, flexibility, and innovative product design.

#### CANADIAN GENERAL LIFE INSURANCE COMPANY



#### Business in force





## MANAGEMENT'S AND AUDITORS' REPORTS

# Management's Report To the Shareholders of Traders Group Limited:

Management is responsible for the preparation and presentation of financial information contained in this report. The financial statements and accompanying notes are considered by management to present fairly the Corporation's financial position and results of operations.

Management maintains the necessary system of internal controls to provide assurance that transactions are authorized, assets are safeguarded and proper records maintained. The controls are monitored by the Corporation's internal auditors.

The Board of Directors appoints an Audit Committee. Acting on behalf of the Board, the Committee reviews the Corporation's financial statements and accounting policies and periodically reviews principal internal controls to ensure their adequacy. The Executive Committee of the Board approves credit authorization policies.

The Department of Insurance conducts an annual examination and enquiry into the affairs of the Trust and Insurance Companies as it feels appropriate and necessary to satisfy

itself that the provisions of the legislation under which they operate are being duly observed and that the Companies are in sound financial condition.

Price Waterhouse, the independent auditors appointed by the shareholders of the Corporation, have examined our financial statements in accordance with generally accepted auditing standards and their report follows. Price Waterhouse have free and independent access to the Audit Committee and meet with the Committee to consider matters relating to financial statement presentations, internal controls and audit procedures.

A. R. MARCHMENT Chairman of the Board and Chief Executive Officer

E. W. AUSTIN Senior Vice-President Finance and Administration

Toronto, January 25, 1984

# Auditors' Report To the Shareholders of Traders Group Limited:

We have examined the consolidated balance sheet of Traders Group Limited as at December 31, 1983 and the consolidated statements of income, retained earnings and changes in financial position for the year then ended. Our examination was made in accordance with generally accepted auditing standards, and accordingly included such tests and other procedures as we considered necessary in the circumstances.

In our opinion, these consolidated financial statements present fairly the financial position of the Corporation as at December 31, 1983 and the results of its operations and the changes in its financial position for the year then ended in accordance with generally accepted accounting principles applied, after giving retroactive effect to the change in the method of accounting, with which we concur, for foreign currency debt as explained in note 3, on a basis consistent with that of the preceding year.

PRICE WATERHOUSE Chartered Accountants

Toronto, January 25, 1984

# **CONSOLIDATED FINANCIAL STATEMENTS**

## CONSOLIDATED STATEMENT OF INCOME

1982	1983		Year ended December 31	
			Gross income	
\$374,931,000	343,595,000	\$	Trust company loan, investment and fee income	
28,463,000	26,278,000		Property sales and other income	
138,920,000	144,645,000		Insurance premiums and investment income	
96,785,000	89,424,000		Finance charges and related income	
93,000	(232,000)		Gain (loss) on sale of investments	
639,192,000	603,710,000			
			Expenses	
305,167,000	254,422,000		Interest expense—trust and property	
50,874,000	33,943,000		—finance	
356,041,000	288,365,000			
16,745,000	16,144,000		Cost of property sales and write-down of inventory	
98,153,000	97,172,000		Insurance claims	
20,558,000	23,134,000		Insurance commissions and premium taxes	
18,532,000	20,569,000		Credit losses	
60,937,000	65,151,000		Salaries and staff benefits	
13,264,000	12,921,000		Premises	
47,783,000	55,941,000		Data processing, communications, marketing and other	
632,013,000	579,397,000			
			Income before income taxes, minority interest	
7,179,000	24,313,000		and extraordinary items	
4,140,000	5,298,000		Income taxes—current	
(2,424,000	5,683,000		-deferred	
1,716,000	10,981,000			
5,463,000	13,332,000		Net operating income	
1,219,000	900,000		Minority interest and consolidation adjustments	
4,244,000	12,432,000		Net operating income from continuing operations	
(1,590,000		NEW PARK	Loss from factoring operation, net of taxes	
2,654,000	12,432,000		Net income before extraordinary items	
			Reduction of income taxes arising from application	
-	2,160,000		of losses carried forward	
-	7,500,000		Net gain on property sale (Note 4)	
\$ 2,654,000	22,092,000	5	Net income for the year	
			Available for	
\$ 2,464,000		\$	Preferred shares	
190,000	19,728,000		Common shares	
\$ 2,654,000	22,092,000	\$		
			Earnings per common share	
\$ 0.04	1.98	\$	Before extraordinary items	
\$ 0.04	3.88	\$	After extraordinary items	
		Charles S	Weighted average number of common shares	
5,067,000	5,078,000		outstanding after inter-corporate elimination	

# CONSOLIDATED FINANCIAL STATEMENTS

# **CONSOLIDATED BALANCE SHEET**

December 31	1983	1982
Assets		
Trust		
Cash and bank deposit receipts	\$ 391,597,000	\$ 389,582,000
Securities (Note 9)	70,542,000	90,118,000
Loans	2,160,484,000	2,011,455,000
	2,622,623,000	2,491,155,000
Guaranty Properties		
Cash and mortgages receivable	23,385,000	18,767,000
Real estate	141,746,000	136,218,000
	165,131,000	154,985,000
Insurance Cash and investments Premiums receivable and deferred acquisition costs	185,865,000 32,078,000 217,943,000	162,650,000 29,383,000 192,033,000
Finance	4 710 000	20,594,000
Cash and money market instruments	4,719,000 400,104,000	448,181,000
Receivables	400,104,000	25,263,000
Income producing property	404,823,000	494,038,000
Other Assets	3.052.000	3.183.000
Investments in associated corporations and other investments	3,052,000 17.943.000	
Other Assets Investments in associated corporations and other investments Fixed Miscellaneous	3,052,000 17,943,000 40,680,000	3,183,000 16,475,000 47,975,000

#### **CONSOLIDATED BALANCE SHEET**

SECURE PARTY NAMED IN	December 31	1983	1982
	Liabilities		
	Trust		
	Savings and chequing accounts	\$ 662,089,000	\$ 657,847,000
	Time deposits	272,543,000	275,151,000
	Guaranteed investment certificates	1,562,020,000	1,435,161,000
		2,496,652,000	2,368,159,000
	Guaranty Properties		
	Bank loans and mortgages payable	61,267,000	71,942,000
	Insurance		
	Claims in course of settlement	103,058,000	90,699,000
	Unearned premiums	56,340,000	49,185,000
		159,398,000	139,884,000
	Finance		
	Debt (Note 2)	310,672,000	409,251,000
	Unearned finance charges	70,351,000	63,681,000
		381,023,000	472,932,000
	Other		
	Accounts payable and accrued expenses	160,480,000	163,310,000
	Deferred income taxes (Note 6)	42,151,000	30,906,000
	Minority interest (including Trust Company preference shares)	13,748,000	12,168,000
		216,379,000	206,384,000
	Shareholders' Equity (Note 2)		
	Preferred shares	30,784,000	32,026,000
	Common shares	64,965,000	64,465,000
		95,749,000	96,491,000
	Retained earnings	90,817,000	72,889,000
		186,566,000	169,380,000
<b>新闻出来,</b>	Elimination of inter-corporate holdings	(29,090,000)	(28,837,000)
		157,476,000	140,543,000
		\$3,472,195,000	\$3,399,844,000

The accompanying notes form an integral part of the consolidated financial statements.

Approved by the Board:

Alan R. Marchment, Director

Irving R. Gerstein, Director

# **CONSOLIDATED FINANCIAL STATEMENTS**

## CONSOLIDATED STATEMENT OF RETAINED EARNINGS

Year ended December 31	1983	1982
Balance at beginning of year		
As previously reported	\$79,581,000	\$80,898,000
Adjustment of prior years' losses on		
long term foreign currency debt (Note 3)	(6,692,000)	(6,692,000)
Balance as restated	72,889,000	74,206,000
Amortization of cost of issuing preferred shares,		
net of gain on redemption	233,000	520,000
	73,122,000	74,726,000
Net income for the year	22,092,000	2,654,000
Less dividends on preferred shares		
4½%	135,000	135,000
5%	58,000	58,000
5%, Series A	56,000	60,000
\$2.16 Series B	373,000	387,000
101/4%	678,000	723,000
7.5%	1,064,000	1,101,000
	2,364,000	2,464,000
Earnings available for common shares	19,728,000	190,000
Less dividends on common shares, net of inter-corporate holdings		
(1983 and 1982—\$0.40 per share)	2,033,000	2,027,000
Earnings retained for the year	17,695,000	(1,837,000)
Balance at end of year	\$90,817,000	\$72,889,000

