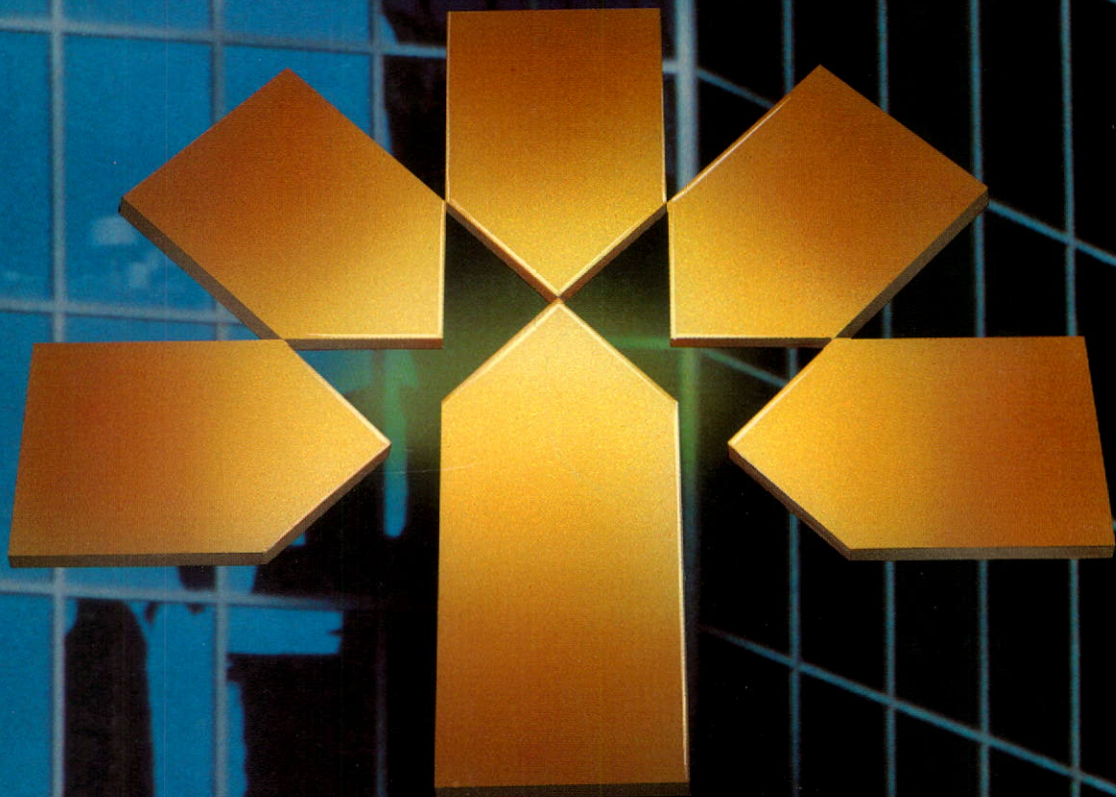


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LAURENTIAN BANK
OF CANADA



141st
Annual Report
1987



Our Cover

In 1987, when our institution became the Laurentian Bank of Canada, we adopted The Laurentian Group's gold logo depicted in the centre of our front cover. The filigree beehives remind us of our 141-year history as The Montreal City and District Savings Bank. In 1988, the Bank will move its head office to a complex in downtown Montreal which will become the Laurentian Bank of Canada Tower. One of the glass surfaces of this building is also depicted.

Mission

The Laurentian Bank of Canada is a Canadian chartered bank affiliated with The Laurentian Group. By providing superior services, the Bank aims to respond to the total banking and financial needs of both consumers and small and medium-sized businesses.

Our tradition of financial strength and personalized service goes back more than a century, and the Laurentian Bank is now seeking to grow more rapidly by expanding geographically, diversifying its range of products and taking full advantage of its ties with the other Laurentian Group members.

In order to achieve this goal, the Laurentian Bank intends to draw on its profitable operations and the competence, creativity and devotion of its personnel, as well as on its adaptability and its firm roots in those areas where it is already established.

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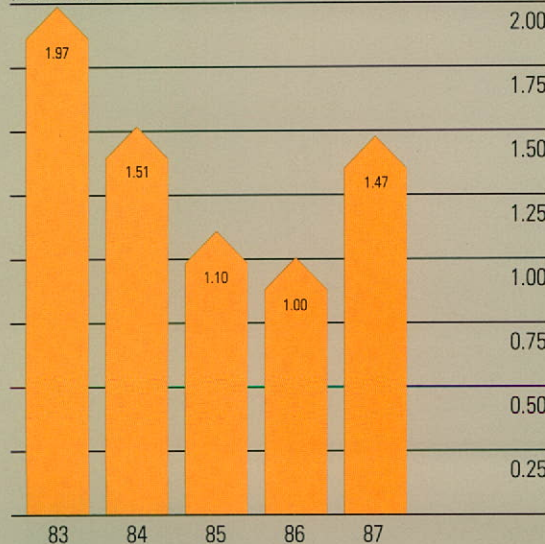
Highlights of Consolidated Financial Statements as at October 31

(in thousands of dollars, except for per share amounts)

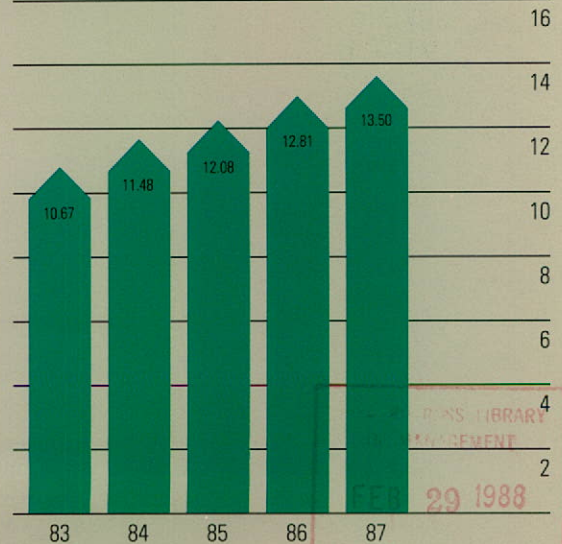
| | 1987 | 1986 | Per cent change |
|--|--------------|--------------|-----------------|
| Assets and Liabilities | | | |
| Total assets | \$ 3,930,103 | \$ 3,841,248 | 2.32 |
| Cash resources and securities | \$ 1,443,642 | \$ 1,943,744 | (25.73) |
| Loans | \$ 2,405,439 | \$ 1,815,977 | 32.46 |
| Deposit liabilities | \$ 3,573,814 | \$ 3,504,422 | 1.99 |
| Capital and reserves | \$ 259,374 | \$ 249,404 | 4.00 |
| Income | | | |
| Income before extraordinary item | \$ 24,654 | \$ 20,286 | 21.54 |
| Net income | \$ 26,874 | \$ 20,286 | 32.48 |
| Net income attributable to common shares | \$ 21,099 | \$ 14,371 | 46.82 |
| As percentage of average total assets: | | | |
| Income before extraordinary item | 0.63% | 0.56% | 12.50 |
| Net income | 0.68% | 0.56% | 21.43 |
| As percentage of average common shareholders' equity and appropriations for contingencies: | | | |
| Income before extraordinary item | 9.90% | 8.02% | 23.45 |
| Net income | 11.06% | 8.02% | 37.91 |
| Per Common Share | | | |
| Book value | \$ 13.50 | \$ 12.81 | 5.39 |
| Income before extraordinary item | \$ 1.31 | \$ 1.00 | 31.00 |
| Net income | \$ 1.47 | \$ 1.00 | 47.00 |
| Dividends* | \$ 0.51 | \$ 0.50 | 2.00 |
| Share quoted price (after 2 for 1 split) | | | |
| High | \$ 25.00 | \$ 15.375 | — |
| Low | \$ 12.00 | \$ 9.063 | — |
| Closing | \$ 12.25 | \$ 14.563 | — |
| Other | | | |
| Average number of common shares outstanding | 14,400,000 | 14,400,000 | — |
| Number of common shareholders | 2,403 | 2,422 | (0.79) |
| Number of employees | 1,806 | 1,603 | 12.67 |
| Number of branches | 121 | 121 | — |

* On September 2, 1987 the Board of Directors approved a quarterly dividend of \$0.135, which represents a yearly dividend of \$0.54.

Net Income per Share
(in dollars)



Book Value of Common Shares
(in dollars)



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To All Our Shareholders

It seems like years have passed since the publication of our last Annual Report. We were exceedingly busy throughout 1987; changes followed one another at an uninterrupted pace.

In accordance with the mandate our shareholders gave us at the special meeting held on September 2, 1987, the Bank has changed its name and status.

We wanted the Bank to become a chartered bank at the same time that it became the Laurentian Bank of Canada. The new name and the speed and efficiency with which the changes were brought about elicited an extremely positive response from all concerned.

The Bank and The Laurentian Group

Last fall, The Laurentian Group became the Bank's major shareholder. This important step was the culmination of many years' efforts.

It was also one of the Group's fundamental objectives. It enables The Laurentian Group to make the widest possible range of financial services available to Quebec and Canadian consumers.

The Laurentian Bank of Canada accounts for approximately 30% of The Laurentian Group's consolidated assets. And as banking is an essential service for both consumers and companies, the Bank holds a key position within the Group. We are also the only group in Canada operating in each of the four main sectors of financial services.

The establishment of close ties between the Group and the Bank in no way alters the Bank's identity as a distinct financial institution. The Group has always operated according to the principle of decentralization. Each member company retains a great deal of autonomy within a dynamic and positive framework of interdependence with the other member companies.

The Bank will continue to pursue its corporate objectives. It is up to the Board of Directors and its executive to take the necessary steps to meet these objectives. This is one of the reasons the Bank's executive was strengthened last year. In addition, the Board of Directors will take on new dimensions this year.

Unlike other chartered banks, the Laurentian Bank benefits from the presence of a major shareholder. This gives the Bank continuity and stability in the pursuit of its objectives, and is likely to prevent it from leaning towards growth and prestige, rather than performance and profitability.

Through membership in The Laurentian Group, while retaining its independence the Bank can collaborate with other member companies on projects that would otherwise tax its resources too heavily or be beyond its capability.

Data Processing and Marketing

This is particularly true with respect to two sensitive areas of the Bank's activities: data processing and the distribution of products and services. In collaboration with Laurentian Technology Inc., our subsidiary specialized in data processing, the Bank can remain at the leading edge of computer technology.

With respect to marketing, the Bank benefits from the considerable advantages associated with the Laurentian name. Furthermore, thanks to the Group's distribution network the Bank can expand geographically without necessarily having to absorb the prohibitive costs associated with traditional expansion of the branch network.

Membership in The Laurentian Group means that the Bank now has the human and financial resources to compete on a national scale.



Claude Castonguay
Chairman of the Board

International Competition

However, significant challenges and opportunities have already arisen as a result of the inevitable deregulation of exchange and the extremely rapid internationalization of financial markets.

As of right now, here on our own territory, we must compete not only with Canadian financial institutions, but also with powerful conglomerates from Japan, the United States, Germany and several other countries.

It is clear that the Bank must soon commit itself to the internationalization of its services, if it is to remain competitive and continue to meet the needs of its customers.

Government Actions

The prospect of increased competition was what coloured our reaction, last year, to federal and Quebec government bills concerning financial services.

The financial services sector is one of the most, if not the most, important in the Canadian economy. At present, financial institutions are more regulated and closely monitored than any other sector in our economy.

As our Group offers all types of financial services, we bear the full weight of the legislation and regulations imposed by both levels of government and the various monitoring agencies.

We deplore the fact that the application of this legislation is often meddlesome, unnecessarily rigid and sometimes even contradictory.

In their desire to effectively protect consumers' interests, our governments must not lose sight of the importance of having a dynamic financial sector that will be competitive in the current context of deregulation.

In short, we are once again asking our governments to coordinate their legislation and avoid increasing the heavy burden we already bear. As regards conflicts of interest and integrity, we are firmly convinced that the system of self-regulation that has gradually developed over the years has more than proven itself. It must be upheld and improved, and not replaced by a rigid bureaucratic system.

The Bank's Performance

The Bank's results during the 1987 fiscal year were very encouraging and augur well for the future. The Laurentian Bank's increase in net earnings clearly exceeds that of all other Canadian chartered banks.

Return on shareholders' equity increased from 8.0% to 11.1% over the year. This allowed our Board of Directors to increase the dividend on common shares. On an annual basis, the dividend is now \$0.54, compared to \$0.50 previously.

These excellent results were achieved at a time when the Bank had to deal with extraordinary expenses related to its change of name and status. Our performance can also be partially explained by the fact that we have no loans to foreign countries and have no intention of changing our policy in that respect.

The Bank's solid financial position means it will be able to take advantage of the opportunity, made available by our Group, to rapidly assume a truly national dimension which conforms perfectly with its new status as a chartered bank.



The Laurentian Mutual Insurance

I would like to draw attention to the fiftieth anniversary of The Laurentian Mutual Insurance, which will be celebrated in 1988.

Founded in Levis in 1938, The Laurentian Mutual Insurance has grown from a modest little company to one that is now recognized as a leader in personal insurance in Quebec and Canada. This company gave birth to The Laurentian Group, of which it is now the major shareholder.

During its fifty-year existence, The Laurentian Mutual has developed an identity, principles and a way of doing things that are now bearing fruit and have, above all, lent continuity to our actions. Thanks to this valuable experience, The Laurentian Group can aspire to the role of leader in diversified financial services in Canada.

The pioneers of The Laurentian Mutual also bequeathed to us the values of integrity, sound financial management, solvency and an openness to the needs of consumers, on which we hope to build our future.

The Board of Directors

In conclusion, I would like to mention a number of changes within our Board of Directors. Pierre Goyette and Guy A. Beaudin left the Board during the year. Josette D. Leman, Michael B. Harding and Jean-Marie Poitras decided not to seek re-election for the 1988 fiscal year.

We would like to thank each of them for their contributions to the Bank's development, particularly Mr. Poitras who assumed the role of Chairman of the Board for more than two years.

Finally, I would like to thank all our shareholders for the interest, loyalty and confidence they have shown over the past year.

With its new name, new charter, extended powers, dynamic and competent executive, and status as a member of The Laurentian Group, the Laurentian Bank approaches 1988 with optimism.

Claude Castonguay
Chairman of the Board



Report on Operations

The Bank's activities over the past year enabled us to reach and even exceed the objectives we set at the beginning of the year.

