
ROBIN HOOD
MULTIFOODS INC.

*Commitment to producing
quality food products and good value
is the cornerstone
upon which our business
is built.*

ANNUAL REPORT
1984

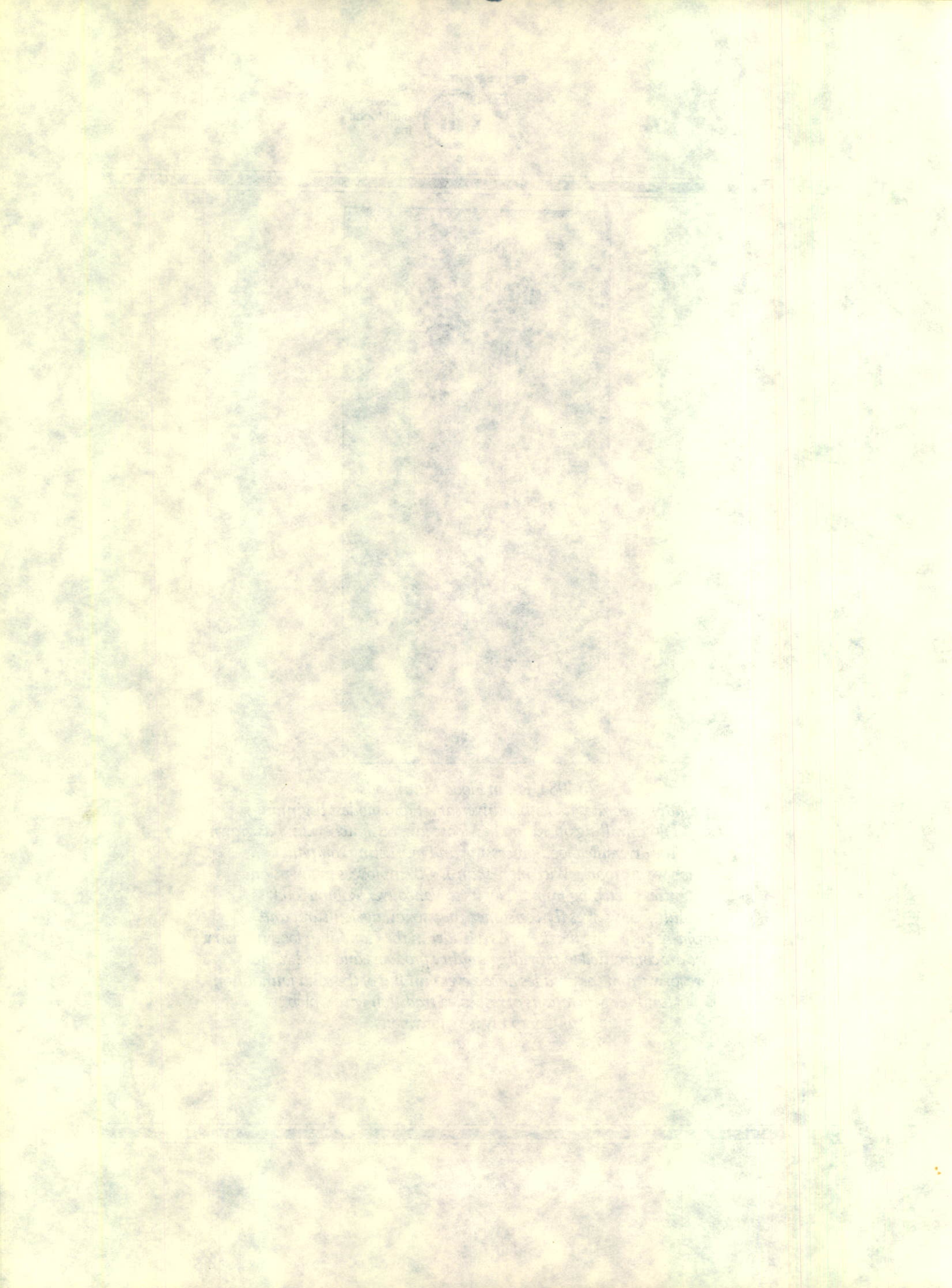
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In 1984, Robin Hood Multifoods proudly celebrates its 75th anniversary. From modest beginnings as a small flour milling operation in Moose Jaw, Saskatchewan, has grown the diversified food processing and marketing company which we are today. With more than 1,800 employees in towns and cities stretching from St. John's to Vancouver, Robin Hood Multifoods serves the consumer, industrial, agricultural and away-from-home eating markets. As a leader in the Canadian food industry, we are committed to providing quality products and good value. We move forward in the decades ahead ever mindful of the solid foundation and the generations of respected tradition with which our Company is synonymous.