## CONSOLIDATED STATEMENT OF CHANGES IN FINANCIAL POSITION

1982	1983	Year ended December 31	
		Funds provided by	
		Operations	
\$ 2,654,000	\$ 12,432,000	Net income before extraordinary items	
		Add non cash items	
3,961,000	2,578,000	Depreciation and amortization	
(2,511,000)	5,683,000	Deferred income taxes	
4,104,000	20,693,000		
	7,500,000	Net gain on property sale (Note 4)	
(1,117,000)	(742,000)	Net redemption of shares of the Corporation	
(_//		Net increase (decrease) in	
27,455,000	128,493,000	Trust Company deposits	
(30,479,000)	(10,675,000)	Guaranty Properties debt	
160,000	12,359,000	Insurance claims in course of settlement	
(306,000)	7,155,000	Unearned insurance premiums	
(125,819,000)	(98,579,000)	Finance debt	
(31,573,000)	13,878,000	Other	
\$(157,575,000)	\$ 80,082,000		
		Funds applied to	
\$ 4,491,000	\$ 4,397,000	Dividends	
2,230,000	4,046,000	Addition to fixed assets	
		Net increase (decrease) in	
(17,214,000)	131,468,000	Trust Company cash, securities and loans	
9,283,000	10,146,000	Guaranty Properties cash, mortgages and real estate	
9,692,000	25,910,000	Insurance cash, investments and other	
		Finance cash and receivables, net of unearned	
(166,057,000)	(95,885,000)	finance charges	
\$(157,575,000)	\$ 80,082,000		

# **GUARANTY TRUST**

## STATEMENT OF INCOME

Year ended December 31	1983	1982
Gross income		
Consumer loan income		
Mortgages	\$ 93,438,000	\$ 96,921,000
Personal loans	58,370,000	62,218,000
	151,808,000	159,139,000
Commercial loan income		
Mortgages	57,151,000	62,904,000
Corporate term loans	16,864,000	18,817,000
Equipment financing	11,508,000	14,265,000
Manufacturer and dealer services	21,989,000	23,884,000
	107,512,000	119,870,000
Estate, trust and agency fees	23,391,000	21,409,000
Interest and dividends from securities	52 550 000	67 E46 000
and bank deposit receipts	52,579,000	67,546,000
Real estate brokerage	8,305,000	6,967,000
	343,595,000	374,931,000
Expenses		
Interest on deposits	249,324,000	300,279,000
Credit losses	8,733,000	8,384,000
Real estate brokerage	5,870,000	5,030,000
Salaries and staff benefits	34,982,000	30,412,000
Premises	8,528,000	7,870,000
Data processing, communications, marketing and other	24,786,000	19,206,000
	332,223,000	371,181,000
Income before income taxes, minority interest		2.750.000
and extraordinary item	11,372,000	3,750,000
Income taxes-deferred	4,640,000	
Net operating income	6,732,000	3,750,000
Net gain (loss) on investments and other assets	(225,000)	44,000
Equity share of net income of		
Guaranty Properties Limited	1,072,000	1,002,000
Net income before extraordinary item	7,579,000	4,796,000
Reduction of income taxes arising from		
application of losses carried forward	1,500,000	_
Net income before minority interest	9,079,000	4,796,000
Minority interest and consolidation adjustments	1,057,000	1,075,000
Net contribution to Traders	\$ 8,022,000	\$ 3,721,000

# **GUARANTY TRUST**

## **BALANCE SHEET**

December 31	1983	1982
Assets		
Cash and securities		
Cash and bank deposit receipts	\$ 368,880,000	\$ 364,599,000
Securities and loan income due and accrued	22,717,000	24,983,000
Securities	70,542,000	90,118,000
	462,139,000	479,700,000
Loans		
Consumer		
Mortgages	824,470,000	715,265,000
Personal loans	368,680,000	398,866,000
	1,193,150,000	1,114,131,000
Commercial		
Mortgages	530,950,000	527,235,000
Corporate term loans	136,774,000	141,531,000
Equipment financing	89,087,000	77,248,000
Manufacturer and dealer services	210,523,000	151,310,000
	967,334,000	897,324,000
	2,160,484,000	2,011,455,000
Other assets		
Investment in and advances to Guaranty Properties Limited	85,628,000	75,569,000
Fixed	6,009,000	6,295,000
Miscellaneous	28,335,000	24,693,000
	\$2,742,595,000	\$2,597,712,000
Liabilities		
Deposits		
Savings and chequing accounts	\$ 662,089,000	\$ 657,847,000
Time deposits	272,543,000	275,151,000
Guaranteed investment certificates	1,562,020,000	1,435,161,000
	2,496,652,000	2,368,159,000
Other		
Interest accrued	70,571,000	70,667,000
Accounts payable	34,214,000	30,117,000
Unearned finance charges	3,524,000	9,077,000
Deferred income taxes	2,978,000	
Minority interest (primarily preference shares)	13,383,000	13,831,000
Traders investment, at equity value	121,273,000	105,861,000
	\$2,742,595,000	\$2,597,712,000

# **GUARANTY PROPERTIES\***

#### STATEMENT OF INCOME

1982	1983	Year ended December 31
		Gross income
\$ 24,004,000	\$ 22,478,000	Sales
4,459,000	5,542,000	Mortgage interest and other
28,463,000	28,020,000	
		Expenses
16,032,000	13,400,000	Cost of sales
713,000	2,744,000	Write-down of inventory
4,888,000	5,098,000	Interest expense
1,684,000	1,755,000	Salaries and staff benefits
210,000	226,000	Premises
811,000	1,480,000	Data processing, communications, marketing and other
24,338,000	24,703,000	
4,125,000	3,317,000	Income before income taxes
4,662,000		Income taxes—current
(1,539,000	2,245,000	-deferred
3,123,000	2,245,000	
\$ 1,002,000	\$ 1,072,000	Net contribution to Guaranty Trust

#### **BALANCE SHEET**

December 31	1982
Assets	
Cash \$ 1,805,000	\$ 1,971,000
Mortgages and other secured receivables 21,580,000	16,796,000
Real estate inventory 134,933,000	134,183,000
Income producing property 17,253,000	12,475,000
152,186,000	146,658,000
Other assets	
Fixed 612,000	417,000
Miscellaneous 3,170,000	8,928,000
\$179,353,000	\$174,770,000
Liabilities	
Debt**	
Bank loans \$ 53,102,000	\$ 62,337,000
Mortgages payable 8,165,000	9,605,000
61,267,000	71,942,000
Other	
Accounts payable and accrued expenses 3,276,000	6,798,000
Advance from associated corporation –	700,000
Completion costs of real estate under development 7,466,000	7,660,000
Deferred income taxes 21,716,000	12,101,000
Guaranty Trust equity investment and advances 85,628,000	75,569,000
\$179,353,000	\$174,770,000

<sup>\*</sup>Consists of Guaranty Properties Limited and the following subsidiaries and joint ventures:
Albion Road Estates Limited
Apple Creek Business Park
Deer Run Shopping Centre Ltd.
Guaranty Pension Realty Limited
Guaranty Properties (Florida) Inc.
Guaranty Properties (U.S.) Inc.

<sup>\*\*</sup>Bears interest from 5% to 14% and matures from 1984 to 1987.

# **CANADIAN GENERAL INSURANCE GROUP\***

#### STATEMENT OF INCOME

	Year ended December 31	1983	1982
	Gross written premiums	\$201,450,000	\$180,448,000
	Reinsurance ceded	67,957,000	59,270,000
	Net written premiums	\$133,493,000	\$121,178,000
	Gross income		
	Net earned premiums	\$127,283,000	\$121,485,000
	Investment income	17,362,000	17,435,000
		144,645,000	138,920,000
118	Gain (loss) on sale of securities	(7,000)	49,000
		144,638,000	138,969,000
	Expenses		
	Claims	97,172,000	98,153,000
	Commissions and premium taxes	23,134,000	20,558,000
	Salaries and staff benefits	11,149,000	10,122,000
	Premises	3,378,000	1,784,000
	Data processing, communications, marketing and other	7,476,000	6,917,000
	<b>2008年1月1日 1月1日 1日 1</b>	142,309,000	137,534,000
	Income before income taxes, minority interest		
	and extraordinary item	2,329,000	1,435,000
	Income taxes—current	(1,145,000)	(1,056,000)
	-deferred	1,013,000	494,000
		(132,000)	(562,000)
	Net income before undernoted items	2,461,000	1,997,000
	Extraordinary item-gain on sale of fixed assets, net of taxes	-	7,747,000
	Minority interest and consolidation adjustments	(29,000)	(8,316,000)
	Net contribution to Traders	\$ 2,432,000	\$ 1,428,000

