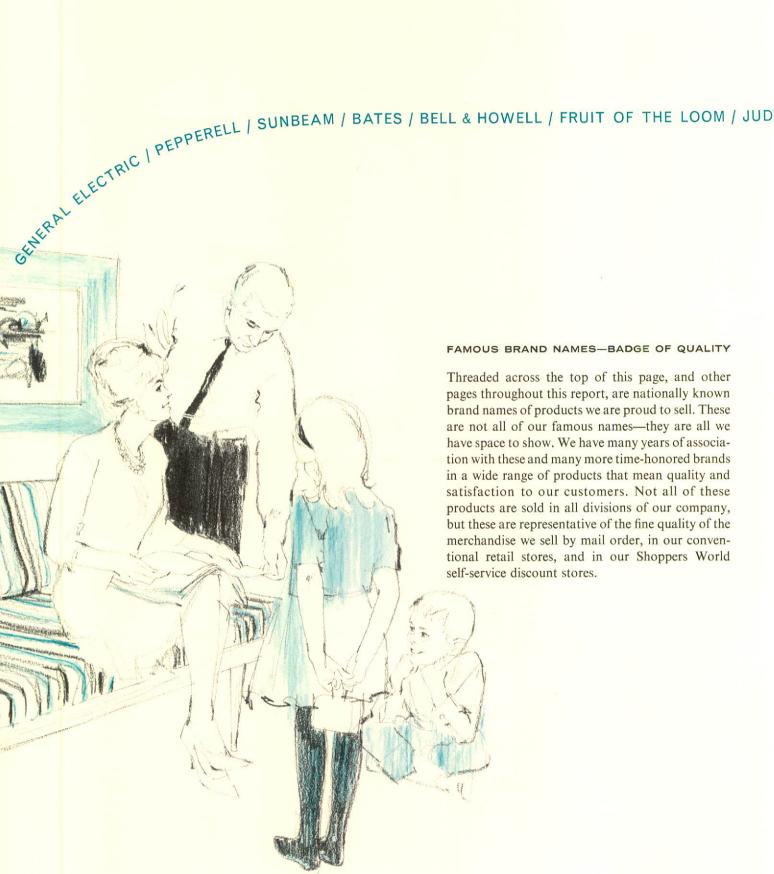
## ALDENS

Annual Report 1962





#### FAMOUS BRAND NAMES-BADGE OF QUALITY

Threaded across the top of this page, and other pages throughout this report, are nationally known brand names of products we are proud to sell. These are not all of our famous names—they are all we have space to show. We have many years of association with these and many more time-honored brands in a wide range of products that mean quality and satisfaction to our customers. Not all of these products are sold in all divisions of our company, but these are representative of the fine quality of the merchandise we sell by mail order, in our conventional retail stores, and in our Shoppers World self-service discount stores.

#### ANNUAL MEETING

The annual meeting of the shareholders of Aldens, Inc. will be held at the offices of the company, 5000 West Roosevelt Road, Chicago, Illinois, on Tuesday, May 28, 1963, at 2:00 P. M. The notice of the meeting and proxy material will be mailed to shareholders on or about April 25, 1963.

# BOND / WESTINGHOUSE / KODAK / PRINCESS PEGGY / BEACON / MAIDENFORM / SMITH-CORONAL

## **Highlights**

		1962	1961
	Net Sales	\$183,967,344	\$164,474,895
OPERATING RESULTS	Net profit before taxes	10,303,208	8,557,207
	Net profit after taxes	5,163,208	4,401,207
	Earnings per Common Share (a) Dividends per Common Share	2,45	2.08
PER SHARE	Cash (a)	.82	.56
	Stock	3%	100%
	Equity (Book Value) per Common Share	18.95	17.39 (b)
	Working Capital	99,291,945	75,934,180
	Merchandise Inventories	23,505,081	19,282,159
AT YEAR-END	Accounts Receivable	89,917,305	80,153,411
	Ratio of Current Assets to Current Liabilities	5.20	3.44
	Common	2,028,526	1,964,515
SHARES	4½% Cumulative Preferred	22,575	23,875
OUTSTANDING AT YEAR-END	Convertible Second Preference	2,673	2,713
	Number of Common Shareholders	6,100	5,100
	Number of Catalog Sales Stores and Offices	95	84
	Number of Retail Department Stores	17	16
	Number of Shoppers World Discount Stores	13	9

<sup>(</sup>a) Both years based on shares outstanding at January 31, 1963.

<sup>(</sup>b) Adjusted for 3% stock dividend paid January 1, 1963.

#### DIRECTORS

R. L. Arnheim, Financial Consultant, Chicago

C. E. Butler,

Business Consultant

R. W. Jackson, President, Aldens, Inc.

H. V. McNamara,

Director and Consultant, National Tea Co., Chicago

M. A. Riskind, Partner, D'Ancona, Pflaum, Wyatt & Riskind, Chicago

\*E. H. Rosenthal, Real Estate Investments

Lawrence K. Schnadig,

President, Schnadig Corporation, Chicago

J. C. Staehle, Vice President, Aldens, Inc. Alvin D. Star,

Vice President, Aldens, Inc.

