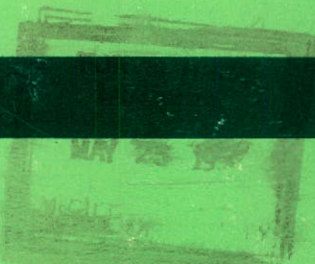


**GYPSUM, LIME AND ALABASTINE,  
CANADA, LIMITED**

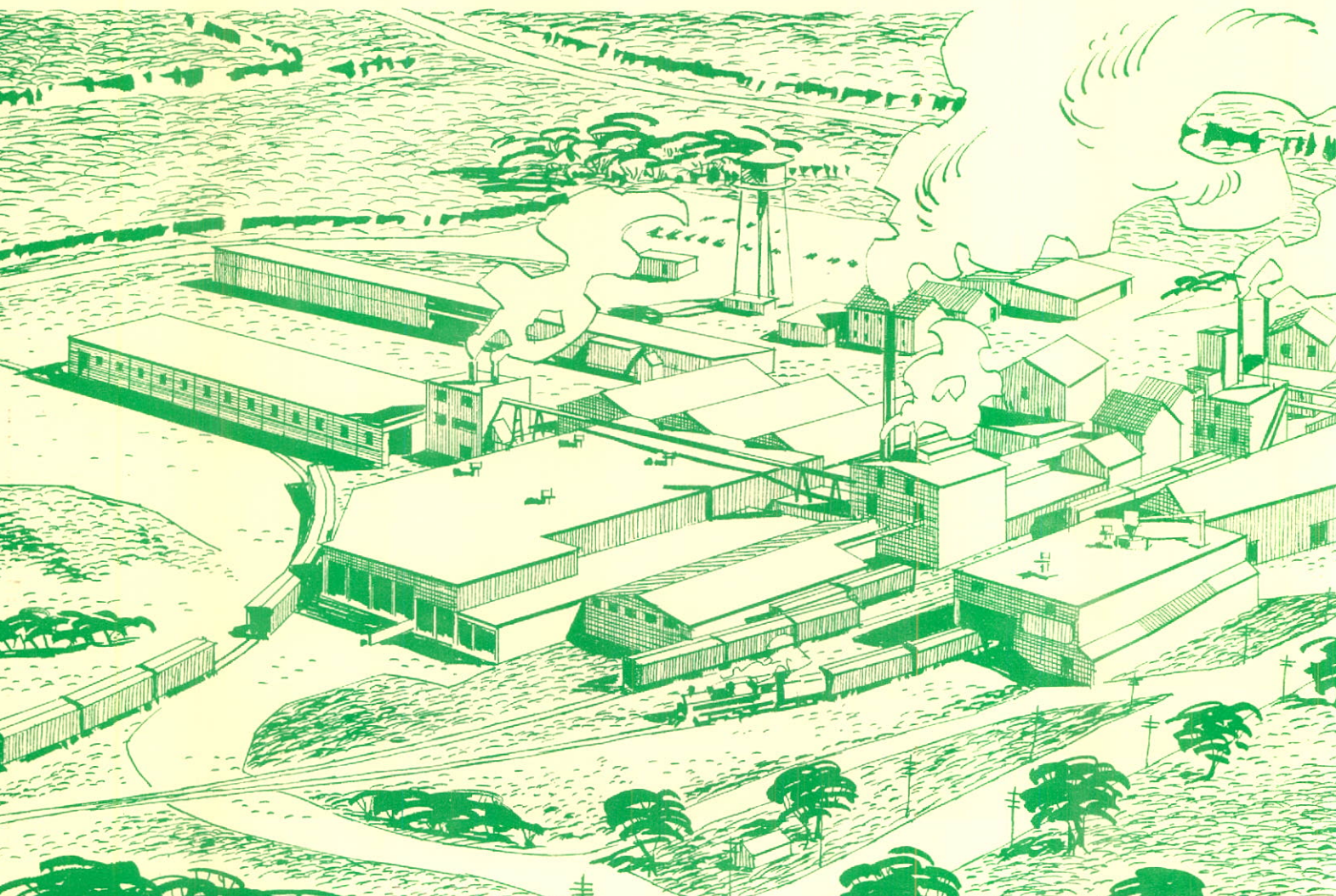


**1958**

**ANNUAL REPORT**



*GYPSUM PLANT (GYPROC) CALEDONIA, ONTARIO.*



*of 11*

# Gypsum, Lime *and* Alabastine, Canada, Limited

P.O. BOX 98, STATION F, TORONTO  
50 MAITLAND STREET, TORONTO 5, ONTARIO

February 23, 1959.