Five-Year Comparative Summary

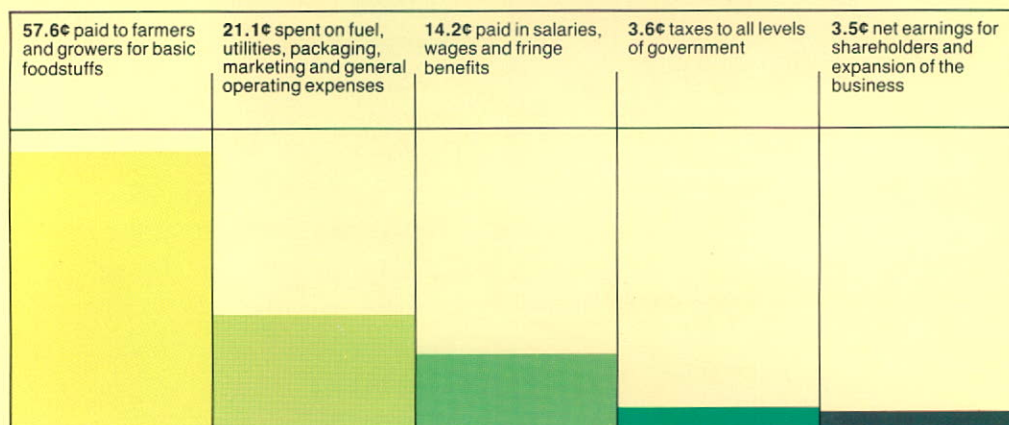
(Dollars in thousands)

Fiscal year ended last day of February	1984	1983	1982	1981	1980
Net Sales	\$345,290	\$334,525	\$361,742	\$339,415	\$302,413
Depreciation	2,297	2,082	1,927	1,973	1,739
Income Taxes	9,177	8,341	7,999	6,136	5,625
Net Earnings	13,200	11,546	12,721*	8,569	8,555
Return on Sales	3.8%	3.5%	3.5%	2.5%	2.8%
Working Capital	45,908	45,940	42,859	37,214	33,926
Total Assets	118,168	110,386	113,153	118,368	106,071
Return on Assets	11.2%	10.5%	11.2%	7.2%	8.1%
Number of Employees	1,839	1,786	1,888	2,070	2,108

*includes extraordinary item of \$1,995

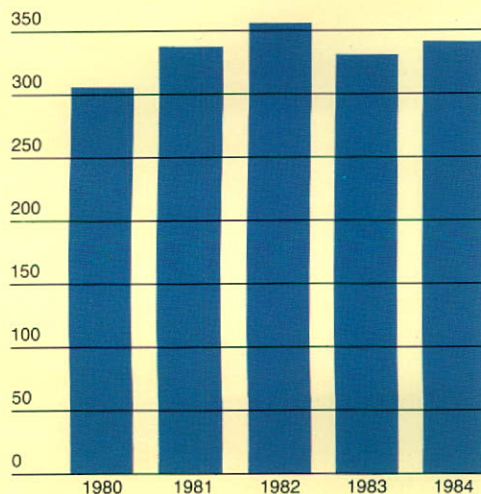
Distribution of the Average Dollar

collected by Robin Hood Multifoods from its customers during the fiscal year 1984:



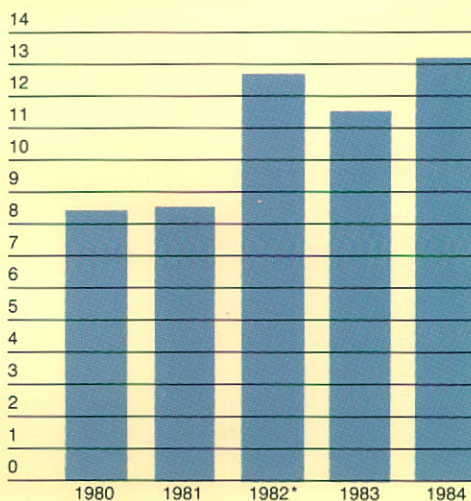
Net Sales

(Dollars in millions)



Net Earnings

(Dollars in millions)



*includes extraordinary item of \$1,995

THE YEAR IN REVIEW



*Logan R. Brown,
President and Chief Executive Officer.*

Robin Hood Multifoods achieved successful results in an economic environment characterized by uncertainty, high unemployment, and a keenly competitive market place. Net sales for fiscal year 1984 rose 3.2 percent to \$345.3 million against \$334.5 million a year earlier. Net earnings increased by 14.3 percent to \$13.2 million from \$11.5 million in the prior year.

Fiscal 1984's performance reflects the Company's diversified market strengths, its ability to anticipate and respond to customer and consumer needs, strong cash management, and a commitment to achieving improved productivity through the efforts of all employees. Increased sales volumes were recorded for both the domestic Industrial Products and Agriproducts businesses with excellent growth in major business segments. A marketing investment required to ensure Robin Hood's long standing leadership position in the family flour market negatively impacted on the overall profitability of Consumer Products. While the Pizza Delight franchise units performed strongly with volume growth exceeding 15 percent, the Company-owned Pizza Patio

restaurants have not yet achieved sales levels required for consistent profitability.

Growing consumer confusion concerning grocery product prices is unhealthy for efficient development of the food industry. Credibility with respect to true product values is being eroded through extraordinarily high promotional subsidies from food processors to retailers. Informative consumer advertising of product quality and other attributes is suffering and efforts will be made to correct this imbalance in product marketing support.

Capital expenditures of \$5.1 million were directed primarily at productivity improvements in our various milling and processing facilities. Additional investments being made now and over the next few years in computer capability and technology will position Robin Hood Multifoods to compete aggressively in each of our key market areas by providing improved customer service and top product value.