Our objectives were to change the City and District Savings Bank into a chartered bank, position the Bank in such a way that it could broaden its line of products and services, build the foundations for a bank that would be national in scope, strengthen our ties with The Laurentian Group and its other members, and increase the average return on shareholders' equity to 11%.

September 28, 1987, was a historic moment in the development of our financial institution. On that date, we became the Laurentian Bank of Canada (Banque Laurentienne du Canada, in French). This new chartered bank is the seventh largest in the country that is wholly owned by Canadians.

Our change in legal status and name was a large-scale operation, that occupied the time, resources and talents of many people.

The Bank's directors, and those of The Laurentian Group, prepared the project before taking it to the appropriate government authorities; the Board of Directors approved it and the shareholders ratified that decision; finally, our personnel enthusiastically brought the project to completion.

Thanks to this concerted effort, we can state today that the operation as a whole was a resounding success. Our approximately 500,000 customers and the general public identify strongly with our new colours. As the Laurentian Bank of Canada and its objectives become better known, its financial performance is strengthened.

Necessary Changes

The changes in status and name became desirable and necessary for more than one reason. The Canadian government became increasingly hesitant about maintaining the Quebec Savings Banks Act under which our operations were governed. We thus had to take some form of action.

Furthermore, we felt that deregulation of financial institutions would leave no place for The Montreal City and District Savings Bank, limited geographically by the regional connotations of its name and limited in power by its restricted status as a savings bank.

The Bank would never have been able to reach its objective of increased profitability in a legal environment that was too restricted to ensure the harmonious development of its services and the geographical expansion of its operations.

Numerous Advantages

In becoming the Laurentian Bank of Canada we became the only institution wholly owned by Canadians that comes under Schedule B of the Bank Act. This enables us to maintain our ties with The Laurentian Group, reap all the benefits arising from this association and take advantage of the growth of both the Group and its member companies.

In the near future, we will be able to distribute our products and services throughout an extensive network; we will be able to offer our customers certain financial products of other member companies; we will be able to benefit from the development of the Group's resources; we will have the financial support of a strong ally; we will profit from the economies of scale of sharing costs with other group members, and we will be able to offer our personnel better prospects with respect to employment and career development.

On the other hand, the Laurentian Bank of Canada's financial services will complement those already available from the Group, thus giving the Group an advantage over other financial groups. We can also complete the Group's distribution network for certain financial products.

We had a clear reason for becoming a chartered bank and adopting a new name: to enable us to operate on a national scale, in any regional market where our diverse services prove to be needed and profitable.



Our customers and the general public reacted very favourably to our name change. The operations surrounding the name change were well organized. Our new name was officially announced on September 28, 1987, at a press conference attended by (left to right) André Monette, President and Chief Operating Officer of our subsidiary, Laurentian Trust; Roland Breton, President and Chief Executive Officer; and Claude Castonguay, Chairman of the Board.





Roland Breton
President and Chief
Executive Officer

Increased Powers

When it became a chartered bank, the Laurentian Bank of Canada obtained powers and prerogatives that place it in a position from which it can operate on a national scale and compete more effectively.

This is particularly true in the case of commercial and consumer loans, especially in terms of flexibility and loan amounts. The elimination of the \$100,000 ceiling for commercial loans gives us new opportunities with respect to loans to the self-employed, professionals, and small and medium businesses. Furthermore, the \$25,000 ceiling on unsecured consumer loans has been eliminated, opening new doors for us.

There are also many other types of banking and financial activities in which we may now become involved. We may negotiate foreign Treasury bills, play a more active role in government and private bond issues, have greater freedom on the stock market, authorize inter-bank loans, brokers' loans and loans on securities portfolios, offer leasing, and so on.

While gradually expanding our commercial activities, we will continue to exercise the same caution that has always characterized our philosophy and management style. Our growth will be strictly controlled; we will always have the best interest of our current and potential customers, our shareholders and other investors in mind.

Our Two Subsidiaries

The steps leading up to our change in status and name included two other actions. Our subsidiary, The Montreal City and District Trustees Limited, founded in 1939, changed its name to become "Laurentian Trust of Canada Inc."

We also created a new subsidiary, The Laurentian Bank of Canada Mortgage Corporation, which now holds part of the Bank's mortgage loan portfolio and investment certificates.

Our Values

Armed with a new corporate identity and a specific purpose, the Bank's directors reaffirmed the corporate philosophy that has always characterized our institution. The Bank intends to spread its philosophy through a value system which will be upheld throughout our institution in order to ensure solidarity among all employees.

These values well illustrate where we are heading and the way in which we want to be perceived by those who witness our growth.

- We place the needs of our customers at the heart of our development; we want to be innovative and dynamic in responding to the changing needs of customers;
- We are growth oriented. As such, we recognize that a balance exists between short-term profitability and long-term development;
- We adhere to high standards in all key aspects of our operation: personnel, products, know-how, level of productivity, integrity, management and financial soundness;
- We want to merit the public's confidence by being financially solid and offering top quality personalized service;
- We want a staff that is motivated and proud, that demonstrate a spirit of entrepreneurship, and is interested in actively participating in the Bank's development; to this end, we believe that compensation should be based on performance and merit;
- We want to be an active member of The Laurentian Group, known for its special expertise. While retaining complete responsibility for its own results, the Bank will contribute to the Group and benefit from the economies of scale and other advantages to be gained from membership in such a group;
- Our success is measured by continued profitability;
- We abide by high ethical standards and integrity when dealing with both our customers and other members of the Group;



The Laurentian Bank of Canada places great emphasis on meeting customers' needs. Indeed, this policy is central to our development. In 1987, the Bank strengthened its position in the Ottawa valley by inaugurating a new branch in Gatineau.





- We value communication at all levels of our organization;
- We want to be recognized as a good corporate citizen and contribute to each of the communities in which we are located.

Financial Performance

As a result of the favourable impact of the changes experienced over the past months, the enthusiasm of our personnel, and a healthy economy, the Bank greatly exceeded the growth objectives established one year ago.

The Bank's consolidated net income for the fiscal year was \$26.9 million, an impressive increase of 32.5% over that of the preceding year. Net earnings per common share rose from \$1.00 to \$1.47.

You will find a detailed analysis of our results and comments on our financial statements starting on page 15 of our Annual Report.

The stock market crash last fall had little impact on the Bank's income. We did not have a very large stock portfolio, and our losses on the stock market were largely offset by the increased value of our bond portfolio.

In addition, we reacted very quickly to these events and were thus able to lessen the repercussions of the drop in value of the shares we held.

Throughout the past fiscal year, we placed emphasis on financial planning as part of our strategy to rationalize and improve our financial information.

Our Organizational Structure

The changes in legal status and name, as well as the resulting objective to expand our operations, led the Bank to take a look at certain aspects of its organizational structure.

Consequently, some highly qualified people joined our management team to help us meet the challenges in the coming years, while others were given increased or different responsibilities.

Network Management

We were also able to successfully pursue our program to set up administrative centres housing the branches' purely clerical and administrative operations.

After obtaining favourable results at the centres set up in the Quebec City region, Hull-Ottawa and Laval, the Bank decided to apply the concept throughout its network. Over the past year, some 20 branches were thus relieved of purely administrative duties.

We plan to continue to implement this program during the upcoming fiscal year. Our branch personnel will thus be able to devote most of their time to customer service and business development.

During the past year, the Bank opened two new branches, one in Gatineau and the other in Rivière-des-Prairies, in Montreal. However, as a result of our rationalization program, we still have 121 branches.

Our shared automatic tellers, part of the national Interac network and the international Plus System network, also contributed to our success. At present, the Bank has 65 shared automatic tellers.

Training and Upgrading

Throughout fiscal 1987, the Bank put sustained effort into training and upgrading personnel at all levels. All our branch managers participated in our "Business Development Program" in order to become more attuned to their heightened role in sales, consultation and customer service.

As is the case every year, several of our employees seeking to upgrade their skills and improve their prospects for career development, registered, with the support and encouragement of the Bank, for the Institute of Canadian Bankers' training program.

SANDINGMASTER



In addition to a new name, we acquired new powers. We now have greater scope with respect to commercial loans, as illustrated by this photo taken in the workshops of Centre d'armoires Delta, in Anjou. In 1987, as a result of an exceptional increase in our volume of loans, particularly mortgage loans, our loans/assets ratio climbed to more than 60%.





Marketing and Communications

The Laurentian Bank of Canada completed its first year in operation with encouraging prospects, based on the positive reaction of customers and the general public to its change in name and status.

A well-planned communications program led to a smooth transition for our customers. Our personnel answered customers' questions and helped them realize the advantages to be gained by our actions.

The changes were accomplished quickly, in a professional and orderly manner. In just a few weeks, our signature, colours, signs and literature were transformed. An extensive advertising campaign was put in action at the end of September to help the public associate our new name, logo and predominating colour of turquoise.

At approximately the same time, the Bank introduced its "Investment Excellence" account, a high yield savings account with chequing privileges. In a very short period of time this account exceeded our objectives, confirming consumers' acceptance of our new name.

Another reflection of positive consumer response to our changing in name and status on September 28 was the 7,000 new accounts which were opened between that date when we officially became the Laurentian Bank of Canada, and our year-end of October 31, 1987.

Earlier in the 1987 fiscal year, the Bank launched its Golden Years Program, in collaboration with Laurentian Trust of Canada. This successful program deals with retirement income options, preparing a will and settling an estate.

Our Objectives for 1988

The Laurentian Bank of Canada, as a chartered bank, now has the means necessary to continue to build for its future and carry out its strategy.

It intends to build on its accomplishments, in other words, to continue to offer quality products with competence and courtesy, and at competitive prices.

We also plan to expand more rapidly outside our traditional boundaries. We will open up new branches in strategically chosen locations in Quebec and Canada — three are already planned for the Quebec City region — and install new automatic tellers, while expanding through acquisitions which contribute to the achievement of our objectives.

A specific step towards expansion was taken on January 15, 1988, when our shareholders approved the merger between the Bank, Eaton Trust Company and Eaton Bay Holdings Limited. It will result in ten new points of sale — four branches and four mortgage centres for the Bank, as well as two additional outlets for our subsidiary, Laurentian Trust — in several large Canadian cities.

Financially, we plan to continue to increase our loans/assets ratio until it is comparable to that of other Canadian chartered banks. This objective is part of our overall goal to increase the profitability of the Bank, in 1988.



This relative decrease in investments as a percentage of total assets will in no way reduce their importance as a profit centre. With time, our current range of investment activities will be broadened to include a number of transactions we are now permitted to perform.

With respect to commercial loans, however, we will give priority to the financial needs of small and medium businesses.

We will maintain an equilibrium between our desire to expand and our concern for profitability. Our objective is to increase the average yield on shareholders' equity from 11% to 15%, within three years.

In 1988, we will concentrate on increasing productivity, in order to increase our rate of return while financing our expansion program. We will do so by controlling costs and undertaking professional studies of production costs. We will put certain resources back into use, and improve our administrative systems and methods in order to accomplish more with the means at our disposal.

While conforming to the standards for managing reserves inherent in our status as a chartered bank, we plan to penetrate the foreign exchange market and place emphasis on our specialized investments, particularly debentures.

We will develop the range of products and services currently available from our subsidiary, Laurentian Trust of Canada. We also want to increase the number of establishments offering its services.

We will continue to devote the energy and resources necessary to train our personnel.

Finally, we will promote high ethical standards in all our transactions with customers, personnel, shareholders, partners in The Laurentian Group, and others with whom we do business.

The Bank's directors intend to pay particular attention to the various aspects of tax reform at the federal level and any adjustments that may follow at the provincial level.

The Laurentian Bank of Canada will soon move its head office into a new location on McGill College Avenue, in the building currently designated as the Esso Tower. In a few months, that building will become the Laurentian Bank of Canada Tower.

Our Personnel

In closing, I would like to emphasize the invaluable support of our some 1,550 regular employees throughout the past year. They were truly an important element in our successful change of name and status.

Our personnel has always stood firmly behind our objectives and strategy. Their talents, energy and devotion enabled us to bring about the changes made.

I have full confidence that the Bank's employees will continue to represent a key asset within our institution and The Laurentian Group.

Roland Breton

President and Chief Executive Officer



Report on Operations

Fiscal 1986-1987 was a milestone in our institution's history with the adoption of a new name, "Laurentian Trust of Canada Inc.". In March of 1987, I was appointed as President and Chief Operating Officer of Laurentian Trust and as Senior Vice-President — Operations of the Laurentian Bank.

Priorities in 1986-1987

At the operations level, the Management Committee set out the strategic orientation for the three main areas of Laurentian Trust's development, namely: its financial intermediary role, Corporate Trust Services and Personal Trust Services. This orientation is in line with the implementation of the three-year development plan prepared in the previous year.

Concerning financial intermediary activities, we established the groundwork for a branch expansion program starting in fiscal 1987-1988. It is noteworthy that the Mortgage Loans Department achieved a record level of growth and at the same time maintained excellent portfolio quality.

The acquisition of a new computer system for Corporate Trust Services has consolidated our market positioning as a transfer agent. Business development efforts during the year focused primarily on offering transfer agent services to medium-sized businesses.

With regard to Personal Trust Services, the department was reorganized to emphasize business development while, at the same time, ensuring sound administrative control. In addition, as a result of our active participation in the Laurentian Bank's Golden Years Program, we have been receiving new business related to will planning.

In general, the computerization of our overall operations has continued with the aim of further upgrading customer service and efficiency within the organization.

Financial Results for 1986-1987

The rise in net income is due to a substantial increase in both net financial revenues and fees along with tighter cost control. However, during the year the company had to absorb additional costs related to its name change.

Laurentian Trust of Canada Inc. recorded net income of \$1,303,000 for the year ended October 31, 1987, compared with \$1,201,000 for the previous year, up 8.5%.

Net earnings attributable to common shares amounted to \$1,039,000, which was an increase of \$191,000 or 22.5% versus the previous year. The average net earning per common share totalled \$0.21, compared with \$0.19 for the previous year.