H. J. Stentiford, Vice President, Aldens, Inc.

W. P. Wiseman, Senior Vice President, Chicago Title & Trust Co.

G. R. Worley, Vice President & Treasurer, Aldens, Inc.

\*Resigned Feb. 26, 1963

#### OFFICERS

R. W. Jackson, President

R. E. Riley, Vice President

J. C. Staehle, Vice President

Alvin D. Star, Vice President

H. J. Stentiford, Vice President

G. R. Worley, Vice President & Treasurer

J. A. Gross, Secretary

R. N. Friedlander, Assistant Secretary

#### SECURITIES INFORMATION

Transfer Agent—Common,

Morgan Gueranty Trust Company of New York

Registrar—Common, The Chase Manhattan Bank

Transfer Agent—Preferred, The First National City Bank of New York

Registrar—Preferred,
Bankers Trust Company of New York

Trustee—5% Convertible Debentures, The Chase Manhattan Bank

Trustee—53/6% Sinking Fund Debentures, The First National Bank of Chicago

Conversion Agent—5% Convertible Debentures, Morgan Guaranty Trust Company of New York

#### AUDITORS

Certified Public Accountants, David Himmelblau & Co., Chicago

#### COUNSEL

General Counsel, D'Ancona, Pflaum, Wyatt & Riskind, Chicago

#### STOCK EXCHANGE DATA

Preferred Stock, Common Stock, 5% Convertible Debentures and 53%% Sinking Fund Debentures Listed on New York Stock Exchange





To Our Shareholders:

We are pleased to report for 1962 another banner year in which both sales and earnings have brought us a new record. This is the eighth consecutive year in which we have reported earnings higher than for the previous year, and the fifth consecutive year of higher sales. In the last ten years sales have doubled and earnings have more than tripled—a pattern of growth in which we take great pride.

Our highest increases over last year occurred in the first six months of the fiscal year. Results in the fourth quarter did not show the same high ratio of increase as in the earlier months, due principally to the difficulty of attaining a wide margin of increase over the excellent results produced in the previous year's fourth quarter.

Each Division of our business contributed to our good results for 1962, the greatest percentage of gain occurring in our Shoppers World self-service discount stores. Our Mail Order Division, which accounts for some two-thirds of our sales volume, produced excellent gains in sales and profits, and our conventional Retail Store Division continued its good performance, showing almost 7% pre-tax profits.

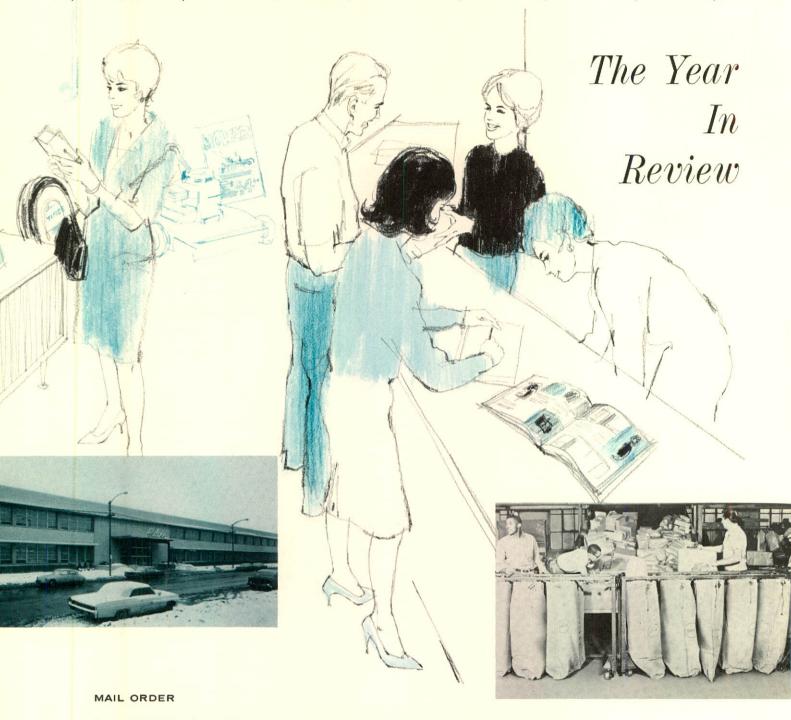
We are pleased with the progress of our Shoppers World stores, which we acquired in 1961. Four additional stores were opened in 1962, to bring the total to thirteen. Gross store area is now about 787,000 square feet, with 40% of this area represented by the four stores added in 1962. Both sales and earnings for the Division reflect successful expansion. This form of retail distribution, added to our Mail Order and conventional Retail Store methods of distribution, gives us strength and broad scope in the retail field. While there has been some adverse publicity regarding the financial stability of some discount operations, we believe this has reflected the difficulties resulting primarily from too rapid expansion and improper capitalization. Soundly operated discount stores are a growing and increasingly important part of retailing.

As we enter our seventy-fourth year, we look forward to a continuation of the solid growth which has been our pattern. While sales for the first few weeks of the new year have not met our expectations, we are confident that our aggressive merchandising plans will bring us the increases in sales and profits we have budgeted for the current year in all Divisions, despite the effect on earnings of the higher postage rates which must be absorbed by our Mail Order operation. Our goal every year is to surpass the results of the previous year in both sales and profits, and we confidently expect to achieve this objective again in 1963.