Sophisticated instrumentation has been added to our research laboratories and new technical skills developed to enable us to meet the challenges of a rapidly changing environment reflecting consumer concerns, customer

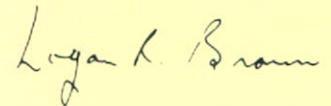
needs and government regulatory requirements. Working closely with operating management, the Technical Centre plays a key role in new product development, product improvement and customer service programs for the consumer, restaurant and the bakery and related markets.

Recognizing the superior growth potential offered by the food service sector, Robin Hood is aggressively pursuing business opportunities for flour, mixes and cereals with primary focus in Ontario. Expansion is planned as experience is gained in profitably penetrating this growing \$15 billion market.

Canada's ability to move progressively out of the recession of the past two years will largely depend upon achieving an economic environment offering greater consumer and business certainty. Incentives for investors to participate in innovative, risk-taking, employment-oriented ventures are essential if we are to

achieve our full economic potential both domestically and in world markets. As governments at all levels attempt to bring about a better balance of revenue and expenditures, fiscal policies will need to reflect growth objectives.

As we celebrate Robin Hood's 75 years of successful operation in 1984, we pay tribute to the many loyal and talented employees who have helped our Company achieve the leadership position which we enjoy today. Commitment to producing quality food products and good value is the cornerstone upon which our business is built. To both our present employees and retirees and to the millions of Canadians who have been enjoying Robin Hood Multifoods products for generations, I say "thank you".



CONSUMER PRODUCTS

Aggressive promotion and advertising programs throughout the peak Fall and Winter baking seasons ensured Robin Hood's continued leadership position in the home baking market across Canada.

A new advertising campaign was developed around the creative theme of "Robin Hood remembers...remember Robin Hood", and "add an extra ounce of love to everything you bake". The campaign was supported with a strategically focused promotion under the banner of Robin Hood's Baking Festival. Incorporating several unique elements, including direct mail distribution of 4.5 million recipe booklets, Baking Festival was the largest single baking promotion ever conducted in Canada. A high level of consumer response and trade support was achieved. The commitment to preserve Robin Hood's leading market position for family flour nationally resulted in an increase in market share over prior year reaffirming consumer preference.

Robin Hood's cereal business achieved good growth in profitability in a competitive market. With consistent high quality and value, Old Mill Oats further strengthened its position as a major brand in Ontario and Quebec, increasing market share to new record levels. Robin Hood Oats increased sales volume in the major Western and Maritime markets while Kretschmer wheat germ equalled that of prior year. Significant unit growth in consumer mixes reflects effective new promotional strategies on Robin Hood Flaky Pie Crust, and the success of Celebration brand mixes, including introduction of a pancake mix nationally.

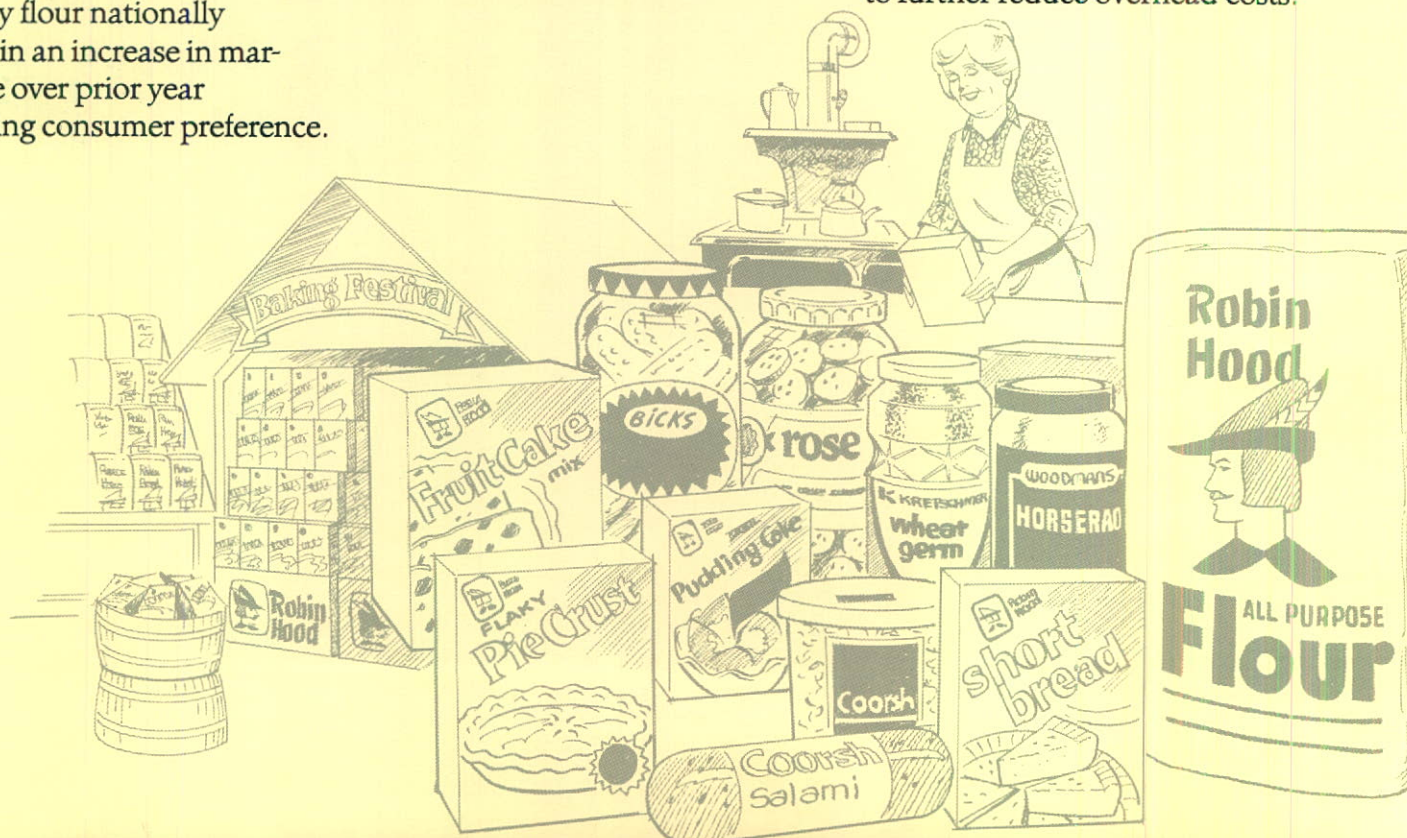
Improved operating efficiencies and aggressive marketing programs contributed to significantly higher earnings for Glassgoods.