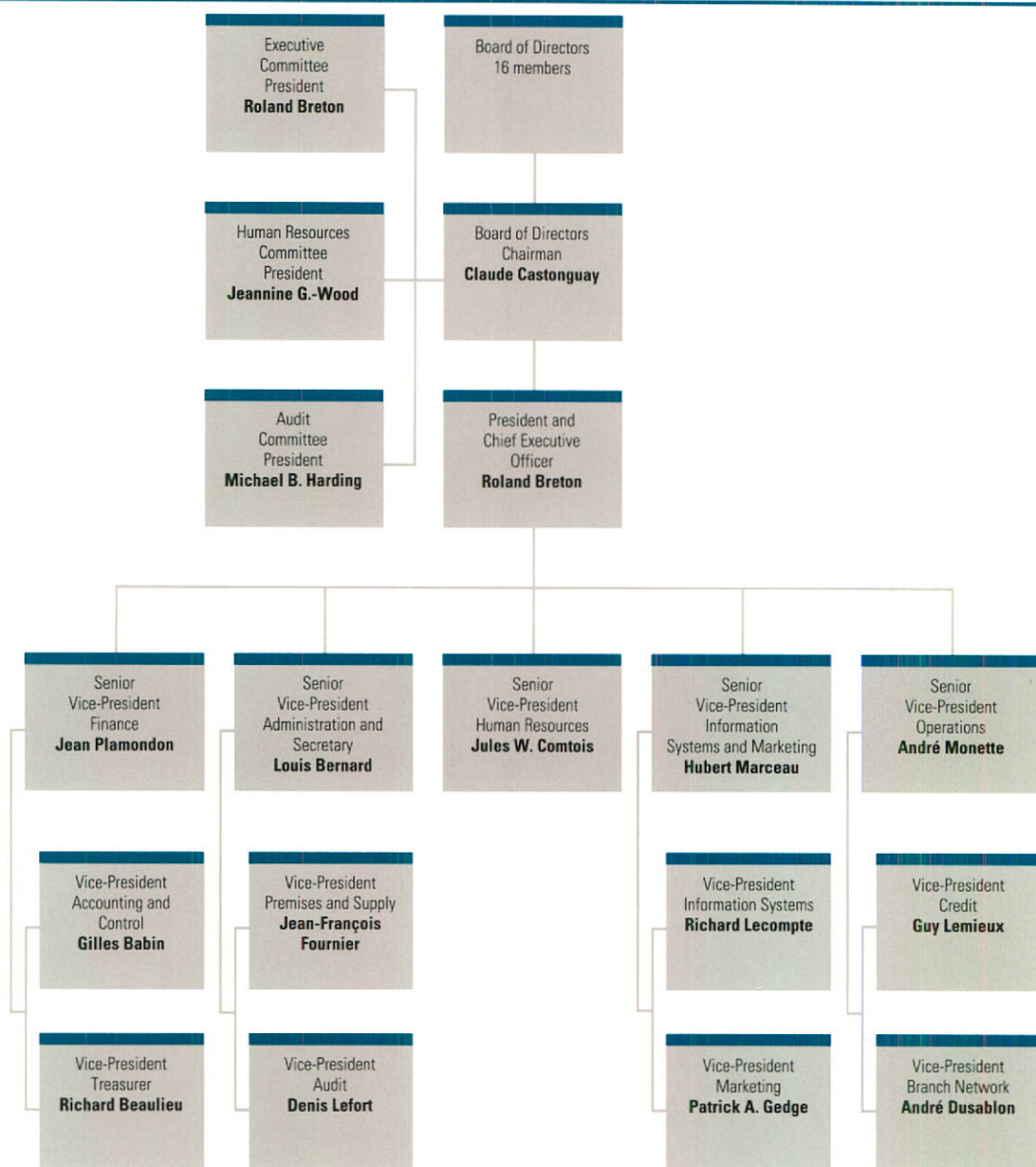
Laurentian Trust's assets stood at \$400,495,000 as at October 31, 1987 compared with \$377,429,000 one year earlier, an increase of 6.1%. Assets under administration increased by \$29,799,000, or 14.6%, from \$204,146,000 as at October 31, 1986 to \$233,945,000 as at October 31, 1987. Furthermore, total assets administered by Laurentian Trust rose to \$634,440,000 as at October 31, 1987, up 9.1% over the previous year.

André Monette
President and Chief Operating Officer



Organization Chart of the Laurentian Bank of Canada

as at October 31, 1987



**Financial Statements
Laurentian Bank
of Canada
1987**

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**Management's
Comments
on the Financial
Statements**

The purpose of this section of the Annual Report is to present and comment on the Bank's financial position and operating results. All figures are on a consolidated basis, including the operations of the Laurentian Bank of Canada and its wholly-owned subsidiaries, Laurentian Trust of Canada Inc. and The Laurentian Bank of Canada Mortgage Corporation. The highlights of the balance sheets and statements of income for these subsidiaries are provided on pages 40 and 41.

Highlights for the Year

The net consolidated income for the year totalled \$26.9 million, a significant increase of 32.5% compared with the previous year's total of \$20.3 million.

Net income per share rose to \$1.47 in fiscal 1986-1987 from \$1.00 in the previous year, up 47%.

There are several explanations for the excellent performance of the Bank's net income. First, the percentage of loans grew strongly in relation to total assets. In one year, this percentage increased from 47.3% to 61.2%.

Also, the sale of a subsidiary at the end of 1986 had a positive impact on our overall financial results. In connection with the sale of this subsidiary, the Bank acquired investments as well as certain real estate assets and securities which were almost entirely disposed of by the end of the year.

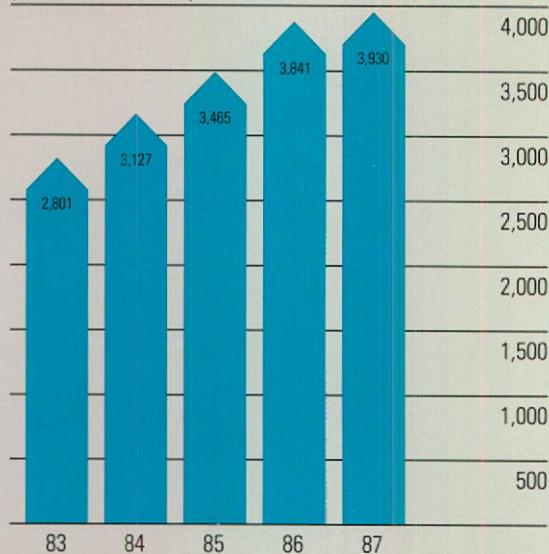
Consequently, the Bank achieved a higher gross margin on the sale of this subsidiary. Moreover, it recorded an extraordinary gain of \$2.2 million (net of related income taxes) in the consolidated statement of income, which contributed strongly to absorbing costs related to our institution's new name and change in status totalling \$4.2 million (\$2.4 million after taxes).

The major changes concerning the Bank's name and status were unquestionably the highlights of the year. On September 28, 1987, The Montreal City and District Savings Bank obtained letters patent in order to become a chartered bank. It now carries out its operations under the name of the "Laurentian Bank of Canada".

As a chartered bank, our institution enjoys more flexibility in terms of commercial and consumer loans. At the same time, its geographic expansion capacity is greatly increased. The favourable impact of these changes will be experienced over the coming years.

Changes in the Bank's legal status have also required the creation of a new subsidiary, The Laurentian Bank of Canada Mortgage Corporation, which now holds part of the Bank's mortgage loan and guaranteed investment certificate portfolios. All deposits received by this corporation are unconditionally guaranteed by the Bank. In addition, this subsidiary is a member of the Canada Deposit Insurance Corporation.

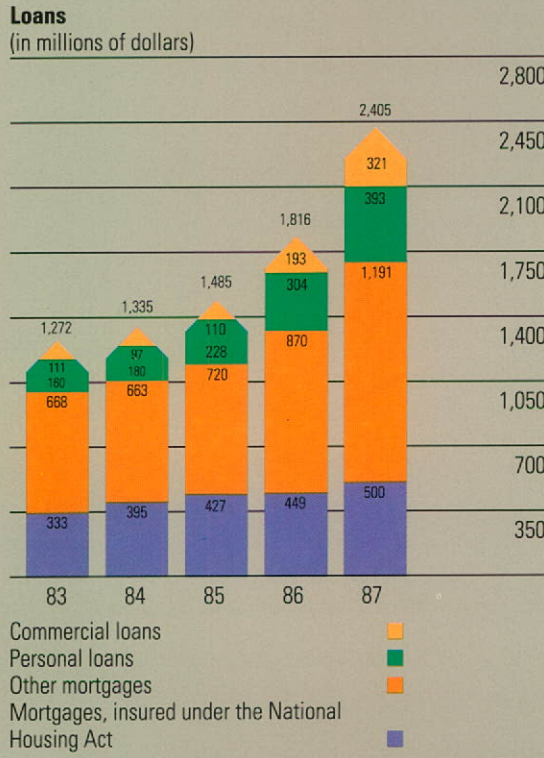
Total Assets
(in millions of dollars)



Total Assets

At the end of the year, the Laurentian Bank of Canada's total assets stood at \$3.9 billion, a slight increase of 2.3% compared with October 31, 1986.

During the second half of the year, the Bank decided to reduce certain cash flow operations involving large financial volumes with marginal returns. This step was taken to improve profitability and reduce the cost of statutory reserves and non-producing interest which the Bank must maintain under the Bank Act. Approximately \$200 million was taken from the assets for this purpose.



Loans

Fiscal 1986-1987 saw very strong growth in the loan portfolio which rose by \$589.5 million. The Bank's loan performance indicates the buoyancy of the markets throughout the year, but also reflects the Bank's efforts to increase its market shares.

Mortgage loans rose by \$372.2 million or 28.2% over one year, totalling close to \$1.7 billion as at October 31, 1987.

The growth of personal loans was just as outstanding, with an increase of 29.3%, mainly due to the strong demand in this area which the Bank was able to meet. Personal loans amounted to \$393 million as at October 31, 1987 versus \$304 million for the previous year.

Commercial loans and loans to brokers amounted to \$202.5 million and \$118.5 million respectively, compared with \$135.6 million and \$57.5 million as at October 31, 1986.

Non-Performing Loans

Non-performing loans are loans for which the principal or interest payments are 90 days late or over and, consequently, accrued interest is no longer recorded. As at October 31, 1987, these loans amounted to \$3.9 million, distributed as follows:

- mortgage loans \$1.4 million
- personal loans \$1.6 million
- commercial loans \$0.9 million

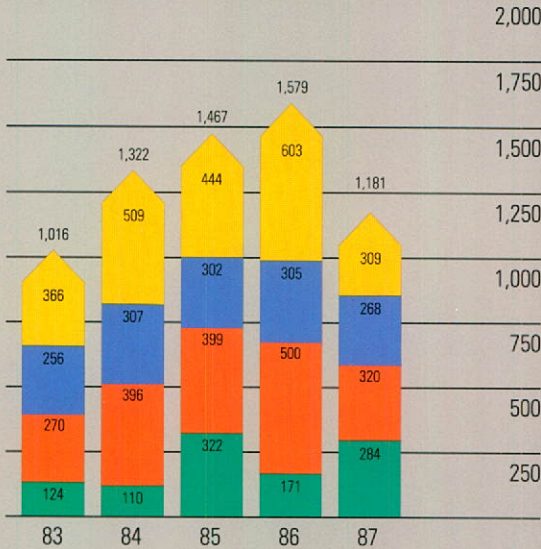
The Bank has made provisions for possible loan losses concerning these loans.

It should be noted that most loans are granted to Quebec residents and the Bank has no loans to large corporations. Accordingly, our loans are relatively low-risk assets considering the current economic climate.



Securities

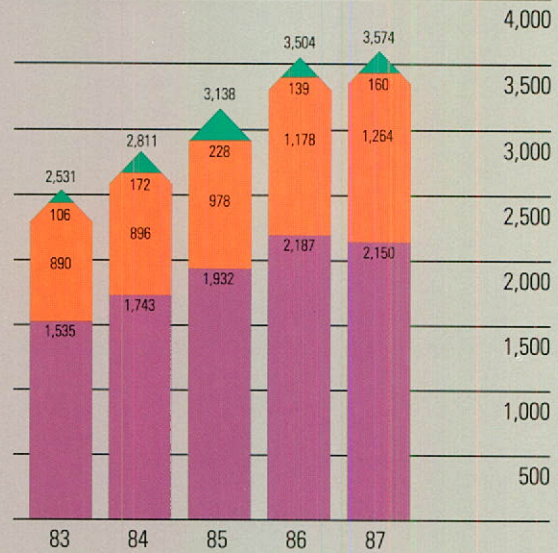
(in millions of dollars)



Other debt securities
 Shares
 Issued or guaranteed by provinces and by municipal or school corporations
 Issued or guaranteed by Canada

Deposits

(in millions of dollars)



Payable on demand
 Payable after notice
 Payable on a fixed date

Securities

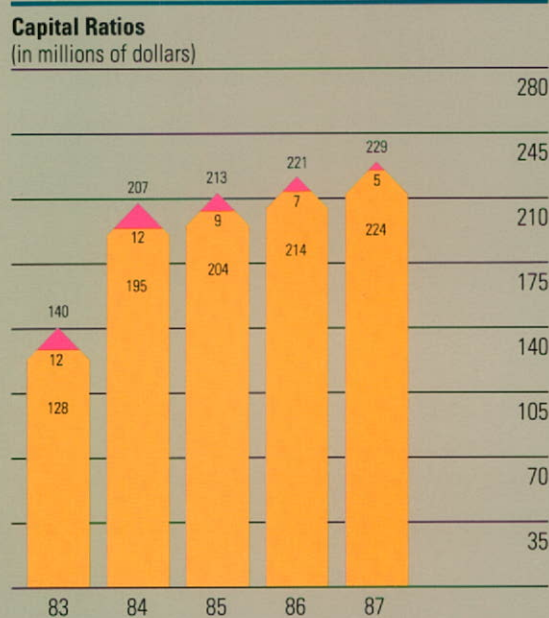
The strong rise in its loans has led the Bank to reduce its securities by approximately \$400 million.

The majority of these securities are liquid investments which generate significant income and allow the Bank to achieve its objectives concerning assets and liabilities matching.

Deposits

The modest 2.0% growth in deposits appearing in liabilities reflects the Bank's decision to reduce its low-return treasury operations.

However, it is noteworthy that personal deposits rose by 6.1% during the past year to a total of \$3.0 billion, or 85% of total deposits, compared with \$2.8 billion as at October 31, 1986.