To the Shareholders:

At a special general meeting of the shareholders of your Company held this morning, authorization was given for the sale of all the assets of your Company to Dominion Tar & Chemical Company, Limited (hereinafter referred to as "Dominion Tar"). Such sale was completed today and your Company has deposited with Montreal Trust Company 1,782,232 common shares of Dominion Tar and cash amounting to \$12,921,182, being all the assets of your Company available for distribution to its shareholders. You are entitled to receive two common shares of Dominion Tar and \$14.50 in cash for each share of your Company which you hold. The common shares so distributed will rank for the dividend of 15 cents per share payable May 1, 1959 by Dominion Tar. Shareholders of your Company of record February 2, 1959 will in addition receive the dividend of your Company of 30 cents per share payable March 2, 1959.

Before your Company can make such a distribution it will be necessary for you to surrender your certificate or certificates for such shares at the office of Montreal Trust Company, 15 King Street West, Toronto, Ontario, or 511 Place d'Armes, Montreal, Quebec, or 466 Howe St., Vancouver, B.C., which certificate or certificates will be retained with the Company's records. If you should be unable to attend to this matter yourself, you may find it convenient to have your bank manager or your investment dealer handle the exchange for you.

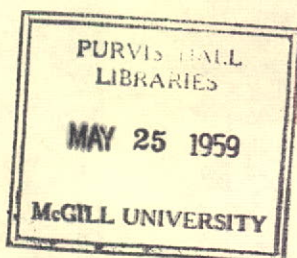
For your convenience a form of letter of transmittal has been prepared and is enclosed for your signature, which letter of transmittal should be forwarded with your share certificate or certificates.

Your Company had been endeavouring, before the distribution of its assets took place, to obtain from the Department of National Revenue advice as to the exact amount of the dividend per share, estimated to be approximately \$18.00, deemed under the Income Tax Act to have been received on the distribution. However, the Company has not been able to obtain such advice up to the present time. It will therefore be necessary for your Company to advise you at a later date as to the amount of the deemed dividend on which you will be taxable under the above Act in respect of the Company's assets which are now being distributed. In this connection it should be mentioned that the first full paragraph on the second page of the Company's letter of January 21st last dealt with this matter, particularly insofar as income tax is concerned. Non-resident shareholders whose distribution will be subject to withholding tax will have that tax deducted from their cash payment on the basis of a deemed dividend of \$18.00 per share, and if that dividend, when established by the Department of National Revenue, should be less than \$18.00, then the shareholders will receive a refund of the tax on the difference.


GYP SUM, LIME AND ALABASTINE, CANADA, LIMITED

K. P. HAYES

Secretary







# GYP SUM, LIME AND ALABASTINE, CANADA, LIMITED

## DIRECTORS

- \* C. GORDON COCKSHUTT, *Brantford, Ontario*  
*Chairman of the Board and President, Cockshutt Farm Equipment Limited*  
*Director, Imperial Bank of Canada*  
*Director, The Bell Telephone Company of Canada: Director, Toronto General Trusts Corp.*
- R. A. BRYCE, *Toronto, Ontario*  
*Chairman of the Board and President, D. A. Stuart Canadian Oil Company, Limited*  
*President, Macassa Mines Ltd.*  
*Director, National Trust Company Limited: Director, Toronto-Dominion Bank*
- R. W. COOPER, *Hamilton, Ontario*  
*President, Cooper Construction Company: Vice-President, N. Slater Co. Ltd.*  
*Director, Mutual Life Assurance Co. of Canada*
- \* S. G. DIXON, Q.C., *Montreal, Quebec*  
*Chairman of the Board, Courtaulds (Canada) Limited: Director, The Royal Trust Company*  
*Member, Dixon, Senecal, Turnbull, Mitchell & Stairs*
- G. H. DOBBIE, *Galt, Ontario*  
*President, Stauffer-Dobbie Limited: Newlands & Co. Limited*  
*Director, Waterloo Trust and Savings Company: Director, Slingsby Manufacturing Co. Ltd.*
- \* P. N. GROSS, *Toronto, Ontario*  
*President, Gypsum, Lime and Alabastine, Canada, Limited*
- R. T. HAGER, *Vancouver, B.C.*  
*President, The Canadian Fishing Company, Limited: Director, Crown Zellerbach, Canada, Limited*
- \* W. N. HALL, *Montreal, Quebec*  
*President, Dominion Tar and Chemical Company, Limited: Director, Howard Smith Paper Mills Limited*
- J. H. ROBINSON, *Toronto, Ontario*  
*Executive Vice-President, Gypsum, Lime and Alabastine, Canada, Limited: Director, Age Publications Limited*
- E. P. TAYLOR, C.M.G., *Toronto, Ontario*  
*Chairman of the Board, Dominion Tar and Chemical Company, Limited*  
*President, Argus Corporation Limited*  
*Chairman of the Board, Canadian Breweries Limited*  
*Chairman of the Board, British Columbia Forest Products Limited*