#### **BALANCE SHEET**

December 31	1983	1982
Assets		
Cash and short term investments	\$ 94,665,000	\$ 76,423,000
Bonds (market value 1983-\$29,563,000; 1982-\$44,756,000)	30,150,000	46,078,000
Stocks (market value 1983-\$34,088,000; 1982-\$23,342,000)	29,464,000	23,755,000
Mortgages	31,586,000	16,394,000
	185,865,000	162,650,000
Premiums receivable from agents and policyholders	23,218,000	21,312,000
Deferred acquisition costs	8,860,000	8,071,000
Fixed assets	1,996,000	1,130,000
Miscellaneous assets	7,997,000	11,940,000
	\$227,936,000	\$205,103,000
Liabilities		
Claims in course of settlement	\$103,058,000	\$ 90,699,000
Unearned insurance premiums	56,340,000	49,185,000
Provision for policy obligations	15,961,000	15,512,000
Accounts payable and accrued expenses	10,687,000	11,177,000
Deferred income taxes	(552,000)	(1,428,000)
Minority interest and consolidation adjustments	8,682,000	8,653,000
Traders investment, at equity value	33,760,000	31,305,000
	\$227,936,000	\$205,103,000

<sup>\*</sup>Includes the following subsidiary companies:

Canadian General Insurance Company Toronto General Insurance Company

Traders General Insurance Company Canadian General Life Insurance Company

# FINANCE GROUP\*

#### STATEMENT OF INCOME

Year ended December 31	1983	1982
Gross income		
Consumer	\$ 73,638,000	\$ 69,460,000
Commercial	7,037,000	18,161,000
Other	8,749,000	9,164,000
	89,424,000	96,785,000
Expenses		
Interest expense—		
Secured debt		
Short term	6,189,000	15,747,000
Medium and long term	18,474,000	22,789,000
Debt of subsidiary	662,000	794,000
Unsecured debt	6,241,000	7,857,000
Other borrowing costs	2,377,000	3,687,000
	33,943,000	50,874,000
Credit losses	11,836,000	10,148,000
Salaries and staff benefits	17,265,000	18,719,000
Premises	2,531,000	3,400,000
Data processing, communications, marketing and other	16,329,000	15,819,000
	81,904,000	98,960,000
Income (loss) before income taxes and extraordinary items	7,520,000	(2,175,000)
Income taxes—current	6,443,000	534,000
-deferred	(2,215,000)	(1,869,000)
	4,228,000	(1,335,000)
Net operating income (loss)	3,292,000	(840,000)
Consolidation adjustments	186,000	(65,000)
Loss from factoring operation, net of taxes	-	(1,590,000)
Net contribution	3,478,000	(2,495,000)
Equity share in net income before extraordinary items of		
Guaranty Trust Company of Canada	6,522,000	3,721,000
Canadian General Insurance Group	2,432,000	1,428,000
Net income before extraordinary items	12,432,000	2,654,000
Reduction of income taxes arising from		
application of losses carried forward	2,160,000	
Net gain on property sale (Note 4)	7,500,000	
Net income for the year	\$ 22,092,000	\$ 2,654,000

<sup>\*</sup>Consists of Traders Group Limited and the following consolidated subsidiaries:

Trans Canada Credit Corporation Limited Trans Canada Credit Realty Limited Traders Finance Corporation (1966) Limited Traders Finance Corporation (1976) Limited Aetna Financial Services Limited Traders Finance S.A. and subsidiaries

# FINANCE GROUP

## **BALANCE SHEET**

	December 31	1983	1982
	Assets		
	Cash and money market instruments	\$ 4,719,000	\$ 20,594,000
	Finance receivables		
	Consumer (Note 11)	327,712,000	316,386,000
	Commercial (Note 11)	85,098,000	141,877,000
	Other	2,601,000	8,256,000
		415,411,000	466,519,000
	Less: Allowance for credit losses	15,307,000	18,338,000
		400,104,000	448,181,000
	Investments and advances		
	Investments in non-finance subsidiaries at equity value		
	Guaranty Trust Company of Canada	121,273,000	105,861,000
	Canadian General Insurance Group	33,760,000	31,305,000
	Investment in associated corporations and other investments	3,052,000	3,183,000
		158,085,000	140,349,000
A STATE OF THE STA	Other assets		
	Income producing property	- 1 1000	25,263,000
	Fixed	9,086,000	8,633,000
	Miscellaneous	1,178,000	2,414,000
		\$573,172,000	\$645,434,000
	Liabilities		
	Debt (Note 2)	\$310,672,000	\$409,251,000
	Unearned finance charges	70,351,000	63,681,000
	Other		
	Accounts payable and accrued expenses	14,541,000	11,603,000
	Deferred income taxes (Note 6)	20,212,000	22,436,000
	Minority interest in finance subsidiary	(80,000)	(2,080,000)
	Shareholders' equity	157,476,000	140,543,000
Mark to the second		\$573,172,000	\$645,434,000

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

December 31, 1983

#### 1. Summary of accounting policies

The summary of accounting policies followed by the Corporation and its subsidiaries as outlined on page 32 is an integral part of these financial statements.

#### 2. Consolidated capitalization

Details of the secured and unsecured debt and capital position are included in the Consolidated Capitalization schedules on pages 30 and 31.

#### 3. Foreign exchange

In anticipation of the new standard issued by the Canadian Institute of Chartered Accountants on foreign currency translation to take effect in the Corporation's 1984 fiscal year, the accounting policy relating to foreign currency debt due beyond one year was changed in 1983. This debt, previously carried at historical rates, is now translated to Canadian dollars at the exchange rate prevailing at balance sheet date. The effect of this change on earnings for 1983 and 1982 is immaterial. Retained earnings at the beginning of the year have been decreased by \$6,692,000 after income taxes of \$6,441,000, to reflect the cumulative effect on prior years.

#### 4. Extraordinary item

During the year the Corporation disposed of its interest in the Alexis Nihon Plaza through a subsidiary and realized a net gain of \$7,500,000 after a provision for deferred income taxes of \$7,270,000.

#### 5. Related party transactions

The Finance Group sold \$34,913,000 of equipment financing receivables and \$27,110,000 of consumer mortgages at fair market value to Guaranty Trust Company of Canada.

General and administrative expenses include an allocation among Guaranty Trust, Guaranty Properties and the Finance Group for the cost of shared head office personnel and facilities.

#### 6. Income taxes

The Corporation and certain subsidiaries receive tax-exempt dividend and debenture income. Also certain items of income and expense are recognized in time periods different for financial reporting than for income tax purposes. These amounts may be used to offset taxable income in subsequent tax years. As long as it is virtually certain that the benefit will be used, accounting recognition is given to these amounts.

The summarized income tax position at December 31, 1983 is as follows:

#### (i) Guaranty Trust

Deferred income tax liabilities, arising mainly from mortgage reserves claimed for tax purposes, have been reflected in the financial statements in the amount of \$3,461,000. Losses carried forward on a filing basis and recognized in the financial statements amount to \$483,000.

The Company also has available certain elective deductions amounting to \$10,400,000 which may be used in future years to reduce taxable income.

#### (ii) Guaranty Properties

Deferred income tax liabilities, arising principally from carrying costs of real estate claimed for tax purposes, have been reflected in the financial statements in the amount of \$27,605,000. Losses carried forward on a filing basis and recognized in the financial statements amount to \$5,889,000.

(iii) Canadian General Insurance Group Losses carried forward on a filing basis amounting to \$1,530,000 have been recognized in the financial statements.

#### (iv) Finance Group

Deferred income tax liabilities arising principally from direct financing lease contracts have been reflected in the financial statements in the amount of \$20,212,000.

#### 7. Pension plans

The Corporation and its subsidiaries have two pension plans which cover substantially all employees. The most recent independent actuarial valuations of the plans were made at January 1, 1982 and showed a surplus which is available to offset future pension costs.

#### 8. Commitments and contingencies

Outstanding loan and mortgage commitments for future advances are \$180,625,000 at December 31, 1983 (1982—\$141,176,000).

In 1981 legal proceedings against Guaranty Trust, the Bank of Montreal, Thorne Riddell Inc., and others, were commenced in British Columbia and in Alberta, alleging, among other things, that Guaranty Trust as trustee under a trust indenture acted improperly in appointing a receiver and manager of the assets of Abacus Cities Ltd., now in bankruptcy. Damages claimed against all defendants in Alberta total approximately \$300,000,000, while the action in British Columbia is now for an unspecified amount (formerly all claims against all parties totalled \$1,700,000,000). Guaranty Trust is defending these actions and, in the opinion of its legal counsel, Guaranty Trust has a good defence.