Supplementary capital*
Base capital



| | 1983 | 1984 | 1985 | 1986 | 1987 |
|---|---------|---------|---------|---------|---------|
| Common shareholders' equity | \$ 108 | \$ 144 | \$ 152 | \$ 158 | \$ 175 |
| Permanent preferred shares | — | 30 | 30 | 30 | 30 |
| Appropriations for contingencies | 20 | 21 | 22 | 26 | 19 |
| Base capital | 128 | 195 | 204 | 214 | 224 |
| Supplementary capital based on the base capital equivalent* | 12 | 12 | 9 | 7 | 5 |
| Base capital equivalent | 140 | 207 | 213 | 221 | 229 |
| Gross assets | \$2,801 | \$3,127 | \$3,465 | \$3,841 | \$3,930 |
| Base capital ratio | 21.9/1 | 16.0/1 | 17.0/1 | 17.9/1 | 17.5/1 |
| Ratio of base capital equivalent* | 20.0/1 | 15.1/1 | 16.3/1 | 17.4/1 | 17.2/1 |

* The supplementary capital components are amortized on the straight-line method over a five-year period prior to maturity. In addition, only one third of the unamortized balance is considered in the calculation of the base capital equivalent ratio.

Capital Ratios

The Bank's capital for purposes of establishing capital ratios is divided into two major categories: base capital and supplementary capital.

Base capital consists of items meeting certain criteria such as continuity, absence of mandatory fixed charges against income and a subordinated status to the rights of depositors and other creditors.

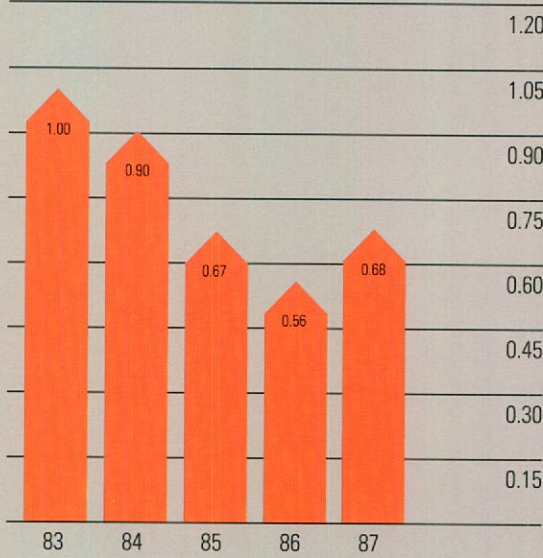
Supplementary capital consists of items that do not meet the criteria of base capital. These items are amortized on the straight-line method over a five-year period prior to their maturity; only one third of the unamortized balance is eligible in the calculation of the base capital equivalent ratio.

The base capital equivalent ratio was 17.2/1 as at October 31, 1987.



Return on Assets

(net income as a percentage of average total assets)



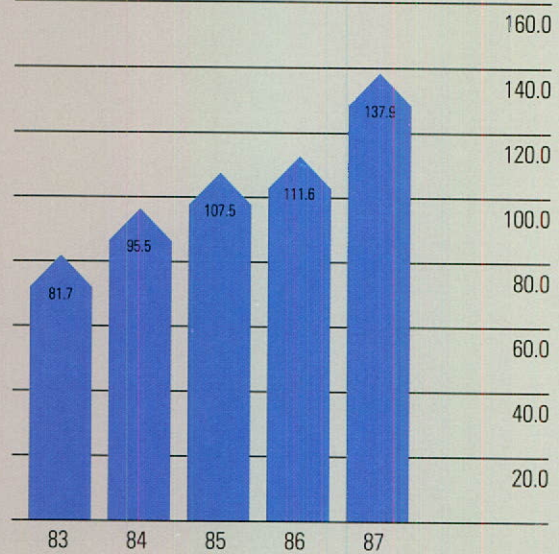
Return on Assets

The return on consolidated average total assets rose to 0.68% as at October 31, 1987 from 0.56% for the previous year. It compares very favourably with that of other Canadian chartered banks.

A table showing the changes over the past five years for each of the components of the return on assets is shown on page 25.

Net Interest Income

(on a taxable equivalent basis)
(in millions of dollars)

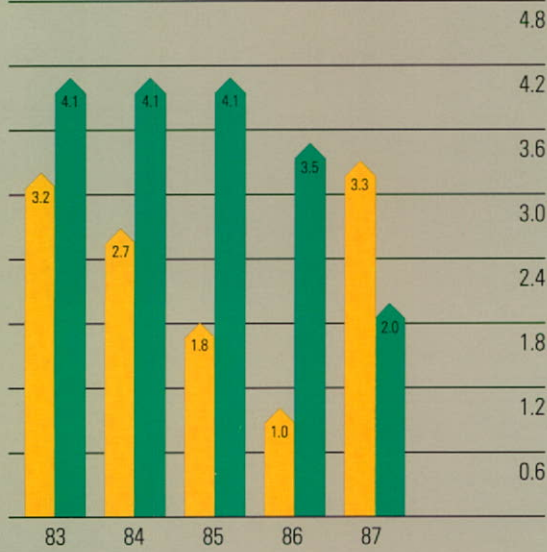


Net Interest Income

Net interest income on a taxable equivalent basis, i.e. increased by imputed income tax related to certain non-taxable income for the Bank, amounted to \$137.9 million in 1987 compared with \$111.6 million in 1986. As a percentage of average total assets for the same periods, gross margin rose considerably from 3.09% in 1986 to 3.50% in 1987. The two main factors explaining this improvement are the reinvestment of proceeds arising from the sale of a subsidiary at the end of fiscal 1986 and the increase in the loan portfolios.

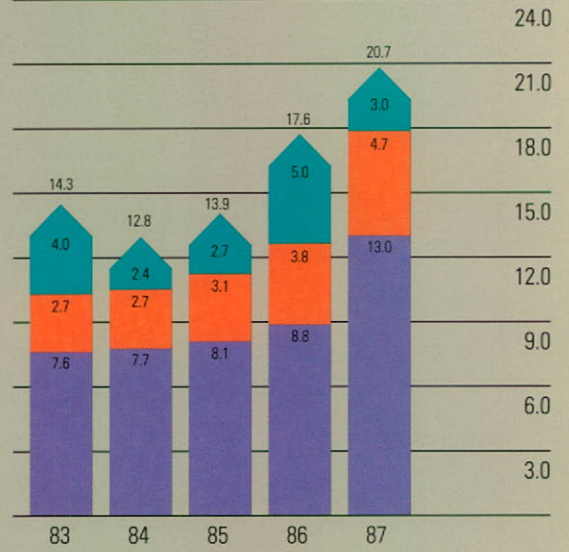


Provision for Loan Losses
(in millions of dollars)



Loan losses ■
Provision for loan losses ■

Other Income
(in millions of dollars)



Loan operations ■
Service charges on deposits ■
Fees and commissions ■

Provision for Loan Losses

The provision for loan losses, charged to expenses for fiscal 1987, decreased by \$1.5 million compared with that recorded in the preceding year. It amounted to \$2.0 million compared with \$3.5 million in 1986. This decrease results from the calculation of the provision for loan losses based on the five-year moving average, in accordance with the rules issued by the Minister of Finance of Canada.

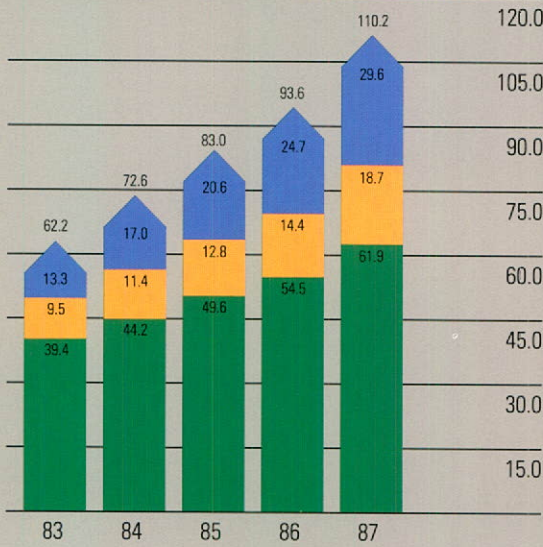
Loan losses totalled \$3.3 million in 1987 versus \$1 million in 1986. This increase in losses mainly results from personal loans and, specifically, balances due on VISA credit cards.

Other Income

Other income increased by \$3.1 million, from \$17.6 million in 1986 to \$20.7 million in 1987. This growth shows the Bank's continued interest in expanding the range of products offered to its customers.



Non-Interest Expenses
(in millions of dollars)



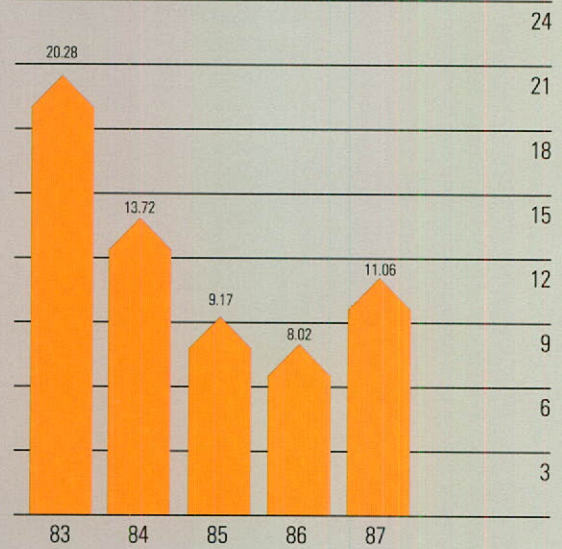
Other expenses
Premises and equipment
Salaries and staff benefits

Non-Interest Expenses

Non-interest expenses increased significantly during the year, from \$93.6 million in 1986 to \$110.2 million in 1987.

These expenses were incurred for the Bank's development and expansion. In particular, additional sales personnel were hired and data processing equipment and systems were upgraded.

Return on Common Shareholders' Equity*
(in percent)



* Ratio of net income less dividend paid on preferred shares on average common shareholders' equity plus appropriations for contingencies.

Return on Common Shareholders' Equity

This year, this important indicator of the Bank's profitability improved markedly mainly as the result of the strong rise in the gross margin, as mentioned previously, subsequent to the reinvestment of proceeds arising from the sale of a wholly-owned subsidiary in 1986.

Fiscal 1987 also reflected the impact of certain unusual expenses such as the Bank's new name and change of status. However, the effect after taxes of these non-recurring expenses was offset by the realization of extraordinary income following the disposal of certain real estate assets and investments acquired by the Bank in connection with the sale of a subsidiary in 1986.


**Consolidated Quarterly
Income**

| | (in thousands of dollars, except for per share amounts) | | | | | | | |
|---|--|-----------------|-----------------|-----------------|------------|---------------|------------|------------|
| | 1987 | | | | 1986 | | | |
| | Oct. 31 | Quarter Ended | | Jan. 31 | Oct. 31 | Quarter Ended | | Jan. 31 |
| | July 31 | April 30 | | July 31 | April 30 | | | |
| Interest income | \$96,099 | \$96,301 | \$92,380 | \$92,392 | \$90,683 | \$90,393 | \$90,910 | \$85,357 |
| Interest expense | 65,186 | 64,766 | 63,189 | 64,967 | 65,247 | 64,924 | 66,080 | 62,151 |
| Net interest income | 30,913 | 31,535 | 29,191 | 27,425 | 25,436 | 25,469 | 24,830 | 23,206 |
| Provision for loan losses | (400) | 907 | 733 | 707 | 885 | 853 | 842 | 893 |
| Net interest income after loan loss provision | 31,313 | 30,628 | 28,458 | 26,718 | 24,551 | 24,616 | 23,988 | 22,313 |
| Other income | 4,813 | 5,439 | 4,899 | 5,524 | 4,628 | 4,679 | 3,987 | 4,313 |
| Net interest and other income | 36,126 | 36,067 | 33,357 | 32,242 | 29,179 | 29,295 | 27,975 | 26,626 |
| Non-interest expenses | 29,391 | 28,537 | 26,945 | 25,303 | 24,588 | 23,990 | 23,244 | 21,748 |
| Income before unusual items, provision for income taxes and extraordinary item | 6,735 | 7,530 | 6,412 | 6,939 | 4,591 | 5,305 | 4,731 | 4,878 |
| Unusual items | | | | | | | | |
| Reorganization expenses | (4,208) | — | — | — | — | — | — | — |
| Share in net income of a subsidiary sold | — | — | — | — | — | — | 1,226 | 701 |
| Total unusual items | (4,208) | — | — | — | — | — | 1,226 | 701 |
| Income before provision for income taxes and extraordinary item | 2,527 | 7,530 | 6,412 | 6,939 | 4,591 | 5,305 | 5,957 | 5,579 |
| Provision for income taxes | (2,357) | 504 | (127) | 734 | (129) | 255 | 375 | 645 |
| Income before extraordinary item | 4,884 | 7,026 | 6,539 | 6,205 | 4,720 | 5,050 | 5,582 | 4,934 |
| Extraordinary gain | 2,220 | — | — | — | — | — | — | — |
| Net income | \$ 7,104 | \$ 7,026 | \$ 6,539 | \$ 6,205 | \$ 4,720 | \$ 5,050 | \$ 5,582 | \$ 4,934 |
| Net income as a percentage of average total assets | 0.72% | 0.70% | 0.65% | 0.65% | 0.50% | 0.56% | 0.64% | 0.57% |
| Per common share | | | | | | | | |
| Average number of common shares outstanding | 14,400,000 | 14,400,000 | 14,400,000 | 14,400,000 | 14,400,000 | 14,400,000 | 14,400,000 | 14,400,000 |
| Income before extraordinary item | \$ 0.24 | \$ 0.39 | \$ 0.35 | \$ 0.33 | \$ 0.23 | \$ 0.25 | \$ 0.28 | \$ 0.24 |
| Net income | \$ 0.40 | \$ 0.39 | \$ 0.35 | \$ 0.33 | \$ 0.23 | \$ 0.25 | \$ 0.28 | \$ 0.24 |
| Dividends | \$ 0.135 | \$ 0.125 | \$ 0.125 | \$ 0.125 | \$ 0.125 | \$ 0.125 | \$ 0.125 | \$ 0.125 |
| Dividends | | | | | | | | |
| Preferred | \$ 1,445 | \$ 1,443 | \$ 1,444 | \$ 1,443 | \$ 1,448 | \$ 1,515 | \$ 1,493 | \$ 1,459 |
| Common | \$ 1,944 | \$ 1,800 | \$ 1,800 | \$ 1,800 | \$ 1,800 | \$ 1,800 | \$ 1,800 | \$ 1,800 |