For a year of progress, I extend my appreciation and warm thanks to our employees, our management, our directors, and suppliers. Without the loyalty and whole-hearted support of these and many others, we could not have realized the substantial growth of the past year.

Sincerely,

President



Some 25,000,000 catalogs and flyers are sent into our customers' homes by our Mail Order Division each year. An important part of mail order selling in urban areas is done in our catalog sales stores, such as is sketched here, and in our telephone sales offices, where trained personnel assist our customers in placing orders, and where we also provide credit accommodations, will-call service, and direct-to-door delivery by local truck.



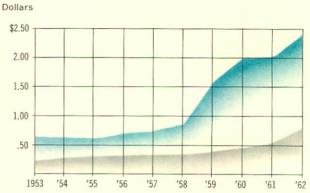
#### / FORMFIT / BENRUS / VAN RAALTE / TIMEX / POLAROID / SURE-FIT / McGREGOR / FOREVER YOUNG

#### SALES



#### EARNINGS AND DIVIDENDS





All years adjusted to shares outstanding at 1/31/63 Does not include \$.22 per share from 1959 non-recurring special credit.

#### SALES

In the year 1962 we established a new record in sales and earnings. Sales of \$183,967,344 are the highest in our history, and represent an increase of 12% over last year's volume of \$164,474,895, which was also a new record. Every Division of your company contributed to these increases, each attaining a new high.

#### EARNINGS

Consolidated profit before federal taxes on income for fiscal 1962 rose to a new peak of \$10,303,208, compared with last year's new record of \$8,557,207, an increase of 20%. After provision for federal taxes, consolidated net profit for the year was \$5,163,208, compared with \$4,401,207 for the previous year. Our earnings have risen steadily over the past eight years.

Profit per common share, after preferred and second preference dividends, was \$2.45, which compares with \$2.08 in 1961 (both years based on shares presently outstanding).

#### DIVIDENDS

The year 1962 is the 29th consecutive year in which Aldens has paid dividends. Cash dividends per common share totalled \$.85. There were two increases in our cash dividend during the year, the first occurring

on April 1 when we paid \$.20 per share on the common stock, equivalent to an increase in rate of 33½% over the previous year. On January 1, 1963, we again increased the rate of cash dividend to \$.25 quarterly per common share, establishing a new annual rate of \$1.00. The annual cash dividend rate on our cumulative preferred stock is \$4.50.

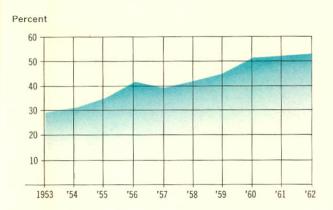
On January 1, 1963 a 3% common stock dividend was also paid. In the previous year we declared a 100% stock distribution. This is the fifth consecutive year in which we have taken stock action to extend to our shareholders increased participation in the profits of the company.

#### CREDIT SALES AND ACCOUNTS

Our techniques for direct mail promotion of credit accounts continue to be successful, as evidenced by the number of active accounts in our Mail Order Division, which rose to 755,000 from last year's 680,000. The ratio of credit sales to total sales is now at 53%. Total customer receivables increased 12% during the year, to bring us a new high of \$89,917,305.

In 1963 we plan to accelerate our credit promotions, for we believe that the rising number of accounts and our expanding credit customer list are the basis for continuing growth in sales. The ratio of annual pur-

## % CREDIT SALES TO TOTAL SALES



chases by a credit customer is about three times that of a cash or C.O.D. customer.

In 1962 we introduced a revolving credit plan in all our Shoppers World stores. It is our opinion that in the years ahead credit selling will become more and more important in the self-service discount field.

The caliber of our credit accounts has been maintained at a very satisfactory level, and their collectability also continues to be satisfactory. As has been our policy, we have provided what we believe to be adequate bad debt reserves.

#### FINANCING

In May of 1962 we completed the private placement of \$10,000,000 in senior notes, maturing in 1980, and \$7,600,000 in subordinated notes, due in 1982. The company has also begun to sell commercial paper and has met most of its short-term requirements in this way. We feel that we have adequate financing for the growth of Aldens for some time, and have no plans at present for additional equity or long term financing.

#### INVENTORIES AND COMMITMENTS

Merchandise inventories at January 31, 1963, totalled \$23,505,081 compared with \$19,282,159, an increase of 22%. This increase reflects both the larger inventory

needed to service a greater volume of sales, and the four new Shoppers World stores which were opened in 1962. Our merchandise commitments at year-end were \$3,246,537, compared with \$4,336,346 last year. As is our practice, all goods were inventoried at January 31, 1963 at cost or market, whichever was lower.

#### RETAIL DEPARTMENT STORE DIVISION

Sales and profits of this Division were the highest in its history, and the profit margins of the Division as a whole were in excess of generally accepted standards of profitable retail operation.

On February 1, 1963 we purchased B. Peck Company in Lewiston, Maine, bringing the total of the stores in this group to seventeen. Peck's is an old and well established retail store, producing annual sales in excess of \$2,000,000.

Further expansion is planned by the acquisition of additional stores, as those which meet our requirements are made available to us.

