# Blackwood Hodge



# **Corporate Information**

#### Blackwood Hodge (Canada) Limited

A. C. Richards

F. G. Mundy

Chief Executive Officer

Vice President - Sales

Financial Controller

President &

J. R. Letwin

G. R. Hough

N. E. Warry

Secretary

Chairman

#### **Directors**

A. C. Richards Chairman of the Board Blackwood Hodge p.l.c.

F. G. Mundy

President & Chief Executive Officer Blackwood Hodge (Canada) Limited

K. C. Scobie

Group Managing Director Blackwood Hodge p.l.c.

J. G. Torrance, Q.C.

Partner

Smith, Lyons, Torrance, Stevenson & Mayer

C. M. Laidley

Chairman

Heritage Silversmiths Inc.

#### **Head Office**

10 Suntract Rd., Weston, Ont., M9N 3N5
MAILING ADDRESS:
P.O. Box 1004, Stn. A., Weston, Ont., M9N 3N5
CABLE ADDRESS:
Suntract Toronto - Telephone 416-244-2531
Telex No. 069-69888
Telecopier 416-245-2069

#### **Blackwood Hodge Equipment Limited**

#### Locations

### Atlantic Region

St. John's, Newfoundland; Dartmouth, Nova Scotia; and Moncton, New Brunswick

#### **Quebec Region**

Dorval, Ste. Foy, Val D'Or,

Quebec; and Labrador City, Newfoundland

#### **Southern Region**

Weston, Ottawa and London, Ontario

#### **Northern Region**

Sudbury, Timmins, Sault Ste. Marie, Elliot Lake, Thunder Bay, Ontario; and Winnipeo, Manitoba

#### **Mid-West Region**

Regina and Saskatoon, Saskatchewan

#### Western Region

Edmonton and Calgary, Alberta; and Langley, British Columbia

#### **Suntract Rentals Division**

Weston, Scarborough, Hamilton, Guelph, Kitchener, London, Kingston, Ottawa East, Ottawa West, Sudbury and Thunder Bay, Ontario

#### **Blackwood Hodge Equipment Limited**

#### **Atlantic and Quebec Regions**

D. G. Roberts

Vice President - General Manager

#### **Atlantic Region**

R. R. Glencross Regional Manager

#### **Quebec Region**

R. Lalonde Regional Manager

#### **Southern Region**

V. T. Ward

Vice President - Regional Manager

#### **Northern Region**

F. J. Castron

Vice President - Regional Manager

#### **Mid-West Region**

W. F. Hanna Regional Manager

#### **Western Region**

D. W. Penner Regional Manager

#### **Suntract Rentals Division**

J. W. Powell

Regional Manager - South W. D. Lafreniere

Regional Manager - East L. C. Comeau

Regional Manager - North

#### **Bankers**

Canadian Imperial Bank of Commerce National Bank of Canada

#### **Auditors**

Deloitte Haskins + Sells Chartered Accountants

#### **Legal Counsel**

Smith, Lyons, Torrance, Stevenson & Mayer

#### Registrar & Transfer Agent

National Trust Company

#### Stock Listings

Toronto Stock Exchange Symbol - BHG

Si vous désirez recevoir un exemplaire en français du rapport annuel Blackwood Hodge (Canada) Limited, veuillez vous adresser au service des finances, Siège social, 10 Suntract Road, P.O. Box 1004, Station A, Weston, Ontario M9N 3N5

# **Report to Shareholders**

We are pleased to report a substantial improvement in the results for 1986 with earnings before tax of \$5,272,000 compared to \$3,612,000 in 1985, an increase of 46.0%. Net earnings in 1986 are \$4,389,000, compared to \$3,612,000, an increase of 21.5%.

The continued growth in the economy in Central and Eastern Canada more than offset the slowdown in Western Canada, resulting in a turnover in 1986 of \$141,542,000, compared to \$113,419,000 in 1985, an increase of 24.8%.

Effective July 1986, the Company was named the sole distributor in Saskatchewan and Alberta for equipment lines manufactured by Fiatallis. The addition of this franchise, together with the success of the Komatsu, Hitachi and Cedarapids franchises necessitates higher equipment and rental inventory levels and increased accounts receivable. The required increase in working capital is partially provided by the substantial financing plans made available from our manufacturers.