\* *Members of the Executive Committee of the Board*

## OFFICERS

- C. GORDON COCKSHUTT, *Chairman of the Board*
- PHILIP N. GROSS, *President*
- S. G. DIXON, Q.C., *Vice-President*
- J. H. ROBINSON, *Executive Vice-President*
- K. P. HAYES, *Secretary-Treasurer*

## BANKERS

BANK OF MONTREAL

## TRANSFER AGENTS

MONTREAL TRUST COMPANY, *Toronto, Montreal, Vancouver*

## REGISTRAR

NATIONAL TRUST COMPANY, LIMITED, *Toronto, Montreal, Vancouver*

## AUDITORS

CLARKSON, GORDON & CO.

**GYPSUM, LIME AND ALABASTINE, CANADA, LIMITED**

**1958**

**ANNUAL REPORT**

*of the Board of Directors*

**TO THE SHAREHOLDERS:**

Your Directors are pleased to submit the Annual Report of the Company's operations for the fiscal year ended November 30, 1958.

Net Profit for the year, after all charges, was \$2,643,581 or \$2.99 per share. Net Capital expenditures during 1958 amounted to \$1,849,057. Major items of expenditure included acquisition and partial development of a new gypsum quarry at Nappan, Nova Scotia; construction of a new plaster mill at Montreal East to replace an obsolete plant; the construction of a stone pulverizing plant at Beachville, Ontario; construction of a

new warehouse at Caledonia, Ontario, and an increase in board manufacturing equipment at New Westminster, British Columbia.

Capital commitments during 1959 are expected to amount to approximately \$6,000,000. Substantial additions to the Lime plants at Joliette, Quebec, and Hespeler, Ontario, and Gypsum plants at Montreal East, Quebec, Caledonia, Ontario and Calgary, Alberta, are included in this programme.

During the past year, due to a substantial increase in residential construction, your plants operated at peak capacities, which activity reflected favourably in the Company's earnings. At times, we were unable to afford our customers the prompt service which they must receive. Facilities are being expanded as rapidly as possible to overcome this problem.

During 1958, Mr. P. P. Tyler, Past President of your Company, retired from the Board of Directors. Mr. W. N. Hall, President of Dominion Tar & Chemical Company, Limited, was appointed to the Board to fill the vacancy.

It is with deep regret that your Directors record the death of the Honourable C. G. Hawkins, who had been a Director of your Company. Mr. E. P. Taylor, C.M.G., was appointed to the Board to fill this vacancy.

The Board expresses its appreciation to the Officers and Employees whose loyalty and efforts contributed to the successful operation of the Company.

Submitted on behalf of the Board of Directors,

PHILIP NORCROSS GROSS

*President.*

# GYPSUM, LIME AND ALABASTINE

(Incorporated under  
AND ITS WHOLLY-OWNED SUBSIDIARY

## Consolidated

NOVEMBER

(with comparative figures)