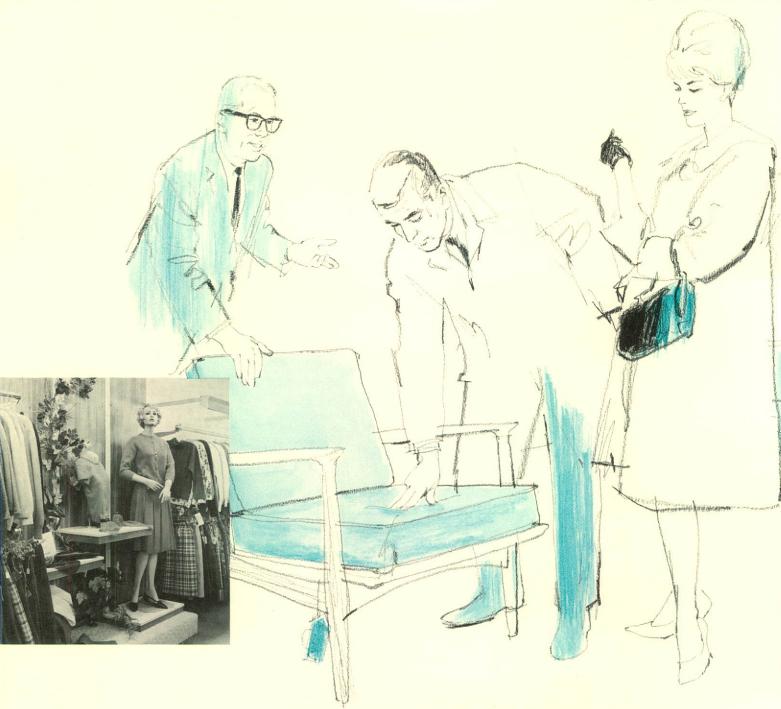
#### SHOPPERS WORLD

Of the four new Shoppers World stores, three in the Chicago area were opened in mid-August, and the fourth, in St. Paul, Minnesota, was opened in October. These new stores range in size from 60,000 to 120,000 square feet. Each enjoyed a very successful opening and each has contributed to the profits of the Division.

No additional stores are planned for 1963; instead, this will be a year in which to consolidate, to gain additional "know-how," and to train personnel. Management in the Shoppers World stores has been greatly strengthened, and the Division is now well manned with qualified personnel in both merchandising and operating.

We are actively seeking new locations for openings in 1964. We plan to maintain our dominant position among discount stores in the Chicago area, which indicates bracketing the city with our stores. Our Market Research Department is carefully evaluating possible sites for next year's expansion. This area has become extremely competitive, but we are confident

## CARTERS / NELLY DON / CLUB ALUMINUM / VANITY FAIR / JANTZEN / BLUE BELL / KAY WINDSOR

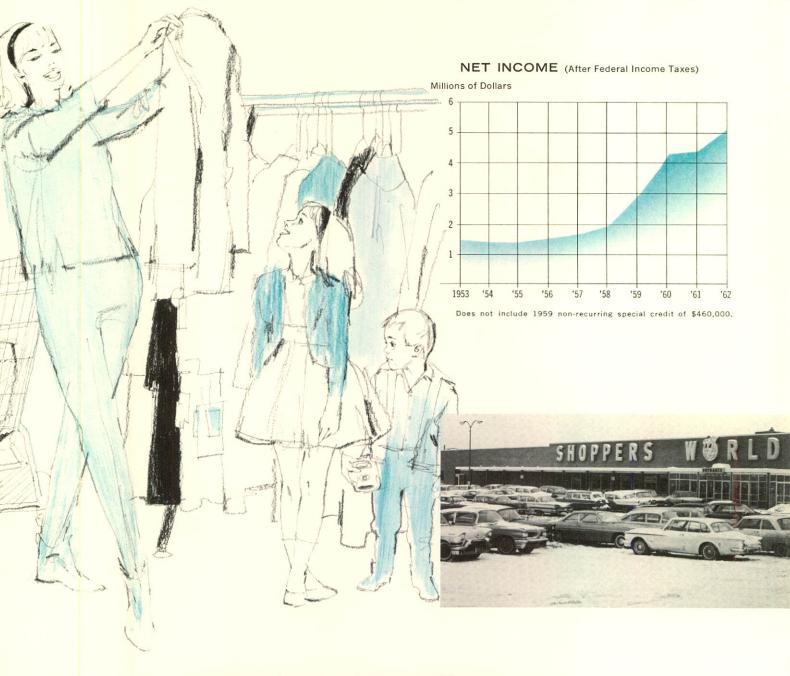


#### RETAIL STORE DIVISION

Many of our finest brand names appear in these junior department stores. Expansion of this Division is through the purchase of well established, quality stores, usually the leading store in a community. Peck's, in Lewiston, Maine, is our most recent acquisition.



## DR DENTON / EVEREADY / HOOVER / TOASTMASTER / EXQUISITE FORM / WINCHESTER / DU PONT /

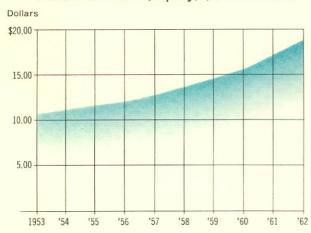




#### SHOPPERS WORLD

These self-service discount stores, which represent our most rapid expansion, sell complete lines of the goods usually found in department stores, employing supermarket sales techniques. Tire centers, at which tires and automobile accessories are sold and installed, are in process for most of our newer stores.