We believe the equipment and parts franchises acquired during the past two years place the Company in a position where it is able to take advantage of the current economic conditions, enabling it to show continued progress this year. In our report last year we stated that the Board hoped to recommend a dividend for 1986. Although the Company must ensure adequate working capital to fund the planned growth and has not yet totally recovered the reduction in the equity base suffered in 1983, the Directors consider the results justify the payment of a dividend. A dividend in respect of 1986 of \$0.25 per share has been declared to shareholders of record as at April 15, 1987.

The continued improvement in the Company's financial performance could not have been achieved without the dedication and hard work of our management and staff. On your behalf, we express our sincere thanks for their efforts and loyalty.

By Order of the Board

A. C. Richards, Chairman

F. G. Mundy, President

Toronto, 27th March, 1987



# **BLACKWOOD HODGE** (CANADA) LIMITED

(Under the Canada Business Corporations Act)

# **Consolidated Balance Sheet**

	(\$0	000)
December 31	1986	1985
		(Restated Note 12)
ASSETS		
Current assets:		
Accounts receivable	\$23,195	\$18,842
Instalment and mortgages receivable	3,387	1,488
Inventories (Note 2)	39,111	29,007
Due from affiliated company	20	_
Total current assets	65,713	49,337
Mortgages receivable - due after one year	1,256	1,467
Instalment receivables - due after one year	128	382
Property, plant and equipment (Note 3)	12,034	15,734

Approved by the Board of Directors

F. G. Mundy, Director

J. G. Torrance, Director

See Notes to the Consolidated Financial Statements

	(\$000)	
December 31	1986	1985 (Restated Note 12)
LIABILITIES AND SHAREHOLDERS' EQUITY		
Current Liabilities:		
Bank indebtedness (Note 4)	\$12,004	\$10,777
Notes payable (Note 5)	17,330	10,427
Accounts payable and accrued charges	10,951	8,013
Taxes other than income taxes	1,227	854
Due to affiliated companies	90	815
Current portion of long-term debt (Note 6)	2,839	4,689
Deferred income taxes	725	
Total current liabilities	45,166	35,575
Notes payable - due after one year (Note 5)	296	191
Long-term debt (Note 6)	8,062	10,094
Deferred income taxes	158	_
Total liabilities	53,682	45,860
Shareholders' equity:		
Share capital (Note 7)	5.672	5,672
Appraisal surplus	3,672	3,672
Retained earnings	16,105	11,716
Total shareholders' equity	25,449	21,060
Total	\$79,131	\$66,920

# **Consolidated Statement of Earnings and Retained Earnings**

	(\$	(000)
year ended December 31	1986	1985 (Restated Note 12)
Sales and rentals	\$141,542 133,389	\$113,419 106,710
Earnings from operations	8,153 840	6,709 425
Earnings before interest charges	8,993	7,134
Interest charges - current	2,335 1,386	1,885 1,637
Total interest charges	3,721	3,522
Earnings before income taxes and extraordinary item	5,272	3,612
Income taxes (Note 8) current deferred	1,816 883	1,629
	2,699	1,629
Earnings before extraordinary item	2,573	1,983
of loss carry-forward (Note 8)	1,816	1,629
Net earnings for the year	4,389 11,716 —	3,612 8,014 90
Retained earnings, end of year	\$ 16,105	\$ 11,716
Earnings per share before extraordinary item	\$ 1.05	\$ 0.81
Earnings per share after extraordinary item	\$ 1.79	\$ 1.48