**Five-Year
Statistical Review
Consolidated
Statement of Assets
and Liabilities**

| | (in thousands of dollars) | | | | |
|--|---------------------------|--------------------|--------------------|--------------------|--------------------|
| as at October 31 | 1987 | 1986 | 1985 | 1984 | 1983 |
| ASSETS | | | | | |
| Cash resources | | | | | |
| Cash and deposits with Bank of Canada | \$ 85,731 | \$ 49,578 | \$ 51,787 | \$ 52,940 | \$ 37,004 |
| Deposits with other banks | 150,008 | 299,284 | 353,818 | 294,436 | 381,507 |
| Cheques and other items in transit, net | 27,356 | 15,528 | 26,760 | 43,416 | 16,702 |
| | 263,095 | 364,390 | 432,365 | 390,792 | 435,213 |
| Securities | | | | | |
| Issued or guaranteed by Canada | 283,827 | 171,193 | 322,345 | 109,686 | 123,667 |
| Issued or guaranteed by provinces and by municipal or school corporations | 319,601 | 500,196 | 399,383 | 395,822 | 269,912 |
| Investment in a subsidiary sold at equity value | — | — | 145,464 | 148,385 | 143,718 |
| Other securities | 577,119 | 907,965 | 599,489 | 668,496 | 479,185 |
| | 1,180,547 | 1,579,354 | 1,466,681 | 1,322,389 | 1,016,482 |
| Loans | | | | | |
| Brokers | 118,500 | 57,400 | 40,200 | 5,000 | 15,600 |
| Mortgages | 1,691,166 | 1,318,948 | 1,147,347 | 1,057,700 | 1,001,370 |
| Other loans | 595,773 | 439,629 | 297,048 | 271,846 | 254,727 |
| | 2,405,439 | 1,815,977 | 1,484,595 | 1,334,546 | 1,271,697 |
| Other | | | | | |
| Land, buildings and equipment | 44,450 | 35,063 | 32,452 | 28,050 | 19,341 |
| Other assets | 36,572 | 46,464 | 49,111 | 51,075 | 58,766 |
| | 81,022 | 81,527 | 81,563 | 79,125 | 78,107 |
| | \$3,930,103 | \$3,841,248 | \$3,465,204 | \$3,126,852 | \$2,801,499 |
| LIABILITIES | | | | | |
| Deposits | | | | | |
| Payable on demand | \$ 160,084 | \$ 138,895 | \$ 227,498 | \$ 172,000 | \$ 106,152 |
| Payable after notice | 1,264,106 | 1,178,514 | 977,816 | 895,628 | 890,324 |
| Payable on a fixed date | 2,149,624 | 2,187,013 | 1,932,477 | 1,743,275 | 1,534,465 |
| | 3,573,814 | 3,504,422 | 3,137,791 | 2,810,903 | 2,530,941 |
| Other liabilities | | | | | |
| | 96,915 | 87,422 | 88,545 | 85,709 | 107,567 |
| Capital and reserves | | | | | |
| Appropriations for contingencies | 19,460 | 26,508 | 21,989 | 20,915 | 19,514 |
| Shareholders' equity | | | | | |
| Capital stock | 106,800 | 106,800 | 106,800 | 106,800 | 54,600 |
| Retained earnings | 133,114 | 116,096 | 110,079 | 102,525 | 88,877 |
| | 259,374 | 249,404 | 238,868 | 230,240 | 162,991 |
| | \$3,930,103 | \$3,841,248 | \$3,465,204 | \$3,126,852 | \$2,801,499 |


**Five-Year
Statistical Review
Consolidated
Statement of Income**

| | (in thousands of dollars, except for per share amounts) | | | | |
|---|--|------------|------------|------------|------------|
| for the year ended October 31 | 1987 | 1986 | 1985 | 1984 | 1983 |
| Interest income | | | | | |
| Loans | \$219,044 | \$183,901 | \$173,391 | \$163,389 | \$169,088 |
| Securities | 138,625 | 140,699 | 142,919 | 120,835 | 85,712 |
| Deposits with banks | 19,503 | 32,743 | 31,823 | 30,071 | 45,870 |
| Total interest income, including dividends | 377,172 | 357,343 | 348,133 | 314,295 | 300,670 |
| Interest on deposits | 258,108 | 258,402 | 250,341 | 227,878 | 223,577 |
| Net interest income | 119,064 | 98,941 | 97,792 | 86,417 | 77,093 |
| Provision for loan losses | 1,947 | 3,473 | 4,060 | 4,058 | 4,125 |
| Net interest income after loan loss provision | 117,117 | 95,468 | 93,732 | 82,359 | 72,968 |
| Other income | 20,675 | 17,607 | 13,870 | 12,764 | 14,289 |
| Net interest and other income | 137,792 | 113,075 | 107,602 | 95,123 | 87,257 |
| Non-interest expenses | | | | | |
| Salaries | 54,349 | 47,620 | 43,733 | 38,894 | 34,479 |
| Pension contributions and other staff benefits | 7,513 | 6,919 | 5,822 | 5,258 | 4,945 |
| Premises and equipment expenses, including depreciation | 18,688 | 14,397 | 12,778 | 11,440 | 9,521 |
| Other | 29,626 | 24,634 | 20,649 | 16,990 | 13,226 |
| Total non-interest expenses | 110,176 | 93,570 | 82,982 | 72,582 | 62,171 |
| Income before unusual items, provision for income taxes and extraordinary item | 27,616 | 19,505 | 24,620 | 22,541 | 25,086 |
| Unusual items | | | | | |
| Reorganization expenses | (4,208) | — | — | — | — |
| Share in net income of a subsidiary sold | — | 1,927 | 1,811 | 8,015 | 8,820 |
| Total unusual items | (4,208) | 1,927 | 1,811 | 8,015 | 8,820 |
| Income before provision for income taxes and extraordinary item | 23,408 | 21,432 | 26,431 | 30,556 | 33,906 |
| Provision for income taxes | (1,246) | 1,146 | 4,612 | 4,199 | 7,688 |
| Income before extraordinary item | 24,654 | 20,286 | 21,819 | 26,357 | 26,218 |
| Extraordinary gain | 2,220 | — | — | — | — |
| Net income | \$ 26,874 | \$ 20,286 | \$ 21,819 | \$ 26,357 | \$ 26,218 |
| Average number of common shares outstanding | 14,400,000 | 14,400,000 | 14,400,000 | 14,400,000 | 12,000,000 |
| Per common share | | | | | |
| Income before extraordinary item | \$1.31 | \$1.00 | \$1.10 | \$1.51 | \$1.97 |
| Net income | \$1.47 | \$1.00 | \$1.10 | \$1.51 | \$1.97 |

**Consolidated
Statement of Income
as a Percentage of
Average Total Assets**

| for the year ended October 31 | 1987 | 1986 | 1985 | 1984 | 1983 |
|--|-------------|-------------|-------------|-------------|-------------|
| (on a tax equivalent basis)* | | | | | |
| Net interest income* | 3.50 | 3.09 | 3.28 | 3.25 | 3.10 |
| Provision for loan losses | (0.05) | (0.10) | (0.12) | (0.14) | (0.16) |
| Other income | 0.52 | 0.49 | 0.42 | 0.44 | 0.54 |
| Non-interest expenses | (2.80) | (2.59) | (2.53) | (2.47) | (2.36) |
| Unusual items | (0.11) | 0.05 | 0.06 | 0.27 | 0.34 |
| Provision for income taxes* | (0.44) | (0.38) | (0.44) | (0.45) | (0.46) |
| Extraordinary gain | 0.06 | — | — | — | — |
| Net income | 0.68 | 0.56 | 0.67 | 0.90 | 1.00 |
| Average total assets (in thousands of dollars) | \$3,941,097 | \$3,612,577 | \$3,276,746 | \$2,941,702 | \$2,631,636 |

* To facilitate comparison, net interest income and provision for income taxes have been increased by the tax benefit associated with certain income from Canadian stocks which is tax exempt for the Bank.



Management's Responsibility for Financial Reporting

The following consolidated financial statements have been prepared and are presented by the Management of Laurentian Bank of Canada, in accordance with the requirements of the Bank Act.

The financial information presented elsewhere in this Annual Report is consistent with that in the financial statements.

The Management of the Bank discharges its responsibility for the reliability and integrity of the published financial information and the supporting accounting system as follows:

- The Bank has established and maintains a system of internal control that ensures as far as possible that its affairs are conducted in accordance with sound and efficient management practices, that its assets are safeguarded and that proper accounting records are kept. Furthermore, the Bank selects and trains qualified staff and sets up organizational structures that provide a well-defined segregation of responsibilities.
- Internal auditors audit various aspects of the Bank's operations, ensure that the internal control system operates properly and make recommendations to Management for improvements in controls.

- During each year, the Superintendent of financial institutions (Canada) makes such examinations and inquiries as he deems necessary to satisfy that the provisions of the Bank Act relating to the protection of depositors and shareholders of the Bank are being duly observed and that the Bank is in a sound financial position.
- Poissant Richard and Raymond, Chabot, Martin, Paré, two firms of independent auditors appointed by the shareholders, audit the Bank's consolidated financial statements and express their opinion of the statements in their report.
- Periodically, the internal and external auditors meet with the Audit Committee to discuss all aspects of their mandate and submit comments on the Bank's accounting and internal control systems.

The Audit Committee, which is appointed by the Board of Directors, consists of three directors who are neither officers nor employees of the Bank. One of the committee's responsibilities is among other things, to review the consolidated financial statements of the Bank before they are submitted to the Board of Directors for approval.

Roland Breton

President and Chief Executive Officer



**Auditors' Report
to the Shareholders
of Laurentian Bank
of Canada**

We have examined the Consolidated Statement of Assets and Liabilities of Laurentian Bank of Canada as at October 31, 1987 and the Consolidated Statements of Income, Appropriations for Contingencies and Changes in Shareholders' Equity for the year then ended. Our examination was made in accordance with generally accepted auditing standards, and accordingly included such tests and other procedures as we considered necessary in the circumstances.

In our opinion, these consolidated financial statements present fairly the financial position of the Bank as at October 31, 1987 and the results of its operations for the year then

ended in accordance with prescribed accounting principles, applied on a basis consistent with that of the preceding year.

Poissant Richard
Chartered Accountants

Raymond, Chabot, Martin, Paré
Chartered Accountants

Montreal, Canada
December 1, 1987


**Consolidated
Statement of Assets
and Liabilities**

| | (in thousands of dollars) | |
|--|---------------------------|--------------------|
| as at October 31 | 1987 | 1986 |
| ASSETS | | |
| Cash resources | | |
| Cash and deposits with Bank of Canada | \$ 85,731 | \$ 49,578 |
| Deposits with other banks | 150,008 | 299,284 |
| Cheques and other items in transit, net | 27,356 | 15,528 |
| | 263,095 | 364,390 |
| Securities (note 3) | | |
| Issued or guaranteed by Canada | 283,827 | 171,193 |
| Issued or guaranteed by provinces and by municipal or school corporations | 319,601 | 500,196 |
| Other securities | 577,119 | 907,965 |
| | 1,180,547 | 1,579,354 |
| Loans | | |
| Brokers | 118,500 | 57,400 |
| Mortgages | 1,691,166 | 1,318,948 |
| Other loans | 595,773 | 439,629 |
| | 2,405,439 | 1,815,977 |
| Other | | |
| Land, buildings and equipment (note 4) | 44,450 | 35,063 |
| Other assets (note 5) | 36,572 | 46,464 |
| | 81,022 | 81,527 |
| | \$3,930,103 | \$3,841,248 |



**Consolidated
Statement of Assets
and Liabilities**

| | (in thousands of dollars) | |
|-----------------------------------|---------------------------|--------------------|
| as at October 31 | 1987 | 1986 |
| LIABILITIES | | |
| Deposits (note 6) | | |
| Payable on demand | \$ 160,084 | \$ 138,895 |
| Payable after notice | 1,264,106 | 1,178,514 |
| Payable on a fixed date | 2,149,624 | 2,187,013 |
| | 3,573,814 | 3,504,422 |
| Other liabilities (note 7) | 96,915 | 87,422 |
| Capital and reserves | | |
| Appropriations for contingencies | 19,460 | 26,508 |
| Shareholders' equity | | |
| Capital stock (note 8) | 106,800 | 106,800 |
| Retained earnings | 133,114 | 116,096 |
| | 259,374 | 249,404 |
| | \$3,930,103 | \$3,841,248 |

Claude Castonguay
Chairman of the Board

Roland Breton
President and
Chief Executive Officer


**Consolidated
Statement of Income**

| | (in thousands of dollars, except for per share amounts) | |
|---|--|------------|
| for the year ended October 31 | 1987 | 1986 |
| Interest income | | |
| Loans | \$219,044 | \$183,901 |
| Securities | 138,625 | 140,699 |
| Deposits with banks | 19,503 | 32,743 |
| Total interest income, including dividends | 377,172 | 357,343 |
| Interest on deposits | 258,108 | 258,402 |
| Net interest income | 119,064 | 98,941 |
| Provision for loan losses | 1,947 | 3,473 |
| Net interest income after loan loss provision | 117,117 | 95,468 |
| Other income | 20,675 | 17,607 |
| Net interest and other income | 137,792 | 113,075 |
| Non-interest expenses | | |
| Salaries | 54,349 | 47,620 |
| Pension contributions and other staff benefits | 7,513 | 6,919 |
| Premises and equipment expenses, including depreciation | 18,688 | 14,397 |
| Other | 29,626 | 24,634 |
| Total non-interest expenses | 110,176 | 93,570 |
| Income before unusual items, provision for income taxes and extraordinary item | 27,616 | 19,505 |
| Unusual items | | |
| Reorganization expenses (note 9) | (4,208) | — |
| Share in net income of a subsidiary sold | — | 1,927 |
| Total unusual items | (4,208) | 1,927 |
| Income before provision for income taxes and extraordinary item | 23,408 | 21,432 |
| Provision for income taxes (note 10) | (1,246) | 1,146 |
| Income before extraordinary item | 24,654 | 20,286 |
| Extraordinary gain (note 11) | 2,220 | — |
| Net income | \$ 26,874 | \$ 20,286 |
| Average number of common shares outstanding | 14,400,000 | 14,400,000 |
| Income per common share before extraordinary item | \$ 1.31 | \$ 1.00 |
| Net income per common share | \$ 1.47 | \$ 1.00 |


**Consolidated
Statement of
Appropriations for
Contingencies**

| | (in thousands of dollars) | |
|---|---------------------------|----------|
| for the year ended October 31 | 1987 | 1986 |
| Tax allowable | | |
| Balance at beginning | \$26,508 | \$21,989 |
| Loss experience on loans | (3,295) | (1,004) |
| Provision for loan losses included in the Consolidated Statement of Income | 1,947 | 3,473 |
| Transfer from (to) retained earnings | (5,700) | 2,050 |
| Balance at end | \$19,460 | \$26,508 |

**Consolidated
Statement of Changes
in Shareholders' Equity**

| | (in thousands of dollars) | |
|---|---------------------------|-----------|
| for the year ended October 31 | 1987 | 1986 |
| Capital stock (note 8) | | |
| Balance at beginning and end | \$106,800 | \$106,800 |
| Retained earnings | | |
| Balance at beginning | \$116,096 | \$110,079 |
| Net income of the year | 26,874 | 20,286 |
| Dividends | | |
| Preferred | (5,775) | (5,915) |
| Common | (7,344) | (7,200) |
| Transfer from (to) appropriations for contingencies | 5,700 | (2,050) |
| Income taxes related to the above transfer (note 10) | (2,437) | 896 |
| Balance at end | \$133,114 | \$116,096 |



**Notes to the
Consolidated
Financial Statements**

as at October 31, 1987

The tabular amounts are
in thousands of dollars.