#### BOOK VALUE (Equity) per common share



All years adjusted to reflect stock distributions and stock dividends

that very satisfactory sales, profits, and return-oninvestment will be maintained.

#### CATALOG SALES STORES AND TELEPHONE SALES OFFICES

This phase of our mail order operation shared in the growth of Aldens in the year just past. The number of locations grew from 84 to 95, sales increased, and the number of active credit accounts grew substantially.

We are at present constructing, in Des Moines, Iowa, the first Catalog Order Store to our own plan. This is a free standing unit, with ample parking space, apart from any other shopping complex but in close proximity to residential areas which we hope to serve. This store will be opened in a few months as our 100th location in this division, and our experience here will determine whether this plan will characterize all such future locations.

#### JOHN ALDEN LIFE INSURANCE COMPANY

Since its formation in 1961 this subsidiary has steadily exceeded our projections. In the last few months insurance written has been expanded to include travel accident coverage, with other forms of health and accident insurance to be added within the next few months.

#### TAX CREDIT

The net benefits to be derived from the new federal income tax investment credit which arises from the acquisition of certain fixed assets is not a material item in the operation of our Company, and to the extent it exists, it is being reflected in income over the expected useful life of the assets involved.

#### "CONFLICT OF INTEREST" SURVEY

Our recent annual survey of all of our executives discloses no conflict of interest among our key personnel. We continue our policy, in all phases of our operation, to purchase through a fully controlled and carefully checked system of competitive bidding whenever and wherever possible.

SOURCE AND DISTRIBUTION OF FUNDS-1962

#### FUNDS WERE ACQUIRED FROM:

Net income	\$ 5,163,208
Depreciation and amortization of	
plant and equipment	1,087,532
Long-term debt	16,680,000
Deferred Federal income tax	4,750,000
Miscellaneous	81,805
	\$27,762,545
FUNDS WERE DISTRIBUTED TO:	
	£ 1 967 074
Dividends to shareholders	\$ 1,867,974
Expenditures for plant and equipment	2,202,112
Purchase of 1300 shares of the company's	
Preferred stock	120,781
Investment in unconsolidated subsidiaries	213,913
Net increase in working capital	23,357,765
	\$27,762,545



## 10 Year

THE YEAR	1962	1961	1960(4)	1959
Net Sales	\$183,967,344	\$164,474,895	\$145,531,505	\$114,682,148
Net Profit before Taxes	10,303,208	8,557,207	8,445,712	5,861,931
Percentage of Pre-Tax Profit to Sales	5.6%	5.2%	5.8%	5.1%
Federal Taxes on Income	5,140,000	4,156,000	4,141,682	2,482,000(1
Net Profit after Federal Taxes	5,163,208	4,401,207	4,304,030	3,379,931(1
Capital Expenditures	2,202,112	2,300,229	1,744,183	945,982
Depreciation and Amortization	1,087,532	873,416	696,795	536,029
YEAR-END				
Net Accounts Receivable (including sold accounts)	89,917,305	80,153,411	64,725,368	44,624,706
Merchandise Inventories	23,505,081	19,282,159	17,547,384	14,575,142
W <mark>orking Capital</mark>	99,291,945	75,934,180	58,419,675	32,916,332
Excess of Liquid Assets (cash and net accounts receivable) over Current Liabilities	71,093,963	52,168,062	36,259,348	14,740,954
Percent of Excess	301%	168%	111%	82%
Net Worth	42,814,008	39,560,390	34,551,520	26,633,848
Short-term Debt	8,000,000	15,800,000	18,951,260	8,610,000
Long-term Debt	58,803,100	42,206,900	30,685,739	11,537,000
Ratio of Current Assets to Current Liabilities	5.20	3.44	2.78	2.82
R SHARE DATA				
Earnings per Common Share after Preferred and Second Preference Dividends (2)	2.45	2.08	2.03	1,61(1
Dividends Paid per Common Share Cash (2)	.82	.56	.48	.41
Stock	3%	100%	5%	3%
Equity (Book Value) per Common Share (3)	18.95	17.39	15.61	14.72

<sup>(1)</sup> Includes non-recurring special credit of \$460,000, equivalent to \$.22 per Common Share.

<sup>(2)</sup> All years based on shares outstanding at January 31, 1963.