# **Consolidated Statement of Changes in Financial Position**

	(\$0	000)
year ended December 31	1986	1985
Cash From Operations		(Note 13)
Earnings before extraordinary item	\$ 2,573	\$ 1,983
Items not requiring an outlay of cash		
Depreciation and amortization	1,472	1,407
Deferred income taxes	883	
Extraordinary item - reduction of income taxes	1,816	1,629
	6,744	5,019
Changes In Other Non-Cash Operating Items		
Trade, instalment & mortgage receivables	(5,787)	1,279
Affiliated companies	(745)	573
Inventories	(10,104)	(4,457)
Taxes other than income taxes	373	18
Accounts & notes payable	9,946	3,533
	(6,317)	946
Cash provided from operations	427	5,965
Cash provided from operations		
Investing Activities		
Additions to property, plant and equipment	(2,760)	(3,954)
Proceeds on disposals of property, plant and equipment	1,919	1,820
Cash used in investing activities	(841)	(2,134)
Cash used in investing activities		
Financing Activities		
Increase in long-term debt	1,113	545
Reduction in long-term debt	(4,995)	(2,232)
Proceeds on sale - leaseback of rental fleet	3,069	
Cash used in financing activities	(813)	(1,687)
Increase (decrease) in bank indebtedness for the year	1,227	(2,144)
Bank indebtedness, beginning of year	10,777	12,921
Bank indebtedness, end of year	\$12,004	\$10,777
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See Notes to the Consolidated Financial Statements

## **Notes to Consolidated Financial Statements**

December 31, 1986

#### 1. Significant Accounting Policies

#### Basis of consolidation

The consolidated financial statements include the accounts of the company and its wholly-owned subsidiary, Blackwood Hodge Equipment Limited.

#### Foreign currency translation

Transactions in foreign currencies have been translated into Canadian dollars at rates prevailing at the time of the transactions. Monetary assets and liabilities have been translated at the quoted rates of exchange at the end of the year. Gains and losses on foreign exchange are included in the determination of net earnings for the year.

#### Instalment receivables

The profit on sales which are financed by instalment sales contracts is recorded at the time of the sale and the interest earned is recorded over the term of the contract.

#### Valuation of inventories

Equipment for resale and parts and supplies are recorded at the lower of cost and net realizable value. Rental equipment is recorded at the lower of cost (including repairs), reduced by a provision for decline in value over the terms of the respective rental agreements, and net realizable value.

Cost is on a specific-item basis for equipment and on a first-in, first-out basis for parts and supplies.

#### Property, plant and equipment

Equipment and rental fleet are recorded at cost, which for equipment held under capital lease is the discounted value of lease obligations. The company has land and buildings appraised periodically and records the resulting values at that time by eliminating accumulated depreciation and adjusting the asset accounts to appraisal value.

Depreciation is provided on the straight-line basis at the following annual rates:

Buildings													,							2	/20	1/0
Equipment		•															1	0	19/0	-2	0	1/0
Rental Fleet																	1	4	%	-2	5	1/0

#### Income Taxes

Capital cost allowance for income tax purposes is claimed on rental equipment included in inventories. The excess of capital cost allowance claimed over depreciation provided in the accounts on such equipment results in a deferral of income tax which is included in current liabilities.

The non-current portion of deferred income taxes arises principally from claiming capital cost allowance for tax purposes in excess of depreciation recorded for buildings, and equipment.

2. Inventories	1986	1985
Equipment for resale and		
rental	\$22,329,000	\$14,090,000
Parts and supplies	16,782,000	14,917,000
	\$39,111,000	\$29,007,000

#### 3. Property, Plant and Equipment

	1986	1985
Land	\$ 2,966,000	\$ 3,195,000
Buildings	8,656,000	8,604,000
Equipment	6,628,000	6,598,000
Rental Fleet Equipment held under		8,070,000
capital lease	1,321,000	1,095,000
	19,571,000	27,562,000
Less accumulated depreciation and		
amortization	7,537,000	11,828,000
	\$12,034,000	\$15,734,000

During the year the company disposed of its rental fleet for net book value under a sale-leaseback agreement. The company's commitment under this operating lease is included in Note 9.

Land and buildings are recorded at values based upon appraisals made as of December 31, 1977, with subsequent additions at cost. The excess of appraisal value over depreciated value is included in shareholders' equity.

#### 4. Bank Indebtedness

	1986	1935
Current operating loan	\$ 1,789,000	\$ 1,788,000
Outstanding cheques	2,215,000	989,000
Bankers' acceptances	8,000,000	8,000,000
	\$12,004,000	\$10,777,000

The current operating loan bears interest at ¼% over the bank prime rate which at December 31, 1986 was 9.75%. Bankers' acceptances outstanding at December 31, 1986 bear interest at a rate of 9.3%. The security for the current operating loan and the Bankers' acceptances is described in Note 6.