Trust Company		
9. Securities	1983	1982
Government of Canada and		
Provinces of Canada	\$34,389,000	\$34,781,000
Other securities		
Municipal	275,000	449,000
Corporation bonds and debentures	5,570,000	5,642,000
Stocks	30,308,000	49,246,000
(Market value 1983-\$33,139,000;		
1982—\$49,891,000)	36,153,000	55,337,000
	\$70,542,000	\$90,118,000
	WHITE SAME AND ADDRESS OF THE PARTY NAMED IN	

#### 10. Guaranteed trust account

Included in the balance sheet are assets and liabilities of the guaranteed trust account of \$2,602,096,000 (1982-\$2,473,240,000).

## **Finance Group**

#### 11. Finance receivables

11.111	arice receivables	1983	1982
(i)	Consumer		
	Personal loans	\$266,706,000	\$232,297,000
	Retail	2,538,000	11,371,000
	Mortgages	28,455,000	45,627,000
	Home improvements	1,953,000	2,671,000
	Other	28,060,000	24,420,000
		\$327,712,000	\$316,386,000
	Commercial		STATE OF THE PARTY
	Equipment financing	\$ 10,447,000	\$ 52,819,000
	Commercial loans	650,000	1,611,000
	Leasing	74,001,000	87,447,000
		\$ 85,098,000	\$141,877,000

#### (ii) Maturities:

Finance receivables due within one year are \$199,855,000. (1982-\$232,000,000).

#### (iii) Direct financing lease contracts:

The Corporation has the following net investment in direct financing lease contracts:

	1983	1982
Commercial receivables		
Aggregate rentals receivable Residuals on expiry of leases	\$ 71,666,000	\$ 84,968,000
Contractual	559,000	693,000
Non-contractual	1,776,000	1,786,000
	74,001,000	87,447,000
Unearned finance charges	17,060,000	21,280,000
	\$ 56,941,000	\$ 66,167,000

# CONSOLIDATED CAPITALIZATION

December 31, 1983

Finance Group Debt	Due within one year	Due beyond one year	Total
Summary			
Secured Debt			
Senior Secured Debt			
Short term notes	\$ 71,485,000	\$ -	\$ 71,485,000
Medium term notes	15,061,000	169,000	15,230,000
Long term notes	41,994,000	108,087,000	150,081,000
Other Secured Debt	2,058,000	10,512,000	12,570,000
	130,598,000	118,768,000	249,366,000
Unsecured Debt			
Debentures	14,200,000	45,503,000	59,703,000
Other	1,603,000		1,603,000
	\$146,401,000	\$164,271,000	\$310,672,000

#### Senior Secured Debt

The senior secured notes of the Corporation are secured by a first specific charge on finance receivables and eligible securities, a first floating charge on the undertaking and certain other property and assets of the Corporation and are protected by operating restrictions provided in borrowing agreements.

Long Term Notes		sinking fund	
Series	Maturity date	cimum annual purchase fund	Outstanding
5¾% AB	May 1, 1984	\$	\$ 5,418,000
9½% AT	June 15, 1984	300,000	23,865,000
5¾% AC	September 15, 1984	-	7,630,000
53/4% AD	April 15, 1985	375,000	7,825,000
61/4% AE (i)	April 1, 1986	-	15,555,000
73/4% AH	December 1, 1986	79,000	1,601,000
71/4% AI (i)	July 1, 1987	-	22,026,000
73/4% AJ	September 15, 1987	125,000	3,180,000
8% AK (i)	December 1, 1988	931,000	11,521,000
83/4% AL	December 15, 1988	8,000	212,000
93/4% AM	December 15, 1989	29,000	979,000
91/2% AN	May 15, 1990	5,000	192,000
10½% AO (i)	October 15, 1990	1,136,000	12,129,000
9% AP	February 15, 1991	625,000	15,660,000
10%% AR (i)	March 15, 1991	1,587,000	19,101,000
111/4% AQ	January 6, 1995	181,000	3,187,000
		\$ 5,381,000	\$150,081,000

<sup>(</sup>i) U.S. dollar issues.

## Other Secured Debt

The Corporation has obligations of \$12,570,000 secured on leased property, bearing interest rates from 8.35% to 10.25% and payable from 1984 through 1990.

Debentures		Annual sinking fund or maximum annual	
Series	Maturity date	purchase fund	Outstanding
6%	November 1, 1984	\$ -	\$ 3,409,000
6%	June 1, 1985	120,000	2,449,000
143/4%	June 15, 1990	381,000	6,436,000
111/2%	November 1, 1990	238,000	3,985,000
14%	April 15, 1991	121,000	2,367,000
91/2%	June 15, 1991	106,000	2,843,000
93/4%	April 15, 1992 (i)	100,000	8,824,000
83/4%	October 15, 1992	51,000	1,974,000
101/4%	April 15, 1993 (i)	200,000	9,446,000
83/4%	May 1, 1993	375,000	8,969,000
9%	October 15, 1993	375,000	9,001,000
		\$ 2,067,000	\$ 59,703,000

<sup>(</sup>i) The holders of these series have the right to elect an early maturity date for such debentures. The Corporation has the right to increase the interest rates on such series.

Share Capital

Shale Capital					
Cumulative redeemable preferred shares	Au	Authorized		Issued and Outstanding	
	Shares	Amount	Shares	Amount	
4½% preferred shares	35,000	\$ 3,500,000	35,000	\$ 3,500,000	
Less: held by subsidiaries			5,135	513,000	
			29,865	2,987,000	
5% preferred shares	29,149	1,166,000	29,099	1,164,000	
\$30 preferred shares, issuable in series	351,917	10,558,000			
5%, Series A			39,413	1,182,000	
Less purchases during 1983			5,164	154,000	
			34,249	1,028,000	
\$2.16, Series B			176,946	5,308,000	
Less purchases during 1983			6,700	201,000	
			170,246	5,107,000	
\$10 preferred shares, issuable in series	5,000,000	50,000,000			
10¼% preferred shares			695,631	6,956,000	
Less purchases during 1983			48,600	486,000	
			647,031	6,470,000	
7.5% preferred shares	331,100	16,555,000	288,572	14,429,000	
Less purchases during 1983			8,010	401,000	
			280,562	14,028,000	
	The same of the same of			\$30,784,000	

The terms of issue of preferred shares issued in series include provisions by which the Corporation is to provide (subject to certain conditions) an annual fund for the purchase of these preferred shares in the aggregate amount of \$1,391,000.

## Common shares without nominal or par value

1982 nount Shares Amount 5,000 6,546,181 \$63,985,000 0,000 720,000 480,000
5,000 6,546,181 \$63,985,000
720 000 480 000
120,000
7,266,181 \$64,465,000
2,199,273
5,066,908

(i)	The common shares of Traders Group Limited held directly and indirectly through a subsidiary for a total cost of \$29,090,000 have
	been eliminated on consolidation as noted below.

Class B	475,884
Total common shares	2,216,483

<sup>(</sup>ii) Under the Dividend Reinvestment Plan and Stock Dividend Program eligible holders of Class A non-voting shares and Class B common shares may elect to acquire new Class A non-voting shares at 95% of the average market price through the reinvestment of dividends. During 1983 34,032 shares were issued as a result of dividends being reinvested for an aggregate consideration of \$500,000.

## SUMMARY OF ACCOUNTING POLICIES

#### Principles of Consolidation

The consolidated financial statements are prepared in accordance with generally accepted accounting principles in Canada.

Financial data covering the Corporation's significant business segments are included in the summarized financial information of subsidiaries which is an integral part of the consolidated financial statements.

#### Foreign Exchange

Assets and liabilities denominated in foreign currencies are translated to Canadian dollars at either the exchange rate prevailing at balance sheet date or at forward contract rates where such contracts have been made.

The financial statements of foreign subsidiaries are translated to Canadian dollars at the exchange rate prevailing at balance sheet date.

Gains or losses arising from market fluctuations are reflected in current operations.

#### **Trust Company Accounting**

Securities are stated at amortized cost except for corporate notes and stocks which are stated at cost. Loans are stated at cost less provision for losses.

Discounts or premiums on the purchase of government bonds are amortized on a yield to maturity basis. Discounts or premiums on other bonds and loans are amortized on a straight-line basis over the term to maturity.

Unearned income on instalment contracts is computed by the sum of the digits method.

Realized gains or losses on investments are included in the statement of income.

The Company follows accrual accounting for estate, trust and agency business.

#### **Guaranty Properties Accounting**

The proportionate share of the assets, liabilities, income and expenses of all incorporated and unincorporated joint ventures and partnerships are included in the consolidated financial statements.