Market recovery was experienced as consumer resistance to pur-

chasing discretionary food items during the recession dissipated. Responding to consumer demand for high quality products, Bick's and Rose brands strengthened their share to over 50% of the Canadian pickle market. A major television campaign together with couponing and in-store promotions successfully built market share in Quebec.

Increased distribution for Woodman's horseradish and successful trade and consumer promotions for Woodman's and Rose Brand products improved market penetration of both brands.

Substantial progress was achieved in turning around results from Coorsh specialty meats through cost reductions, product line rationalization and a marketing focus on key smoked meat products. Toward year end, processing of smoked meat products was consolidated in one plant to further reduce overhead costs.



Principal products:

Dry Grocery products:

- Robin Hood all-purpose and specialty flours
- Robin Hood Bread & Roll mix
- Brodie XXX self-raising flour
- Robin Hood baking mixes
- Robin Hood oats
- Old Mill oats
- Kretschmer wheat germ

Glassgoods:

- Bick's pickles, relishes, and specialty items
- Rose Brand pickles and relishes
- Woodman's horseradish and sauces

Specialty meats:

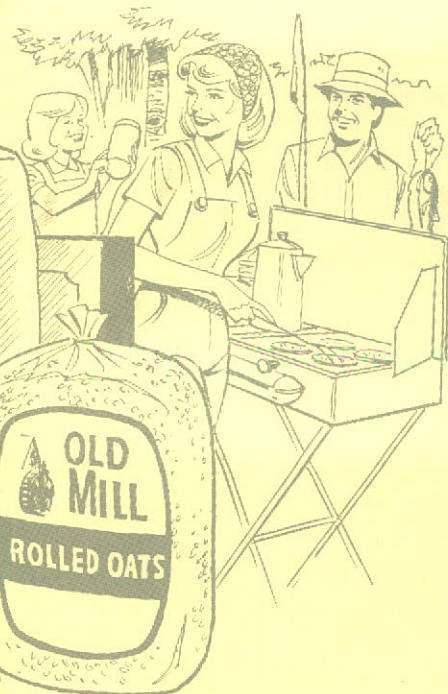
- Coorsh smoked meat, pastrami and other processing meats
- Coorsh deli salads
- Coorsh gelatin desserts



TOP: "Add an extra ounce of love to everything you bake" is one of Robin Hood's latest creative advertising themes.

CENTER: Quality is the key word in the Glassgoods lines of pickle products marketed under the Bick's, Rose Brand and Woodman's labels.

BOTTOM: Product testing and recipe development in Robin Hood's Kitchens respond to the ever-changing needs of Robin Hood's consumers.



INDUSTRIAL PRODUCTS

Industrial Products earnings for all domestic profit centres were greater than the prior year.

Volume gains in both bakery flour and bakery mix products were well balanced geographically, reflecting strong sales and technical service efforts. Introduction of several new flour and bakery mix products along with the implementation of promotional programs supporting the theme of "helping our customers bake better" augmented Robin Hood's leadership position with independent bakeries across Canada.

Product development programs within Robin Hood's Toronto and Montreal technical centres improved our ability to respond to customer needs for new products. Investments within the Saskatoon mill facilitated the production of several new products including oat flour providing a broader focus to the cereal product line.

Return on assets improved over the prior year's record, reflecting successful efforts in the control of inventories and in the management of receivables. Lower average current assets reduced total interest costs contributing to the improved earnings.

Primary emphasis within Industrial Products is to continue

investments in both production facilities and technical support in order to maintain the Company's commitment to quality products. Product innovations like instant yeast and specially formulated dusting flour for bakers responded to our customer needs. With export markets remaining uncertain, Industrial Products will continue to broaden its domestic business base through the addition of new lines directed to growth segments of the bakery and cereal markets.



Principal products

- Bakery flours
- Biscuit flours
- Pasta flours and semolina
- Mixes for bakery and industrial uses
- Oat products for bakery and industrial uses
- Instant yeast for bakeries
- Export market products



TOP LEFT: New product development and evaluation support Robin Hood's commitment to "helping our customers bake better".