#### 5. Notes Payable

Notes payable are secured by liens on specific items in the equipment inventory, certain of which are interest free and others which bear interest at rates from 10.4% to 13.75% at December 31, 1986 and mature within 1 to 21 months.

# Notes (Continued)

#### 6. Long-term Debt

	1986	1985
Bank term loans Loans from affiliated companies	\$ 9,506,000	\$10,682,000
Non-interest bearing	549,000	549,000
Interest bearing Obligations under capital		2,784,000
leases	846,000	733,000
Mortgage		35,000
	10,901,000	14,783,000
Less portion included in		
current liabilities	2,839,000	4,689,000
	\$ 8,062,000	\$10,094,000

The bank term loans and the interest bearing loans from affiliated companies bear interest at a rate of 1% over the bank prime rate.

The parts inventory has been pledged as security for a \$6,000,000 bank term loan. The remaining bank term loan of \$3,506,000, the Bankers' acceptances of \$8,000,000, and the current operating loans of \$1,789,000 are secured under a fixed and floating charge debenture in the amount of \$30,000,000. Security under the debenture consists of a first charge against specific properties of the company, a second charge on the parts inventory, collateral mortgages on other properties of the company and a general assignment of book debts.

Loans from affiliated companies have no fixed terms of repayment. Interest on these loans amounted to \$239,000 in 1986 (1985 \$319,000).

Obligations under capital leases bear interest at rates from 8% to 15% and expire at various dates to December 31, 1991.

Long-term debt matures as follows:

	Total
1987	\$ 2,839,000
1988	7,211,000
1989	202,000
1990	81,000
1991	19,000
No fixed terms	549,000
	\$10,901,000

#### 7. Share Capital

Authorized:

An unlimited number of no par value common shares. Issued:

2,445,450 (1985 - 2,445,450) common shares.

#### 8. Income Taxes

The company has a combined federal-provincial statutory income tax rate of 52.0%. The provision for income taxes is comprised of the following:

1986	1985
\$2,741,000	\$1,842,000
(48,000)	(242,000)
6,000	29,000
\$2,699,000	\$1,629,000
	\$2,741,000 (48,000) 6,000

Current year income taxes have been reduced by \$1,816,000 (1985 - \$1,629,000), representing the application of a loss carry-forward.

#### 9. Commitments

The company is committed under operating leases for business premises and the rental fleet for periods up to 5 years. Annual rental commitments are as follows:

		Total
1987	 	\$1,862,000
1988	 	1,805,000
1989	 	1,261,000
1990	 	366,000
1991	 	92,000
		\$5,386,000

#### 10. Contingent Liabilities

Contingent liabilities with respect to instalment sales contracts and customers' notes discounted amount to \$250,000 (1985 – \$843,000).

#### 11. Segmented Information

The dominant business segment is the sale, rental, manufacture and service of heavy equipment in Canada.

#### 12. Prior Period Adjustment

During 1986 the company received a settlement from litigation relating to a prior year. The \$1,175,000 is net of related legal expenses and has been accounted for as a prior period adjustment. Accordingly retained earnings at December 31, 1984 has been restated to reflect the above settlement. Income taxes arising on the settlement have been eliminated through the application of a loss carry-forward.

# 13. Statement of Changes in Financial Position

The 1986 statement of changes in financial position focuses on changes in bank indebtedness, whereas the 1985 statement focused on changes in working capital. The 1985 figures presented for purposes of comparison, have been restated to conform to the 1986 presentation.

# **Auditors' Report**

To the Shareholders of Blackwood Hodge (Canada) Limited

We have examined the consolidated balance sheet of Blackwood Hodge (Canada) Limited as at December 31, 1986 and the consolidated statements of earnings and retained earnings and of changes in financial position for the year then ended. Our examination was made in accordance with generally accepted auditing standards, and accordingly included such tests and other procedures as we considered necessary in the circumstances.

In our opinion, these consolidated financial statements present fairly the financial position of the company as at December 31, 1986 and the results of its operations and the changes in its financial position for the year then ended in accordance with generally accepted accounting principles applied on a basis consistent with that of the preceding year.