Sales are recorded after all material conditions have been fulfilled and a minimum of 15% of the sale price has been received in cash.

Inventory is carried at the lower of cost, including direct carrying charges (primarily interest and realty taxes) and development costs, and estimated net realizable value at the time of sale.

#### Insurance Accounting

Net written premiums are included in income evenly over the term of the policies. Deferred acquisition expenses, which include commissions paid net of reinsurance commissions received, and premium taxes incurred during the year are amortized to income over the periods in which the premiums are earned. The method used limits the amount deferred to the amount recoverable.

The Companies follow the policy of underwriting and reinsuring contracts of insurance which, in the main, limit the liability of the Companies to a maximum amount on any one loss, in the event of a claim. Reinsurance ceded does not, however, relieve the Companies of their ultimate liability to their insureds in the event that any reinsurer is unable to meet its obligations under the reinsurance agreements.

Premium income is recorded net of amounts ceded to reinsurers and commissions and losses are recorded net of reinsurance recoveries.

The provision for outstanding losses includes estimated provision for all costs of investigation and settlement of claims incurred prior to the balance sheet date. Anticipated salvage and subrogation recoveries are not recorded until received.

Bonds and mortgages are carried at amortized cost. Stocks are carried at cost. Gains and losses on disposal are recognized in income when realized.

#### **Finance Accounting**

Unearned income on direct financing lease contracts and certain long term instalment contracts is computed on an actuarial yield basis. Unearned income on other instalment contracts is computed by the sum of the digits method.

Income from interest bearing loans is recorded on an accrual basis.

# FINANCIAL ANALYSIS

# FIVE YEAR REVIEW

197	1980		1981	1982		1983	December 31	
				VICOME	IT OI	ED CTATEME	CONSOLIDATED CONDENS	
				NCOME	VI OI	SED STATEME		
				1 222 4	¢25.	6242 505 000	Gross income	
\$194,518,000	\$250,004,000	\$2	335,137,000			\$343,595,000	Trust Company	
21,997,000	17,494,000		20,628,000	3,000		26,278,000	Guaranty Properties Insurance Group	
103,652,000	112,088,000		128,540,000			144,645,000	Finance Group	
139,185,000	137,380,000		125,505,000	5,000	90	89,424,000	Gain (loss) on sale of	
1,298,000	1,561,000		2,223,000	3,000		(232,000)	investments	
460,650,000	518,527,000	5	612,033,000	2,000	639	603,710,000		
							Expenses	
231,639,000	279,983,000	2	352,212,000	1,000	356	288,365,000	Interest expense	
							Cost of property sales and	
12,309,000	6,423,000		12,311,000	5,000	16	16,144,000	write-down of inventory	
68,686,000	79,225,000		101,559,000	3,000	98	97,172,000	Insurance claims	
							Insurance commissions	
18,195,000	17,998,000		18,375,000	8,000		23,134,000	and premium taxes	
19,494,000	14,468,000		9,779,000	2,000		20,569,000	Credit losses	
52,967,000	55,467,000		58,915,000	7,000		65,151,000	Salaries and staff benefits	
11,556,000	11,751,000		12,093,000	4,000	13	12,921,000	Premises	
35,721,000	39,477,000		44,580,000	3,000	47	r 55,941,000	Data processing, communi- cations, marketing and other	
450,567,000	504,792,000	5	509,824,000	3,000	632	579,397,000		
//		-						
							Income before income taxes, minority interest and	
10,083,000	13,735,000		2,209,000	9,000	7,	24,313,000	extraordinary items	
1,629,000	2,555,000		(1,999,000)	6,000	1,	10,981,000	Income taxes (current and deferred)	
8,454,000	11,180,000		4,208,000	3,000	5,	13,332,000	Net operating income	
(889,000	(426,000)		1,017,000	9,000	1,	900,000	Minority interest and consolidation adjustments	
	, , , ,			100				
9,343,000	11,606,000		3,191,000	4,000	4,	12,432,000	Net operating income from continuing operations	
896,000	(1,866,000)		_	_		-	(Loss) net income from discontinued operation	
			(52( 222)	2 222)	(7		Loss from factoring operation,	
_			(526,000)	0,000)	(1,	_	net of taxes	
10,239,000	9,740,000		2,665,000	4,000	2.	12,432,000	Net income before extraordinary items	
				_		9,660,000	Extraordinary items	
\$ 10,239,000	9,740,000	\$	2,665,000	4,000 \$	\$ 2	\$ 22,092,000	Net income for the year	
\$ 10,207,000	7,740,000	Ψ	2,000,000	1,000 \$	¥ 2,	\$ 22,052,000	Net meome for the year	
							Available for	
\$ 2,614,000	2,588,000	\$	2,545,000	4,000 \$	\$ 2,	\$ 2,364,000		
7,625,000	7,152,000		120,000	0,000		19,728,000	Common shares	
\$ 10,239,000	9,740,000	\$	2,665,000	4,000 \$	\$ 2,	\$ 22,092,000		
				Ť2.24		\$3.88	Earnings per common share	
\$1.54	\$1.40		\$0.02	50.04			MICHTELE .	
							Dividends declared per	
\$1.54 1.25	\$1.40 1.25		\$0.02 1.03 <sup>3</sup> / <sub>4</sub>	0.40		0.40	Dividends declared per common share Return on average annual	

1980		1981		1982		1983		December 31	
227 154 222	40							CONSOLIDATED ASSETS	
	\$2,								
- A 15								Guaranty Properties	
								Insurance Group	
								Finance Group	
53,529,000		60,869,000		67,633,000		61,675,000		Other Assets	,
3,393,743,000	\$3,	,568,874,000	\$3,	,399,844,000	\$3	,472,195,000	\$3,		
						TION	IZA	CONSOLIDATED CAPITAL	
								Finance Group Debt	
								Secured Debt	
174,481,000	\$	155,033,000	5	78,259,000	5	71,485,000	\$	Short term	
96,068,000		30,210,000		36,082,000				Medium term	
242,788,000*		224,183,000*		198,451,000					
17,884,000		16,269,000		22,986,000		12,570,000		Other secured	
531,221,000		425,695,000		335,778,000		249,366,000			
103,112,000		86,013,000		68,857,000		59,703,000		Debentures	
16,274,000		10,229,000		4,616,000		1,603,000		Other	
650,607,000		521,937,000		409,251,000		310,672,000			
173,724,000		164,513,000		152,711,000		171,224,000		Shareholders' equity and minority interest	
824,331,000	\$	686,450,000	\$	561,962,000	\$	481,896,000	\$		
23.77	\$	22.99	\$	21.42	\$	24.95	\$	Book value per share	
								NET INCOME (LOSS)  BY LINE OF RUSINESS	
4,004,000	\$	757,000	\$	2.719.000	5	6.950.000	\$		
3,607,000		1.632.000				3	7		
2,706,000								COVACION SATISFACTOR CONTRACTOR SATISFACTOR CONTRACTOR	
(577,000)		1,034,000		(2,495,000)		11,638,000		Finance Group	
9,740,000	\$	2,665,000	\$	2,654,000	\$	22,092,000	\$	Net income	
								Weighted average	
5 122 000		5 069 000		5 067 000		5.078.000			
		4		E		- 55/A P.55			
000000000000000000000000000000000000000	117,696,00 167,858,00 847,506,00 53,529,00 393,743,00 174,481,00 96,068,00 242,788,00 17,884,00 650,607,00 173,724,00 824,331,00 23.7 4,004,00 3,607,00 (577,00	\$ 174,481,00 \$3,529,00 \$3,393,743,00 \$3,393,743,00 \$174,481,00 96,068,00 242,788,00 17,884,00 650,607,00 173,724,00 \$ 824,331,00 \$ 23.7 \$ 4,004,00 3,607,00 2,706,00 (577,00 \$ 9,740,00 \$ 9,740,00	145,702,000	145,702,000 117,696,00 182,341,000 167,858,00 668,791,000 847,506,00 60,869,000 53,529,00  \$3,568,874,000 \$3,393,743,00  \$ 155,033,000 \$ 174,481,00 30,210,000 96,068,00 224,183,000* 242,788,00 16,269,000 17,884,00  \$6,013,000 103,112,00 10,229,000 16,274,00  \$21,937,000 650,607,00  \$ 686,450,000 \$ 824,331,00  \$ 22.99 \$ 23.7  \$ 757,000 \$ 4,004,00 1,632,000 3,607,00 (758,000) 1,034,000 (577,00  \$ 2,665,000 \$ 9,740,00  \$ 5,069,000 5,122,00	154,985,000 145,702,000 117,696,00 192,033,000 182,341,000 167,858,00 494,038,000 668,791,000 847,506,00 67,633,000 60,869,000 53,529,00 399,844,000 \$3,568,874,000 \$3,393,743,00  78,259,000 \$ 155,033,000 \$ 174,481,00 36,082,000 30,210,000 96,068,00 22,986,000 16,269,000 17,884,00  335,778,000 425,695,000 531,221,00 68,857,000 86,013,000 103,112,00 4,616,000 10,229,000 16,274,00 409,251,000 521,937,000 650,607,00 152,711,000 164,513,000 173,724,00 561,962,000 \$ 686,450,000 \$ 824,331,00 21.42 \$ 22.99 \$ 23.7  2,719,000 \$ 757,000 \$ 4,004,00 1,002,000 1,632,000 3,607,00 1,428,000 (758,000) 2,706,00 (2,495,000) 1,034,000 (577,00 2,654,000 \$ 2,665,000 \$ 9,740,00 5,067,000 5,069,000 5,122,000	154,985,000 145,702,000 117,696,00 192,033,000 182,341,000 167,858,00 494,038,000 668,791,000 847,506,00 67,633,000 60,869,000 53,529,00  \$3,399,844,000 \$3,568,874,000 \$3,393,743,00  \$4,451,000 224,183,000* 242,788,00 22,986,000 16,269,000 17,884,00  335,778,000 425,695,000 531,221,00 68,857,000 86,013,000 103,112,00 4,616,000 10,229,000 16,274,00  409,251,000 521,937,000 650,607,00  \$5,067,000 \$ 757,000 \$ 4,004,00 1,002,000 1,632,000 3,607,00 1,428,000 (758,000) 2,706,00 (2,495,000) \$ 2,665,000 \$ 9,740,00  \$5,067,000 \$ 2,665,000 \$ 9,740,00  \$5,067,000 \$ 2,665,000 \$ 9,740,00	165,131,000	165,131,000	Trust Company Guaranty Properties 165,131,000 154,985,000 145,702,000 117,696,000 Einance Group 104,823,000 192,033,000 182,341,000 166,858,000 176,663,000 Other Assets 161,675,000 176,633,000 176,686,000 176,686,000 176,686,000 176,886,000 176,686,000 176,886,000 176,686,000 176,686,000 176,886,000 177,8

