# NATIONAL STEEL CAR CORPORATION LIMITED

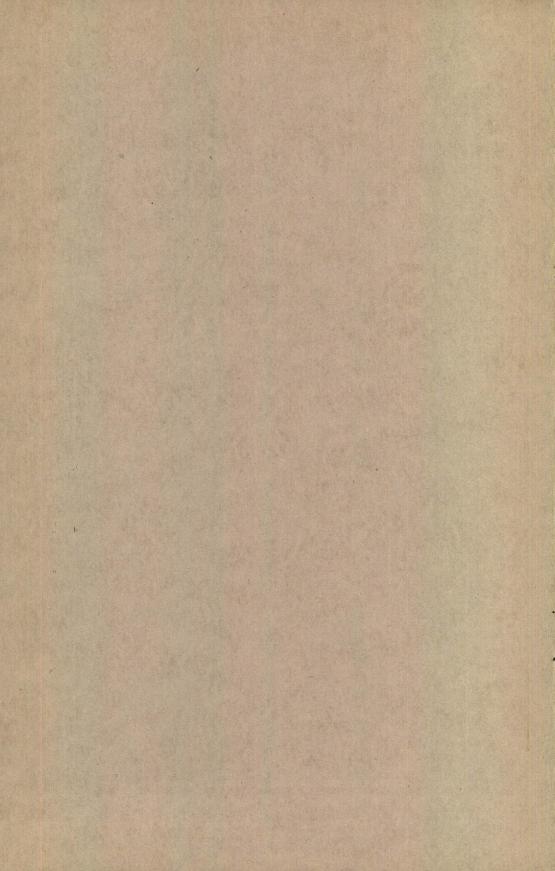
THIRTEENTH
ANNUAL
REPORT
JUNE THIRTIETH
. 1933.

HAMILTON - ONTARIO - CANADA

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# NATIONAL STEEL CAR CORPORATION LIMITED

THIRTEENTH
ANNUAL
REPORT
JUNE THIRTIETH
. 1933 .

### BOARD of DIRECTORS

#### ROBERT J. MAGOR, Chairman

HUGH N. BAIRD GLYN OSLER, K.C.

Russell D. Bell F. E. Meredith, k.c.

D. B. Dewar W. E. Phin

### **OFFICERS**

ROBERT J. MAGOR PRESIDENT
HUGH N. BAIRD VICE-PRESIDENT
ROBERT S. HART VICE-PRESIDENT
CHARLES W. ADAM SECRETARY-TREASURER
ABRAM VAN HASSEL ASSISTANT SECY.-TREAS.

### **DEPOSITARIES**

THE CANADIAN BANK OF COMMERCE, HAMILTON, ONTARIO, CANADA
THE CANADIAN BANK OF COMMERCE
NEW YORK CITY

## CAPITAL AND SURPLUS

June 30, 1933

PARTICULARS CAPITAL AND SURPLUS at	AMOUNT
June 30th, 1932	\$5,408,442.87
DEDUCT:—Loss from operations for the year ending June 30, 1933, before providing for experi- mental and development work, and depreciation of plant	
ADD:-Complete cost of experi-	
mental and development work on new lines of production	
LOSS FOR THE YEAR	375,519.13
	\$5,032,923.74
DEDUCT:—Dividends Nos. 15 and 16 of 20 cents a share per quarter on 130,000 shares paid for the first two quarters of the fiscal year	52,000.00
CAPITAL AND SURPLUS at June 30, 1933	\$4,980,923.74

# Balance Sheet,

#### ASSETS

CURRENT ASSETS:		
Cash on Hand and in Bank	\$ 31,257.68	
Call Loans and Accrued Interest	230,891.10	
Dominion Government Bonds, at cost and Accrued Interest	530,833.32	
(Market Value as at June 30, 1933, \$495,000.00)		
Accounts Receivable	74,553.91	
Cash Surrender Value of Life Insurance Policy	111,000.00	
Sundry Investments and Advances, Less Reserve	6,422.52	
Inventories of Raw Materials, Supplies, Work in Process and Finished Stock	154,984.95	
TOTAL CURRENT ASSETS		\$1,139,943.48
DEFERRED CHARGES		6,688.44
PATENTS AND GOODWILL		1.00
FIXED ASSETS:		
LAND, at cost	364,589.59	
BUILDING, MACHINERY and EQUIP- MENT	5,727,792.47	C 000 700 0C
		6,092,382.06
		\$7,239,014.98

### AUDITOR'S REPORT TO THE SHAREHOLDERS:

We have examined the books and accounts of a ending June 30th, 1933, and have been furnished with quired. The bank balances, call loans and investment cates, and we have taken all reasonable precautions to June 30th, 1933, have been taken up on the books inventories were taken during the year of the material inventories as stated in the above balance sheet are in 30, 1933, which have been certified to by responsible has been provided towards depreciation accruing during during the same and the same are in 30, 1933, which have been certified to by responsible has been provided towards depreciation accruing during the same and the same are in 30, 1933, which have been certified to by responsible has been provided towards depreciation accruing during the same are same as the sam

On this basis we report that, in our opinion, the forth the true financial position of the Company as at tion and the explanations given to us, and as shown by

Approved on behalf of the Board.

