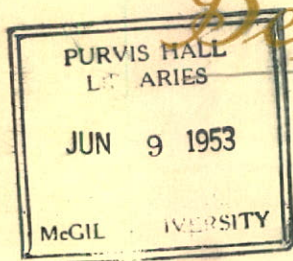
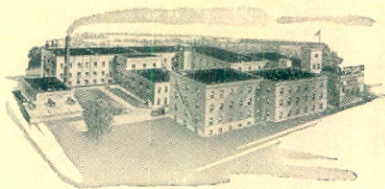


41<sup>st</sup>  
Annual Report  
For Year Ended November 30th  
1952



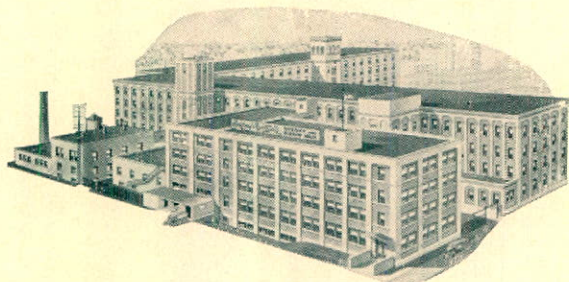
*Belding-Corticelli*  
Limited





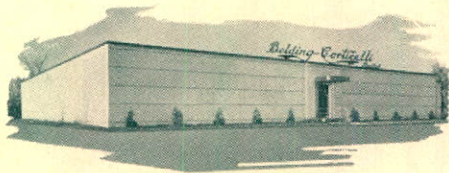
COATICOOK, QUE.

PLANT NUMBER 2, COATICOOK, QUE.



Head Office and Mills  
MONTREAL, QUE.

Branch Offices  
TORONTO, WINNIPEG, VANCOUVER



GREENFIELD PARK, QUE. First Section

ST. JOHNS, QUE.



# *Belding-Corticelli* *Limited*

A N N U A L   R E P O R T   F O R   1 9 5 2

## *Board of Directors*

R. C. VAUGHAN  
O. B. THORNTON  
A. S. BRUNEAU, K.C.

W. P. MacDOUGALL  
J. M. MACKIE

J. D. JOHNSON  
C. E. GRAVEL  
W. G. HICKS

## *Officers*

W. P. MacDOUGALL  
President and Chairman of the Board

J. M. MACKIE  
Vice-President

D. F. POLLOCK  
Secretary

L. B. RAMSEY  
General Manager and Treasurer

R. J. DUNLOP  
Assistant Treasurer



*Registrars*  
Montreal Trust Co.

*Transfer Agents*  
The Royal Trust Co.

*FORTY-FIRST*



*ANNUAL REPORT*

*OF THE BOARD OF DIRECTORS*

For presentation to the Shareholders at the Annual General Meeting to be held at the Head Office, 1455 Shearer Street, Montreal, on Wednesday, February 18th, 1953, at 12 o'clock noon.

Your Directors submit herewith the Forty-first Annual report and Financial Statements covering the operations of your Company for the year ended November 30th 1952.

The Balance Sheet and Profit and Loss accounts have been duly certified by your Auditors, Messrs. Riddell, Stead, Graham & Hutchison, as per certificate attached.

**SALES.** For the first six months sales were considerably below the previous year, however, during the later months, volume began to show improvement, and for the year were down only 10%.

During the whole period competition was very keen and imported products, similar to those made by your Company, were being offered at extremely low prices and in some cases below the Canadian cost of production.

**PROPERTIES.** Plant, machinery and equipment have been maintained at a high state of efficiency and considerable new machinery purchased to improve the product or reduce the cost. During the year Net additions to Capital account were \$261,369., while the actual amount expended was \$298,012., the difference covering machinery scrapped or sold.

**INVENTORIES.** Have been written down to prevailing market prices and the resultant loss of \$81,057. has been charged to Inventory reduction reserve, previously set aside for this purpose.

BANK LOAN has been reduced from \$550,000. to \$50,000.

NET PROFIT for the year was \$130,114., after providing for full Depreciation, Income taxes, Pension fund, etc. In view of the many months of reduced production, lower selling prices, smaller volume of business and increased costs of labor and supplies, your Directors consider the results satisfactory.

The high tax burden prevents adequate provision being made for replacement of plant and machinery at today's cost and for normal expansion of the business.

DIVIDENDS paid during the year on the Preferred and Common shares amounted to \$113,042., leaving \$17,072. to be added to Surplus.


RE CHANGES IN EXECUTIVE OFFICERS. We very much regret to inform you that due to ill health, Mr. W. G. Hicks resigned as President and General Manager.