## COMPARISON OF MATURITIES OF FINANCE RECEIVABLES WITH DEBT

1994 1995	Tota
_	\$266.7
_	2.5
_	28.5
_	1.9
_	28.1
-	327.7
_	10.4
_	0.7
_	74.0
_	2.6
_	87.7
-	\$415.4
-	\$ 71.5
_	15.2
2.3	150.1
-	12.6
2.3	249.4
_	59.7
-	1.6
2.3	\$310.7

## **QUARTERLY ANALYSIS**

OF RATE SPREAD AND NET EARNINGS BY SOURCE

In thous	ands of dollars, where applicable	e Spread	ead Net Earnings <sup>4</sup>						
Quarte		Trust <sup>1</sup>	Finance <sup>2, 3</sup>	Trust	Property	Insurance	Finance	Total	Per Share
1979	Q1	1.12%	6.99%	\$ 608	\$ 308	\$ 632	\$ 698	\$ 2,246	\$0.33
	Q2	1.24	6.73	984	(140)	1,591	497	2,932	0.46
	Q3	1.31	6.69	960	132	1,471	590	3,153	0.51
	Q4	1.14	5.99	455	3,171	498	(2,216)	1,908	0.24
		1.20	6.59	3,007	3,471	4,192	(431)	10,239	1.54
1980	Q1	1.19	5.83	482	223	(279)	857	1,283	0.12
	Q2	1.24	6.18	1,294	23	1,666	(1,219)	1,764	0.22
	Q3	1.28	6.62	1,341	475	463	(17)	2,262	0.32
	Q4	1.34	7.02	887	2,886	856	(198)	4,431	0.74
		1.26	6.41	4,004	3,607	2,706	(577)	9,740	1.40
1981	Q1	1.12	7.15	568	887	(630)	862	1,687	0.20
	Q2	0.85	7.48	(128)	393	238	535	1,038	0.09
	Q3	0.29	7.86	(4,089)	(32)	548	394	(3,179)	(0.76)
	Q4	0.62	6.98	4,406	384	(914)	(757)	3,119	0.49
		0.71	7.36	757	1,632	(758)	1,034	2,665	0.02
1982	Q1	0.77	8.57	4	732	(1,614)	312	(566)	(0.23)
	Q2	0.96	9.81	(265)	1,161	965	(1,244)	617	_
	Q3	1.09	11.29	843	107	1,236	(990)	1,196	0.11
	Q4	1.39	10.71	2,137	(998)	841	(573)	1,407	0.16
		1.06	9.71	2,719	1,002	1,428	(2,495)	2,654	0.04
1983	Q1	1.68	13.97	1,053	(701)	689	1,247	2,288	0.33
	Q2	1.74	15.50	1,245	1,923	964	919	5,051	0.88
	Q3	1.93	16.17	1,446	(163)	192	1,194	2,669	0.41
	Q4	1.82	17.29	1,706	13	587	118	2,424	0.36
		1.80%	15.67%	\$5,450	\$1,072	\$2,432	\$3,478	\$12,432	\$1.98

Notes: <sup>1</sup>Rate earned on investments (excluding fee income) less rate paid on deposits. Taxable equivalent basis for all periods except for the last three quarters of 1981 and all quarters of 1982, wherein income tax credits were not available.

<sup>&</sup>lt;sup>2</sup>Gross yield on average funds in use less the average total cost of borrowed money. Includes the carrying costs of investments in Guaranty Trust, Insurance Group and Guaranty Properties. Excludes credit losses.

<sup>&</sup>lt;sup>3</sup>Revised for 1981 to exclude Aetna Financial Services Limited.

<sup>&</sup>lt;sup>4</sup>Excludes extraordinary items.

**GUARANTY TRUST** 

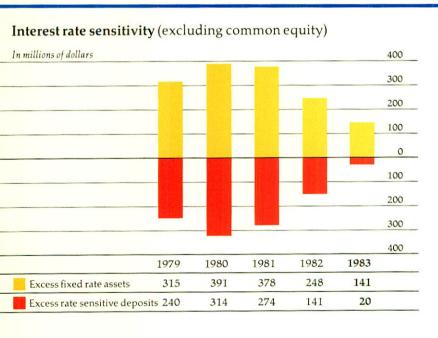
#### ASSET AND LIABILITY MANAGEMENT

The Company's Asset and Liability Management Committee, which has been operational for several years, is charged with the responsibility of ensuring that operating decisions are consistent with the Company's policy of operating its financial intermediary division on a matched basis. The Committee meets weekly to review the matching position and projected cash flows, by term. It then sets deposit and loan rates consistent with our objectives.

#### Asset and Liability Maturity and Mix

The recession in 1983 continued to limit the Company's opportunities for lending on a basis of acceptable risk. During the year depositors continued to prefer deposits maturing in one year or less in view of the general uncertainty of the direction of interest rates. In response to this preference, management continued to emphasize lending on a shortterm or floating rate basis. As a result the Company has increased the portion of portfolios maturing in one year or on an interest sensitive basis from 63 percent in the prior year to 66 percent at December 31, 1983.

The long term mortgage and bond portfolio was reduced from \$242 million during 1983 to \$213 million at year-end of which \$73 million matures within five vears.



#### Interest Rate Sensitivity

It is a primary objective of management to ensure that deposits are matched by investments of similar maturity and interest type. Achievement of this objective results in satisfactory and stable net interest income levels while minimizing exposure to unanticipated and uncontrollable interest rate fluctuations. The Company has achieved considerable success in 1983 in reducing the disparity between rate sensitive assets and deposits, and fixed rate assets and deposits.