### ASSETS

CURRENT ASSETS:	1958	1957
Cash - - - - -	\$ 1,267,854	\$ 992,377
Investment in trust deposits, Government of Canada treasury bills and bonds (approximate market value 1958—\$3,990,000)	4,046,101	2,396,514
Accounts receivable less allowance for doubtful accounts - -	3,075,548	2,498,455
Inventories at the lower of cost or market—		
Raw materials and supplies - - - - -	2,085,437	2,063,501
Finished and in process products - - - - -	633,092	692,069
	<u>\$ 2,718,529</u>	<u>\$ 2,755,570</u>
Prepaid expenses and sundry deposits - - - - -	\$ 84,381	\$ 136,269
Total current assets - - - - -	<u>\$11,192,413</u>	<u>\$ 8,779,185</u>
<b>PROPERTY, PLANT AND EQUIPMENT, AT COST:</b>		
Land - - - - -	\$ 305,515	\$ 324,427
Rock deposits - - - - -	\$ 2,051,349	\$ 2,006,924
Less accumulated depletion - - - - -	1,569,608	1,421,469
	<u>\$ 481,741</u>	<u>\$ 585,455</u>
Buildings, machinery and equipment - - - - -	\$19,511,076	\$17,687,533
Less accumulated depreciation - - - - -	12,287,474	10,746,704
	<u>\$ 7,223,602</u>	<u>\$ 6,940,829</u>
	<u>\$ 8,010,858</u>	<u>\$ 7,850,711</u>
	<u>\$19,203,271</u>	<u>\$16,629,896</u>

\*Note: During 1958, 2,490 shares were issued to employees for a total of \$49,875 under options granted in 1957. As at November 30, 1958 employees held options to purchase 6,810 shares at \$20.03 a share exercisable in equal annual instalments during the three year period ending on June 6, 1961.

### Auditors' Report

To the Shareholders of GYPSUM, LIME AND ALABASTINE, CANADA, LIMITED:

We have examined the consolidated balance sheet of Gypsum, Lime and Alabastine, Canada, Limited, and its wholly-owned subsidiary, Standard Lime Company, Limited, as at November 30, 1958 and the statement of consolidated profit and loss and earned surplus for the year ended on that date and have obtained all the information and explanations we have required. Our examination included a general review of the accounting procedures of Gypsum, Lime and Alabastine, Canada, Limited and such tests of the accounting records and other supporting evidences as we considered necessary in the circumstances.

The accounts of Standard Lime Company, Limited, included in the consolidated statements, were examined and reported upon by other independent chartered accountants.



# STINE, CANADA, LIMITED

(Incorporated under the laws of Canada)

STANDARD LIME COMPANY, LIMITED

## Balance Sheet

December 31, 1958

(As at November 30, 1957)

### LIABILITIES

#### CURRENT LIABILITIES:

	1958	1957
Accounts payable and accrued charges - - - - -	\$ 1,530,090	\$ 1,270,740
Income and other taxes payable - - - - -	1,369,464	689,174
Sinking fund instalment due within one year - - - - -	100,000	—
Total current liabilities - - - - -	<u>\$ 2,999,554</u>	<u>\$ 1,959,914</u>

RESERVE FOR CONTINGENCIES - - - - -	\$ 500,000	\$ 500,000
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#### FUNDED DEBT:

First mortgage and collateral trust bonds—		
Authorized \$3,000,000 whereof \$2,000,000 were originally issued		
3½% bonds due November 1, 1966 - - - - -	\$ 800,000	\$ 800,000
Less amount included with current liabilities - - -	100,000	—
	<u>\$ 700,000</u>	<u>\$ 800,000</u>

#### CAPITAL STOCK AND SURPLUS:

Capital stock—		
Authorized:		
1,000,000 common shares of no par value		
Issued (note*):		
884,306 common shares of no par value		
(881,816 at November 30, 1957) - - - - -	\$ 2,284,742	\$ 2,234,867
Earned surplus - - - - -	12,718,975	11,135,115
	<u>\$15,003,717</u>	<u>\$13,369,982</u>
	<u>\$19,203,271</u>	<u>\$16,629,896</u>

Approved on behalf of the Board:

C. GORDON COCKSHUTT, *Director*

PHILIP N. GROSS, *Director*

In our opinion the accompanying consolidated balance sheet and statement of consolidated profit and loss and earned surplus are properly drawn up so as to exhibit a true and correct view of the state of the affairs of the companies as at November 30, 1958 and of the results of their operations for the year ended on that date, according to the best of our information, the explanations given to us and as shown by the books of the company and the audited accounts of the subsidiary.

TORONTO, CANADA, December 30, 1958.