D. B. Dewar, Director.

W. E. Phin, Director.

# June 30th, 1933

#### LIABILITIES

CURRENT LIABILITIES:	
Accounts Payable	\$ 39,347.99
Accrued Wages, Etc.	7,924.05

TOTAL CURRENT LIABILITIES	\$ 47,272.04
RESERVE:	
For Depreciation of Buildings, Machinery, and Equipment	2,210,819.20
CAPITAL AND SURPLUS:  (As per statement attached) Represented by 130,000 shares of Capital Stock without nominal or par value	4,980,923.74
	\$7,239,014.98

National Steel Car Corporation Limited for the year th all the information and explanations which we reats have either been examined or confirmed by certifisatisfy ourselves that all outstanding liabilities as at Following the Company's usual practice, physical Is remaining at the completion of each order, and the accordance with the book inventory figures as at June officials of the Company. An amount of \$50,000.00 ng the year.

above balance sheet is properly drawn up so as to set June 30th, 1933, according to the best of our informa-

the books of the Company.

PRICE, WATERHOUSE & Co., Auditors Toronto, July 25th, 1933.

Statement of Capital and Surplus reflecting operations for the fiscal year ending June 30th, 1933, and Balance Sheet at June 30th 1933, are submitted herewith.

For the fiscal year under review, the total production of your Corporation of all products manufactured and shipped amounted to \$314,027.04. This is the lowest for any year in the Corporation's history.

There was a loss from operations of \$290,686.43 after providing for all expenses but before adding \$34,832.70, which covered experimental and development work, and depreciation of plant of \$50,000.00 With these two items, the total loss for the year is shown at \$375,519.13.

A substantial portion of the experimental and development expenditure of \$34,832.70 could possibly be amortized over a number of years, but your Directors felt that as these expenditures were of a non-reoccurring nature, the conservative action would be to absorb the total expenditure at this time.

Due to almost complete cessation of business, the current assets were reduced from \$1,524,917.35 to \$1,139,943.48. The current liabilities are practically the same, namely \$47,272.04 against \$46,542.60 of last year. In the current assets the Dominion Government Bonds are shown at \$530,833.32, which was the cost figure. The market value of these as at June 30th, 1933, was \$495,000.00, which at the date of this report has increased to \$497,500.00.

Working Capital has been decreased from \$1,478,374.75 to \$1,092,671.44, a reduction of \$385,703.31; which is accounted for by the above mentioned loss before depreciation of \$325,519.13, dividends of \$52,000.00, capital expenditures \$8,611.03, and miscellaneous adjustments of \$426.85—making a total of \$385,703.31.

Last year three quarterly dividends were paid at the rate of Fifty cents (50c) per share, which rate was reduced to Twenty cents (20c) for the fourth quarter. This rate was continued for the first two quarters of the fiscal year covered by this report but due to lack of business no dividends have been paid since January 3rd, 1933.

The total of capital expenditures for the year amounted to \$8,611.03, which increased the capital asset account of \$6,083,771.03 to \$6,092,382.06.

Deferred charges, consisting of taxes, insurance etc., were reduced slightly from \$7,115.29 to \$6,688.44.

The Depreciation Reserve for the year of \$50,000.00 on buildings, machinery and equipment increased the accumulated total of this account from \$2,160,819.20 to \$2,210,819.20.

The result of the past year's operations has decreased the Capital and Surplus account from \$5,408,442.87 to \$4,980,923.74.

Outside of a few small miscellaneous cars, the only standard equipment sold during the year was 50 tank cars to an Oil Com-

pany.

Lines of production, such as automobile bodies and other parts, were successfully produced, but unfortunately the reduction in original automobile schedules was so drastic as to result in an even lower parts production than the previous year. The only compensating factor is, your Corporation can now produce an increased number of the important items that enter into automobile construction. In the event, therefore, of increased demand, your

Corporation should benefit accordingly.

The absence of railroad car buying is responsible for the adverse showing of this report, and it is to be sincerely hoped that during the current year some equipment will be bought. In the United States, during the years of expansion and development of that Country, purchasing by the railroads was the main factor of improved business and general economic conditions. In Canada, while we have suffered recently from the effects of spasmodic periods of excessive development, this does not mean that the limit of development has been reached; on the contrary, with our small population and enormous resources, actually Canada's real expansion has hardly commenced and with the correction that is now taking place of some of the excesses we have experienced, we have every reason to believe that sound progress will continue, which amongst other things should stimulate equipment purchasing.

It will be seen by the statement that your Corporation is in a highly liquid position. The works of the Corporation are in excellent condition, and when business is secured will be in a position to operate in an efficient and economical manner.

Your Directors again wish to express their appreciation of the

loyal services of the officers and employees during the year.

Respectfully submitted on behalf of the Directors.

ROBERT J. MAGOR, Chairman and President.

August 5th, 1933.