Asset and Liability Maturity and N	Mix	(
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In millions of dollars	Rate ser		11.	2 to	3 to	41.	After		December	31, 1983	December 3	31, 1982
		vithin e year	1 to 2 years		4 years	4 to 5 years	5 years	Other	Total	%	Total	%
Assets												
Cash and bank deposit recei	pts \$	369	\$ -	\$ -	<b>\$</b> —	\$ -	\$ -	\$ -	\$ 369	13	\$ 365	14
Securities and other investm	ents	8	11	17	38	4	31	24	133	5	152	6
Consumer loans		774	148	145	16	100	10	=	1,193	44	1,114	43
Commercial loans		644	82	39	23	80	99	_	967	35	897	35
Otherassets		23	_	_	-	_	_	58	81	3	70	2
	\$	1,818	\$241	\$201	\$77	\$184	\$140	\$ 82	\$2,743	100	\$2,598	100
%-1983		66	9	7	3	7	5	3		100		
%-1982		63	17	8	2	2	6	2				100
Liabilities and Equity												
Demand	\$	662	\$ -	\$ -	\$ <b>-</b>	\$ -	\$ -	\$ -	\$ 662	24	\$ 658	25
Time		273	_	-	_	_	_	_	273	10	275	11
Term		799	287	215	71	190	_	_	1,562	57	1,435	55
Other liabilities and equity		73	_	_	_	_	_	173	246	9	230	9
	\$	1,807	\$287	\$215	\$71	\$190	\$ -	\$ 173	\$2,743	100	\$2,598	100
%-1983		66	10	8	3	7	_	6		100		
%-1982		71	11	8	2	2	_	6				100
Asset Surplus (Deficiency)												
at December 31, 1983	\$	11	\$ (46)	\$(14)	\$ 6	\$ (6)	\$140	\$ (91)				
at December 31, 1982	\$	(218)	\$151	\$ (5)	\$ 2	\$ (4)	\$153	\$ (79)				

	Interest Rate Sensitivity		19	983		1982					
	In millions of dollars	Rate	Fixed	l Rate		Rate	Fixed				
		sensitive	Under 1 yr.	Over 1 yr.	Total	sensitive	Under 1 yr.	Over 1 yr.	Total		
	Assets										
	Cash and bank deposit receipts	\$ 350	\$ 19	<b>\$</b> -	\$ 369	\$ 365	\$ -	\$ -	\$ 365		
	Securities and other investments	6	2	125	133	18	20	114	152		
	Consumer loans	186	588	419	1,193	113	536	465	1,114		
	Commercial loans	431	213	323	967	354	198	345	897		
	Other assets	23	-	58	81	28	_	42	70		
		\$ 996	\$822	\$925	\$2,743	\$ 878	\$754	\$966	\$2,598		
		36%	30%	34%	100%	34%	29%	37%	100%		
	Deposits						-				
	Demand	\$ 662	\$ -	\$ -	\$ 662	\$ 658	\$ -	\$ -	\$ 658		
	Time	273		_	273	275	_	_	275		
	Term	8	791	763	1,562	-	831	604	1,435		
		943	791	763	2,497	933	831	604	2,368		
	Other liabilities	73	_	39	112	86	_	24	110		
	Preference shares	_	-	13	13	_	_	13	13		
		\$1,016	\$791	\$815	\$2,622	\$1,019	\$831	\$641	\$2,491		
		39%	30%	31%	100%	41%	33%	26%	100%		
	Asset Surplus (Deficiency)					-					
	at December 31	\$ (20)	\$ 31	\$110	\$ 121*	\$ (141)	\$ (77)	\$325	\$ 107		
	CONTRACT STATE OF THE STATE OF	()	7.55	4		. ()	+ (, , )		+ 10,		

<sup>\*</sup>Represents common equity

## CORPORATE INFORMATION

#### **Head Office**

625 Church Street Toronto, Ontario M4Y 2G1 Telephone (416) 925-1461

#### **Auditors**

Price Waterhouse Chartered Accountants Toronto, Ontario

#### **Stock Exchange Listings**

(Symbol: TG)
Toronto Stock Exchange:
Class A & B common,
preferred (all classes)
Vancouver Stock Exchange:
Class A & B common,
preferred (4½%, 10¼%, 7.5%)

#### Share Transfer Agents and Registrars

Guaranty Trust Company of Canada Toronto, Montreal, Winnipeg, Calgary, Vancouver Bank of Montreal Trust Company New York, N. Y.

#### Trustees

Senior Secured Debt— The Royal Trust Company Toronto, Ontario Debentures— The Canada Trust Company Toronto, Ontario

#### DIRECTORS AND COMMITTEES

#### **BOARD OF DIRECTORS**

JOHN P. BASSEL, Q.C. Partner Bassel, Sullivan & Leake Barristers & Solicitors Toronto, Ontario

ROBERT E. BETHELL President and Chief Executive Officer Canadian General Insurance Group Toronto, Ontario

W. JOHN A. BULMAN President The Bulman Group Limited Winnipeg, Manitoba

E. WALLACE FLANAGAN President Traders Group Limited Calgary, Alberta

IRVING R. GERSTEIN President Peoples Jewellers Limited Toronto, Ontario

ROBERT G. GRAHAM President and Chief Executive Officer Inter-City Gas Corporation Winnipeg, Manitoba

#### **COMMITTEES**

#### Executive

Chairman: James W. McCutcheon, Q.C. J. P. Bassel, Q.C., I. R. Gerstein, R. G. Graham, A. R. Marchment, F. Y. McCutcheon

Function: During intervals between meetings of the Board of Directors, the Executive Committee has all the powers of the Board except those powers that are required by legislation or Corporation by-law to be exercised by the Board itself.

#### Finance

Chairman: Frederic Y. McCutcheon A. R. Marchment, James W. McCutcheon, Q.C., D. I. Webb

Function: The Finance Committee reviews and makes recommendations with respect to the Corporation's capitalization program.

#### Audit

Chairman: Irving R. Gerstein J. P. Bassel, Q.C., W. J. A. Bulman, James W. McCutcheon, Q.C.

Function: The Audit Committee reviews financial information intended for publication, and the adequacy thereof, before such information is submitted to the Board. It also reviews, on a continuing basis, control procedures in effect throughout the Corporation.

WILLIAM A. HEASLIP Chairman, President and Chief Executive Officer Grafton Group Limited Toronto, Ontario

ALAN R. MARCHMENT, F.C.A. Chairman of the Board and Chief Executive Officer Traders Group Limited Toronto, Ontario

FREDERIC Y. McCUTCHEON President Arachnae Management Limited Toronto, Ontario

JAMES W. MCCUTCHEON, Q.C. Partner Shibley, Righton & McCutcheon Barristers and Solicitors Toronto, Ontario

E. LLEWELLYN G. SMITH Chairman and President E. D. Smith & Sons, Limited Winona, Ontario

DONALD I. WEBB, F.C.A. Financial Consultant Toronto, Ontario

#### Pension Plans Trustees

Chairman: Alan R. Marchment R. E. Bethell, F. Y. McCutcheon

Function: The Pension Plans Trustees review and make recommendations with respect to the funding of employee pension benefits, the selection of investment managers and funding vehicles, the investment return objectives and the investment strategies and performance for the Traders and subsidiaries pension plans.

#### Compensation

Chairman: James W. McCutcheon, Q.C. W. J. A. Bulman, I. R. Gerstein, R. G. Graham, A. R. Marchment

Function: The Compensation Committee reviews manpower planning and the performance of management personnel and makes recommendations to the Board concerning executive compensation.

## OFFICERS AND SUBSIDIARIES' OFFICERS

#### **Executive Officers of the Corporation**

#### TRADERS GROUP LIMITED

ALAN R. MARCHMENT, F.C.A. Chairman of the Board and Chief Executive Officer

E. WALLACE FLANAGAN President

EDWIN W. AUSTIN, C.A. Senior Vice-President Finance and Administration

J. DOUGLAS DERBYSHIRE Senior Vice-President

ROBERT W. CHISHOLM, C.A. Vice-President Controller

GEORGE E. WHITLEY, Q.C. Vice-President Secretary and General Counsel

#### **Executive Officers of Subsidiaries**

#### GUARANTY TRUST COMPANY OF CANADA

ALAN R. MARCHMENT Chairman of the Board, President and Chief Executive Officer

E. WALLACE FLANAGAN Vice-Chairman of the Board

MICHAEL A. HASLEY Executive Vice-President

Guaranty Properties Limited ALAN R. MARCHMENT Chairman of the Board

ERNEST BODNAR
President and Chief Executive Officer

CANADIAN GENERAL INSURANCE GROUP Canadian General Insurance Company Toronto General Insurance Company Traders General Insurance Company