TOP RIGHT: Quality control checks are an integral part of our plant operations.

LEFT: A new "hot line" at Robin Hood's Technical Centre in Montreal gives customers quick access to our baking experts.

AGRIPRODUCTS

Sales and volume gains in most major product groups and a high level of operating efficiency resulted in record earnings for Agriproducts.

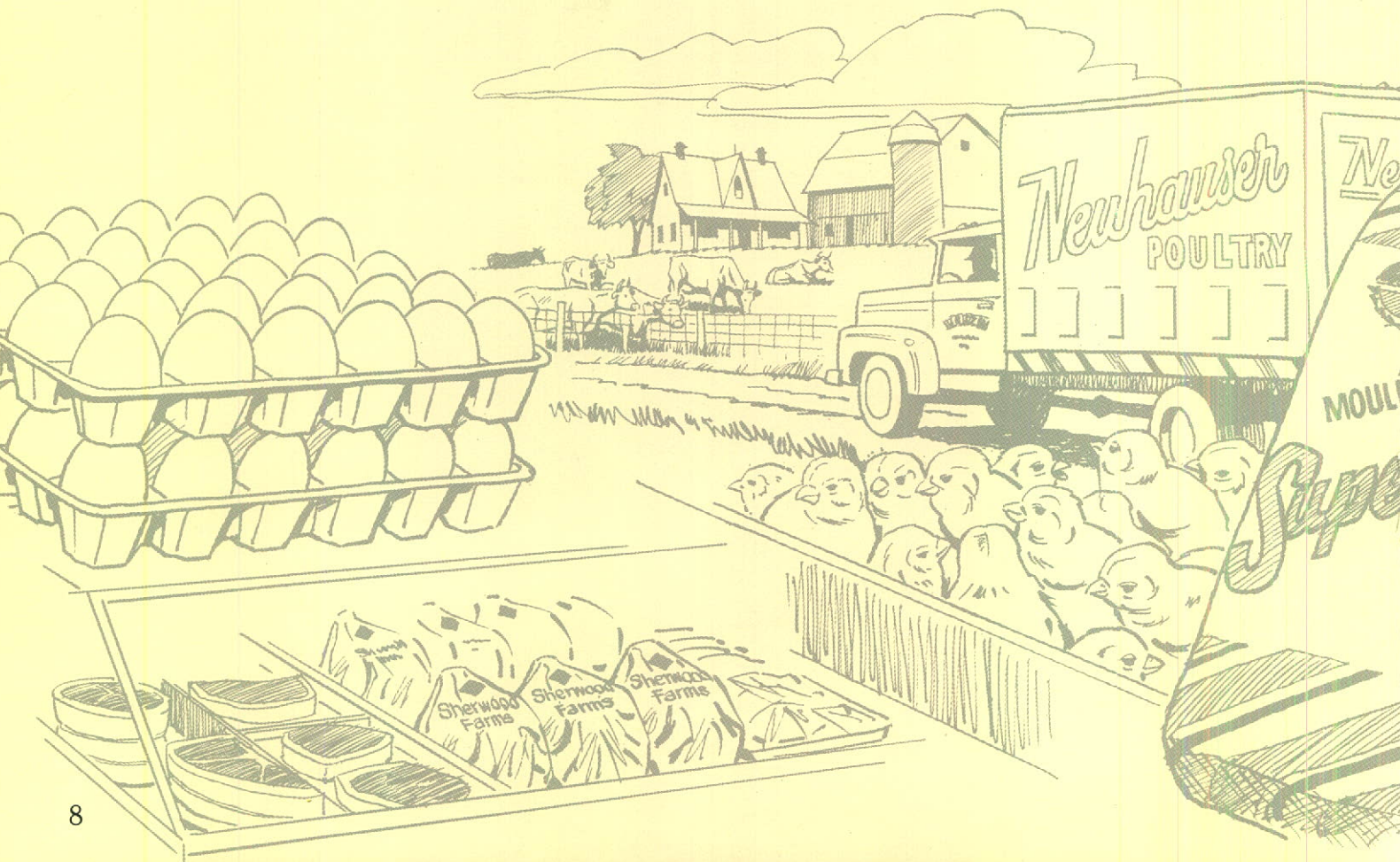
Sherwood Farms poultry processing achieved a significant turn-around from last year's depressed level. Supply and demand of poultry meat was in better balance resulting in positive margins for processors.

Supersweet Feeds, with mills located in Ontario and Newfoundland, recorded tonnage and earnings gains. DynAmino, a swine feeding program developed by Supersweet's research group, was a major factor in the gain. DynAmino is a new feeding concept based on the hog's precise need for critical amino acids and other essential nutrients, rather than on traditional protein percentages. The result is the highest performing and most cost effective swine feed program in the market place. The feed program is designed to reduce days-to-market by improving daily gains, feed efficiency, and meat quality.

The Neuhauser eggs and chick business achieved volume gains

in all product lines despite reduced table egg and broiler quotas. Outstanding performance of the H&N brand layer for which we are a Canadian distributor was especially gratifying.

In mid-year, the Ontario poultry industry, under the direction of the Ontario Government, established a new Broiler Hatching Egg and Chick Marketing Commission. This Commission should enable broiler hatching egg producers and hatcheries to achieve equitable earnings, while ensuring adequate poultry meat supplies to the Canadian consumer.



