



Holt, Renfrew
& COMPANY LIMITED

ANNUAL REPORT

For the year ended January 31 1953

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HOLT, RENFREW & CO., LIMITED
FURRIERS IN CANADA
FOR MORE THAN
116 YEARS

1

THE DOMINION'S LEADING
SPECIALTY SHOPS

1

Also . . . Operator of its own Mink Ranch
in the Province of Quebec

HOLT, RENFREW & CO., LIMITED now have nine stores
in Canada—Quebec City, opened in 1837; Toronto in 1889;
Montreal and Winnipeg in 1910; Ottawa in 1942; Hamilton in
1945; Arvida in 1946; Edmonton in 1950; and Calgary in 1952.

1

Hotel shops are maintained also at:

QUEBEC	Chateau Frontenac Hotel
TORONTO	Royal York Hotel
MONTREAL	Sheraton—Mount-Royal Hotel
OTTAWA	Chateau Laurier Hotel

HOLT, RENFREW & CO., LIMITED

Head Office: 1300 SHERBROOKE ST. WEST
MONTREAL

Directors

G. HAROLD AIKINS, Q.C.
GEORGE H. BEESTON
GEORGE B. FOSTER, Q.C.
R. GLENN LIDDY
DUNCAN K. MAC TAVISH, Q.C.
JOHN G. McCONNELL
PAUL NATHANSON
ALVIN J. WALKER
R. HOWARD WEBSTER

Officers

ALVIN J. WALKER
President and Managing Director

JOHN G. McCONNELL
Vice-President

R. GLENN LIDDY
Secretary-Treasurer

Branches

QUEBEC — MONTREAL — TORONTO
WINNIPEG — OTTAWA — HAMILTON
ARVIDA — EDMONTON — CALGARY

HOLT, RENFREW & CO., LIMITED

To the Shareholders:—

Your Directors take pleasure in presenting the 116th Annual Report, including the Balance Sheet, the Statement of Profit and Loss and the Statement of Earned Surplus, with the Auditors' Report for the year ended January 31, 1953 which shows that the year was one of successful operating and progress for your company.

For the first time, the results of the year's operations are being shown in comparative form, and Shareholders will be able to see readily the evidence of the progress referred to above.

Net profit of \$216,618.87 after taxes is considerably in excess of the previous year.

There is \$2.14 of Current Assets for each \$1.00 of Current Liabilities — and working capital has increased by \$197,754.62 — and total Assets have increased by a quarter of a million dollars.

Your properties have been valued by Canadian Appraisal Company Limited at \$2,696,799.98—while these are carried on the Balance Sheet as \$840,350.62.

The high Standard of maintenance at all your Company's Stores was continued throughout the year, and, in step with the growth of Canadian economy, the Company acquired by purchase in Calgary, in January 1953 the store known as "Famous Cloak". During the year also, stores were opened in Chateau Laurier Hotel in Ottawa and in the Sheraton Mount-Royal Hotel in Montreal.

Your Directors are appreciative that the progress of last year, despite adverse conditions reflected in rising taxes, increased cost of materials, supplies and services was made possible by the continued and ever increasing patronage and confidence of your customers, and the loyal co-operation of the personnel of the Company — and your Directors take considerable pride and pleasure in acknowledging and expressing their appreciation, as well as that of the Shareholders, of the efficiency and loyalty of the employees throughout the Company's nine locations.

Submitted on behalf of the Board of Directors,

ALVIN J. WALKER,
President and Managing Director

BALANCE SHEET —

Assets

	<u>1953</u>	<u>1952</u>
CURRENT ASSETS:		
Cash	\$ 84,918.07	\$ 79,483.99
Trade and other accounts receivable, less reserve	1,470,317.42	1,215,128.45
Refundable portion of excess profits tax	—	81,091.38
Merchandise on hand valued at the lower of approximate cost or market	1,244,814.43	1,129,096.84
Prepaid taxes, insurance, etc., including deposits with insurance underwriters	104,244.59	128,893.77
	<u>\$2,904,294.51</u>	<u>\$2,633,694.43</u>
CAPITAL ASSETS (see note):		
Land and buildings	\$ 935,798.17	\$ 934,085.11
<i>Less</i> : Reserve for depreciation	272,685.18	244,721.86
	<u>\$ 663,112.99</u>	<u>\$ 689,363.25</u>
Furniture and fixtures, automobiles, etc.	\$ 576,437.45	\$ 497,435.51
<i>Less</i> : Reserve for depreciation	399,199.82	355,947.43
	<u>\$ 177,237.63</u>	<u>\$ 141,488.08</u>
	<u>\$ 840,350.62</u>	<u>\$ 830,851.33</u>
GOODWILL	772,453.79	772,453.79
	<u>\$1,612,804.41</u>	<u>\$1,603,305.12</u>
OTHER ASSETS:		
Investment in wholly-owned subsidiary, at cost	\$ 24,000.00	\$ 24,000.00
Securities of Motty Eitingon Inc. stated at written down value	58,915.08	63,474.42
Alterations to premises — unamortized balance	53,616.54	77,322.87
	<u>\$ 136,531.62</u>	<u>\$ 164,797.29</u>
	<u>\$4,653,630.54</u>	<u>\$4,401,796.84</u>

Note: Canadian Appraisal Company Limited has reported the present value of land, buildings, furniture and furnishings, etc. at January 31 1953, based upon appraisals as of 1935 to 1945 and including additions to date, to be \$2,696,799.98.