Mr. W. P. MacDougall was elected President and Chairman of the Board.

Mr. L. B. Ramsey, formerly Assistant General Manager, was appointed General Manager and Treasurer, and Mr. R. J. Dunlop Assistant Treasurer.

RE STAFF. The Board would like to give its sincere thanks to every employee for their loyalty and the fine manner in which they have performed their duties.

Submitted on behalf of the Board,

A handwritten signature in black ink, reading "W. P. MacDougall". The signature is written in a cursive style and is underlined with a single horizontal stroke.

President and Chairman of the Board

# EMPLOYEE



# RELATIONS

Prevailing business conditions require all concerns to become more efficient, therefore increased production is of vital importance to all manufacturers.

To assist in attaining maximum production your Company provides the most modern machinery and facilities, and realizes fully the growing importance of Superintendents, Foremen, Department heads and Workers. We are grateful for their excellent work during the year and the courtesy displayed in the performance of their duties.



New Members of the Quarter Century Club - 1952



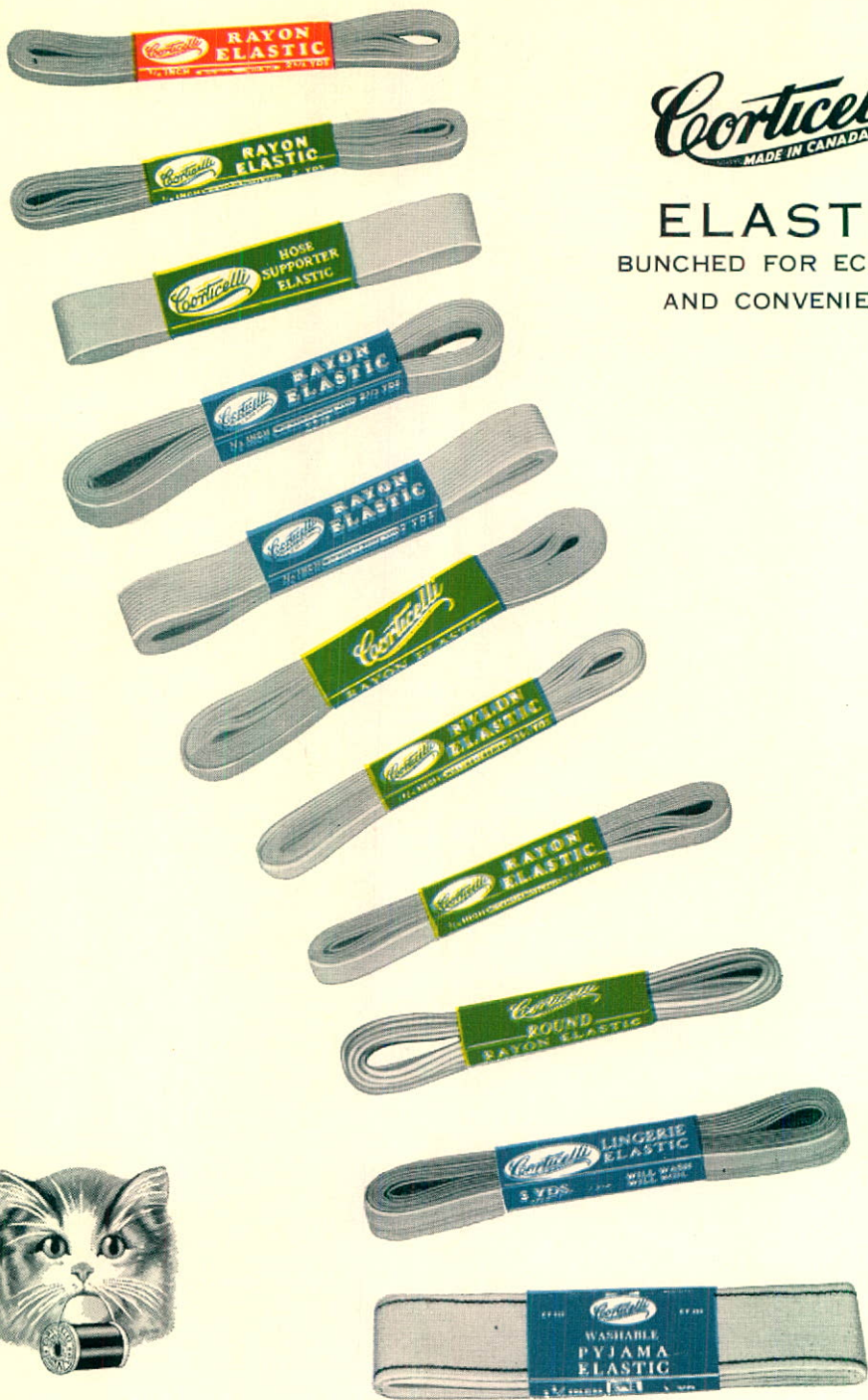
Belding-Corticelli Limited has always sought to perfect the relationship between the Company and its employees. Many of the policies are of an intangible or routine nature, however some may be of interest to the shareholders.