CLARKSON, GORDON & Co.,  
*Chartered Accountants.*



# GYPSUM, LIME AND ALABASTINE, CANADA, LIMITED

AND ITS WHOLLY-OWNED SUBSIDIARY STANDARD LIME COMPANY, LIMITED

## Statement of Consolidated Profit and Loss and Earned Surplus for Year Ended November 30, 1958

(with comparative figures for the year ended November 30, 1957)

	1958	1957
Operating profit for the year before deducting the following charges - - -	\$ 7,134,805	\$ 5,313,489
Deduct:		
Depreciation and depletion (note 1) - - - - -	\$ 1,728,274	\$ 1,395,499
Past service pension cost (note 2) - - - - -	293,408	66,909
Interest on funded debt - - - - -	28,000	31,784
Remuneration of executive officers and legal fees - - - - -	84,672	88,355
Directors' fees - - - - -	10,500	9,750
	<u>\$ 2,144,854</u>	<u>\$ 1,592,297</u>
Less income from investments - - - - -	90,630	50,515
	<u>\$ 2,054,224</u>	<u>\$ 1,541,782</u>
Profit before income taxes - - - - -	\$ 5,080,581	\$ 3,771,707
Deduct income taxes - - - - -	2,437,000	1,702,000
Net profit for the year - - - - -	\$ 2,643,581	\$ 2,069,707
Add earned surplus at the beginning of the year - - - - -	11,135,115	10,122,549
	<u>\$13,778,696</u>	<u>\$12,192,256</u>
Deduct dividends paid at \$1.20 per share - - - - -	1,059,721	1,057,141
Earned surplus at the end of the year - - - - -	<u>\$12,718,975</u>	<u>\$11,135,115</u>

- Notes: 1. Additional depreciation of \$300,000 was charged to operations in 1958 because of the high level of plant production maintained during the year. In the fiscal periods 1954 to 1958 inclusive a total of \$534,000 of depreciation has been claimed for tax purposes but has not been recorded in the accounts. As a result up to November 30, 1958 approximately \$262,000 income taxes otherwise payable have been postponed to future years.
2. Five years ago the company began funding its past service pension liabilities over a ten-year period. In 1958 the company paid off the balance of this liability which accounts for the substantial increase of the past service pension cost.

## Statement of Consolidated Sources and Uses of Funds

FOR YEAR ENDED NOVEMBER 30, 1958

(figures rounded to nearest \$1,000)

Funds were received from:

Operations—

Net profit for the year - - - - -	\$ 2,644,000	
Add depreciation and depletion—charges to operations not requiring the outlay of funds - - - - -	<u>1,728,000</u>	
		\$ 4,372,000

Proceeds from sale of fixed assets (after deducting profit on sale included in net profit for the year) - - - - -		109,000
Proceeds from the issue of capital stock - - - - -		50,000
		<u>\$ 4,531,000</u>

Funds were used to:

Purchase fixed assets - - - - -		\$ 1,998,000
Provide for next year's sinking fund instalment - - - - -		100,000
Pay dividends - - - - -		1,060,000
Increase the company's working capital - - - - -		1,373,000
		<u>\$ 4,531,000</u>

## TEN YEAR COMPARATIVE FINANCIAL SUMMARY

YEAR	Current Assets	Current Liabilities	Working Capital	Net Additions To Fixed Assets	Fixed Assets	Accumulated Depreciation Depletion	Funded Debt	Reserve for Contingencies	Income Taxes	Net Profit Per Share	Dividends Paid Per Share	Earned Surplus
1958	\$11,192,413	\$2,999,554	\$8,192,859	\$1,849,056	\$21,867,940	\$13,857,082	\$ 700,000	\$500,000	\$2,437,000	\$2,643,581 ‡2.99	\$1,059,721 ‡1.20	\$12,718,975
1957	8,779,185	1,959,914	6,819,271	1,781,678	20,018,884	12,168,173	800,000	500,000	1,702,000	2,069,707 ‡2.35	1,057,141 ‡1.20	11,135,115
1956	8,298,317	2,017,597	6,280,720	2,456,455	18,237,206	10,795,162	900,000	500,000	1,632,000	2,058,611 ‡2.34	1,056,103 ‡1.20	10,122,549
1955	9,105,886	2,313,792	6,792,094	1,683,219	15,780,751	9,843,630	1,000,000	500,000	2,059,000	2,263,079 5.14	1,056,103 2.40	9,120,041
1954	7,944,063	1,726,552	6,217,511	1,268,480	14,097,532	8,784,009	1,000,000	500,000	1,430,000	1,662,091 3.78	880,086 2.00	7,913,065
1953	7,633,030	1,749,013	5,884,017	846,015	12,829,052	7,958,949	1,000,000	500,000	1,555,000	1,613,910 3.67	880,086 2.00	7,131,060
1952	7,186,626	1,699,514	5,487,112	1,123,740	11,983,036	7,164,122	1,300,000	500,000	1,172,000	1,132,878 2.57	880,086 2.00	6,397,236
1951	6,899,449	1,919,970	4,979,479	604,307	10,859,297	6,219,535	1,400,000	300,000	1,625,000	1,613,234 3.67	704,068 1.60	6,344,444
1950	5,782,585	1,790,339	3,992,246	665,416	10,427,840	5,496,638	1,500,000	300,000	1,228,000	1,762,194 4.00	616,060 1.40	5,435,278
1949	4,450,913	1,521,222	2,929,691	1,429,004	9,762,424	4,840,477	1,600,000	300,000	928,000	1,390,037 3.15	550,053 1.25	4,289,144