## PERFORMANCE RECORD 1953 1962

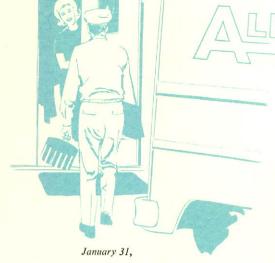
1958 \$98,419,644	1957 \$97,905,259	1956 \$102,371,843	1955	1954	1953
	\$97,905,259	\$102 371 843	607.252.200		
2 772 020		\$102,371,043	\$97,352,388	\$90,505,270	\$92,442,630
3,772,028	3,506,204	3,453,447	2,719,644	2,687,063	3,407,273
3.8%	3.6%	3.4%	2.8%	3.0%	3.7%
1,850,000	1,800,000	1,865,000	1,300,000	1,268,159	1,906,130
1,922,028	1,706,204	1,588,447	1,419,644	1,418,904	1,501,143
233,682	245,897	1,295,791	1,154,311	478,339	222,655
581,038	602,954	549,930	422,079	374,320	378,289
32,657,708	30,122,181	30,518,216	24,886,336	21,155,656	19,564,335
12,218,131	14,378,779	13,624,559	13,070,913	11,180,664	10,207,412
24,700,352	24,452,754	23,574,851	23,885,640	20,836,573	20,564,644
9,259,161	6,871,693	6,602,172	7,256,460	6,883,257	7,557,252
77 %	42%	37%	34%	42%	50%
21,109,580	20,077,557	19,273,398	18,591,062	18,049,635	17,432,801
4,639,100	9,500,000	11,600,000	15,100,000	10,750,000	8,850,000
8,391,704	8,886,258	9,489,442	9,935,648	6,500,000	6,800,000
3.06	2.50	2.34	2.13	2.26	2.36
.89	.78	.72	.63	.63	.67
.35	.35	.35	.33	.30	.26
207			10%	50%	
2%					

<sup>(3)</sup> All years adjusted for stock distributions and stock dividends.

<sup>(4)</sup> The year 1960 has been restated to give retroactive effect to the pooling of interests with Greatway Corporation in 1961.

ASSETS





	Junuary 51,	
	1963	1962
CURRENT ASSETS:		
Cash resources	\$ 4,822,627	\$ 3,095,022
Accounts receivable—		
Customers installment accounts	\$ 92,960,048	\$ 82,721,776
Other customers accounts	1,142,357	1,160,238
Miscellaneous accounts	820,685	603,129
	\$ 94,923,090	\$ 84,485,143
Less—Reserve for bad debts	5,005,785	4,331,732
	\$ 89,917,305	\$ 80,153,411
Inventories (at lower of cost or market)	\$ 24,503,803	\$ 20,101,708
Advances on catalogs and expenses	\$ 3,694,179	\$ 3,664,410
Total current assets	\$122,937,914	\$107,014,551
OTHER ASSETS:		
Investment in unconsolidated subsidiaries (Note 1)	£ 1.207.017	£ 1.074.004
	\$ 1,287,917	\$ 1,074,004
Sundry	890,538	972,578
	\$ 2,178,455	\$ 2,046,582
FIXED ASSETS:		
Real estate, leasehold improvements and equipment (at cost)	\$ 13,754,251	\$ 12,052,833
Less—Reserves for amortization and depreciation	5,527,543	4,940,705
	\$ 8,226,708	\$ 7,112,128
	\$133,343,077	\$116,173,261

## consolidated Balance Sheet

LIABILITIES AND CAPITAL	January 31,	
	1963 1962	
CURRENT LIABILITIES:		
Notes payable	\$ 8,000,000	\$ 15,800,000
Current installments on long term debt	920,000	924,400
Merchandise and expense accounts payable	5,912,844	5,324,386
Due customers	1,500,952	1,563,622
Accrued federal and state taxes (Note 2)	2,393,651	3,121,915
Other liabilities	4,918,522	4,346,048
Total current liabilities	\$ 23,645,969	\$ 31,080,371
LONG TERM DEBT (Note 3)	\$ 57,883,100	\$ 41,282,500
Leive Ferrim Bebr (Note 3)		
FEDERAL INCOME TAX DEFERRED (Note 2)	\$ 9,000,000	\$ 4,250,000
CAPITAL:		
Capital stocks (Note 4)—		
41/2% Preferred stock, cumulative, \$100 par	\$ 2,629,000	\$ 2,753,000
Convertible second preference stock, no par	848,212	860,903
Common stock, \$5 par	10,154,530	9,834,475
Capital in excess of par values	9,527,241	7,902,963
Retained earnings (Note 5)	20,022,595	18,555,988
	\$ 43,181,578	\$ 39,907,329
Less—Treasury stock (at cost)	367,570	346,939
	\$ 42,814,008	\$ 39,560,390
	\$133,343,077	\$116,173,261

#### STATEMENT OF CONSOLIDATED INCOME

Fiscal Year Ended January 31, 1963 1962 Particulars NET SALES. \$183,967,344 \$164,474,895 OTHER INCOME (Net). 310,257 255,569 Total.... \$184,277,601 \$164,730,464 COSTS AND EXPENSES: Cost of goods sold (including publicity, occupancy and buying expenses). . \$146,135,481 \$131,689,577 Selling, general and administrative expense (net of installment account service charges)..... 20,565,519 18,421,563 Maintenance and repairs.... 508,276 389,988 Depreciation and amortization..... 1,087,532 873,416 Social security, property and sundry taxes..... 2,173,108 1,817,571 Interest expense..... 3,504,477 2,981,142 Total costs and expenses..... \$173,974,393 \$156,173,257 INCOME BEFORE PROVISION FOR FEDERAL TAXES ON INCOME.... \$ 10,303,208 \$ 8,557,207 Provision for Federal Taxes on Income (Note 2)..... 5,140,000 4,156,000 NET INCOME FOR YEAR... 5,163,208 \$ 4,401,207

#### AUDITORS' OPINION

To Shareholders of Aldens, Inc.:

In our opinion, the accompanying financial statements, together with the notes thereto, present fairly the financial position of Aldens, Inc. and its consolidated subsidiaries at January 31, 1963 and January 31, 1962 and the results of their operations for the fiscal years then ended in conformity with generally accepted accounting principles applied on a consistent basis during the two years.