Employees compensation has called for careful development of a wage structure that would protect the Company's competitive position, and at the same time provide equitable remuneration to the employees.

Reflecting the belief that an employee has a personal interest in creating his own security, the Pension and Group Insurance plans are on a contributory basis. Your Company has contributed \$169,464. to the Pension plan during the six years that it has been in effect.

Sickness and hospitalization insurance are available to all employees.

The service record of the employees is one of the most significant commentaries on the policies of your Company, 12% of all employees have completed over 25 years of service and 32% over 10 years.



*Corticelli*  
MADE IN CANADA

**ELASTIC**  
BUNCHED FOR ECONOMY  
AND CONVENIENCE







Knitwear by

*Corticelli*  
MADE IN CANADA



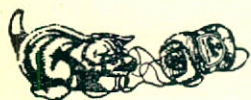


**Beldings**  
MADE IN CANADA

GIFT TIE RIBBONS

*Corticelli*  
MADE IN CANADA

**NYLON CRÉPE BOUCLÉ**



ASSETS

	<u>1952</u>	<u>1951</u>
<b>CURRENT ASSETS</b>		
Cash on hand and in bank	\$ 96,228	\$ 164,512
Investments — Government Bonds, etc. at book value		
(Approximate Market Value — 1952 — \$23,812)	25,001	25,001
1951 — \$24,312)		
Accounts and Bills Receivable, less provision for doubtful accounts	1,032,558	1,011,460
Current Refundable Portion of Excess Profits Tax	—	3,565
Inventories of Manufactured and Partly Manufactured products, Raw Materials, Supplies, etc., quantities and condition determined by the Management, valued on a conservative basis and not over replacement value, less reserves	1,045,245	1,411,944
<i>Total Current Assets</i>	<u>2,199,032</u>	<u>2,616,482</u>
<b>GOODWILL AND TRADE MARKS</b>	1	1
<b>PROPERTY ACCOUNTS</b>		
Real Estate, Plant, Machinery, Equipment and Office Furniture as at beginning of year	4,632,824	4,579,557
Additions during year — Net	261,370	53,267
	<u>4,894,194</u>	<u>4,632,824</u>
Reserve for Depreciation	3,415,622	3,171,250
	<u>1,478,572</u>	<u>1,461,574</u>
<b>DEFERRED CHARGES</b>		
Insurance, Taxes, etc.	14,804	15,160
Coaticook Power Contract — balance	54,000	56,250
	<u>68,804</u>	<u>71,410</u>
	<u>\$3,746,409</u>	<u>\$4,149,467</u>

SIGNED ON BEHALF OF THE BOARD:

W. P. MacDOUGALL, *Director.*

J. M. MACKIE, *Director.*

STATEMENT  
OF  
*Profit and Loss*

For the Year Ended 30th November

PROFITS

	<u>1952</u>	<u>1951</u>
For the year ended 30th November 1952 after deducting all Manufacturing, Selling and Administration Expenses, but before providing for Depreciation, etc., after transferring (in 1952) \$81,057. from Inventory Reduction Reserve	\$ 600,930	\$ 866,459
Income from Investments	750	2,541
Profit from Sale of Fixed Assets and Investments	3,813	8,599
	605,493	877,599

*Deduct:*

Provision for Depreciation	289,751	315,644
Provision for Federal Income Tax	43,310	171,373
Provision for Provincial Income Taxes	11,663	32,406
Pension Fund Contribution	35,737	33,875
Directors' Remuneration	7,440	7,457
Executive Remuneration	77,770	80,718
Legal Fees	9,708	6,007
Inventory Reduction Reserve	—	75,000
	475,379	722,480

<i>Net Profit transferred to Earned Surplus</i>	<u>\$ 130,114</u>	<u>\$ 155,119</u>
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STATEMENT  
OF  
*Earned Surplus*

For the Year Ended 30th November

	<u>1952</u>	<u>1951</u>
Balance at Credit at beginning of year	\$ 795,374	\$ 716,668
<i>Add:</i> 1945 and 1946 Refundable Portions of Excess Profits Tax	—	36,623
<i>Add:</i> Reduction of Balance due to Pension Fund for Past Service	28,600	—
	823,974	753,291
<i>Add:</i> Net Profit for the year	130,114	155,119
	954,088	908,410
<i>Deduct:</i> Dividends on		
Preferred Stock	59,871	60,571
Common Stock	53,171	52,465
	113,042	113,036
<i>Balance as per Balance Sheet</i>	<u>\$ 841,046</u>	<u>\$ 795,374</u>

# *The Auditors' Report*

15th January 1953

TO THE PRESIDENT AND SHAREHOLDERS,  
BELDING-CORTICELLI LIMITED,  
MONTREAL, QUEBEC.