‡Dividends and Net Profit per share expressed in terms of new shares which were subdivided on a basis of 2 for 1 during 1956.



## GYPSUM, LIME AND ALABASTINE, CANADA, LIMITED

### HEAD OFFICE GYPSUM HOUSE

50 Maitland Street, Toronto, Ontario

W. E. ARMSTRONG  
*General Manager  
Construction Materials Division*  
I. M. HAGAN  
*Production Manager  
Construction Materials Division*  
I. J. LINDSAY  
*Marketing Manager  
Construction Materials Division*  
J. A. GRAHAM  
*Sales Engineer  
Construction Materials Division*  
J. R. CUDMORE  
*Advertising & Promotion*  
L. F. PETERS  
*Head Office Accountant*  
J. E. PININGTON  
*Internal Auditor*

D. C. NICKLE  
*General Manager  
Industrial Materials Division*  
W. G. SMITH  
*Production Manager  
Industrial Materials Division*  
D. R. ELWOOD  
*Purchasing Agent*  
D. W. L. FAIRBAIRN  
*Chief Plant Engineer*  
R. HUTCHISON  
*Traffic Manager*  
J. B. O'REILLY  
*Industrial Relations*  
W. G. GREENLEY  
*Plant Accountant*  
D. J. KIMPSON  
*Credit Manager*

### DISTRICT OFFICES

BRITISH COLUMBIA  
1105 West Pender St., VANCOUVER  
W. M. TULLY  
*Area Manager*  
R. H. TUCKER  
*Construction Materials Sales Manager*  
A. M. STEWART  
*Industrial Materials Sales Manager*  
J. DUNCAN  
*B.C. Area Accountant*

ONTARIO  
50 Maitland St., TORONTO  
H. A. STANDING  
*Area Manager*  
J. G. JOHNSTON  
*Construction Materials Sales Manager*  
W. D. HARGRAFT  
*Industrial Materials Sales Manager*  
QUEBEC  
940 Côte de Liesse Road, MONTREAL  
L. A. PRESSE  
*Area Manager*  
M. HUDON  
*Construction Materials Sales Manager*  
P. E. GARNEAU  
*Industrial Materials Sales Manager*  
J. L. PAYETTE  
*Quebec Area Accountant*  
MARITIMES  
WINDSOR, N.S.  
K. G. EISNER  
*Manager*

PRAIRIES  
Sargent & St. James Sts., WINNIPEG  
D. MACAULAY  
*Area Manager*  
W. S. ARMSTRONG  
*Construction Materials Sales Manager*  
J. G. H. WOOLLEY  
*Prairies Area Accountant*

### GYPSUM MINES, MILLS and QUARRIES

NEW WESTMINSTER, B.C.  
*Plaster Mill and Wallboard Plant*  
H. F. MCGILL  
*Plant Manager*  
CALGARY, ALTA.  
*Plaster Mill and Gyproc Wool  
Insulation Plant*  
S. EVANS  
*Superintendent*  
WINNIPEG, MAN.  
*Plaster Mill and Wallboard Plant*  
D. A. HADDY  
*Plant Manager*  
GYPSUMVILLE, MAN.  
*Gypsum Quarry*  
J. BENNET  
*Superintendent*