Our examination was made in accordance with generally accepted auditing standards and accordingly included such tests of the accounting records and other auditing procedures as we considered necessary in the circumstances.

Certified Public Accountants

Chicago, Illinois March 16, 1963

	Fiscal Year E	nded January 31,
STATEMENT OF CONSOLIDATED RETAINED EARNINGS	1963	1962
Particulars		
BALANCE AT BEGINNING OF YEAR.	\$18,555,988	\$15,469,204
NET INCOME FOR YEAR	5,163,208	4,401,207
THE INCOME POR TEAR.	\$23,719,196	\$19,870,411
Dividends Paid;		
Cash dividends—		
Common stock	\$ 1,672,401	\$ 1,138,076
Convertible second preference stock	91,858	65,267
Preferred stock.	103,715	111,080
	\$ 1,867,974	\$ 1,314,423
Market value of common shares issued as dividend on common stock (\$295,423		
credited to capital stock and \$1,533,204 credited to capital in excess of par values).	1,828,627	
of par values)	\$ 3,696,601	\$ 1,314,423
D - V		Walter and a second sec
BALANCE AT END OF YEAR.	\$20,022,595	\$18,555,988
CAPITAL IN EXCESS OF PAR VALUES		
Balance at Beginning of Year.	\$ 7,902,963	\$10,906,070
Add:		
Credits arising from conversion of the following into common stock of the Company—		
Convertible second preference steek	62,533	1,870,812
Convertible second preference stock.  Excess of par value over cost of preferred shares cancelled.	4,691 23,850	704 26,962
Excess of market value over par value of common shares issued as a dividend		20,702
on common stock (from retained earnings)	1,533,204	
Description	\$ 9,527,241	\$12,804,548
Par value of common shares issued as 100% distribution on common stock		4,901,585
Tall tales of common shares issued as 100/0 distribution on common stock		4,701,303

BALANCE AT END OF YEAR.

\$ 9,527,241

\$ 7,902,963

#### NOTES TO FINANCIAL STATEMENTS

#### (1) PRINCIPLES OF CONSOLIDATION:

The consolidated financial statements include all subsidiaries except (a) real estate subsidiaries and, (b) the life insurance subsidiary which began operations during 1961 and does not yet constitute a significant subsidiary. Investment in unconsolidated subsidiaries is stated at the amount of the net assets of such subsidiaries and their undistributed net income is included in the statement of consolidated income. The combined balance sheet of the real estate subsidiaries at January 31, 1963, is summarized as follows:

Assets		
Cash and U. S. Government securities.		\$ 459,026
Deferred charges		30,742
Properties, at cost:		
Land	\$ 589,331	
Buildings and equipment less \$1,439,866 depreciation	3,534,888	4,124,219 \$4,613,987
		\$4,015,507
Liabilities and Capital		
Current liabilities.		\$ 296,272
Long term mortgage loans less \$213,068 current installments included above (see note 3)		3,504,448
		\$3,800,720
Capital:		
Capital stock.	\$ 690,000	
Retained earnings.	123,267	813,267
All subsidiaries are 100% owned.		\$4,613,987

#### (2) PROVISION FOR FEDERAL TAXES ON INCOME:

Long term debt at January 21, 1062 consisted of the fellowing

Federal income tax returns of Aldens, Inc. and its subsidiaries have been reviewed by the Internal Revenue Service through January 31, 1961. Income reported on the accompanying financial statements is based on the accrual method of accounting. Income from installment sales included therein is reported on the installment basis for federal income tax purposes. The resultant deferral of federal income taxes deducted on the statement of consolidated income in the current and prior years has been set out separately on the consolidated balance sheet.

#### (3) LONG TERM DEBT:

Long term debt at January 31, 1963 consisted of the following:		
Promissory notes due in annual installments of (a) \$920,000 in the years 1963-1964, (b) \$1,380,000 in the years 1965-1969, (c) \$1,725,000 in the years 1970-1975 and (d) \$2,070,000 in 1976—		
5¼% notes	\$ 8,280,000 12,880,000	\$21,160,000
Promissory notes, 5½%, due in annual installments of \$450,000 beginning April 1, 1965; \$3,250,000 will be due at final maturity, April 1, 1980.		10,000,000
Sinking fund debentures, 5%%; sinking fund retirement is \$750,000 principal amount per year beginning June 1, 1971; final maturity, 1981		15,000,000
Senior subordinated promissory notes, 5%%, due in annual installments of \$380,000 beginning April 1, 1968; \$2,280,000 will be due at final maturity, April 1, 1982		7,600,000
Convertible subordinated debentures, 5%; sinking fund retirement is \$350,000 principal amount per year beginning October 1, 1966; final maturity, 1980 (currently convertible		
into common stock of the Company at \$23.12 per share).  Less—Installments due currently.		\$5,043,100 \$58,803,100
And the content of th		920,000 \$57,883,100

Mortgage loans of the unconsolidated real estate subsidiaries at January 31, 1963 consisted of (a) 4½% sinking fund bonds (\$3,461,000) due in quarterly installments of \$88,588 for principal and interest; final installment is due April 1, 1976 and (b) 5½% installment note (\$256,516) due in monthly installments of \$2,248 for principal and interest; final installment is due August 10, 1976. Land and buildings of the real estate subsidiaries carried at a net cost of \$4,100,322 are leased to the Company under long term leases. The leases, land and buildings are pledged under the mortgages.