Toronto, Ontario February 27, 1987 Deloitte Haskins + Sells Chartered Accountants

# **Five Year Financial Review**

(\$000)	1986	1985	1984	1983	1982
Sales and Rentals	\$141,542	\$113,419	\$102,885	\$ 86,242	\$100,694
Operating earnings Interest earned Interest expense Loss on disposal of properties Write down of inventories to	\$ 8,153 840 3,721 —	\$ 6,709 425 3,522	\$ 6,191 571 5,050 717	\$ 248 389 6,418 109	\$ 1,155 569 10,536
estimated net realizable value	3	_	_	6,523	_
Write-off of goodwill due to permanent decline in value	_	_	_	1,039	_
Income taxes (recovery of)	2,699	1,629	103	(1,452)	(4,580)
Net earnings (loss) before extraordinary item Extraordinary item - reduction of income taxes	2,573 1,816	1,983 1,629	892 235	(12,000)	(4,232)
	18				<b>A</b> (1.000)
Net earnings (loss)	\$ 4,389	\$ 3,612	\$ 1,127	\$ (12,000)	\$ (4,232)
Working capital from (for) operations  Earnings (loss) per share  Equity per share  Shareholders' equity	\$ 6,744 1.79 10.41 25,449	\$ 5,019 1.48 8.61 21,060	\$ 2,363 0.46 7.13 17.448	\$ (10,309) (4.91) 6.67 16,321	\$ (3,402) (1.73) 11.58 28,321
Working capital Total assets Long term debt	20,547 79,131 8,062	13,762 66,920 10,094	13,401 63,239 12,897	11,605 71,735 15,681	23,947 94,091 17,601

### **Products**

#### Cedarapids

Cedarapids Inc.

A Raytheon Company

Aggregate processing equipment, Cedarapids asphalt mixing and paving equipment. Pavement planing machines.

#### **Dynapac**

Dynapac Ltd.

Soil, rockfill and asphalt compactors.

#### Esco

Esco Limited

Manganese wear parts, buckets, teeth and adapters.

#### Goodyear

Goodyear Canada Inc.

Plylon and steel cable conveyer belting, total belt service, air and liquid mine hose.

#### Gomaco

Gomaco Corporation

Concrete construction equipment. Pavement planing machines.

#### Hitachi

Marubeni Construction Machinery Canada Ltd.

Hydraulic excavators and front shovels.

Forest harvesting and handling equipment.

#### Komatsu

Komatsu Canada Ltd.

Dozers, crawler loaders, wheel loaders, hydraulic excavators, motor graders, rear dump trucks, and motor scrapers.

#### Terex

Terex Corporation

Dozers, wheel loaders, scrapers, rear dump and articulated trucks.

#### **Wagner Mining**

Wagner Mining Equipment Co. A Division of Paccar Co.

Diesel and electric underground mining and tunnelling vehicles, Scooptrams, Teletrams, trucks and utility vehicles.

#### Champion

Champion Road Machinery Limited Motor graders.

#### Eagle

Eagle Iron Works

Specialized washing equipment, sand, stone, clay and ore processing.

#### **Fiatallis**

Fiatallis North America, Inc.

Crawler tractors and loaders, wheel loaders, scrapers, motor graders, pipelayers and hydraulic excavators.

#### **Gardner-Denver**

Cooper Industries (Canada) Inc. Gardner-Denver Division

Pneumatic and hydraulic drills, portable air compressors, rotary blasthole drills and rock drill components.

#### Ingersoll-Rand

Ingersoll-Rand Canada Inc.

Soil and asphalt compactors, pavement milling machines, landfill compactors, portable air compressors, rotary and crawler drills, drifters, breakers and hammers.

#### Suntract

Blackwood Hodge Equipment Limited

Manufacturers of stationary and portable crushing and screening equipment for the aggregate industry, conveyers and storage silos, bulk material handling equipment and custom steel fabrication.

#### Wagner

A Division of Allied Systems Company

Industrial and forest material handling equipment, log stackers, and steel handling equipment.



Blackwood Hodge (Canada) Limited 10 Suntract Road, Weston, Ontario M9N 3N5