CALEDONIA, ONT.  
*Gypsum Mine, Plaster Mill, Wallboard  
Plant and Gyproc Wool Insulation Plant*  
C. L. DRYDEN  
*Plant Manager*  
MONTREAL EAST, QUE.  
*Plaster Mill and Wallboard Plant*  
A. L. WEISHAR  
*Plant Manager*  
BADDECK, N.S.  
*Gypsum Quarry*  
NAPPAN, N.S.  
*Gypsum Quarry*  
WINDSOR, N.S.  
*Gypsum Quarry and Plaster Mill*  
S. JOHNSON  
*Superintendent*

### LIMESTONE QUARRIES and LIME PLANTS

BLUBBER BAY, B.C.  
A. PITT  
*Plant Manager*  
GRANVILLE ISLAND, B.C.  
F. ILOTT  
*Superintendent*  
BEACHVILLE, ONT.  
W. T. UNSWORTH  
*Plant Manager*  
J. H. ROBINSON JR.  
*Assistant Plant Manager*  
HESPELER, ONT.  
L. BUTTERWORTH  
*Plant Manager*  
MILTON, ONT.  
G. BLACK  
*Superintendent*

JOLIETTE, QUE.  
R. DUBEAU  
*Plant Manager*  
ST. MARC, QUE.  
B. LEVESQUE  
*Superintendent*  
STE. EMELIE, QUE.  
*Sand and Gravel*  
P. E. ALLARD  
*Superintendent*  
MONTREAL, QUE.  
*Sand Lime Brick Plant*  
G. H. CARTIER  
*Superintendent*

### WATER PAINT and STUCCO PLANTS

PARIS, ONT.  
L. C. LYMBURNER  
*Superintendent*

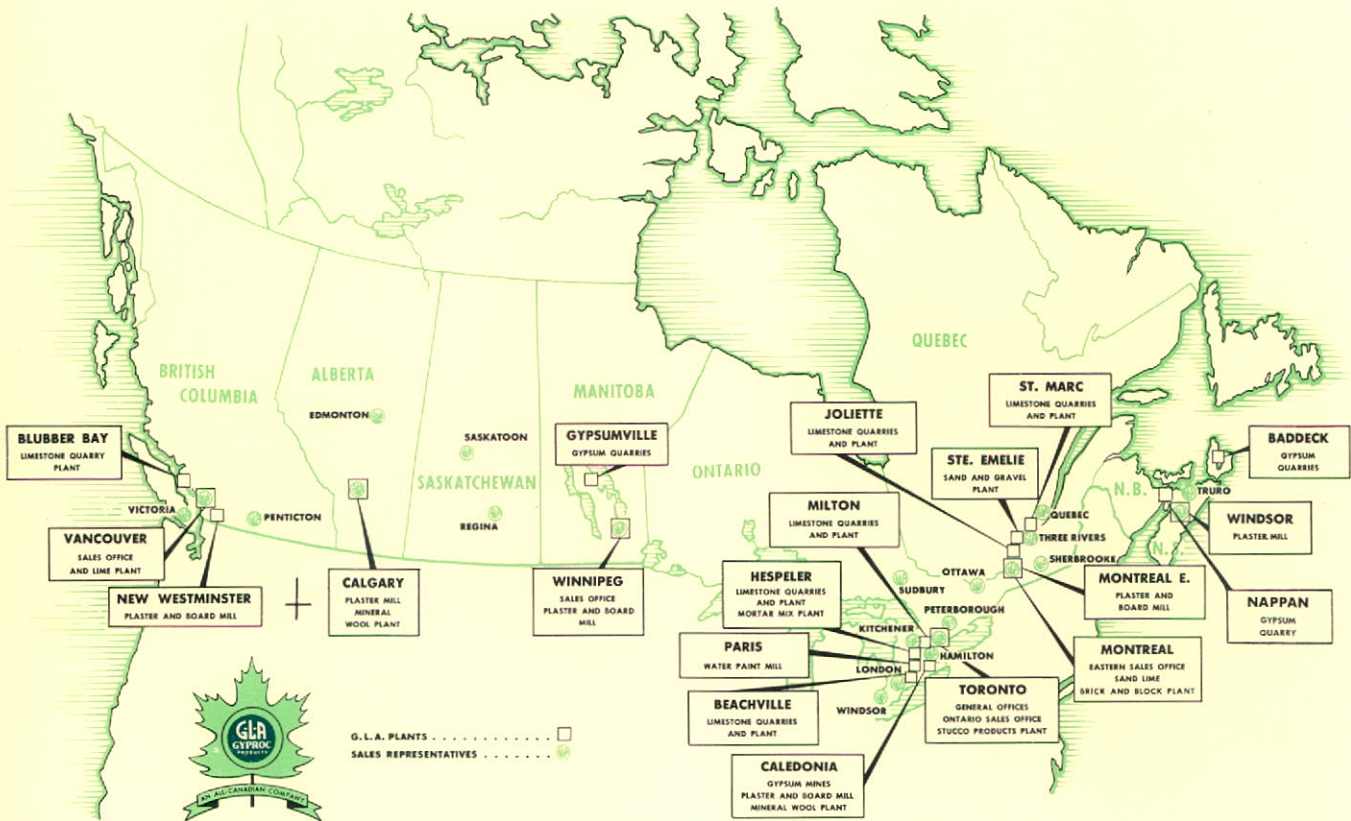
TORONTO, ONT.  
*Stucco Products Plant*  
E. J. EARON  
*Superintendent*