1. Transformation of the Bank**a) Statute**

On September 28, 1987, The Montreal City and District Savings Bank (the Savings Bank), governed by the Quebec Savings Bank Act, obtained letters patent transforming it into a bank governed by the Bank Act. According to these letters patent, the Savings Bank is continuing its activities under the name of Laurentian Bank of Canada (the Bank) entered as of this date in appendix B of the Bank Act. The assets and liabilities of the Savings Bank have become the assets and liabilities of the Bank which also remains liable for the other obligations of the Savings Bank.

b) Incorporation of a mortgage subsidiary

The Laurentian Bank of Canada Mortgage Corporation (the Corporation), incorporated according to the Loan Companies Act on September 17, 1987 is a wholly-owned subsidiary of Laurentian Bank of Canada.

By virtue of a sale agreement on September 28, 1987, the Bank transferred to the Corporation mortgage loans and deposit certificates. This transfer was carried out in accordance with the provisions of Section 85 of the Canadian Income Tax Act and Section 518 of the Quebec Income Tax Act. The Bank manages the mortgage loans and the deposit certificates for the Corporation by virtue of a management agreement. The Bank guarantees the deposit certificates and undertakes to take back the loans considered unsatisfactory by the Corporation.



Notes to the Consolidated Financial Statements

2. Significant accounting policies

The consolidated financial statements have been prepared according to the accounting principles prescribed by the Bank Act and the rules issued by the Minister of Finance.

These accounting principles conform with the generally accepted accounting principles in Canada except for those related to the accounting for losses on loans and gains and losses on disposal of certain debt securities.

a) Consolidation

The consolidated financial statements include the accounts of the wholly-owned subsidiaries: Laurentian Trust of Canada Inc. (formerly The Montreal City and District Trustees Limited) and The Laurentian Bank of Canada Mortgage Corporation.

b) Securities

i) Investment account

Fixed term securities held in the investment account are recorded net of amortization. Other securities are recorded at cost. Gains and losses realized on the sale of debt securities other than Treasury bills are deferred and recorded in income over a five-year period. Gains and losses realized on the sale of other securities, and the provisions to reflect permanent impairments in value are recorded in the Consolidated Statement of Income at the time they occur.

ii) Trading account

The securities held in the trading account are recorded at market value. Gains and losses on disposals and adjustment to market value are recorded in income at the time they occur.

c) Loans

Loans are stated in the Consolidated Statement of Assets and Liabilities net of specific provisions for loan losses. Loan portfolios are reviewed quarterly in order to determine the specific provisions required so that loans can be adjusted to an amount not exceeding the estimated net realizable value. Credit card balances are written off when no payment has been received for 180 days.

Commissions and fees related to loans are recorded in the income of the year with the exception of those related to the changes in credit terms as well as those received as interest which are amortized over the term of the loan.

d) Non-accrual loans

Interest income is recorded on the accrual basis. The Bank reverses against income for the year uncollected interest if repayment of principal or payment of interest is past due 90 days, unless, in the opinion of management, there is no doubt as to the collectibility of principal and interest. Subsequent recoveries on non-accrual mortgage and commercial loans are initially applied against the principal up to the amount of the specific provision, if any, and then included in income. On non-accrual personal loans, subsequent receipts, net of collection costs, are initially applied against interest in arrears, and then to repayment of principal.

e) Loan losses

Loan losses consist of write-offs, less collections on previously written-off loans and adjustments to specific provisions on loans and repossessed properties.

The provision for loan losses shown in the Consolidated Statement of Income is calculated at an average rate (the ratio between losses and eligible loans for the previous five years) applied to the balance of eligible loans at year-end.

f) Appropriations for contingencies

In addition to the specific provisions for loan losses deducted from the value of loans shown in the Consolidated Statement of Assets and Liabilities, the Bank sets up appropriations for contingencies to provide for unforeseen loan losses.

During the year, appropriations for contingencies are decreased by actual loan losses and increased by the provision for loan losses included in the Consolidated Statement of Income.

At year-end, the balance is adjusted by transfers from or to retained earnings; the maximum amount of the transfer that is deductible for tax purposes is prescribed by the Minister of Finance.

g) Land, buildings and equipment

Fixed assets are recorded at cost less accumulated depreciation. Fixed assets are depreciated over their estimated useful lives on the declining balance method, except for leasehold improvements which are amortized on the straight-line basis over the term of the lease.

The costs relating to the development and implementation of application software are charged to expenses in the year in which they are incurred.

h) Translation of foreign currencies

The assets and liabilities in foreign currencies are translated at the exchange rate prevailing at year-end. Income and expenses are translated at the average exchange rate of the year.


**Notes to the
Consolidated
Financial Statements**
3. Securities

| | | | | | | | 1987 | 1986 |
|--|------------------|------------------|------------------|------------------|------------------|--------------------------|--------------------|--------------------|
| | Within 1 year | 1 to 3 years | 3 to 5 years | 5 to 10 years | Over 10 years | No stated maturity | Total | Total |
| Issued or guaranteed | | | | | | | | |
| by Canada | \$267,686 | \$ — | \$ 15,088 | \$ — | \$ 1,053 | \$ — | \$ 283,827 | \$ 171,193 |
| by provinces | 67,236 | 72,072 | 37,133 | 86,129 | — | — | 262,570 | 397,734 |
| by municipal or school corporations | 16,776 | 34,733 | 3,522 | 2,000 | — | — | 57,031 | 102,462 |
| Other debt securities | 111,304 | 55,793 | 87,689 | 37,650 | 17,000 | — | 309,436 | 603,117 |
| Preferred shares | 20,868 | 25,879 | 40,281 | 69,508 | 17,043 | 64,789 | 238,368 | 277,664 |
| Other shares | — | — | — | — | — | 29,315 | 29,315 | 27,184 |
| | \$483,870 | \$188,477 | \$183,713 | \$195,287 | \$35,096 | \$94,104 | \$1,180,547 | \$1,579,354 |

The estimated market value of securities amounted to \$1,172,732,000 in 1987 compared to \$1,591,603,000 in 1986.

4. Land, buildings and equipment

| | | | 1987 | 1986 |
|--------------------|-----------------|----------------------------------|----------------------|----------------------|
| | Cost | Accumulated depre- ciation | Net book value | Net book value |
| Office premises | \$36,524 | \$15,617 | \$20,907 | \$19,739 |
| Computer equipment | 26,042 | 12,890 | 13,152 | 10,235 |
| Other | 25,048 | 14,657 | 10,391 | 5,089 |
| | \$87,614 | \$43,164 | \$44,450 | \$35,063 |

Depreciation charged to expenses for the year amounted to \$7,283,000 in 1987 compared to \$5,766,000 in 1986.



**Notes to the
Consolidated
Financial Statements**

5. Other assets

| | 1987 | 1986 |
|------------------|-----------------|----------|
| Accrued interest | \$29,043 | \$42,468 |
| Other | 7,529 | 3,996 |
| | \$36,572 | \$46,464 |

6. Deposits

| | | | | 1987 | 1986 |
|-------------|-------------------------|----------------------------|-------------------------------|--------------------|--------------------|
| | Payable on demand | Payable after notice | Payable on a fixed date | Total | Total |
| Canada | \$ 21,979 | \$ — | \$ 54,039 | \$ 76,018 | \$ 139,168 |
| Individuals | 60,998 | 1,214,491 | 1,744,647 | 3,020,136 | 2,846,427 |
| Others | 77,107 | 49,615 | 350,938 | 477,660 | 518,827 |
| | \$160,084 | \$1,264,106 | \$2,149,624 | \$3,573,814 | \$3,504,422 |

7. Other liabilities

| | 1987 | 1986 |
|------------------|-----------------|----------|
| Accrued interest | \$80,855 | \$82,350 |
| Other | 16,060 | 5,072 |
| | \$96,915 | \$87,422 |



Notes to the Consolidated Financial Statements

8. Capital stock

• **Authorized:**

3,000,000 Class A Preferred Shares, without par value, issuable in series for a total consideration of \$75,000,000.

30,000,000 Common Shares, without par value, issuable for a total consideration of \$200,000,000.

• **Issued and fully paid:**

| | 1987 | 1986 |
|--|------------------|-----------|
| 1,400,000 \$2.625 Cumulative Redeemable Retractable Class A Preferred Shares, Series 1 | \$ 35,000 | \$ 35,000 |
| 300,000 Floating Rate Cumulative Redeemable Class A Preferred Shares, Series 2 | 30,000 | 30,000 |
| 14,400,000 Common Shares | 41,800 | 41,800 |
| | \$106,800 | \$106,800 |

Effective January 16, 1987, shareholders approved a by-law providing for the split of each issued Common Share of the Bank's capital stock into two Common Shares.

The Class A Preferred Shares, Series 1, will be retractable on February 1, 1990 at the price of \$25.00 per share. The Bank may elect, no later than November 6, 1989, to create a further series of Class A Preferred Shares for which the Preferred Shares, Series 1 may be exchanged at the option of the holders. These shares will be redeemable starting February 1, 1990 at the price of \$25.00 per share plus a premium of \$1.25 per share, such premium declining annually to zero by 1996. Furthermore, the Bank has agreed to make all reasonable efforts to purchase for cancellation on the market, at a price not exceeding \$25.00 per share plus costs of purchase,

7,000 shares during each calendar quarter until December 31, 1989 and 1% of the number of shares outstanding on February 1, 1990 during each calendar quarter commencing January 1, 1990.

The Class A Preferred Shares, Series 2, will be redeemable starting July 1, 1989 at the price of \$100.00 plus a premium of \$4.00 per share, such premium declining annually to zero by 1994. Furthermore, the Bank may purchase for cancellation, on the market or by invitation tender to all holders, any Preferred Share at a price not exceeding \$104.00 per share, if the purchase is made on or before June 30, 1989, and thereafter, at a price per share not exceeding the redemption price applicable on that date, plus costs of purchase.



Notes to the Consolidated Financial Statements

9. Reorganization expenses

On September 28, 1987, The Montreal City and District Savings Bank became the Laurentian Bank of Canada. Some of the expenses related to such reorganization, namely expenses for the name change and improvements to the computer sys-

tem, were incurred by the Bank as at October 31, 1987. These expenses were charged to income of the year and total \$4,208,000.

10. Income taxes

| | 1987 | 1986 |
|---|-----------------|---------------|
| Income taxes related to: | | |
| Consolidated Statement of Income | | |
| Net income before income taxes | \$(1,246) | \$1,146 |
| Retained earnings | | |
| Transfer from (to) appropriations for contingencies | 2,437 | (896) |
| Total income taxes | \$ 1,191 | \$ 250 |

Income taxes are calculated on accounting income which is reduced by certain non-taxable income. The Bank records in other assets or other liabilities, as the case may be, the deferred income taxes resulting from timing differences between

amounts recorded in the Consolidated Statement of Income as well as in retained earnings and amounts claimed for income tax purposes.

Income taxes consist of the following:

| | 1987 | 1986 |
|---------------------------|-----------------|---------------|
| Current | \$(1,357) | \$1,084 |
| Deferred | 2,548 | (834) |
| Total income taxes | \$ 1,191 | \$ 250 |

The difference between statutory income tax rates and effective tax rates on income before income taxes results almost entirely from income derived from Canadian

corporations' securities, not subject to tax and net gains from investments only partly subject to tax.

11. Extraordinary gain

Pursuant to the sale in 1986 of all outstanding shares of a wholly-owned subsidiary, the Bank had acquired investments in Francana Real Estate Limited. The Bank had also acquired through a wholly-owned subsidiary certain real estate and securities.

During the year:

- a) the Bank realized its investments in Francana Real Estate Limited; and
- b) the subsidiary sold its securities and most of its real estate. On October 28, 1987, this subsidiary was wound up.

As a result of these transactions, an extraordinary gain of \$2,220,000, net of related taxes of \$999,000, has been recorded in the Consolidated Statement of Income.


**Notes to the
Consolidated
Financial Statements**
12. Related party transactions

On October 1, 1987, The Laurentian Group Corporation acquired control of the Bank. Transactions carried out during the year as well as the balances as at October 31 with the parent company and its affiliated companies are as follows:

a) during the year

| Parent company | 1987 | 1986 |
|-----------------------------|-----------------|-------------|
| Expenses | | |
| Other | \$ 1,101 | \$ 245 |
| Affiliated companies | | |
| Assets | | |
| Purchase of securities | \$ 5,000 | \$ 2,077 |
| Sale of securities | \$ 5,613 | \$ 1,000 |
| Additions to fixed assets | \$ 1,812 | — |
| Income | | |
| Income from securities | \$ 817 | \$ 577 |
| Other | \$ 487 | \$ 83 |
| Expenses | | |
| Interest on deposits | \$ 1,207 | \$ 1,207 |
| Staff benefits | \$ 1,440 | \$ 1,215 |
| Reorganization | \$ 1,191 | — |
| Other | \$ 1,586 | \$ 877 |

b) as at October 31

| Affiliated companies | | |
|-----------------------------|-----------------|----------|
| Assets | | |
| Other securities | \$ 9,841 | \$10,454 |
| Liabilities | | |
| Deposits | \$11,250 | \$11,250 |
| Other liabilities | \$ 1,231 | \$ 40 |


**Notes to the
Consolidated
Financial Statements**
13. Pension plans

The Bank and its subsidiaries have pension plans covering almost all employees. Actuarial valuations showed an actuarial surplus of approximately \$6,784,000 as at December 31,

1986. As certain improvements to the plans were suggested, the Bank would use the actuarial surplus to offset costs, if any, of these improvements.