FREDERIC Y. McCUTCHEON Chairman of the Board

ROBERT E. BETHELL
President and Chief Executive Officer

Canadian General Life Insurance Company

FREDERIC Y. McCUTCHEON Chairman of the Board

CHARLES P. FLOOD Vice-Chairman of the Board

JACK W. ROBERTS President

FINANCE GROUP
Trans Canada Credit Corporation Limited

ALAN R. MARCHMENT Chairman of the Board

J. DOUGLAS DERBYSHIRE President

Aetna Financial Services Limited

ALAN R. MARCHMENT Chairman of the Board

J. DOUGLAS DERBYSHIRE President

#### HOLDINGS AND BANKERS

#### HOLDINGS IN CONSOLIDATED SUBSIDIARIES

December 31, 1983 Traders **Trust Company** Guaranty Trust Company of Canada . . . . . 99.8% Guaranty Properties Limited..... 99.8 Finance Group Trans Canada Credit Corporation Trans Canada Credit Realty Limited . . . . . 100.0 Traders Finance Corporation (1966) Traders Finance Corporation (1976) Aetna Financial Services Limited . . . . . . 60.0 Traders Finance S.A. and subsidiaries . . . . 100.0 Insurance Group Canadian General Insurance Company.... 99.4 Toronto General Insurance Company..... 98.9 Traders General Insurance Company . . . . 99.5 Canadian General Life Insurance

98.1

#### **BANKERS**

#### In Canada

Bank of British Columbia
Bank of Montreal
Canadian Imperial Bank of Commerce
First National Bank of Chicago (Canada)
National Bank of Canada
Swiss Bank Corporation (Canada)
The Bank of Nova Scotia
The Mercantile Bank of Canada
The Royal Bank of Canada
The Toronto-Dominion Bank

#### In the United States of America

AmeriTrust Company Manufacturers Hanover Trust Company Manufacturers National Bank of Detroit

### PERSONNEL AND LOCATIONS

#### **GUARANTY TRUST COMPANY OF CANADA**

MICHAEL A. HASLEY Executive Vice-President

Branch Operations 625 Church Street

Toronto, Ontario WILLIAM J. PERKINS Senior Vice-President

Toronto Main Region 366 Bay Street Toronto, Ontario M. J. BROADBENT Regional Vice-President

Ontario East and Quebec Region 109 Bank Street Ottawa, Ontario D. K. BOGERT Regional Vice-President

Ontario Central Region 625 Church Street Toronto, Ontario A. R. MITCHELL Regional Vice-President

Ontario West Region 305 Victoria Avenue Windsor, Ontario R. A. THOMPSON Regional Vice-President

Ontario North, Manitoba and Saskatchewan Region 105 Durham Street South Sudbury, Ontario E. D. SKUCE Regional Vice-President

British Columbia and Alberta Region 800 West Pender Street Vancouver, British Columbia P. H. HEBB Regional Vice-President

Consumer Lending

625 Church Street Toronto, Ontario REIN W. CRECELIUS Senior Vice-President

R. C. Hodges Vice-President

T. R. Carnegie Assistant Vice-President Eastern Zone

J. W. Howell Assistant Vice-President Western Zone

J. A. Farrer Assistant Vice-President R. S. B. Barlow

Assistant Vice-President VISA

Corporate Lending

625 Church Street Toronto, Ontario

WILLIAM L. COCHRANE Senior Vice-President

S. D. Arnott Vice-President

R. S. Campbell Assistant Vice-President

L. L. Clinesmith Assistant Vice-President

D. J. Davison Assistant Vice-President

A. B. Duff Assistant Vice-President

W. J. Ferguson Assistant Vice-President

J. F. Johnston Assistant Vice-President

E. Nutter Assistant Vice-President I. S. Ridout

Assistant Vice-President

Trust and Investment Services

625 Church Street Toronto, Ontario

Vice-President

E. AUSTIN FRICKER, C.A. Senior Vice-President

Corporate Trust Services G. A. Morin

W. E. Brolly Assistant Vice-President Transfer Services

P. E. Evenden Assistant Vice-President Pension Services

P. D. Thomas Assistant Vice-President Pension Services

M. MacGirr National Manager Corporate Trust

C.I.R. Communications Inc. D.R. Warren President Personal Trust Services
T. A. W. Duncan
Vice-President

K. Drabble Assistant Vice-President Personal Trust Services

D. J. Sutton Assistant Vice-President Personal Trust Services

W. Drummond National Manager Investment Fund Services

Investments P. A. Spark Vice-President

Guaranty Properties Limited (subsidiary) 625 Church Street

625 Church Street Toronto, Ontario

ERNEST BODNAR President and Chief Executive Officer

S. M. Schaffran Vice-President

J. Armstrong Regional Manager

Western Region 156 Victoria Trail Shopping Centre 550 Clareview Drive Edmonton, Alberta

C. J. Small, C.A. Vice-President

Property Management 625 Church Street Toronto, Ontario R. A. Steeves National Manager

Real Estate 625 Church Street Toronto, Ontario

THOMAS R. MERRICK Vice-President and National Manager

G. McWilliams Manager Relocation Services

## TRADERS GROUP LIMITED, FINANCE GROUP

Trans Canada Credit Corporation Limited

625 Church Street Toronto, Ontario

J. DOUGLAS DERBYSHIRE President

Garnet H. Greenfield Senior Vice-President

A. M. Cline Vice-President

Quebec Region
Suite 540
3 Place Laval
Laval, Quebec
J. Dunberry
Vice-President

Western Region 2426A Douglas Crescent Post Office Box 3188 Langley, British Columbia T. L. Sallenbach Assistant Vice-President

Ontario Region
Suite 401
703 Evans Avenue
Etobicoke, Ontario
J. E. Van Leeuwen
Assistant Vice-President

Eastern Region
Suite 711
6080 Young Street
Halifax, Nova Scotia
R. A. Wilson
Assistant Vice-President

Aetna Financial Services Limited

4150 St. Catherine Street West Montreal, Quebec J. DOUGLAS DERBYSHIRE President

#### CANADIAN GENERAL INSURANCE GROUP

170 University Avenue Toronto, Ontario

ROBERT E. BETHELL President and Chief Executive Officer

L. Bernard Bowden Senior Vice-President

Thomas W. Winnett, C.A. Senior Vice-President

Canadian General Insurance Company

170 University Avenue Toronto, Ontario David G. Robinson Senior Vice-President

Western Region Suite 800 10010 - 106th Street Edmonton, Alberta F. J. Melenka Regional Manager

Ontario Region 170 University Avenue Toronto, Ontario A. M. Griffin Regional Vice-President

Quebec Region
Place Sherbrooke
Suite 400
1010 Sherbrooke Street West
Montreal, Quebec
M. Laramee
Regional Manager

Atlantic Region
Suite 808
6080 Young Street
Halifax, Nova Scotia
A. G. Hunter
Regional Manager

Canadian General Life Insurance Company Post Office Box 918 Suite 702 105 Main Street East Hamilton, Ontario CHARLES P. FLOOD Vice-Chairman of the Board Jack W. Roberts President and Chief Executive Officer

Toronto General Insurance Company

Reinsurance
170 University Avenue
Toronto, Ontario
Keith J. Holland
Executive Vice-President

Traders General Insurance Company 170 University Avenue Toronto, Ontario Victor G. Hibbs Vice-President

Ontario Region 170 University Avenue Toronto, Ontario M. Singleton Manager

Quebec Region
Place Sherbrooke
Suite 310
1010 Sherbrooke
Street West
Montreal, Quebec
M. LeMay
Manager

#### **SERVICES**

#### **Guaranty Trust Company of Canada**

#### Consumer

Savings and Chequing Accounts
Daily Interest Savings
GT60 Savings
U.S. Dollar Daily Interest Savings
Time Deposits
Guaranteed Investment Certificates
Guaranty Option Certificates
Guaranty Service
GT60 Service
Safety Deposit Boxes
Travellers Cheques
First and Second Residential Mortgages
Consumer Loans, including Investments Loans

Registered Home Ownership Savings Plan
Registered Retirement Savings Plans
Registered Retirement Income Funds
Investment Funds
Investment Management and Custody
Estate and Trust Administration
Estate Planning
Personal Financial Planning
Oil and Gas Royalty Trusts
Family Trusts
Cougars

#### Corporate

Builder Loans and Take-out Mortgages
Corporate Term Loans
Fixed Asset Financing
Manufacturer Floor Plans
Commercial Mortgages
Automobile Inventory and Lease Financing
Pension Investment Management
Master Trust and Custodial Services
Employee Benefit Administration
Corporate Trust Services
Stock and Bond Transfer Agent and Registrar

#### Real Estate

Real Estate Sales Industrial, Commercial and Investment Home Relocation Services Appraisals

#### **Guaranty Properties Limited**

Land Development Investment Properties Property Management Real Estate Sales

C.I.R. Communications Inc.
Shareholder and Investor Relations

#### Traders Group Limited Finance Group Personal Loans Sales Financing Plans Mortgages

Canadian General Insurance Group
General Casualty Insurance for Automobiles
and Properties
Individual and Group Life Insurance

Individual and Group Life Insurance Sickness and Accident Insurance



# TRADERS ©

Traders Group Limited 625 Church Street Toronto, Ontario M4Y 2G1