We have examined the balance sheet of Belding-Corticelli Limited as at 30th November 1952. Our examination was made in accordance with generally accepted auditing standards and, without making a detailed audit, included such tests of the accounting records and other auditing procedures as we considered necessary in the circumstances.

We have obtained all the information and explanations we have required, and, in our opinion, the accompanying balance sheet is properly drawn up so as to exhibit a true and correct view of the state of the Company's affairs as at 30th November 1952 according to the best of our information and the explanations given to us and as shown by the books of the Company.

*(Signed)* Riddell, Stead, Graham & Hutchison,  
*Auditors.*

460 ST. JOHN STREET  
P.O. BOX 2398 PLACE D'ARMES  
MONTREAL 1

## LIABILITIES

	<u>1952</u>	<u>1951</u>
<b>CURRENT LIABILITIES</b>		
Bank Loan	\$ 50,000	\$ 550,000
Accounts Payable	289,433	144,125
Sales Taxes, Payroll Tax Deductions, etc.	60,838	58,451
Provision for Government Taxes, after prepayment of \$32,670 in 1952 and \$111,650 in 1951	44,934	113,351
Accrued Charges, Commissions, Wages, etc.	56,506	73,581
Dividends payable 2nd January 1953	33,961	33,880
<i>Total Current Liabilities</i>	<u>535,672</u>	<u>973,388</u>
<b>BALANCE DUE TO PENSION FUND — PAST SERVICE</b>	59,483	88,083
<b>RESERVES</b>		
Employees' Benefit Reserve	183,087	183,087
Contingent Reserves	90,258	64,295
Plant Improvement Reserve	179,506	195,128
Special Depreciation Reserve to cover replacement cost	168,557	161,312
	<u>621,408</u>	<u>603,822</u>
<b>CAPITAL STOCK</b>		
Authorized —		
86,530 shares of 7% Cumulative Preferred Stock of \$10.00 each	\$865,300	
<i>Less:</i>		
<u>1,075 shares converted into Common Stock</u>	<u>10,750</u>	
<u>85,455</u>	<u>\$854,550</u>	
250,000 shares of Common Stock of No Par Value	—	
Issued and Fully Paid —		
85,455 shares of Preferred Stock	854,550	865,300
76,025 shares of Common Stock	760,250	749,500
	<u>1,614,800</u>	<u>1,614,800</u>
<b>CAPITAL SURPLUS</b>	74,000	74,000
<b>EARNED SURPLUS — as per statement attached</b>	841,046	795,374
	<u>\$3,746,409</u>	<u>\$4,149,467</u>

MONTREAL, 15th JANUARY 1953

Submitted with our report of this date.

(Signed) Riddell, Stead, Graham & Hutchison  
Chartered Accountants, Auditors.



*Corticelli*  
MADE IN CANADA

*full-fashioned*  
**HOSIERY**  
*Choice of the Discriminating*

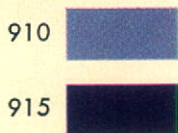
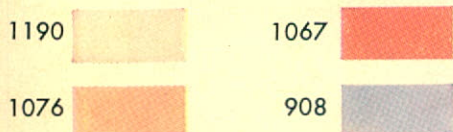


**Corticelli**  
MADE IN CANADA

NYLON  
*Sewing Thread*



**200 YARDS**



12 SPOOLS TO BOX  
SIZE 0

**RETAILS FOR 25¢**

AVAILABLE IN ASSORTED  
3 DOZEN CARTON

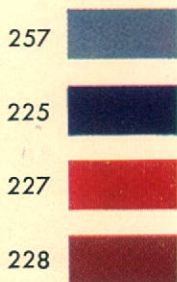
**Beldings**  
MADE IN CANADA

**Boil Proof**

**Mercerized  
Thread**



**300 YARDS**



12 SPOOLS TO BOX  
SIZE 50

**RETAILS FOR 29¢**

AVAILABLE IN ASSORTED  
3 DOZEN CARTON

*Annual Report for 1952*

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*Belding-Corticelli*  
*Limited*