14. Lease commitments

The Bank has commitments under non-cancellable long-term leases for premises. The minimum lease payments for each of the next five years and subsequent years are as follows:

| | |
|---------------------------|-----------------|
| 1988 | \$ 2,439 |
| 1989 | 3,988 |
| 1990 | 3,671 |
| 1991 | 3,341 |
| 1992 | 3,154 |
| 1993 and subsequent years | 45,482 |
| | <u>\$62,075</u> |

Total rental expenses for premises charged to expenses for the year amount to \$3,003,000 in 1987 compared to \$2,733,000 in 1986.

15. Planned amalgamation with Eaton Trust Company and Eaton Bay Holdings Limited

On December 1, 1987, the Board of Directors of the Bank ratified an agreement in principle entered into on November 24, 1987. Under this agreement, the Bank would amalgamate its operations with two other companies under the control of The Laurentian Group Corporation, that is Eaton Trust Company (Eaton) and Eaton Bay Holdings Limited (Eaton Bay).

Following the approval by the shareholders of the Bank, of Eaton and of Eaton Bay and the deliverance of letters patent by the Minister of Finance, the amalgamation would then be deemed to have occurred on November 1, 1987. The amalgamated bank would carry on its operations under the name "Laurentian Bank of Canada".

The Bank's Common Shares would be exchanged for Common Shares of the amalgamated bank. In addition, the Bank's Class A Preferred Shares, Series 1 and 2 would be

exchanged for Class A Preferred Shares, Series 1 and 2 of the amalgamated bank and would have essentially the same rights, privileges, restrictions and conditions as prior to the amalgamation.

The Common Shares of Eaton and Eaton Bay would be acquired as consideration for the assumption of liabilities and the issue of Common Shares of the amalgamated bank for a total amount of approximately \$27,000,000. Eaton's First Preferred Shares, Series A and B would be exchanged for Class A Shares, Series 3 and 4 of the amalgamated bank. Eaton Bay's Preferred Shares, Series A would be exchanged for Class A Shares, Series 5 of the amalgamated bank. These shares would have essentially the same rights, privileges, restrictions and conditions as prior to the amalgamation.



Balance Sheet

| | (in thousands of dollars) | |
|-------------------------------------|---------------------------|------------------|
| as at October 31 | 1987 | 1986 |
| HIGHLIGHTS | | |
| Assets | | |
| Deposits and short-term investments | \$ 32,203 | \$ 93,579 |
| Bonds | 27,379 | 35,723 |
| Stocks | 11,266 | 12,223 |
| Mortgage loans | 322,406 | 231,897 |
| Other loans | 4,738 | 1,889 |
| Other | 2,503 | 2,118 |
| | \$400,495 | \$377,429 |
| Liabilities | | |
| Deposits | \$ 12,521 | \$ 16,482 |
| Certificates | 369,379 | 344,696 |
| Other | 964 | 720 |
| | 382,864 | 361,898 |
| Subordinated notes | 5,500 | 2,000 |
| Shareholders' equity | | |
| Capital stock | 10,800 | 12,918 |
| Contributed surplus | 118 | — |
| Retained earnings | 1,213 | 613 |
| | 12,131 | 13,531 |
| | \$400,495 | \$377,429 |

Statement of Earnings

| | (in thousands of dollars) | |
|-----------------------------------|---------------------------|-----------------|
| for the year ended October 31 | 1987 | 1986 |
| HIGHLIGHTS | | |
| Revenue | | |
| Interest on mortgage loans | \$29,010 | \$26,133 |
| Other investment income | 13,199 | 15,592 |
| Fees and commissions | 3,517 | 3,040 |
| | 45,726 | 44,765 |
| Expenditure | | |
| Interest | 35,607 | 35,961 |
| Salaries and staff benefits | 4,836 | 4,721 |
| Other operating expenses | 3,961 | 2,952 |
| | 44,404 | 43,634 |
| Income before income taxes | 1,322 | 1,131 |
| Income taxes | 19 | (70) |
| Net earnings | \$ 1,303 | \$ 1,201 |

Note: The Bank owns 100% of the capital stock of Laurentian Trust of Canada Inc.



Balance Sheet

| | (in thousands of dollars) |
|----------------------------------|---------------------------|
| as at October 31 | 1987 |
| HIGHLIGHTS | |
| Assets | |
| Cash resources | \$ 76,660 |
| Securities | 73,818 |
| Mortgage loans | 1,013,704 |
| Other | 4,506 |
| | \$1,168,688 |
| Liabilities | |
| Deposits payable on a fixed date | \$1,057,469 |
| Other | 40,974 |
| | 1,098,443 |
| Shareholders' equity | |
| Capital stock | 70,000 |
| Retained earnings | 245 |
| | 70,245 |
| | \$1,168,688 |

Statement of Income

| | (in thousands of dollars) |
|--|---------------------------|
| for the one-month period ended October 31 | 1987 |
| HIGHLIGHTS | |
| Revenue | |
| Interest on loans | \$ 8,863 |
| Other | 1,277 |
| | 10,140 |
| Expenses | |
| Interest on deposits | 8,405 |
| Other | 1,307 |
| | 9,712 |
| Income before provision for income taxes | 428 |
| Provision for income taxes | 183 |
| Net income | \$ 245 |

Note: The Bank owns 100% of the capital stock of
The Laurentian Bank of Canada Mortgage Corporation.



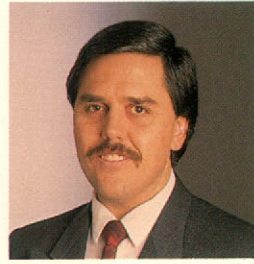
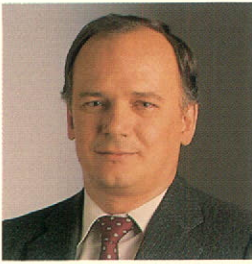
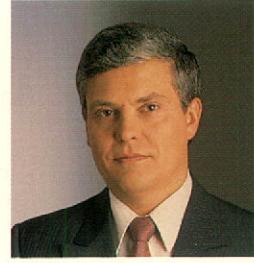
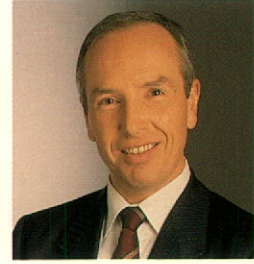
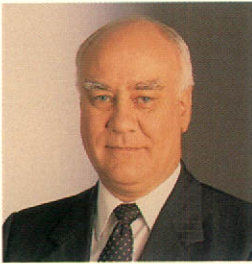
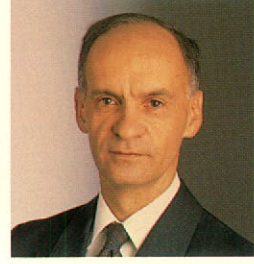
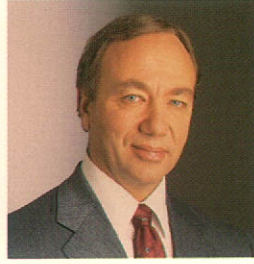
**Board of Directors
of the
Laurentian Bank
of Canada**

as at October 31, 1987

| | | | |
|------|--|------|---|
| *** | Claude Castonguay Chairman of the Board of the Bank Chairman of the Board and Chief Executive Officer The Laurentian Group Corporation | | Josette D. Leman Counsellor and Agent Hainault Travel Agency |
| *** | Roland Breton President and Chief Executive Officer of the Bank | * | Pierre H. Lessard Vice-Chairman of the Board Pathonic Network Inc. |
| **** | The Hon. Martial Asselin Senate Vice-President Partner, Jolin, Fournier & Assoc. (advocates) | *** | Jean-Marie Poitras Chairman of the Board The Laurentian Mutual Insurance Company |
| **** | Pierre Bourgie President and Chief Operating Officer Urgel Bourgie Ltd. | *** | Philippe Roberge Partner, Watson, Poitevin, Javet, Roberge, Stephenson, Corn, Whitney & Lapointe (notaries) |
| | Jacques A. Drouin Executive Vice-President and Chief Operating Officer The Laurentian Group Corporation Chairman of the Board and Chief Executive Officer, Laurentian General, Insurance Company Inc. | * | Henri A. Roy Executive Vice-President, Provigo Inc. |
| | Raphaël Esposito Partner, Esposito, Esposito, St-Onge, Esposito & Beaulieu (notaries) | | Louise Roy President and General Manager Société de transport de la Communauté urbaine de Montréal |
| *** | Réjean Gagné Chairman of the Board and Chief Executive Officer, Famcorp Inc. | *** | Jeannine Guillevin-Wood President, Guillevin International Inc. |
| **** | | * | Member of the Executive Committee |
| *** | | ** | Member of the Audit Committee |
| **** | | *** | Member of the Human Resources Committee |
| *** | | **** | Member of the Credit Committee |
| ** | Michael B. Harding President, Alumicor Limited | | |



**Executive Officers
of the
Laurentian Bank
of Canada**



Jules W. Comtois, Senior Vice-President — Human Resources; Jean Plamondon, Senior Vice-President — Finance and Jean-François Fournier, Vice-President — Premises and Supply.

Gilles Babin, Vice-President — Accounting and Control and Patrick A. Gedge, Vice-President — Marketing.



Louis Bernard, Senior Vice-President — Administration and Secretary; André Monette, Senior Vice-President — Operations; André Dusablon, Vice-President — Branch Network and Denis Lefort, Vice-President — Audit.

From top to bottom:

Roland Breton, President and Chief Executive Officer; Hubert Marceau, Senior Vice-President — Information Systems and Marketing; Richard Beaulieu, Vice-President — Treasurer; Richard Lecompte, Vice-President — Information Systems and Guy Lemieux, Vice-President — Credit.



**Board of Directors
of Laurentian Trust
of Canada Inc.**

as at October 31, 1987

| | |
|----|---|
| | Roland Breton |
| ** | Claude Castonguay |
| ** | Réjean Gagné |
| * | Pierre H. Lessard |
| | André Monette |
| ** | Jean-Marie Poitras |
| * | Member of the Audit Committee |
| ** | Member of the Salary and Human Resources Committee |

**Executive Officers
of Laurentian Trust
of Canada Inc.**

Roland Breton
Chairman of the Board and
Chief Executive Officer

André Monette
President and
Chief Operating Officer

Michel Côté
Vice-President —
Corporate Trust and
Personal Trust Services

Maurice Fortier
Vice-President —
Investments and Treasurer

Bruce Smith
Vice-President —
Financial Intermediary
Services and Marketing



**Head Office
of the
Laurentian Bank
of Canada**

Departments

Accounting
Administration Services (Treasury)
Bond Investments
Clearing
Commercial Development
Commercial Loans
Commercial, Residential and Mortgage Development
Communications and Customer Services
Compensation and Industrial Relations
Control
Data Processing
Development of Information Systems
Electronic Banking Services
Financial Planning
Foreign Exchange
Insurance and Security
Internal Auditing
Internal Communications
Maintenance and Real Estate Works
Manpower Planning and Development
Marketing
Money Market (Assistant Treasurer)
Mortgage Loans
Personal Loans
Protection and Security
Purchasing and Supply
Real Estate Administration
Research and Development
Securities
Special Investments
Special Projects Development
Systems and Methods
Users Services and Administration –
Information Systems
Visa Centre

Managers

Louise Bourassa
John Kirouac
Joseph Danisi
Jean-Guy Calvé
Marc Taillon
Daniel Brault
Gilles Laforest
Richard Desroches
Robert Teasdale
Lise Filiatrault
Serge Trottier
Gilles Godbout
Duc Tan Le
Claude Tessier
Stephen Conyers
Jacques Parent
Chantal Bélanger
Paul Bouchard
Jacques Duquette
Jean-Pierre Maheu
Armand Dion
Léo Labelle
Viateur Ouellet
Serge Martel
Robert Mercure
Alain Laplante
Claude De Cesare
Gérard Vallée
Claude Jodoin
Ronald P. Vinet
Jacques Pelletier
Benoît Breton

Jean Tessier
Angèle Barrington

**Branch Network
Management
of the
Laurentian Bank
of Canada**

Departments

Senior Operation Manager — Network Division

District Managers

Administrative Centres:
Montreal-West
North-Shore
South-Shore

Managers

Bert Bednarchuk

Pierre Bussièrès
Serge Joly
Richard Longpré
Robert Ménard
Pierre Nolin
Jean St-Pierre