Capital expenditures for Agri-products during the year were directed towards existing facilities for increased efficiency and production volume.

Principal products

Supersweet livestock and poultry feeds

Table eggs

Broiler and layer chicks

Poultry meat



TOP: Dyn Amino is a new swine feeding program developed by Supersweet's research group.

CENTER LEFT: Hatching eggs are placed in a modern incubator at the Neuhauser hatchery in Stratford.

CENTER RIGHT: Customer relations is a key ingredient in the success enjoyed by Supersweet Feeds.

BOTTOM: Sherwood Farms poultry meat plants in Niagara Falls and Dundas service both the grocery and restaurant trade.



AWAY-FROM-HOME EATING

With a focus on consistently high quality food and customer service, nearly all Pizza Delight franchisees in Ontario recorded sales gains over last year to achieve an overall volume increase of 15%. With the availability of more attractive interest rates and a strengthening in the economy, a number of current franchisees expanded their businesses by opening additional units.

Robin Hood's three established Company-owned Pizza Patios, located in Metro Toronto, recorded sales revenue gains of over 18% with increased customer counts in all three locations. However, the restaurants were unable to achieve consistent profit levels due to a higher level of promotion and advertising expenditure. The three franchised Pizza Patios, in Toronto and London, continued to show good sales growth.

A new training center for the Pizza Delight system in Ontario was opened at the Company-owned store in Toronto. The center will provide training oppor-

tunities for new and established franchisees, and will assist in new product development.

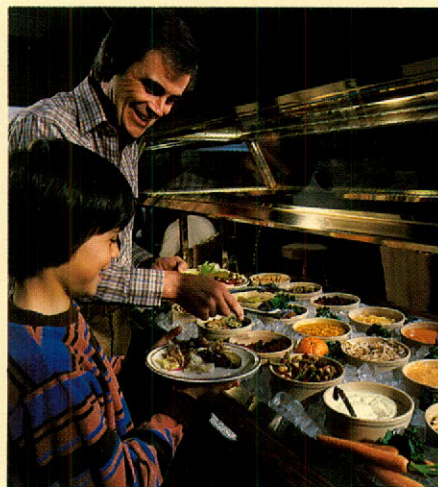
Mister Donut of Canada has enjoyed significant new growth in the past fiscal year. Several shops have been remodelled and upgraded, and we expect to add many new franchisees in the coming fiscal year.

At year end, there were 65 franchised and 4 Company-owned Pizza Delight and Pizza Patio restaurants in operation throughout Ontario and 51 Mister Donut shops across Canada.

TOP: Quality ingredients contribute to consumer appeal for Pizza Delight and Pizza Patio products.

BOTTOM LEFT: Salad Bars are popular at the family-style Pizza Patio restaurants.

BOTTOM RIGHT: Take out and delivery service are featured at all Pizza Delight and Pizza Patio locations.



Consolidated Statement of Earnings and Retained Earnings

Year ended February 29, 1984 with comparative figures for 1983
(Dollars in thousands)

	1984	1983
Net sales	\$345,290	334,525
Costs and expenses, net:		
Cost of sales	268,259	260,742
Selling, general and administrative expenses	52,601	51,227
Interest expense, including interest on long-term debt \$1,520 (1983—\$1,604)	2,064	2,890
Interest and other income, net	(11)	(221)
Total	322,913	314,638
Earnings before income taxes	22,377	19,887
Income taxes	9,177	8,341
Net earnings	13,200	11,546
Retained earnings at beginning of year	61,723	55,627
Dividends	(11,350)	(5,450)
Retained earnings at end of year	\$ 63,573	61,723

See accompanying notes to consolidated financial statements.

Auditors' Report to the Shareholders

We have examined the consolidated balance sheet of Robin Hood Multifoods Inc. as at February 29, 1984 and the consolidated statements of earnings and retained earnings and changes in financial position for the year then ended. Our examination was made in accordance with generally accepted auditing standards, and accordingly included such tests and other procedures as we considered necessary in the circumstances.

In our opinion, these consolidated financial statements present fairly the financial position of the Company as at February 29, 1984 and the results of its operations and the changes in its financial position for the year then ended in accordance with generally accepted accounting principles applied on a basis consistent with that of the preceding year.

Pent Marvinick Mitchell, C.
Chartered Accountants

Toronto, Canada
March 26, 1984

Consolidated Balance SheetFebruary 29, 1984 with comparative figures for 1983
(Dollars in thousands)


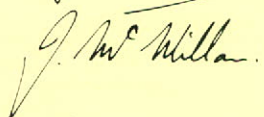
Assets	1984	1983
Current assets:		
Cash	\$ 337	2,168
Accounts, notes and other receivables, less allowance for doubtful receivables \$888 (1983—\$766)	35,380	29,794
Receivable from parent company	151	351
Inventories:		
Grain	8,590	5,621
Other raw materials	5,793	6,064
Finished and in-process goods	22,720	24,491
Packages and supplies	2,019	2,067
Total inventories	39,122	38,243
Prepaid and other expenses	2,154	1,327
Total current assets	77,144	71,883
Property, plant and equipment, at cost:		
Land	642	643
Buildings and improvements	15,940	15,366
Machinery and equipment	36,333	33,874
Transportation equipment	151	294
Improvements in progress (note 4)	3,128	1,970
	56,194	52,147
Less accumulated depreciation	24,814	23,433
Net property, plant and equipment	31,380	28,714
Other assets:		
Intangibles	7,425	7,507
Non-current receivables	656	761
Other, at cost less amortization	1,563	1,521
Total other assets	9,644	9,789
Total assets	\$118,168	110,386

See accompanying notes to consolidated financial statements.