### RESEARCH, DEVELOPMENT and QUALITY CONTROL

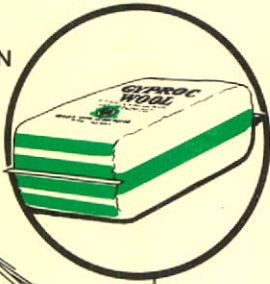
CALEDONIA, ONT.  
M. C. HALLER  
*Director of Research & Development—  
Gypsum*  
J. F. WHITEHEAD  
*Quality Control Supervisor—Gypsum*  
J. E. GILLESPIE  
*Product Development Manager*

PARIS, ONT.  
J. ERDLEY  
*Director of Research & Development—  
Lime*

# G.L.A. PLANTS AND SALES OFFICES



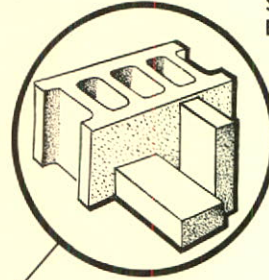
GYPROC  
WOOL  
INSULATION



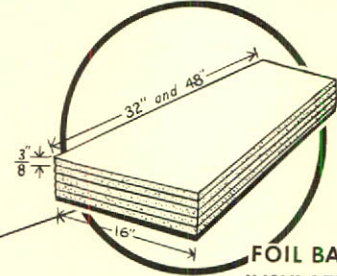
G.L.A.  
MORTAR MIX



SAND LIME  
BRICK and  
BLOCK  
Montreal  
area only



GYPROC LATH



FOIL BACK  
INSULATION

PLASTER and  
FINISHES



### HOUSE CONSTRUCTION TYPICAL OF EASTERN REGIONS

CRYSTALITE  
INTERIOR  
FINISHES



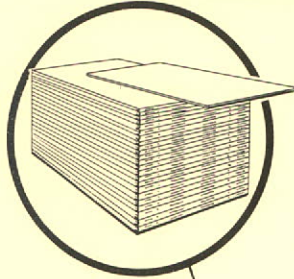
DEKOOSTO  
ACOUSTICAL  
PLASTER



PLEASE  
PULL  
TAB



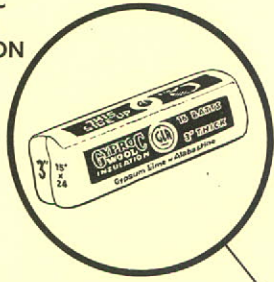
GYPROC  
WALLBOARD



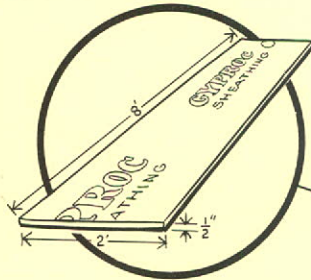
GYPROC  
JOINT FILLER  
and TAPE



GYPROC  
WOOL  
INSULATION



GYPROC SHEATHING



CRYSTALITE  
EXTERIOR  
STUCCO and  
REINFORCEMENT



HOUSE CONSTRUCTION TYPICAL OF  
WESTERN REGIONS ←

G. L. A.  
MORTAR  
MIX



G. L. A.  
WATER  
PAINTS