André Leblanc
Suzanne Riendeau
France Castonguay



**Branches
of the
Laurentian Bank
of Canada**

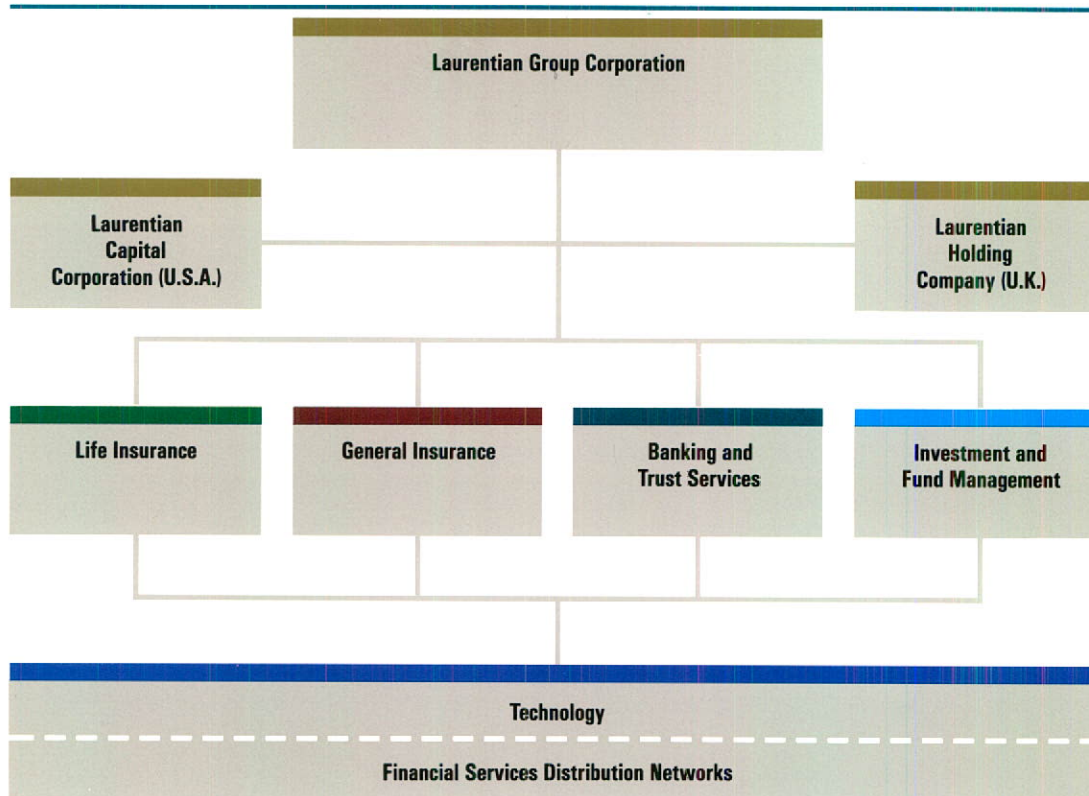
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| <p>Montreal 400 Beaubien Street E. <i>Manager:</i> Robert Larocque</p> <p>3160 Beaubien Street E. <i>Manager:</i> Jean-Guy St-Onge</p> <p>4945 Beaubien Street E. <i>Manager:</i> Gilles Leduc</p> <p>6593 Beaubien Street E. <i>Manager:</i> Claude Parent</p> <p>1101 Bélanger Street <i>Manager:</i> Roméo Gauthier</p> <p>▲ 4155 Bélanger Street <i>Manager:</i> Gilles Beausoleil</p> <p>290 Chabanel Street W. <i>Manager:</i> Raymond Coderre</p> <p>1100 Condé Street <i>Manager:</i> Yvon Couture</p> <p>5199 Côte-des-Neiges Road <i>Manager:</i> Jacques Danis</p> <p>5990 Côte-des-Neiges Road <i>Manager:</i> Bernard Benoit</p> <p>3830 Dandurand Street <i>Manager:</i> Robert Goyer</p> <p>▲ 6225 Darlington Avenue <i>Manager:</i> Michel McCann</p> <p>5159 Décarie Blvd.* <i>Manager:</i> Michel Leduc</p> <p>1493 De LaSalle Avenue <i>Manager:</i> Raymond Larivée</p> <p>6500 De Lorimier Avenue <i>Manager:</i> Jean-Guy Poulin</p> <p>2490 De Salaberry Street <i>Manager:</i> Marcel Lauzon</p> <p>5180 De Salaberry Street <i>Manager:</i> Normand Lemieux</p> <p>▲ 1100 Dorchester Blvd. W. <i>Manager:</i> Claude Lussier</p> <p>885 Fleury Street E. <i>Manager:</i> Raoul Vézina</p> | <p>1780 Fleury Street E. <i>Manager:</i> Guy Pelletier</p> <p>▲ 2200 Fleury Street E. <i>Manager:</i> Raymond Brabant</p> <p>50 Henri-Bourassa Blvd. W. <i>Manager:</i> Michel Mailhot</p> <p>8595 Hochelaga Street <i>Manager:</i> Gilles Madore</p> <p>790 Jarry Street W. <i>Manager:</i> Claude Lalonde</p> <p>10 Jean-Talon Street W.* <i>Manager:</i> Normand Binet</p> <p>2490 Jean-Talon Street E. <i>Manager:</i> Paul Portugais</p> <p>▲ 555 Jean-Talon Street W. <i>Manager:</i> Aimé Cuillierier</p> <p>9095 Lajeunesse Street <i>Manager:</i> Laurent Parisien</p> <p>2937 Masson Street <i>Manager:</i> René Laverdière</p> <p>▲ 7952 Maurice-Duplessis Blvd. <i>Manager:</i> Michel Cournoyer</p> <p>6270 Monk Blvd. <i>Manager:</i> André Letarte</p> <p>5487 Monkland Avenue <i>Manager:</i> Claude Gauthier</p> <p>▲ 1100 Mont-Royal Avenue E. <i>Manager:</i> Réal Sauvé</p> <p>2046 Mont-Royal Avenue E. <i>Manager:</i> Raymond Hébert</p> <p>1551 Ontario Street E. <i>Manager:</i> Guy Labelle</p> <p>3720 Ontario Street E. <i>Manager:</i> Yvon Choquet</p> <p>7705 Papineau Avenue <i>Manager:</i> Mario Galella</p> <p>5059 Park Avenue <i>Manager:</i> Jean-Paul Fluet</p> | <p>5677 Park Avenue <i>Manager:</i> Jean Juneau</p> <p>936 Ste-Catherine Street E. <i>Manager:</i> Yves Desrochers</p> <p>2400 Ste-Catherine Street E. <i>Manager:</i> Jacques Lanouette</p> <p>▲ 777 Ste-Catherine Street W. <i>Manager:</i> René Delisle</p> <p>▲ 1472 Ste-Catherine Street W. <i>Manager:</i> André Boisvert</p> <p>4190 St-Denis Street <i>Manager:</i> François Clusiau</p> <p>▲ 5000 St-Denis Street <i>Manager:</i> Robert Bourget</p> <p>7501 St-Denis Street <i>Manager:</i> Richard Rousseau</p> <p>▲ 8090 St-Denis Street <i>Manager:</i> Normand Audet</p> <p>▲ 262 St-Jacques Street* <i>Manager:</i> Claude Rainville</p> <p>2401 St-Jacques Street <i>Manager:</i> Patricia Blanchet</p> <p>4080 St-Jacques Street <i>Manager:</i> Rolland Désormeaux</p> <p>▲ 3730 St-Laurent Blvd. <i>Manager:</i> Marcel Bédard</p> <p>4467 St-Laurent Blvd. <i>Manager:</i> Georges Harvey</p> <p>6700 St-Laurent Blvd. <i>Manager:</i> Joseph Giuliano</p> <p>7192 St-Michel Blvd. <i>Manager:</i> Jean-Louis Mongeon</p> <p>8930 St-Michel Blvd. <i>Manager:</i> Maurice Renaud</p> | <p>801 Sherbrooke Street E. <i>Manager:</i> Richard Turcotte</p> <p>▲ 6615 Sherbrooke Street E. <i>Manager:</i> Denis Lavigne</p> <p>▲ 12050 Sherbrooke Street E. <i>Manager:</i> Isidore Blanchard</p> <p>245 Sherbrooke Street W. <i>Manager:</i> Robert Marois</p> <p>5651 Sherbrooke Street W. <i>Manager:</i> Michel Crête</p> <p>6260 Sherbrooke Street W. <i>Manager:</i> Diane Émond</p> <p>▲ 7420 Sherbrooke Street W. <i>Manager:</i> Michel Jutras</p> <p>6640 Somerled Avenue <i>Manager:</i> Claude Desmarais</p> <p>4790 Van Horne Avenue <i>Manager:</i> Albert Maisonneuve</p> <p>Anjou 7050 Jarry Street E. <i>Manager:</i> Philippe Picard</p> <p>6651 Joseph-Renaud Blvd. <i>Manager:</i> Réal Guilbault</p> <p>Beloeil 706 Laurier Blvd. <i>Manager:</i> Pierre Riva</p> <p>Boucherville 999 Montarville Blvd. <i>Manager:</i> Yves de Blois</p> <p>Brossard 6845 Taschereau Blvd. <i>Manager:</i> André Dubreuil</p> <p>▲ 1635 Rome Blvd. <i>Manager:</i> André Laporte</p> |
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| Châteauguay ▲ 111 St-Jean-Baptiste Blvd. Manager: André Brunet | Laval 265 15th Street, Laval-des-Rapides Manager: Roger Lemieux | Ottawa 1237 Donald Street Manager: Jean Racine | St-Laurent 123 Côte-Vertu Rd. Manager: Jean-Bernard Lapointe |
| Côte St-Luc 5501 Cavendish Blvd. Manager: Robert Proulx 5479 Westminster Avenue Manager: Jean-Marie Benson | ▲ 3387 Dagenais Blvd., Fabreville Manager: Jean Dubois ▲ 510 des Laurentides Blvd., Pont-Viau Manager: André Gagnon ▲ 3870 Notre-Dame Blvd., Chomedey Manager: René Monté 4640 Samson Blvd., Chomedey Manager: André Defoy ▲ 1995 St-Martin Blvd.*, Chomedey Manager: Jean-Maurice Tourangeau 750 Montrose Street, Duvernay Manager: Lucien Latreille ▲ 1857 René-Laennec Blvd., Vimont Manager: Ginette Roy | Outremont 1447 Van Horne Avenue Manager: Richard Brunet Québec ▲ 3333 Clémenceau Street, Beauport Manager: Bertrand Lévesque ▲ 200 de L'Auvergne Blvd., Neufchâtel Manager: Jean-Yves Paré ▲ 999 de Bourgogne Street, Ste-Foy Manager: Gaston Lafond Repentigny 150 Iberville Blvd. Manager: François Bernard Roxboro 10451 Gouin Blvd. W. Manager: Robert Plante St-Eustache ▲ 250 Arthur-Sauvé Blvd. Manager: Jacques Richer St-Hubert ▲ 4990 Gaétan-Boucher Blvd. Manager: Dominique Morin ▲ 3605 Taschereau Blvd. Manager: Claude Soucy St-Lambert 400 Victoria Avenue Manager: Fabien Brin | 865 Décarie Blvd.* Manager: Edmond Tremblay ▲ 1430 Poirier Street Manager: Pierre Périard St-Léonard 5900 Bélanger Street Manager: Gérald Charest 4725 Jarry Street E. Manager: Aimé Jolicoeur 5355 Jean-Talon Street E. Manager: Roger Graillon ▲ 8410 Langelier Blvd.* Manager: Philippe Latour 8945 Viau Street Manager: Joseph Ruffolo Ste-Thérèse ▲ 95 Labelle Blvd. Manager: Jacques Plante Terrebonne 1035 des Seigneurs Blvd. Manager: Yvan Poirier Verdun 5501 Verdun Avenue Manager: Yvon Labrecque ▲ 4214 Wellington Street Manager: Michel Blain Westmount ▲ 4848 Sherbrooke Street W. Manager: Lucien St-Pierre |
| Dollard-des-Ormeaux ▲ 3500 Des Sources Blvd. Manager: Lyse Pelland ▲ 4057 Montée St-Jean Manager: André Danis | Dorval 325 Dorval Avenue* Manager: Albert Burke | | |
| Gatineau ▲ 372 Gréber Blvd. Manager: André Jacques | | | |
| Granby ▲ 15 Authier Street Manager: Michel Choinière | | | |
| Hull 770 St-Joseph Blvd. Manager: Pierre Filteau | | | |
| Lachine 1675 Notre-Dame Street W. Manager: Serge Bombardier | | | |
| LaSalle ▲ 8787 Newman Blvd. Manager: Jean St-Denis 1291 Shevchenko Blvd. Manager: Gilles Faucher 8262 Champlain Blvd. Manager: Gilles Émond | Longueuil ▲ 2836 Chambly Rd. Manager: Serge Létourneau 4 St-Charles Street E.* Manager: Michel Blanchet 670 Curé-Poirier Blvd. W. Manager: Maurice Tremblay Montréal-Nord 4135 Amiens Street* Manager: Maurice Montpetit ▲ 5501 Henri-Bourassa Blvd. E. Manager: Jean Bazinet 6525 Léger Blvd. Manager: Georges Provost ▲ 6263 Maurice-Duplessis Blvd. Manager: Donald Ruel | | |
| | | | * Commercial services available. ▲ Automatic teller "OSCAR". |



Organization Chart of The Laurentian Group



Holding
 The Laurentian Group Corporation
 Laurentian Capital Corporation
 Laurentian Holding Company

Life Insurance
 The Laurentian
 Mutual Insurance Company
 The Imperial Life
 Assurance Company of Canada
 Laurier Life Insurance Company
 Laurentian/Imperial
 Imperial Trident Life Limited
 Loyal American Life
 Insurance Company
 Life of Boston Insurance Company
 Prairie States Life Insurance Company
 American Defender Life
 Insurance Company
 American Guaranty Life
 Insurance Company
 Omega National Insurance Company

General Insurance
 Laurentian General,
 Insurance Company Inc.
 Laurentian Farm
 Insurance Company Inc.
 The Laurentian Shield
 Insurance Company
 The Laurentian Pacific
 Insurance Company
 The Personal Insurance
 Company of Canada
 Laurentian Casualty
 Company of Canada

Banking and Trust Services
 Laurentian Bank of Canada
 Laurentian Trust of Canada
 Canadian Laurentian Bank (U.K.)

**Investment and
 Fund Management**
 Geoffrion, Leclerc Inc.
 Eaton Funds Management Ltd.
 Canagex Investments Ltd.
 Impco Investment Management Limited
 Laurentian Investment
 Management Limited
 F-I-C Fund Inc.
 Imbrook Properties Limited
 Laurentian Unit Trust
 Laurwood

**Financial
 Services Distribution**
 Laurentian Financial Services
 Laurentian Financial Centre

Others
 Laurentian Technology Inc.
 Impco Health Services Ltd.
 Laurentian Asia Limited

Information for Shareholders

Special Meeting

January 15, 1988
Le Windsor
1170 Peel Street
Montreal, Quebec

Inquiries from Shareholders

Any inquiries other than change of address or change in registration of shares may be directed to the Secretary, head office of the Bank.

Listing of Shares

The common shares and the class A preferred shares, series 1 of the Bank are listed for trading on the Montreal and Toronto stock exchanges.

Stock Symbol

The trading symbols for the Bank's common shares and class A preferred shares, series 1 on the stock exchanges are LB and LB.PR.A. The CUSIP numbers are 51925D 10 6 and 51925D 20 5.

Transfer Agent

Laurentian Trust of Canada Inc. at its principal office in Montreal and Montreal Trust Company at its principal offices in Halifax, Toronto, Winnipeg, Regina, Calgary and Vancouver.

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Published Information

Information published by the Bank for its shareholders and others, including the Annual Report and Interim Reports, may be obtained by writing to the Secretary, Laurentian Bank of Canada, 266 Saint-Jacques Street, Montreal, Quebec, Canada H2Y 1N1.

Secretariat: 284-7520

Customer Services: 284-3931

Version française

Si vous désirez recevoir un exemplaire de la version française de ce rapport, veuillez communiquer avec le Secrétaire, Banque Laurentienne du Canada, 266, rue Saint-Jacques, Montréal (Québec) Canada H2Y 1N1.