Robin Hood Multifoods Inc.

Liabilities and Shareholders' Equity	1984	1983
Current liabilities:		
Bank indebtedness and notes payable	\$ 3,028	1,828
Current portion of long-term debt	762	853
Accounts payable and accrued expenses	24,738	21,233
Income taxes	913	579
Dividend payable	1,795	1,450
Total current liabilities	31,236	25,943
Other liabilities:		
Long-term debt, less current portion (note 2)	12,566	13,328
Deferred income taxes	7,676	6,564
Other non-current liabilities	524	235
Total other liabilities	20,766	20,127
Shareholders' equity:		
Common shares without par value.		
Authorized 6,000 shares;		
issued 1,000 shares at stated value	1,273	1,273
Contributed surplus	1,320	1,320
Retained earnings	63,573	61,723
Total shareholders' equity	66,166	64,316
Commitments and contingency (note 4)		
Total liabilities and shareholders' equity	\$118,168	110,386

On behalf of the Board:

 Director
 Director

Consolidated Statement of Changes in Financial Position

Year ended February 29, 1984 with comparative figures for 1983
(Dollars in thousands)

	1984	1983
Cash provided from operations:		
Net earnings	\$ 13,200	11,546
Charges to earnings not requiring working capital:		
Depreciation	2,297	2,082
Deferred income taxes	1,043	467
Other, net	366	375
Working capital provided from operations	16,906	14,470
Sources (uses) of working capital affecting operations (except cash):		
Accounts, notes and other receivables	(5,586)	6,461
Inventories	(879)	1,565
Accounts payable and accrued expenses	3,505	(2,704)
Income taxes	334	(978)
Dividend payable	345	1,450
Other, net	(627)	(590)
Cash provided from operations	13,998	19,674
Cash provided from (used for) financing activities:		
Reduction of long-term debt	(762)	(853)
Increase (reduction) in current portion of long-term debt	(91)	255
Cash used for financing activities	(853)	(598)
Cash provided from (used for) investment activities:		
Additions to property, plant and equipment	(5,114)	(4,775)
Proceeds from disposal of property, plant and equipment	99	45
Other, net	189	(356)
Cash used for investment activities	(4,826)	(5,086)
Dividends declared	(11,350)	(5,450)
Increase (decrease) in cash	\$ (3,031)	8,540

Cash is defined as cash on hand and in banks less bank indebtedness and notes payable.

In 1984, the Company adopted the cash flow concept of presenting changes in financial position. Accordingly, 1983 figures have been reclassified to conform to this concept.

See accompanying notes to consolidated financial statements.

Notes to Consolidated Financial Statements

February 29, 1984

Robin Hood Multifoods Inc. is a diversified food processing and marketing company, and is subject to the provisions of the Canada Business Corporations Act. Its principal subsidiaries are Multifoods Inc., Mister Donut of Canada Inc. and Mister Donut Shops Inc. Robin Hood Multifoods Inc. is a wholly-owned subsidiary of International Multifoods Corporation, Minneapolis, Minnesota.

1. Significant accounting policies:

The accompanying consolidated financial statements are prepared in accordance with accounting principles generally accepted in Canada. The significant accounting policies are summarized below:

Basis of consolidation:

The accompanying consolidated financial statements include the accounts of Robin Hood Multifoods Inc. and all of its subsidiaries. Intercompany accounts and transactions have been eliminated upon consolidation.

Allowance for doubtful receivables:

An allowance for doubtful receivables is provided equal to the estimated collection losses that will be incurred in collection of all receivables. Estimated losses are based on historical collection experience coupled with review of the current status of the existing receivables.

Inventories:

Inventories are valued at the lower of cost (first-in, first-out) and net realizable value.

Property, plant and equipment:

Property, plant and equipment are stated at cost. The straight-line method of computing depreciation is utilized at rates intended to charge the cost of property, plant and equipment against income over their estimated useful lives. Rates of depreciation are substantially as follows:

Buildings and improvements	2%— 4%
Machinery and equipment	6%—10%
Transportation equipment	20%

Development costs:

The Company capitalizes software development costs applicable to major projects during the development period. Development costs capitalized are amortized on a straight-line basis between 3 and 7 years.

Intangibles:

Intangibles represent costs in excess of net tangible asset values of businesses acquired. Excess costs arising prior to November 1, 1970 are being carried until such time as there may be evidence of diminution of value or the term of existence of such value becomes limited. Excess costs arising since October 31, 1970 are being amortized over estimated useful lives up to a maximum of forty years.

Interest expense:

The Company capitalizes interest on borrowings applicable to major new facilities during the construction period. Interest capitalized is subsequently amortized over the depreciable lives of the new facilities.

Income taxes:

Investment tax credits are recognized as a reduction in the provision for income taxes in the years in which such credits are claimed for tax purposes.