#### (4) CAPITAL STOCKS:

Common stock authorized was 3,000,000 shares at January 31, 1963 and 1962. Common stock issued was 2,030,906 shares at January 31, 1963 and 1,966,895 shares at January 31, 1962.

Preferred stock authorized and issued was 26,290 shares at January 31, 1963 and 27,530 shares at January 31, 1962.

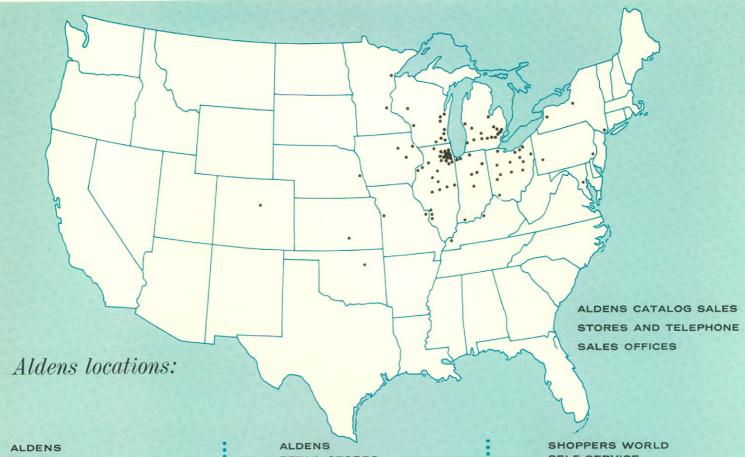
Convertible second preference stock issued was 2,673.45 shares at January 31, 1963 and 2,713.45 shares at January 31, 1962. These shares are convertible into common stock of the Company as follows: (a) 497.89 shares currently and (b) 2,175.56 shares after December 14, 1963. The present conversion rate is 41.2 shares of common stock per share of second preference stock. The second preference stock is entitled to receive cumulative preferential dividends of \$24.00 per share per annum. In addition, each of these shares is entitled to participate in dividends (other than dividends payable in common stock of the Company) declared upon the common stock to the extent that such dividends per common share exceed the preferential dividend rate divided by the conversion rate. Such excess dividends shall be credited against preferential dividends in succeeding years.

#### (5) UNRESTRICTED RETAINED EARNINGS:

The Company is restricted as to the amount of dividends (other than stock dividends) which can be declared on the common stock under terms of (a) the various loan agreements covering long term debt detailed in note (3) and (b) Articles of Incorporation covering the 41/2% cumulative preferred stock. Under the most restrictive of these provisions, approximately \$6,100,000 of consolidated retained earnings was unrestricted at January 31, 1963.

#### (6) LONG TERM LEASES:

The Company and its subsidiaries are lessee under 48 leases (other than intercompany leases) with expiration dates ranging from 1966 to 1982 and providing for minimum annual rentals aggregating \$1,600,150; in addition, certain of the leases provide for payment of taxes and other expenses.



OFFICES

EXECUTIVE OFFICES BUYING OFFICES CLERICAL OPERATIONS HARD LINES PLANT & WAREHOUSE

> 5000 Roosevelt Road, Chicago, Illinois

#### SOFT LINES PLANT & WAREHOUSE

511 South Paulina Street, Chicago, Illinois

#### SOFT LINES WAREHOUSE

600 West Fulton Street. Chicago, Illinois

#### NEW YORK BUYING OFFICE

200 Madison Avenue, New York, New York

## RETAIL STORES

ARKANSAS

Texarkana (Dillard's)

#### ILLINOIS

Alton (Young's) Chicago Elmwood Park Galesburg (O. T. Johnson's)

Kankakee

#### INDIANA

Bedford Bloomington Terre Haute Vincennes (Gimbel-Bond)

Iowa City

#### KENTUCKY

Bowling Green (Pushin's) Owensboro (McAtee's)

Lewiston (Peck's)

#### MICHIGAN

Port Huron (Sperry's)

#### PENNSYLVANIA

Uniontown (Kaufman's)

#### SELF-SERVICE DISCOUNT STORES

5275 and 5308 North Milwaukee Avenue, Chicago

5940 West Cermak Road, Cicero, Illinois

8800 West North Avenue, Melrose Park, Illinois

8301 Wicker Park Blvd., Highland, Indiana

9639 South Cicero Avenue, Oak Lawn, Illinois

9301 North Milwaukee Avenue, Niles, Illinois

6125 East Melton Road, Gary, Indiana

1333 Western Avenue, Chicago Heights, Illinois

Highway 51 and Pershing Road, Decatur, Illinois

6211 North Lincoln Avenue, Chicago, Illinois

5601 South Cicero Avenue, Chicago, Illinois

201 West Rand Road, Mount Prospect, Illinois

1441 East Magnolia Avenue, St. Paul, Minnesota



5000 West Roosevelt Road, Chicago 7, Illinois

Our 74th Year...1889/1963