Signed on behalf of the Board:

ALVIN J. WALKER *Director*

R. GLENN LIDDY *Director*

JANUARY 31 1953

Liabilities

	<u>1953</u>	<u>1952</u>
CURRENT LIABILITIES:		
Demand loans from bank	\$ 395,000.00	\$ 475,000.00
Accounts payable and accrued liabilities	630,303.41	632,488.08
Instalment due within one year on First Mortgage Bonds	10,000.00	10,000.00
Prepaid storage and interest and sundry credit balances	114,054.29	104,428.35
Income and other taxes	208,626.31	63,222.12
	<u>\$1,357,984.01</u>	<u>\$1,285,138.55</u>
5% FIRST MORTGAGE BONDS — due in annual instalments of \$10,000.00 with balance due July 1 1967		
	<u>\$ 374,000.00</u>	<u>\$ 384,000.00</u>
CAPITAL STOCK AND SURPLUS:		
7% Cumulative Preferred—		
Authorized and issued—		
10,000 shares of \$100.00 each	\$1,000,000.00	\$1,000,000.00
<i>Note: Preferred dividends in arrears at January 31 1953 amount to \$1,067,500.00.</i>		
Common—		
Authorized and issued—		
10,000 shares of \$100.00 each	1,000,000.00	1,000,000.00
Earned surplus, per statement attached	921,646.53	732,658.29
	<u>\$2,921,646.53</u>	<u>\$2,732,658.29</u>
	<u><u>\$4,653,630.54</u></u>	<u><u>\$4,401,796.84</u></u>

Submitted with our Report to the Shareholders dated April 10 1953

PRICE WATERHOUSE & CO.
Chartered Accountants

HOLT, RENFREW & CO., LIMITED

Statement of Profit and Loss for the year ended January 31 1953

	<u>1953</u>	<u>1952</u>
Profit from Operations after deducting selling and general expenses and providing for bad debts, but before deducting the undernoted items	\$591,718.11	\$369,629.01
<i>Deduct:</i>		
Executive remuneration	\$ 71,400.00	\$ 69,360.00
Directors' fees	4,200.00	3,720.00
Interest on First Mortgage Bonds	19,408.33	19,908.34
Interest on demand loans from bank	30,441.77	38,097.76
Depreciation—		
Buildings	27,963.32	29,435.08
Furniture and fixtures, automobiles, etc.	43,252.39	32,335.98
Amounts written off alterations to premises	24,433.43	24,093.15
	<u>\$221,099.24</u>	<u>\$216,950.31</u>
Profit before providing for income taxes	\$370,618.87	\$152,678.70
Provision for income taxes	154,000.00	78,000.00
Net profit for the year transferred to earned surplus	<u>\$216,618.87</u>	<u>\$ 74,678.70</u>

Statement of Earned Surplus for the year ended January 31 1953

	<u>1953</u>	<u>1952</u>
Balance at beginning of year	\$732,658.29	\$670,287.48
<i>Deduct:</i> Additional income taxes in respect of prior years (net)	27,630.63	12,307.89
	<u>\$705,027.66</u>	<u>\$657,979.59</u>
<i>Add:</i> Net profit for the year, as above	216,618.87	74,678.70
Balance at end of year	<u>\$921,646.53</u>	<u>\$732,658.29</u>

PRICE WATERHOUSE & CO.

215 St. James Street West
MONTREAL 1

April 10 1953

AUDITORS' REPORT

TO THE SHAREHOLDERS OF
HOLT, RENFREW & CO., LIMITED:

We have examined the balance sheet of Holt, Renfrew & Co., Limited as at January 31 1953 and the statements of profit and loss and earned surplus for the year ended on that date, which include the audited financial statements of the Quebec and Edmonton branches not examined by us, and have obtained all the information and explanations we have required. Our examination included a general review of the accounting procedures and such tests of accounting records and other supporting evidence as we considered necessary in the circumstances.

In our opinion, the accompanying balance sheet and statements of profit and loss and earned surplus are properly drawn up so as to exhibit a true and correct view of the state of the affairs of the company as at January 31 1953 and the result of its operations for the year ended on that date, according to the best of our information and the explanations given to us and as shown by the books of the company which we have examined and the audited accounts of the Quebec and Edmonton branches as referred to above.

PRICE WATERHOUSE & CO.
Chartered Accountants



HEAD OFFICE

1300 SHERBROOKE STREET WEST

MONTREAL