Pensions:

The Company and its subsidiaries have trustee contributory retirement pension plans which cover substantially all employees. Pension costs include current service costs, valuation adjustments and the amortization of past service costs over varying periods up to a maximum of 22 years.

2. Long-term debt and related restrictions:

Long-term debt, less current portion of \$762,000 in 1984 and \$853,000 in 1983 is summarized as follows (in thousands):

	1984	1983
11¼% sinking fund debentures due in varying amounts in fiscal years 1986 through 1992	\$12,500	13,250
Other	66	78
	<u>\$12,566</u>	<u>13,328</u>

Aggregate minimum principal payments required on long-term debt by fiscal year are as follows (in thousands):

1986	\$ 750
1987	1,000
1988	1,000
1989	1,500
1990	2,000
1991 and beyond	6,316

Retained earnings are restricted as to payment of cash dividends by terms of the trust deed relating to the debentures unless certain financial tests are met. Under the most restrictive of these tests, approximately \$32,391,000 of retained earnings was free from such restrictions as of February 29, 1984.

3. Pension costs:

The total pension expense for fiscal years 1984 and 1983 was \$755,000 and \$833,000 respectively.

4. Commitments and contingency:

As of February 29, 1984 the Company was committed under non-cancellable operating leases, principally for the use of plant, office space and equipment which require minimum rentals as follows (in thousands):

1985	\$2,041
1986	2,169
1987	1,291
1988	795
1989	666
1990 and beyond	1,344

Total rent expense for fiscal year 1984, including rentals under cancellable operating leases for office equipment and other property, amounted to \$4,240,000.

The Company is contingently liable as guarantor of non-cancellable leases held by Pizza Delight franchisees for approximately \$473,000.

At February 29, 1984 estimated costs to complete improvements in progress aggregated approximately \$1,884,000.

5. Related party transactions:

During the year, sales to the parent company totalled \$5,548,000 while purchases from the parent company amounted to approximately \$767,000. Payments were also made to the parent company with regard to general administrative, insurance, engineering and research and development costs amounting to \$2,323,000 during fiscal 1984.

The Company makes sales to related parties on terms available to other customers.

The Company markets wheat germ products under its parent company's trade mark which it uses free of charge.

6. Classes of business:

The minutes of a directors meeting record that the classes of business based upon the functional and managerial organization of the Company are as follows (in thousands):

	<u>1984</u>	<u>1983</u>
Net sales by business segment:		
Industrial products	\$147,281	143,334
Consumer products	144,263	145,261
Agriproducts	50,691	43,383
Away-from-home eating	3,055	2,547
	<u>\$345,290</u>	<u>334,525</u>

BOARD OF DIRECTORS AND OFFICERS

Officers

Logan R. Brown
President &
Chief Executive Officer

Michael W. O'Connor
Vice-President
& Technical Director

A. Harry Vis
Executive Vice-President

Knut Brundtland
Vice-President & General
Manager, Consumer Products

Bernard Sarrazin
Vice-President
Human Resources

James McMillan
Vice-President, Finance

Earl (Gene) Short
Vice-President & General
Manager, Agriproducts

Gregg Mercer
Vice-President & General
Manager, Industrial Products

Allan C. Turner
Secretary-Treasurer

Board of Directors

Logan R. Brown
President & Chief
Executive Officer
Robin Hood Multifoods Inc.

Darrell M. Runke
Vice Chairman of the Board
International Multifoods
Corporation

James McMillan
Vice-President, Finance
Robin Hood Multifoods Inc.

A. Harry Vis
Executive Vice-President
Robin Hood Multifoods Inc.

William G. Phillips
Chairman of the Board
& Chief Executive Officer
International Multifoods
Corporation

Plants and Offices

Executive Offices

243 Consumers Road
Willowdale, Ontario
M2J 4W8
Telephone: (416) 496-1515

3100 Côte Vertu
St. Laurent, Quebec
H4R 2J8
Telephone: (514) 343-4000

Technical Centres

191 Attwell Drive
Unit 4
Rexdale, Ontario
M9W 5Z2

785 Plymouth Avenue
Town of Mount Royal
Quebec
H4P 1B3

Regional Sales Offices

80 Loftus Street
Moncton, New Brunswick

3100 Côte Vertu
St. Laurent, Quebec

288 Judson St.
Toronto, Ontario

125 Paramount Rd.
Winnipeg, Manitoba

245-6450 Roberts Street
Burnaby, British Columbia

Pizza Delight/Pizza Patio
243 Consumers Road
Willowdale, Ontario
M3J 4W8

Mister Donut
1111 Finch Avenue West
Unit 206
Downsview, Ontario
M3J 2E5

Processing Plants

Flour Mills
Montreal, Quebec
Port Colborne, Ontario
Saskatoon, Saskatchewan
(including oat milling)

Glassgoods
Dunnville, Ontario
Scarborough, Ontario

Consumer mixes
Montreal, Quebec

Industrial mixes
Toronto, Ontario
Saskatoon, Saskatchewan

**Specialty meats and
deli products**
Montreal, Quebec
L'Acadie, Quebec

Poultry meat
Dundas, Ontario
Niagara Falls, Ontario

Eggs and chicks
Stratford, Ontario

Formula feeds
Milton, Ontario
Stratford, Ontario
St. John's, Newfoundland



robin hood
multifoods
inc.

SINCE 1909

